FY 2024 ADVERTISED BUDGET PLAN

COUNTY OF FAIRFAX
1742
VIRGINIA

VOLUME 2: CAPITAL CONSTRUCTION AND OTHER OPERATING FUNDS

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Fairfax County, Virginia

Fiscal Year 2024
Advertised Budget Plan

Volume 2: Capital Construction and Other Operating Funds

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and all other agency staff that assisted in the
development of the FY 2024 budget*

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Fairfax County
Virginia

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morrill

Executive Director

BUDGET CALENDAR

For Development and Adoption of the FY 2024 Budget

2022	July	**July 1:** Fiscal Year 2023 begins.
	November	**November 22:** County Executive and FCPS superintendent provide FY 2024 budget forecasts at joint meeting of Board of Supervisors and School Board.
2023	January	**January 12:** Superintendent releases FCPS FY 2024 Proposed budget. **January 23:** School Board holds public hearings on budget.
	February	**February 21:** County Executive releases FY 2024 Advertised Budget Plan. **February 23:** School Board adopts FCPS FY 2024 Advertised Budget.
	March	**March 7:** Board of Supervisors authorizes advertisement of proposed real estate tax rate for FY 2024.
	April	**April 11-13:** Board of Supervisors holds public hearings on County budget. **April 28:** Board of Supervisors Budget Committee meeting for pre-markup to discuss changes to County Executive's FY 2024 Advertised Budget Plan.
	May	**May 2:** Board of Supervisors mark-up of County Executive's FY 2024 Advertised Budget Plan. **May 9:** Board of Supervisors adopts FY 2024 budget and tax rate, including transfer to FCPS. **May 11:** School Board FY 2024 Approved Budget presented for new business. **May 16:** School Board holds public hearings on budget. **May 25:** School Board adopts FY 2024 Approved Budget.
	July	**July 1:** Fiscal Year 2024 begins.

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How to Read the Budget

Volume 2 Overview

Volume 2 contains information on non-General Fund budgets or "Other Funds." A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund. These other funds, such as Special Revenue Funds, are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Volume 2 also features the County's *proprietary* funds, i.e., Enterprise Funds and Internal Service Funds. These funds account for County activities, which operate similarly to private sector businesses inasmuch as they measure net income, financial position, and changes in financial position. Enterprise Funds are used to account for operations in which costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. Internal Service Funds are used to account for the financing of goods or services provided by one County department or agency to another on an allocated cost recovery basis for items such as telecommunications charges, printing, data processing, etc. The County also has several *fiduciary* funds, better known as Custodial and Trust Funds, in which funds are used to account for assets held by the County in a trustee capacity or as an agent for other individuals, entities and/or other funds.

Fund Narratives

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

- Agency Mission and Focus
- Connection to the Countywide Strategic Plan
- Organizational Chart
- Budget and Staff Resources
- FY 2024 Funding Adjustments/Changes to the FY 2023 Adopted Budget Plan
- Cost Centers (funding and position detail)
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Summary of Grant Funding

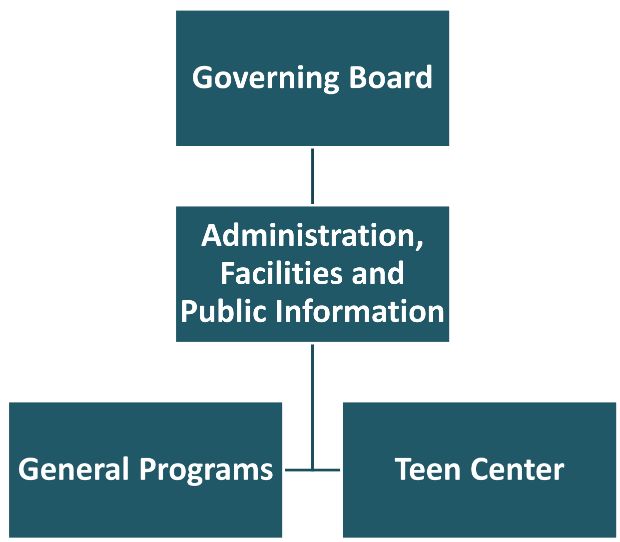
Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a Fund. A brief example of each section follows.

Agency Mission, Focus, and Connection to the Countywide Strategic Plan

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. The Connection to the Countywide Strategic Plan section connects the agency and or fund to the 10 Community Outcome Areas that represent the issues of greatest importance to the community.

Organizational Chart

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure for Fund 40060, McLean Community Center, is shown below.



Budget Staff and Resources

The Budget and Staff Resources table provides an overview of expenditures and positions in each fund. Expenditures are generally summarized in five primary categories:

- ***Personnel Services*** consist of expenditure categories including regular pay, shift differential, limited-term support, overtime pay, and fringe benefits.

- ***Operating Expenses*** are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities.

- ***Capital Equipment*** includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment.

- ***Recovered Costs*** are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

- ***Capital Projects*** are expenditures related to the acquisition, renovation, or construction of major capital items, including facilities (schools, libraries, parks facilities, police stations, and fire stations), transportation improvements, trails/sidewalks, and stormwater management facilities. These activities typically stretch over multiple fiscal years. For funds which contain capital projects, a Summary of Capital Projects is provided in the fund narrative listing the funding related to each specific project.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,438,847	$4,060,877	$4,060,877	$4,091,742
Operating Expenses	2,233,451	2,671,950	2,836,675	3,075,979
Capital Projects	323,684	1,100,000	1,539,618	190,000
Total Expenditures	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	32 / 29.2	34 / 31.2	34 / 31.2	34 / 31.2

The Authorized Positions section of the Budget and Staff Resources table provides the position count of merit positions across fiscal years, including FY 2022 Actuals, the FY 2023 Adopted Budget Plan, the *FY 2023 Revised Budget Plan*, and the FY 2024 Advertised Budget Plan. The table also reflects the authorized hours of each position with the designation of a full-time equivalent (FTE). For example, an FTE of 1.0 means that the position is authorized to be filled with a full-time employee (2,080 hours annually), while an FTE of 0.5 signals that the position is authorized to be filled only half-time (up to 1,040 hours annually).

FY 2024 Funding Adjustments

The "FY 2024 Funding Adjustments" section summarizes changes to the budget. The first part of this section includes adjustments since the approval of the FY 2023 Adopted Budget Plan necessary to support the FY 2024 program. These adjustments may include compensation increases, funding associated with new positions, internal service charge adjustments, and funding adjustments associated with position movements. The sum of all the funding adjustments listed explains the entire change from the FY 2023 Adopted Budget Plan to the FY 2024 Advertised Budget Plan.

Employee Compensation **$151,097**

An increase of $151,097 in Personnel Services includes $74,066 for a 2.00 percent market rate adjustment (MRA) for all employees and $58,107 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $18,924 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($4,692)**

A decrease of $4,692 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Programmatic Adjustments **$288,489**
An increase of $288,489 includes an increase of $404,029 in Operating Expenses, partially offset by a decrease of $115,540 in Personnel Services, to support projected program operations in FY 2024.

Capital Projects **(910,000)**
Funding of $190,000 in Capital Projects, a decrease of $910,000 from the FY 2023 Adopted Budget Plan, is included to support improvements to the facility, including repairs and additions in the theater.

Changes to the FY 2023 Adopted Budget Plan

The "Changes to FY 2023 Adopted Budget Plan" section reflects all approved changes in the *FY 2023 Revised Budget Plan* since passage of the FY 2023 Adopted Budget Plan. It also includes all adjustments made as part of the *FY 2022 Carryover Review*, and all other approved changes made through December 31, 2022.

Carryover Adjustments **$604,343**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $604,343 due to encumbered carryover of $164,725 and unexpended project balances of $439,618.

Cost Centers

As an introduction to the more detailed information included for each functional area or cost center, a brief description of the cost centers is included (see example below). A listing of the staff resources for each cost center is also included, showing the number of positions by job classification and annotations for additions, or transfers of positions from one agency/fund to another. In addition, the full-time equivalent status is provided to easily denote a full- or part-time position as well as total position counts for the cost center in this table.

Administration, Facilities and Public Information

Administration, Facilities and Public Information cost center administers the facilities and programs of the McLean Community Center, assists residents and local groups' planning activities, and provides information to residents in order to facilitate their integration into the life of the community.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,699,962	$3,712,539	$4,231,950	$2,872,092
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	17 / 14.7	19 / 16.7	19 / 16.7	19 / 16.7

Performance Measurement Results

Fairfax County has an established Performance Measurement program, and measures have been included in the County's budget volumes for many years with specific goals, objectives, and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

Where applicable, each narrative includes a table of key performance measures, primarily focused on outcomes, organized by the Strategic Plan Community Outcome Areas and Indicators of Success. In addition, there is also a web link to a comprehensive table featuring both the cost center performance measurement goal, objective, and a complete set of a "Family of Measures".

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in patrons using the Center	(49.4%)	(56.3%)	457.1%	224.0%	5.9%	2.4%
Percent change in participation in classes and Senior Adult activities	(21.5%)	(62.3%)	241.5%	201.5%	1.4%	37.4%
Percent change in participation at Special Events	(86.0%)	88.5%	261.1%	149.3%	1.2%	(14.6%)
Percent change in participation at Performing Arts activities	14.6%	(54.5%)	201.5%	58.2%	7.7%	7.0%
Percent change in participation at Youth Activities	10.3%	(40.9%)	184.9%	356.0%	25.7%	39.2%
Percent change in weekend patrons[1]	(79.3%)	(100.0%)	1,500.0%	203,500.0 %	33.3%	25.0%
Percent change in weekday patrons	9.4%	(81.8%)	584.8%	368.7%	21.2%	108.2%

This "Family of Measures" presents an overall view of the performance measurement program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output (this data – funding and positions – are listed in the agency summary tables).
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative results of a program activity compared to its intended purpose.

Fund Statement

A fund statement provides a summary of all collected revenue, expenditures, transfers in and transfers out for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. In addition to the components shown in the example below, some fund statements may include lines for "transfers." A transfer is simply the movement of funding from one fund to another, including within the County's internal structure. An amount transferred out of one fund to another fund is recorded as a Transfer Out, while an amount transferred into a fund from another fund is recorded as a Transfer In. The following fund statement example includes descriptions of its various components.

FUND STATEMENT

	Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
A	**Beginning Balance**	**$6,531,813**	**$5,630,070**	**$6,564,243**	**$4,859,900**
B	**Revenue:**				
	Taxes	$5,190,922	$5,636,842	$5,636,842	$5,853,338
	Interest	6,252	20,000	20,000	20,000
	Rental Income	47,188	80,670	80,670	79,480
	Instructional Fees	378,081	467,300	467,300	532,723
	Performing Arts	67,161	114,550	114,550	132,750
	Special Events	89,588	53,400	53,400	96,500
	Youth Programs	92,250	138,910	138,910	138,910
	Teen Center Income	114,489	212,500	212,500	296,000
	Miscellaneous Income	11,368	8,655	8,655	18,020
	Total Revenue	**$6,028,412**	**$6,732,827**	**$6,732,827**	**$7,167,721**
	Total Available	**$12,560,225**	**$12,362,897**	**$13,297,070**	**$12,027,621**
C	**Expenditures:**				
	Personnel Services	$3,438,847	$4,060,877	$4,060,877	$4,091,742
	Operating Expenses[1]	2,233,451	2,671,950	2,836,675	3,075,979
	Capital Projects	323,684	1,100,000	1,539,618	190,000
	Total Expenditures	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
	Total Disbursements	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
D	**Ending Balance[2]**	**$6,564,243**	**$4,530,070**	**$4,859,900**	**$4,669,900**
	Equipment Replacement Reserve[3]	$120,568	$0	$0	$0
E	Capital Project Reserve[4]	5,918,675	3,530,070	3,859,900	3,669,900
	Operating Contingency Reserve[5]	525,000	1,000,000	1,000,000	1,000,000
F	**Tax Rate per $100 of Assessed Value**	**$0.023**	**$0.023**	**$0.023**	**$0.023**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $550.00 to FY 2022 expenditures to accurately record an expenditure accrual. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustment will be included in the FY 2023 Third Quarter Package.

[2] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[3] The Equipment Replacement Reserve had been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases at 2 percent of total revenue. Beginning in FY 2023, this amount will be included in the Capital Project Reserve.

[4] The Capital Project Reserve is primarily for the Renovation of the McLean Community Center (MCC). The MCC Board has authorized utilizing an amount of $8.0 million over a multiyear period for the renovation. The Capital Project Reserve also funds other capital projects for MCC and the Old Fire House Teen Center.

[5] The Operating Contingency Reserve has been established by the MCC Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream. The amount was increased to $1,000,000 starting in FY 2023.

A. Beginning Balance
This represents the balance carried forward from the prior fiscal year.

B. Revenue Categories

C. Expenditure Categories

D. Ending Balance: The Ending Balance equals the Total Available funds minus Total Disbursements. These balances may be restricted or unrestricted, reserved for a specific purpose, or unreserved and used for future requirements.

E. Reserves: A portion of the fund balance or retained earnings segregated for specific purposes. These reserves may be driven by program or legal requirements.

F. Tax Rate: Where applicable, the tax rate for the funding and support of the service or facility is cited in the fund statement. For example, facilities and operations of the McLean Community Center (MCC) are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville.

Summary of Capital Projects

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds, and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Total Project Estimate: A capital project Total Project Estimate (TPE) is composed of funds already expended, currently appropriated, proposed or adopted in the budget year, and proposed for future years. In short, it is the total amount proposed to be expended over the life of the project.

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$7,217,829	$293,803.54	$1,472,508.41	$190,000
Old Firehouse Improvements (CC-000018)	190,975	29,880.91	67,109.09	0
Total	**$7,408,804**	**$323,684.45**	**$1,539,617.50**	**$190,000**

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Summary Schedules
Appropriated Funds

COUNTY OF FAIRFAX
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VIRGINIA

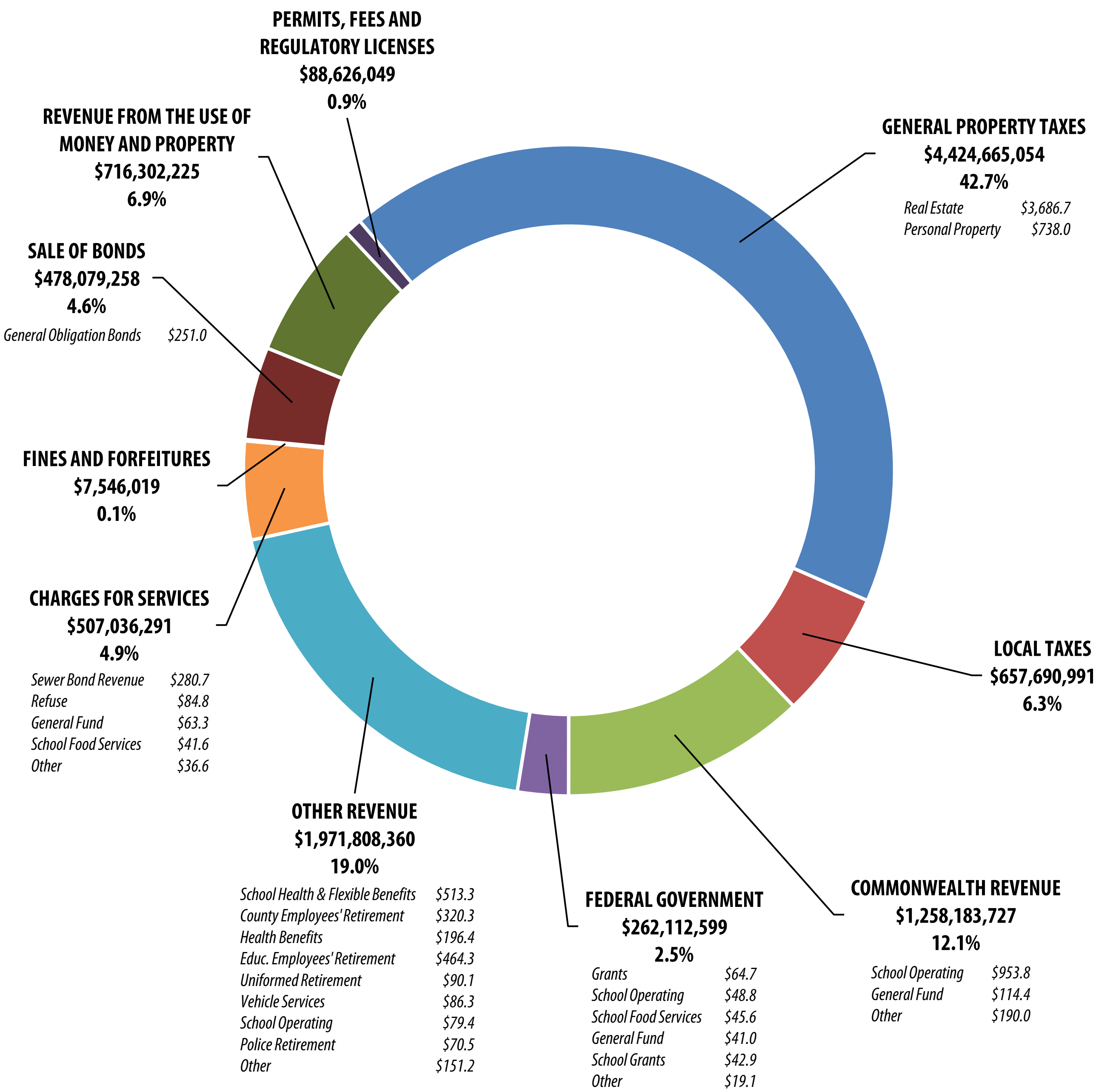
FY 2024

Advertised Budget Plan

FY 2024 ADVERTISED BUDGET PLAN

REVENUE ALL FUNDS

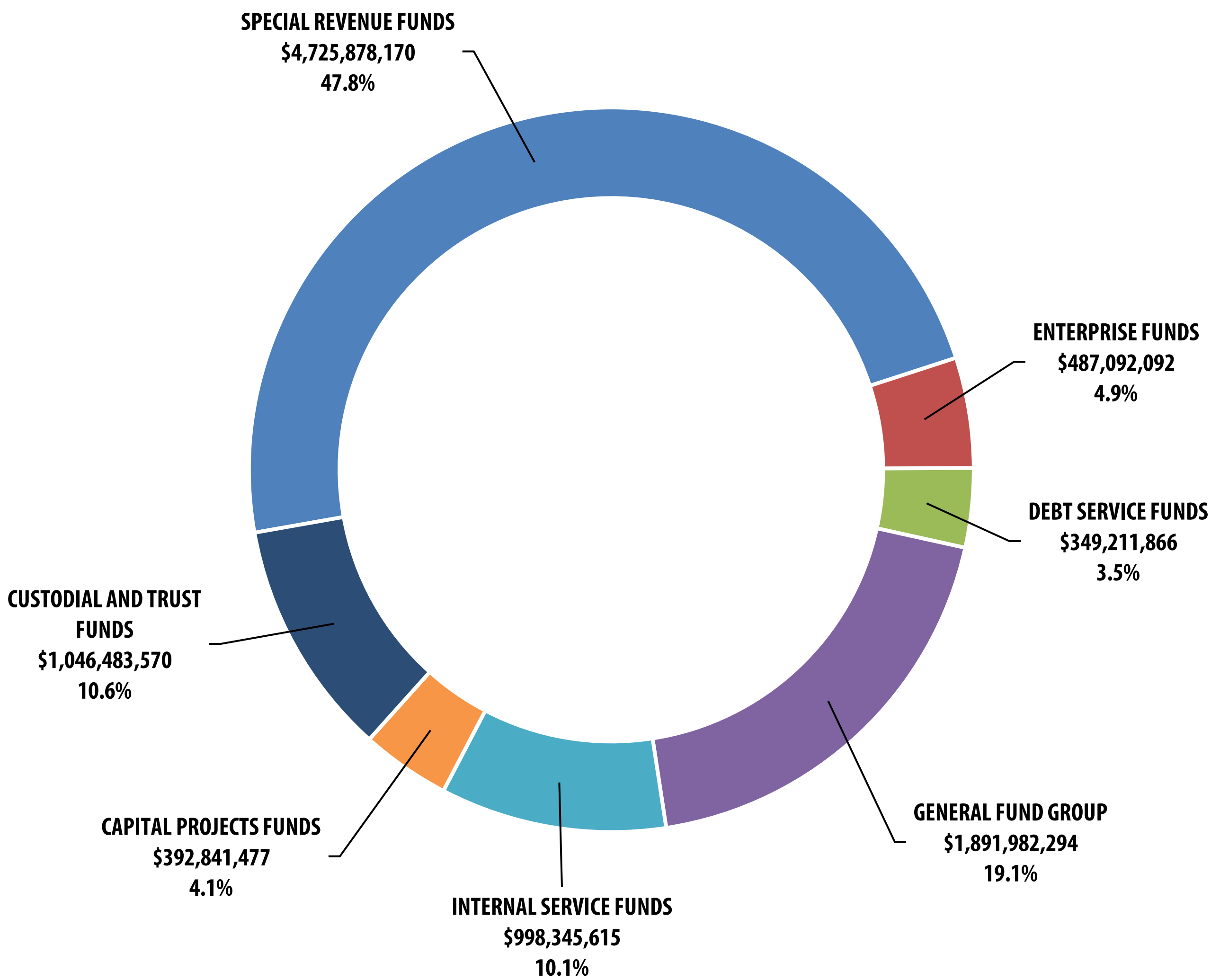
(subcategories in millions)



TOTAL REVENUE = $10,372,050,573

For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

FY 2024 ADVERTISED BUDGET PLAN
EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $9,891,835,084

FY 2024 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2022 Actual [1]	FY 2023 Adopted Budget Plan [2]	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS						
General Fund Group						
10001 General Fund [4]	$4,747,127,195	$4,765,832,686	$4,851,503,221	$5,131,138,623	$279,635,402	5.76%
10010 Revenue Stabilization	137,191	0	0	2,500,000	2,500,000	-
10015 Economic Opportunity Reserve	36,911	150,000	150,000	500,000	350,000	233.33%
10030 Contributory Fund	5,000,000	0	0	0	0	-
10040 Information Technology Projects	3,994,600	0	0	0	0	-
Total General Fund Group	**$4,756,295,897**	**$4,765,982,686**	**$4,851,653,221**	**$5,134,138,623**	**$282,485,402**	**5.82%**
Debt Service Funds						
20000 Consolidated Debt Service	$2,382,900	$2,305,500	$2,305,500	$2,305,500	$0	0.00%
Capital Project Funds						
30000 Metro Operations and Construction	$41,000,000	$42,000,000	$29,914,647	$43,000,000	$13,085,353	43.74%
30010 General Construction and Contributions	10,714,946	4,475,000	162,483,240	4,475,000	(158,008,240)	(97.25%)
30015 Environmental and Energy Program	713,495	0	0	0	0	-
30020 Infrastructure Replacement and Upgrades	399,764	0	0	0	0	-
30030 Library Construction	8,663,000	0	90,000,000	0	(90,000,000)	(100.00%)
30040 Contributed Roadway Improvements	10,385,828	134,000	134,000	179,192	45,192	33.73%
30050 Transportation Improvements	8,772,058	0	47,140,000	0	(47,140,000)	(100.00%)
30070 Public Safety Construction	40,758,174	0	291,510,000	0	(291,510,000)	(100.00%)
30090 Pro Rata Share Drainage Construction	2,982,510	0	0	0	0	-
30300 Affordable Housing Development and Investment	21,035,517	35,386,000	35,386,000	37,062,736	1,676,736	4.74%
30400 Park Authority Bond Construction	15,140,318	0	141,070,000	0	(141,070,000)	(100.00%)
S31000 Public School Construction	189,939,318	181,451,000	548,652,902	206,451,000	(342,201,902)	(62.37%)
Total Capital Project Funds	**$350,504,928**	**$263,446,000**	**$1,346,290,789**	**$291,167,928**	**($1,055,122,861)**	**(78.37%)**
Special Revenue Funds						
40000 County Transit Systems	$47,677,153	$38,455,738	$74,756,699	$52,992,020	($21,764,679)	(29.11%)
40010 County and Regional Transportation Projects	134,834,727	108,323,634	310,728,401	121,499,005	(189,229,396)	(60.90%)
40030 Cable Communications	19,721,528	18,719,981	18,719,981	18,429,235	(290,746)	(1.55%)
40040 Fairfax-Falls Church Community Services Board	39,881,708	37,156,906	37,156,906	37,156,906	0	0.00%
40045 Early Childhood Birth to 5	57,688	215,960	215,960	215,960	0	0.00%
40050 Reston Community Center	9,995,890	10,148,245	10,399,208	10,907,001	507,793	4.88%
40060 McLean Community Center	6,028,412	6,732,827	6,732,827	7,167,721	434,894	6.46%
40070 Burgundy Village Community Center	106,234	86,659	86,659	106,883	20,224	23.34%
40080 Integrated Pest Management Program	2,702,737	2,700,483	2,700,483	3,149,357	448,874	16.62%
40090 E-911	48,184,498	45,021,390	45,021,390	44,125,131	(896,259)	(1.99%)
40100 Stormwater Services	184,793,109	94,393,055	95,103,668	100,802,650	5,698,982	5.99%
40110 Dulles Rail Phase I Transportation Improvement District	15,446,381	15,629,149	15,629,149	15,740,702	111,553	0.71%
40120 Dulles Rail Phase II Transportation Improvement District	20,084,800	21,481,900	21,481,900	21,510,269	28,369	0.13%
40125 Metrorail Parking System Pledged Revenues	4,244,665	7,568,848	5,444,762	9,882,366	4,437,604	81.50%
40130 Leaf Collection	2,291,365	2,397,606	2,397,606	2,720,481	322,875	13.47%
40140 Refuse Collection and Recycling Operations	20,025,213	23,310,978	23,310,978	24,593,702	1,282,724	5.50%
40150 Refuse Disposal	52,211,187	55,332,035	55,332,035	58,734,182	3,402,147	6.15%
40170 I-95 Refuse Disposal	12,316,065	10,852,574	10,852,574	11,930,806	1,078,232	9.94%
40180 Tysons Service District	8,602,452	8,809,234	8,809,234	8,943,432	134,198	1.52%
40190 Reston Service District	2,378,237	2,510,794	2,510,794	2,512,421	1,627	0.06%
40200 Land Development Services [5]	0	48,556,995	50,067,225	50,196,218	128,993	0.26%
40300 Housing Trust	5,882,499	3,667,191	4,569,787	3,593,342	(976,445)	(21.37%)
40330 Elderly Housing Programs	0	0	0	0	0	-
50000 Federal/State Grants	242,217,405	121,784,625	414,059,889	132,624,746	(281,435,143)	(67.97%)
50800 Community Development Block Grant	9,097,003	6,128,149	13,129,949	5,918,926	(7,211,023)	(54.92%)
50810 HOME Investment Partnerships Program	2,420,266	2,175,471	13,535,721	2,471,231	(11,064,490)	(81.74%)
S10000 Public School Operating	1,034,750,085	992,062,583	1,173,385,454	1,082,005,549	(91,379,905)	(7.79%)
S40000 Public School Food and Nutrition Services	126,032,478	88,524,680	88,535,477	88,835,894	300,417	0.34%
S43000 Public School Adult and Community Education	6,521,792	7,677,828	7,779,777	8,034,068	254,291	3.27%
S50000 Public School Grants and Self Supporting Programs	80,241,218	54,198,096	121,866,574	61,579,096	(60,287,478)	(49.47%)
Total Special Revenue Funds	**$2,138,746,795**	**$1,834,623,614**	**$2,634,321,067**	**$1,988,379,300**	**($645,941,767)**	**(24.52%)**

FY 2024 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2022 Actual [1]	FY 2023 Adopted Budget Plan [2]	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
TOTAL GOVERNMENTAL FUNDS	**$7,247,930,520**	**$6,866,357,800**	**$8,834,570,577**	**$7,415,991,351**	**($1,418,579,226)**	**(16.06%)**
PROPRIETARY FUNDS						
Internal Service Funds						
60000 County Insurance	$830,407	$685,000	$685,000	$685,000	$0	0.00%
60010 Department of Vehicle Services	91,705,824	83,567,927	83,956,550	86,293,070	2,336,520	2.78%
60020 Document Services	4,609,235	5,100,000	5,100,000	5,044,426	(55,574)	(1.09%)
60030 Technology Infrastructure Services	43,893,587	44,927,305	44,927,305	45,199,764	272,459	0.61%
60040 Health Benefits	169,281,148	192,010,764	192,010,764	197,488,155	5,477,391	2.85%
S60000 Public School Insurance	20,763,621	17,346,338	17,346,339	19,346,339	2,000,000	11.53%
S62000 Public School Health and Flexible Benefits	450,084,067	487,523,547	487,523,547	513,288,542	25,764,995	5.28%
Total Internal Service Funds	**$781,167,889**	**$831,160,881**	**$831,549,505**	**$867,345,296**	**$35,795,791**	**4.30%**
Enterprise Funds						
69000 Sewer Revenue	$248,132,987	$267,487,800	$267,487,800	$281,988,500	$14,500,700	5.42%
69030 Sewer Bond Debt Reserve	0	0	0	15,365,475	15,365,475	-
69310 Sewer Bond Construction	134,900	0	5,110,044	211,713,783	206,603,739	4043.09%
Total Enterprise Funds	**$248,267,887**	**$267,487,800**	**$272,597,844**	**$509,067,758**	**$236,469,914**	**86.75%**
TOTAL PROPRIETARY FUNDS	**$1,029,435,776**	**$1,098,648,681**	**$1,104,147,349**	**$1,376,413,054**	**$272,265,705**	**24.66%**
FIDUCIARY FUNDS						
Custodial Funds						
70000 Route 28 Tax District	$10,977,135	$12,156,286	$12,156,286	$12,777,058	$620,772	5.11%
70040 Mosaic District Community Development Authority	4,882,023	4,881,435	4,881,435	4,880,561	(874)	(0.02%)
Total Custodial Funds	**$15,859,158**	**$17,037,721**	**$17,037,721**	**$17,657,619**	**$619,898**	**3.64%**
Trust Funds						
73000 Employees' Retirement Trust	$368,995,962	$572,879,390	$572,879,390	$650,686,552	$77,807,162	13.58%
73010 Uniformed Employees Retirement Trust	8,597,227	205,358,874	205,358,874	220,217,793	14,858,919	7.24%
73020 Police Retirement Trust	172,284,843	171,514,056	171,514,056	191,146,637	19,632,581	11.45%
73030 OPEB Trust	(23,911,451)	5,272,557	5,272,557	7,469,603	2,197,046	41.67%
S71000 Educational Employees' Retirement	(61,813,970)	490,921,243	439,671,241	464,290,964	24,619,723	5.60%
S71100 Public School OPEB Trust	(4,279,390)	26,771,000	26,771,000	28,177,000	1,406,000	5.25%
Total Trust Funds	**$459,873,221**	**$1,472,717,120**	**$1,421,467,118**	**$1,561,988,549**	**$140,521,431**	**9.89%**
TOTAL FIDUCIARY FUNDS	**$475,732,379**	**$1,489,754,841**	**$1,438,504,839**	**$1,579,646,168**	**$141,141,329**	**9.81%**
TOTAL APPROPRIATED FUNDS	**$8,753,098,675**	**$9,454,761,322**	**$11,377,222,765**	**$10,372,050,573**	**($1,005,172,192)**	**(8.83%)**
Appropriated From (Added to) Surplus	**$68,287,756**	**($563,208,999)**	**$1,669,984,673**	**($613,801,379)**	**($2,283,786,052)**	**(136.75%)**
TOTAL AVAILABLE	**$8,821,386,431**	**$8,891,552,323**	**$13,047,207,438**	**$9,758,249,194**	**($3,288,958,244)**	**(25.21%)**
Less: Internal Service Funds	**($781,167,889)**	**($831,160,881)**	**($831,549,505)**	**($867,345,296)**	**($35,795,791)**	**4.30%**
NET AVAILABLE	**$8,040,218,542**	**$8,060,391,442**	**$12,215,657,933**	**$8,890,903,898**	**($3,324,754,035)**	**(27.22%)**

FY 2024 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2022 Actual [1]	FY 2023 Adopted Budget Plan [2]	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year of the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

[1] **Not reflected are the following adjustments to balance in FY 2022:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $45,644,215 from FY 2021.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $3,962,299.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $1,905,899.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $103,050,776.

[2] **Not reflected are the following adjustments to balance in FY 2023:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $47,604,145 from FY 2022.
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $6,225,115.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $6,388,639.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $2,566,321.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $121,681,881.

[3] **Not reflected are the following adjustments to balance in FY 2024:**
Fund 10001, General Fund, does not reflect carryover of FY 2022 Audit Adjustment balance of ($5,273,238) and Mid-Year revenue adjustments of ($52,767,825).
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $50,081,442 from FY 2023.
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $46,807,301.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $11,001,005 and reflects the proposed Transfer In from Fund 40030, Cable Communications, as shown in the School Board's Advertised Budget, which is currently ($151,771) less than the Transfer Out from Fund 40030. Final adjustments will be reflected at the *FY 2023 Carryover Review*.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $8,109,541.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $75,028,162.

[4] Fairfax County has received $222.89 million in emergency funding through the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to respond to the COVID-19 emergency. This funding was provided in two tranches, with the first half of the funding provided in May 2021. The second half was received in June 2022 and was recognized as part of the *FY 2022 Carryover Review*.

[5] As part of the FY 2023 Adopted Budget Plan, Agency 31, Land Development Services, was moved from the General Fund to Fund 40200, Land Development Services, to provide greater transparency in the use of fees charged by LDS. This change results in a reduction of $42.62 million to General Fund expenditures and associated revenues as all activity related to the agency is transferred to Fund 40200.

FY 2024 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2022 Estimate	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
General Fund Group							
10001 General Fund[1]	$1,859,830,491	$1,653,964,958	$1,750,193,954	$2,020,304,616	$1,859,558,977	($160,745,639)	(7.96%)
10015 Economic Opportunity Reserve	47,604,145	369,411	0	50,081,442	0	(50,081,442)	(100.00%)
10020 Consolidated Community Funding Pool	12,666,382	12,018,449	12,897,910	13,545,843	12,897,910	(647,933)	(4.78%)
10030 Contributory Fund	20,178,160	20,148,357	15,970,288	18,470,288	19,525,407	1,055,119	5.71%
10040 Information Technology Projects	67,076,498	19,015,821	0	56,399,283	0	(56,399,283)	(100.00%)
Total General Fund Group	**$2,007,355,676**	**$1,705,516,996**	**$1,779,062,152**	**$2,158,801,472**	**$1,891,982,294**	**($266,819,178)**	**(12.36%)**
Debt Service Funds							
20000 Consolidated Debt Service	$339,575,607	$332,622,272	$340,052,647	$345,284,404	$349,211,866	$3,927,462	1.14%
Capital Project Funds							
30000 Metro Operations and Construction	$82,670,850	$70,512,005	$91,635,513	$91,727,334	$92,499,083	$771,749	0.84%
30010 General Construction and Contributions	261,724,043	55,658,786	27,172,006	272,699,541	27,910,848	(244,788,693)	(89.76%)
30015 Environmental and Energy Program	31,915,044	5,678,096	1,298,767	38,569,210	1,298,767	(37,270,443)	(96.63%)
30020 Infrastructure Replacement and Upgrades	71,996,179	11,760,106	1,500,000	82,151,798	1,500,000	(80,651,798)	(98.17%)
30030 Library Construction	107,375,610	4,088,006	0	103,287,604	0	(103,287,604)	(100.00%)
30040 Contributed Roadway Improvements	48,340,654	7,722,393	0	50,822,357	0	(50,822,357)	(100.00%)
30050 Transportation Improvements	67,678,910	8,348,876	0	85,310,922	0	(85,310,922)	(100.00%)
30070 Public Safety Construction	338,724,592	40,133,286	0	310,602,771	0	(310,602,771)	(100.00%)
30090 Pro Rata Share Drainage Construction	5,712,821	85,857	0	8,607,972	0	(8,607,972)	(100.00%)
30300 Affordable Housing Development and Investment	85,415,877	14,975,749	35,386,000	106,957,797	37,062,736	(69,895,061)	(65.35%)
30400 Park Authority Bond Construction	169,347,465	26,584,073	0	144,403,710	0	(144,403,710)	(100.00%)
S31000 Public School Construction	658,872,289	209,035,583	203,814,043	683,906,438	232,570,043	(451,336,395)	(65.99%)
Total Capital Project Funds	**$1,929,774,334**	**$454,582,816**	**$360,806,329**	**$1,979,047,454**	**$392,841,477**	**($1,586,205,977)**	**(80.15%)**
Special Revenue Funds							
40000 County Transit Systems	$147,037,123	$128,808,965	$130,399,164	$180,189,749	$142,621,525	($37,568,224)	(20.85%)
40010 County and Regional Transportation Projects	424,930,301	56,350,935	69,801,634	489,560,022	81,821,345	(407,738,677)	(83.29%)
40030 Cable Communications	17,633,533	10,062,013	11,665,893	17,233,864	10,878,173	(6,355,691)	(36.88%)
40040 Fairfax-Falls Church Community Services Board	199,895,087	168,255,282	202,350,409	212,141,714	209,091,565	(3,050,149)	(1.44%)
40045 Early Childhood Birth to 5	33,123,520	24,664,709	33,502,073	33,905,610	34,282,111	376,501	1.11%
40050 Reston Community Center	10,938,211	8,372,412	9,606,316	10,895,545	10,516,068	(379,477)	(3.48%)
40060 McLean Community Center	6,897,045	5,995,982	7,832,827	8,437,170	7,357,721	(1,079,449)	(12.79%)
40070 Burgundy Village Community Center	161,939	28,315	47,656	113,154	48,097	(65,057)	(57.49%)
40080 Integrated Pest Management Program	3,685,668	2,129,481	3,433,931	3,648,377	3,505,378	(142,999)	(3.92%)
40090 E-911	69,098,056	43,448,172	57,683,070	78,378,033	59,652,489	(18,725,544)	(23.89%)
40100 Stormwater Services	272,972,778	81,766,773	92,993,055	285,642,251	99,402,650	(186,239,601)	(65.20%)
40110 Dulles Rail Phase I Transportation Improvement District	19,218,750	19,054,435	14,008,250	14,008,250	13,827,300	(180,950)	(1.29%)
40120 Dulles Rail Phase II Transportation Improvement District	13,313,233	11,061,289	500,000	39,100,000	12,717,351	(26,382,649)	(67.47%)
40125 Metrorail Parking System Pledged Revenues	15,559,874	12,860,132	12,597,518	15,808,543	13,159,957	(2,648,586)	(16.75%)
40130 Leaf Collection	2,634,001	2,462,089	2,648,462	2,648,462	2,956,953	308,491	11.65%
40140 Refuse Collection and Recycling Operations	21,795,213	18,917,127	21,569,641	23,451,099	24,130,049	678,950	2.90%
40150 Refuse Disposal	64,649,086	55,136,227	58,152,178	66,069,337	62,134,597	(3,934,740)	(5.96%)
40170 I-95 Refuse Disposal	18,082,618	7,734,578	10,259,599	19,183,895	12,180,325	(7,003,570)	(36.51%)
40180 Tysons Service District	10,700,247	220,483	0	18,279,764	0	(18,279,764)	(100.00%)
40190 Reston Service District	862,560	29,646	0	4,332,914	0	(4,332,914)	(100.00%)
40200 Land Development Services[2]	0	0	45,810,268	47,640,462	47,877,070	236,608	0.50%
40300 Housing Trust	23,021,190	7,207,843	3,667,191	22,598,442	3,593,342	(19,005,100)	(84.10%)
40330 Elderly Housing Programs	3,817,013	1,908,045	0	0	0	0	-
50000 Federal/State Grants	571,085,391	262,796,035	126,217,279	443,385,119	137,057,400	(306,327,719)	(69.09%)
50800 Community Development Block Grant	16,390,155	9,660,455	6,128,149	12,997,227	5,918,926	(7,078,301)	(54.46%)
50810 HOME Investment Partnerships Program	12,751,196	2,170,729	2,175,471	13,381,952	2,471,231	(10,910,721)	(81.53%)
S10000 Public School Operating[3]	3,524,522,938	3,104,411,191	3,255,508,063	3,669,205,125	3,486,166,734	(183,038,391)	(4.99%)
S40000 Public School Food and Nutrition Services	94,400,662	86,070,355	94,749,795	138,983,173	135,643,195	(3,339,978)	(2.40%)
S43000 Public School Adult and Community Education	8,792,226	7,886,955	8,682,078	8,785,211	9,430,318	645,107	7.34%
S50000 Public School Grants & Self Supporting Programs	201,192,755	92,191,161	81,193,094	189,067,963	97,436,300	(91,631,663)	(48.46%)
Total Special Revenue Funds	**$5,809,162,369**	**$4,231,661,814**	**$4,363,183,064**	**$6,069,072,427**	**$4,725,878,170**	**($1,343,194,257)**	**(22.13%)**

FY 2024 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2022 Estimate	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
TOTAL GOVERNMENTAL FUNDS	**$10,085,867,986**	**$6,724,383,898**	**$6,843,104,192**	**$10,552,205,757**	**$7,359,913,807**	**($3,192,291,950)**	**(30.25%)**
PROPRIETARY FUNDS							
Internal Service Funds							
60000 County Insurance	$43,565,943	$24,940,996	$35,013,475	$45,464,689	$35,183,478	($10,281,211)	(22.61%)
60010 Department of Vehicle Services	95,961,151	85,567,802	79,225,959	84,404,468	85,478,781	1,074,313	1.27%
60020 Document Services	9,605,926	8,567,815	9,337,443	9,930,716	9,430,603	(500,113)	(5.04%)
60030 Technology Infrastructure Services	64,814,089	47,890,463	48,641,772	63,788,047	56,495,257	(7,292,790)	(11.43%)
60040 Health Benefits	206,913,153	180,870,787	187,146,541	219,117,663	195,984,912	(23,132,751)	(10.56%)
S60000 Public School Insurance	20,025,785	14,883,354	19,912,660	25,981,052	27,455,880	1,474,828	5.68%
S62000 Public School Health and Flexible Benefits	593,117,192	480,978,959	609,205,428	580,649,848	588,316,704	7,666,856	1.32%
Total Internal Service Funds	**$1,034,003,239**	**$843,700,176**	**$988,483,278**	**$1,029,336,483**	**$998,345,615**	**($30,990,868)**	**(3.01%)**
Enterprise Funds							
69010 Sewer Operation and Maintenance	$120,164,268	$102,487,368	$119,360,510	$132,828,901	$124,665,886	($8,163,015)	(6.15%)
69020 Sewer Bond Parity Debt Service	33,263,106	33,246,982	33,503,257	33,503,257	40,104,264	6,601,007	19.70%
69040 Sewer Bond Subordinate Debt Service	25,689,605	23,381,526	22,358,883	22,358,883	22,321,942	(36,941)	(0.17%)
69300 Sewer Construction Improvements	131,077,740	61,196,618	89,000,000	158,881,122	90,000,000	(68,881,122)	(43.35%)
69310 Sewer Bond Construction	202,404,431	66,884,287	0	135,654,426	210,000,000	74,345,574	54.81%
Total Enterprise Funds	**$512,599,150**	**$287,196,781**	**$264,222,650**	**$483,226,589**	**$487,092,092**	**$3,865,503**	**0.80%**
TOTAL PROPRIETARY FUNDS	**$1,546,602,389**	**$1,130,896,957**	**$1,252,705,928**	**$1,512,563,072**	**$1,485,437,707**	**($27,125,365)**	**(1.79%)**
FIDUCIARY FUNDS							
Custodial Funds							
70000 Route 28 Tax District	$11,827,898	$10,978,100	$12,156,286	$12,156,271	$12,777,058	$620,787	5.11%
70040 Mosaic District Community Development Authority	4,882,023	4,882,023	4,881,435	4,881,435	4,880,561	(874)	(0.02%)
Total Custodial Funds	**$16,709,921**	**$15,860,123**	**$17,037,721**	**$17,037,706**	**$17,657,619**	**$619,913**	**3.64%**
Trust Funds							
73000 Employees' Retirement Trust	$433,393,508	$429,940,112	$434,904,094	$434,904,094	$464,472,363	$29,568,269	6.80%
73010 Uniformed Employees Retirement Trust	147,820,204	148,509,801	148,226,421	148,226,421	157,843,359	9,616,938	6.49%
73020 Police Retirement Trust	122,270,564	123,110,469	114,947,679	114,947,679	132,454,937	17,507,258	15.23%
73030 OPEB Trust	25,362,825	22,610,751	14,360,228	14,360,228	15,009,580	649,352	4.52%
S71000 Educational Employees' Retirement	225,332,934	212,414,238	234,792,898	230,059,601	240,743,212	10,683,611	4.64%
S71100 Public School OPEB Trust	16,923,500	10,533,360	16,876,500	16,876,500	18,302,500	1,426,000	8.45%
Total Trust Funds	**$971,103,535**	**$947,118,731**	**$964,107,820**	**$959,374,523**	**$1,028,825,951**	**$69,451,428**	**7.24%**
TOTAL FIDUCIARY FUNDS	**$987,813,456**	**$962,978,854**	**$981,145,541**	**$976,412,229**	**$1,046,483,570**	**$70,071,341**	**7.18%**
TOTAL APPROPRIATED FUNDS	**$12,620,283,831**	**$8,818,259,709**	**$9,076,955,661**	**$13,041,181,058**	**$9,891,835,084**	**($3,149,345,974)**	**(24.15%)**
Less: Internal Service Funds[4]	**($1,034,003,239)**	**($843,700,176)**	**($988,483,278)**	**($1,029,336,483)**	**($998,345,615)**	**$30,990,868**	**(3.01%)**
NET EXPENDITURES	**$11,586,280,592**	**$7,974,559,533**	**$8,088,472,383**	**$12,011,844,575**	**$8,893,489,469**	**($3,118,355,106)**	**(25.96%)**

[1] Fairfax County has received $222.89 in emergency funding through the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to respond to the COVID-19 emergency. This funding was provided in two tranches, with the first half of the funding provided in May 2021. The secold half was received in June 2022 and was recognized as part of the *FY 2022 Carryover Review*.

[2] As part of the FY 2023 Adopted Budget Plan, Agency 31, Land Development Services, was moved from the General Fund to Fund 40200, Land Development Services, to provide greater transparency in the use of fees charged by LDS. This change resulted in a reduction of $42.62 million to the General Fund expenditures and associated revenues as all activity related to the agency was transferred to the new fund.

[3] Pending School Board approval, FY 2024 expenditures for Fund S10000, Public School Operating, are reduced from the amount shown in the School Board's Advertised Budget to offset the discrepancy between the proposed Transfer Out from the General Fund to Fund S10000 and the Transfer In from the General Fund reflected in the School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2023 Carryover Review*.

[4] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2024 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2021	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
General Fund Group					
10001 General Fund	$490,597,395	$581,518,953	$258,366,833	$292,189,428	($33,822,595)
10010 Revenue Stabilization	228,917,963	238,157,922	250,407,212	252,907,212	(2,500,000)
10015 Economic Opportunity Reserve	46,527,372	47,121,645	0	50,581,442	(50,581,442)
10020 Consolidated Community Funding Pool	382,658	647,933	0	0	0
10030 Contributory Fund	54,271	83,363	57,652	31,941	25,711
10040 Information Technology Projects	38,980,658	51,008,837	0	0	0
Total General Fund Group	**$805,460,317**	**$918,538,653**	**$508,831,697**	**$595,710,023**	**($86,878,326)**
Debt Service Funds					
20000 Consolidated Debt Service	($274,001)	$5,221,899	$0	$0	$0
Capital Project Funds					
30000 Metro Operations and Construction	$1,018,329	$12,177,174	$0	$0	$0
30010 General Construction and Contributions	31,549,682	49,061,963	0	0	0
30015 Environmental and Energy Program	12,416,277	26,950,443	0	0	0
30020 Infrastructure Replacement and Upgrades	43,704,861	60,635,837	0	0	0
30030 Library Construction	8,712,610	13,287,604	0	0	0
30040 Contributed Roadway Improvements	48,340,654	50,822,357	0	0	0
30050 Transportation Improvements	7,538,910	12,962,092	0	0	0
30060 Pedestrian Walkway Improvements	3,664,892	0	0	0	0
30070 Public Safety Construction	12,043,122	11,602,629	0	0	0
30090 Pro Rata Share Drainage Construction	5,711,319	8,607,972	0	0	0
30300 Affordable Housing Development and Investment	53,511,329	71,571,797	0	0	0
30400 Park Authority Bond Construction	14,777,465	3,333,710	0	0	0
S31000 Public School Construction	67,899,880	77,907,812	1,293,010	1,321,094	(28,084)
Total Capital Project Funds	**$310,889,330**	**$398,921,390**	**$1,293,010**	**$1,321,094**	**($28,084)**
Special Revenue Funds					
40000 County Transit Systems	$25,149,725	$25,512,691	$5,111,457	$1,851,050	$3,260,407
40010 County and Regional Transportation Projects	195,581,446	233,371,498	13,300,000	13,300,000	0
40030 Cable Communications	11,006,035	10,192,481	3,958,624	1,986,170	1,972,454
40040 Fairfax-Falls Church Community Services Board	38,795,887	45,581,191	26,041,861	26,041,861	0
40045 Early Childhood Birth to 5	7,523,433	10,583,969	10,180,432	10,180,432	0
40050 Reston Community Center	7,472,208	9,095,686	8,599,349	8,990,282	(390,933)
40060 McLean Community Center	6,531,813	6,564,243	4,859,900	4,669,900	190,000
40070 Burgundy Village Community Center	244,609	322,528	296,033	354,819	(58,786)
40080 Integrated Pest Management Program	5,154,993	5,587,249	4,488,355	3,981,334	507,021
40090 E-911	24,429,018	36,497,137	13,758,886	10,693,076	3,065,810
40100 Stormwater Services	90,246,043	192,147,379	0	0	0
40110 Dulles Rail Phase I Transportation Improvement District	40,025,126	36,417,072	38,037,971	39,951,373	(1,913,402)
40120 Dulles Rail Phase II Transportation Improvement District	58,948,176	67,971,687	50,353,587	59,146,505	(8,792,918)
40125 Metrorail Parking System Pledged Revenues	21,003,722	15,681,995	8,036,091	4,758,500	3,277,591
40130 Leaf Collection	5,294,720	5,069,996	4,765,140	4,474,668	290,472
40140 Refuse Collection and Recycling Operations	3,495,248	4,109,334	3,475,213	3,444,866	30,347
40150 Refuse Disposal	64,882,548	61,331,508	49,887,206	45,779,791	4,107,415
40170 I-95 Refuse Disposal	42,310,268	46,705,755	38,165,434	37,706,915	458,519
40180 Tysons Service District	40,555,123	48,937,092	39,466,562	48,409,994	(8,943,432)
40190 Reston Service District	7,363,411	9,712,002	7,889,882	10,402,303	(2,512,421)
40200 Land Development Services	0	0	8,518,113	10,487,261	(1,969,148)
40300 Housing Trust	23,742,626	22,417,282	4,388,627	4,388,627	0
40330 Elderly Housing Programs	$3,211,043	$3,193,756	$0	$0	$0
50000 Federal/State Grants	41,780,816	25,634,840	742,264	742,264	0
50800 Community Development Block Grant	434,153	(129,299)	3,423	3,423	0
50810 HOME Investment Partnerships Program	(93,978)	155,559	309,328	309,328	0
S10000 Public School Operating	236,188,531	295,106,540	21,874,771	0	21,874,771
S40000 Public School Food and Nutrition Services	6,227,389	48,647,696	0	0	0
S43000 Public School Adult and Community Education	(557,874)	(387,328)	0	0	0
S50000 Public School Grants and Self Supporting Programs	31,507,145	44,345,240	0	0	0
Total Special Revenue Funds	**$1,038,453,403**	**$1,310,376,779**	**$366,508,509**	**$352,054,742**	**$14,453,767**
TOTAL GOVERNMENTAL FUNDS	**$2,154,529,049**	**$2,633,058,721**	**$876,633,216**	**$949,085,859**	**($72,452,643)**
PROPRIETARY FUNDS					
Internal Service Funds					
60000 County Insurance	$104,129,898	$105,980,270	$85,599,074	$75,558,612	$10,040,462
60010 Department of Vehicle Services	58,136,190	64,753,986	64,306,068	65,120,357	(814,289)
60020 Document Services	966,069	973,014	193,648	207,555	(13,907)
60030 Technology Infrastructure Services	11,217,943	18,793,207	4,746,567	166,062	4,580,505
60040 Health Benefits	70,552,476	58,962,837	31,855,938	33,359,181	(1,503,243)
S60000 Public School Insurance	52,991,181	56,633,276	47,998,563	47,998,563	0
S62000 Public School Health and Flexible Benefits	124,021,193	93,126,301	0	0	0
Total Internal Service Funds	**$422,014,950**	**$399,222,891**	**$234,699,858**	**$222,410,330**	**$12,289,528**

FY 2024 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2021	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	From/ (Added to) Surplus
Enterprise Funds					
69000 Sewer Revenue	$131,476,283	$119,896,270	$125,584,070	$132,772,570	($7,188,500)
69010 Sewer Operation and Maintenance	6,605,238	17,980,870	4,251,969	586,083	3,665,886
69020 Sewer Bond Parity Debt Service	6,942,778	5,695,796	692,539	702,058	(9,519)
69030 Sewer Bond Debt Reserve	33,658,425	33,658,425	33,658,425	49,023,900	(15,365,475)
69040 Sewer Bond Subordinate Debt Service	938,621	2,557,095	2,398,212	2,476,270	(78,058)
69300 Sewer Construction Improvements	45,077,740	69,881,122	0	0	0
69310 Sewer Bond Construction	197,293,769	130,544,382	0	0	0
Total Enterprise Funds	**$421,992,854**	**$380,213,960**	**$166,585,215**	**$185,560,881**	**($18,975,666)**
TOTAL PROPRIETARY FUNDS	**$844,007,804**	**$779,436,851**	**$401,285,073**	**$407,971,211**	**($6,686,138)**
FIDUCIARY FUNDS					
Custodial Funds					
70000 Route 28 Tax District	$950	($15)	$0	$0	$0
70040 Mosaic District Community Development Authority	0	0	0	0	0
Total Custodial Funds	**$950**	**($15)**	**$0**	**$0**	**$0**
Trust Funds					
73000 Employees' Retirement Trust	$5,146,200,648	$5,085,256,498	$5,223,231,794	$5,409,445,983	($186,214,189)
73010 Uniformed Employees Retirement Trust	2,165,012,552	2,025,099,978	2,082,232,431	2,144,606,865	(62,374,434)
73020 Police Retirement Trust	1,808,176,588	1,857,350,962	1,913,917,339	1,972,609,039	(58,691,700)
73030 OPEB Trust	423,896,369	382,374,167	375,786,496	369,746,519	6,039,977
S71000 Educational Employees' Retirement	3,272,144,651	2,997,916,443	3,207,528,083	3,431,075,835	(223,547,752)
S71100 Public School OPEB Trust	208,374,626	193,561,876	203,456,376	213,330,876	(9,874,500)
Total Trust Funds	**$13,023,805,434**	**$12,541,559,924**	**$13,006,152,519**	**$13,540,815,117**	**($534,662,598)**
TOTAL FIDUCIARY FUNDS	**$13,023,806,384**	**$12,541,559,909**	**$13,006,152,519**	**$13,540,815,117**	**($534,662,598)**
TOTAL APPROPRIATED FUNDS	**$16,022,343,237**	**$15,954,055,481**	**$14,284,070,808**	**$14,897,872,187**	**($613,801,379)**

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Summary Schedules
Non-Appropriated Funds

FY 2024

Advertised Budget Plan

FY 2024 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$733,856	$1,114,400	$1,114,400	$1,114,400	$0	0.00%
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$18,663	$18,799	$18,799	$18,799	$0	0.00%
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$6,553,879	$3,280,256	$3,900,779	$4,193,981	$293,202	7.52%
81060 FCRHA Internal Service	908,354	1,854,925	1,621,149	0	(1,621,149)	(100.00%)
81100 Fairfax County Rental Program[1]	85,238	0	0	0	0	-
81200 Housing Partnerships[1]	1,951,647	0	0	0	0	-
81300 RAD - Project-Based Voucher[1]	0	0	0	0	0	-
81400 FCRHA Asset Management[1]	1,266,681	727,194	82,737,130	307,454	(82,429,676)	(99.63%)
81500 Housing Grants	2,794,185	2,648,990	2,757,323	3,397,516	640,193	23.22%
Total Other Housing Funds	**$13,559,984**	**$8,511,365**	**$91,016,381**	**$7,898,951**	**($83,117,430)**	**(91.32%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$74,354,626	$82,143,978	$85,990,021	$84,555,304	($1,434,717)	(1.67%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$87,914,610**	**$90,655,343**	**$177,006,402**	**$92,454,255**	**($84,552,147)**	**(47.77%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$47,438,062	$45,738,898	$45,738,898	$52,000,000	$6,261,102	13.69%
Capital Projects Funds						
80300 Park Improvements	$6,775,807	$0	$0	$0	$0	-
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$54,213,869**	**$45,738,898**	**$45,738,898**	**$52,000,000**	**$6,261,102**	**13.69%**
TOTAL NON-APPROPRIATED FUNDS	**$142,880,998**	**$137,527,440**	**$223,878,499**	**$145,587,454**	**($78,291,045)**	**(34.97%)**
Appropriated From (Added to) Surplus	**($13,707,022)**	**($1,440,119)**	**$41,239,434**	**($4,760,695)**	**($46,000,129)**	**(111.54%)**
TOTAL AVAILABLE	**$129,173,976**	**$136,087,321**	**$265,117,933**	**$140,826,759**	**($124,291,174)**	**(46.88%)**

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year of the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

[1] **Not reflected are the following adjustments to balance in FY 2023:**
Fund 81100, Fairfax County Rental Program, does not reflect ($6,170,244) as any remaining balances were moved to Fund 81400, FCRHA Asset Management.
Fund 81200, Housing Partnerships, does not reflect ($36,446) as any remaining balances were moved to Fund 81400, FCRHA Asset Management.
Fund 81300, RAD - Project-Based Voucher, does not reflect ($7,217,860) as any remaining balances were moved to Fund 81400, FCRHA Asset Management.
Fund 81400, FCRHA Asset Management, assumes balances of $6,170,244 from Fund 81100, Fairfax County Rental Program, $36,446 from Fund 81200, Housing Partnerships and $7,217,860 from Fund 81300, RAD - Project-Based Voucher as a result of Funds 81100, 81200 and 81300 being consolidated into Fund 81400.

FY 2024 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$1,548,590	$2,006,025	$2,006,025	$2,078,724	$72,699	3.62%
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$52,095	$18,799	$61,105	$18,799	($42,306)	(69.23%)
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$3,979,694	$4,721,804	$17,765,731	$3,661,669	($14,104,062)	(79.39%)
81060 FCRHA Internal Service	908,354	1,854,925	1,621,149	0	(1,621,149)	(100.00%)
81100 Fairfax County Rental Program	85,238	0	0	0	0	-
81200 Housing Partnerships	1,951,647	0	0	0	0	-
81300 RAD - Project-Based Voucher	0	0	0	0	0	-
81400 FCRHA Asset Management	937,639	727,194	87,498,775	539,798	(86,958,977)	(99.38%)
81500 Housing Grants	1,971,264	2,634,912	2,743,245	3,393,060	649,815	23.69%
Total Other Housing Funds	**$9,833,836**	**$9,938,835**	**$109,628,900**	**$7,594,527**	**($102,034,373)**	**(93.07%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$73,057,802	$81,922,415	$85,317,027	$83,887,861	($1,429,166)	(1.68%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$82,891,638**	**$91,861,250**	**$194,945,927**	**$91,482,388**	**($103,463,539)**	**(53.07%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$42,207,563	$41,264,010	$42,832,002	$46,495,625	$3,663,623	8.55%
Capital Projects Funds						
80300 Park Improvements	$4,020,824	$0	$31,029,393	$0	($31,029,393)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$46,228,387**	**$41,264,010**	**$73,861,395**	**$46,495,625**	**($27,365,770)**	**(37.05%)**
TOTAL NON-APPROPRIATED FUNDS	**$130,720,710**	**$135,150,084**	**$270,874,452**	**$140,075,536**	**($130,798,916)**	**(48.29%)**

FY 2024 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	Balance 6/30/2021	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	From/ (Added to) Surplus
HUMAN SERVICES					
Special Revenue Funds					
83000 Alcohol Safety Action Program	$106,536	$100,443	$100,443	$100,443	$0
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)					
Agency Funds					
10031 Northern Virginia Regional Identification System	$110,635	$77,203	$34,897	$34,897	$0
HOUSING AND COMMUNITY DEVELOPMENT					
Other Housing Funds					
81000 FCRHA General Operating	$31,588,486	$34,162,671	$20,297,719	$20,830,031	($532,312)
81060 FCRHA Internal Service	0	0	0	0	0
81100 Fairfax County Rental Program	6,170,244	6,170,244	0	0	0
81200 Housing Partnerships	36,446	36,446	0	0	0
81300 RAD - Project-Based Voucher	7,217,860	7,217,860	0	0	0
81400 FCRHA Asset Management	0	329,042	15,685,703	15,453,359	232,344
81500 Housing Grants	4,305,501	5,128,422	5,142,500	5,146,956	(4,456)
Total Other Housing Funds	**$49,318,537**	**$53,044,685**	**$41,125,922**	**$41,430,346**	**($304,424)**
Annual Contribution Contract					
81510 Housing Choice Voucher Program	$8,445,540	$9,742,364	$10,415,358	$11,082,801	($667,443)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$57,764,077**	**$62,787,049**	**$51,541,280**	**$52,513,147**	**($971,867)**
FAIRFAX COUNTY PARK AUTHORITY					
Special Revenue Funds					
80000 Park Revenue and Operating	($2,926,590)	$4,658,297	$4,500,381	$8,289,209	($3,788,828)
Capital Projects Funds					
80300 Park Improvements	$30,164,313	$31,303,001	$1,509,558	$1,509,558	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$27,237,723**	**$35,961,298**	**$6,009,939**	**$9,798,767**	**($3,788,828)**
TOTAL NON-APPROPRIATED FUNDS	**$85,218,971**	**$98,925,993**	**$57,686,559**	**$62,447,254**	**($4,760,695)**

FY 2024 ADVERTISED EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT						
APPROPRIATED FUNDS						
General Fund						
Department of Housing and Community Development	$25,448,564	$28,985,542	$32,108,493	$33,767,032	$1,658,539	5.17%
Capital Project Funds						
30010 General Construction and Contributions	$43,398	$50,000	$204,365	$50,000	($154,365)	(75.53%)
30300 Affordable Housing Development and Investment	14,975,749	35,386,000	106,957,797	37,062,736	(69,895,061)	(65.35%)
Total Capital Project Funds	**$15,019,147**	**$35,436,000**	**$107,162,162**	**$37,112,736**	**($70,049,426)**	**(65.37%)**
Special Revenue Funds						
40300 Housing Trust	$7,207,843	$3,667,191	$22,598,442	$3,593,342	($19,005,100)	(84.10%)
40330 Elderly Housing Programs	1,908,045	0	0	0	0	-
50800 Community Development Block Grant	9,660,455	6,128,149	12,997,227	5,918,926	(7,078,301)	(54.46%)
50810 HOME Investment Partnerships Program	2,170,729	2,175,471	13,381,952	2,471,231	(10,910,721)	(81.53%)
Total Special Revenue Funds	**$20,947,072**	**$11,970,811**	**$48,977,621**	**$11,983,499**	**($36,994,122)**	**(75.53%)**
TOTAL APPROPRIATED HOUSING AUTHORITY	**$61,414,783**	**$76,392,353**	**$188,248,276**	**$82,863,267**	**($105,385,009)**	**(55.98%)**
NON-APPROPRIATED FUNDS						
Other Housing Funds						
81000 FCRHA General Operating	$3,979,694	$4,721,804	$17,765,731	$3,661,669	($14,104,062)	(79.39%)
81060 FCRHA Internal Service	908,354	1,854,925	1,621,149	0	(1,621,149)	(100.00%)
81100 Fairfax County Rental Program	85,238	0	0	0	0	-
81200 Housing Partnerships	1,951,647	0	0	0	0	-
81300 RAD - Project-Based Voucher	0	0	0	0	0	-
81400 FCRHA Asset Management	937,639	727,194	87,498,775	539,798	(86,958,977)	(99.38%)
81500 Housing Grants and Projects	1,971,264	2,634,912	2,743,245	3,393,060	649,815	23.69%
Total Other Housing Funds	**$9,833,836**	**$9,938,835**	**$109,628,900**	**$7,594,527**	**($102,034,373)**	**(93.07%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$73,057,802	$81,922,415	$85,317,027	$83,887,861	($1,429,166)	(1.68%)
Total Annual Contribution Contract	**$73,057,802**	**$81,922,415**	**$85,317,027**	**$83,887,861**	**($1,429,166)**	**(1.68%)**
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	**$82,891,638**	**$91,861,250**	**$194,945,927**	**$91,482,388**	**($103,463,539)**	**(53.07%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$144,306,421**	**$168,253,603**	**$383,194,203**	**$174,345,655**	**($208,848,548)**	**(54.50%)**
FAIRFAX COUNTY PARK AUTHORITY						
APPROPRIATED FUNDS						
General Fund						
Fairfax County Park Authority	$28,153,070	$30,677,847	$31,752,837	$33,085,453	$1,332,616	4.20%
Capital Project Funds						
30010 General Construction and Contributions	$12,593,057	$10,780,338	$38,644,271	$10,926,338	($27,717,933)	(71.73%)
30015 Environmental and Energy Program	723,968	953,467	2,070,547	998,767	(1,071,780)	(51.76%)
30400 Park Authority Bond Construction	26,584,073	0	144,403,710	0	(144,403,710)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	**$68,054,168**	**$42,411,652**	**$216,871,365**	**$45,010,558**	**($171,860,807)**	**(79.25%)**
NON-APPROPRIATED FUNDS						
Special Revenue Funds						
80000 Park Revenue and Operating	$42,207,563	$41,264,010	$42,832,002	$46,495,625	$3,663,623	8.55%
Capital Project Funds						
80300 Park Improvements	$4,020,824	$0	$31,029,393	$0	($31,029,393)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	**$46,228,387**	**$41,264,010**	**$73,861,395**	**$46,495,625**	**($27,365,770)**	**(37.05%)**
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$114,282,555**	**$83,675,662**	**$290,732,760**	**$91,506,183**	**($199,226,577)**	**(68.53%)**
TOTAL EXPENDITURES	**$258,588,976**	**$251,929,265**	**$673,926,963**	**$265,851,838**	**($408,075,125)**	**(60.55%)**

General Fund Group

COUNTY OF FAIRFAX

VIRGINIA

1742

FY 2024

Advertised Budget Plan

General Fund Group

Overview

The General Fund Group contains funds which are primarily supported through transfers from the General Fund.

Revenue Stabilization

This fund provides a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

- Fund 10010 – Revenue Stabilization

Economic Opportunity Reserve

The reserve is meant to stimulate economic growth and provide for strategic investment opportunities that are identified as priorities by the Board of Supervisors.

- Fund 10015 – Economic Opportunity Reserve

Consolidated Community Funding Pool

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. The Consolidated Community Funding Pool awards grants on a two-year funding cycle to provide increased stability for the community-based organizations.

- Fund 10020 – Consolidated Community Funding Pool

Contributory Agencies

These funds were established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects is reflected in these funds.

- Fund 10030 – Contributory Fund
- Fund 10031 – Northern Virginia Regional Identification System (NOVARIS)

Information Technology Projects

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- Fund 10040 – Information Technology Projects

Fund 10010: Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 10010, Revenue Stabilization. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the reserve shall be used in combination with spending cuts or other measures.

The fund was established with a target level of 3.0 percent of General Fund disbursements, and fully funded status was achieved in FY 2006. As part of the adoption of the FY 2016 Adopted Budget Plan, the Board of Supervisors updated the County's *Ten Principles of Sound Financial Management* to increase the County's reserve targets for both the Revenue Stabilization Reserve and the Managed Reserve. The target level of the Revenue Stabilization Reserve was increased to 5.0 percent of General Fund disbursements. The target level of the Managed Reserve – a separate reserve established in FY 1983 and held in the General Fund – was increased from 2.0 percent to 4.0 percent of General Fund disbursements. In addition, the Board established a new Economic Opportunity Reserve with a target of 1.0 percent of General Fund disbursements, for a total County reserve target of 10.0 percent of General Fund disbursements. More information on the *Ten Principles of Sound Financial Management* can be found in the *Long-Term Financial Policies and Tools* section in the Overview Volume of the FY 2024 Advertised Budget Plan.

The fund achieved fully-funded status in FY 2018 by reaching its new target level of 5.0 percent of General Fund disbursements. In FY 2024, the reserve will be maintained at its target level.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

General Fund Transfer
No General Fund transfer is required in FY 2024 to maintain the fund at its target level of 5.0 percent of General Fund disbursements. The retained interest earnings and the anticipated carryforward of balances from FY 2023, will result in full funding of the reserve at 5.0 percent of General Fund disbursements. No appropriation is included currently for FY 2024 as the full balance will be appropriated as part of the *FY 2023 Carryover Review*.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$9,193,598**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $9,193,598 in the General Fund transfer to this fund due to a net increase in General Fund Disbursements.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$228,917,963**	**$238,020,731**	**$238,157,922**	**$250,407,212**
Revenue:				
Interest Earnings[1]	$137,191	$0	$0	$2,500,000
Total Revenue	**$137,191**	**$0**	**$0**	**$2,500,000**
Transfers In:				
General Fund (10001)	$9,102,768	$3,055,692	$12,249,290	$0
Total Transfers In	**$9,102,768**	**$3,055,692**	**$12,249,290**	**$0**
Total Available	**$238,157,922**	**$241,076,423**	**$250,407,212**	**$252,907,212**
Transfers Out:				
General Fund (10001)	$0	$0	$0	$0
Total Transfers Out	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[2]	**$238,157,922**	**$241,076,423**	**$250,407,212**	**$252,907,212**

[1] It is anticipated that this fund will retain interest earnings in FY 2024 to maintain the reserve at its target level of 5.0 percent of General Fund disbursements.

[2] Fluctuations in the Ending Balance are due to the accumulation of balances in this fund to maintain the reserve at its target level of 5.0 percent of General Fund disbursements. The FY 2024 projected balance of $252,907,212 is 5.0 percent of the FY 2024 Advertised General Fund Disbursement level.

Fund 10015: Economic Opportunity Reserve

Focus

In the April 2015 update to the *Ten Principles of Sound Financial Management*, the Board of Supervisors approved the establishment of a reserve to stimulate economic growth and to provide for strategic investment opportunities identified as priorities by the Board. This reserve had a target funding level of 1.0 percent of total General Fund disbursements and was to be created and funded after the requirements associated with the Managed Reserve and Revenue Stabilization Reserve were fully funded at their new policy levels of four and five percent, respectively.

The *Eight Principles of Investment in Economic Opportunities* were first adopted by the Board in February 2017. In response to the COVID-19 pandemic, the Board of Supervisors approved modifications to the Economic Opportunity Reserve (EOR) Guidelines on April 14, 2020, to expand the use of EOR funds. Currently, four types of projects are identified as suitable for direct investment from the reserve:

- Capital development projects;
- Purchase of real estate;
- Programming support for economic development activities of strategic importance; and,
- COVID-19 Economic Mitigation Projects.

In February 2018, the Board adopted a three-step process to evaluate projects for investment, *Process to Evaluate Investment in Economic Opportunities*. This process is in use to guide one-time seed investments in projects that provide economic benefits to Fairfax County and the region.

During the *FY 2019 Carryover Review*, the Managed Reserve and Revenue Stabilization Reserve funding requirements were met and Fund 10015, Economic Opportunity Reserve, was established. As of the FY 2024 Advertised Budget Plan, the projected balance in the reserve is 1.0 percent of General Fund disbursements. As projects are approved by the Board, funding is reallocated from the Appropriated Reserve to specific projects within Economic Opportunity Projects.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

General Fund Transfer

No General Fund transfer is required in FY 2024 to maintain the fund at its target level of 1.0 percent of General Fund disbursements. The retained interest earnings and the anticipated carryforward of balances from FY 2023 will result in full funding of the reserve at 1.0 percent of General Fund disbursements. No appropriation is included currently for FY 2024 as the full balance will be appropriated as part of the *FY 2023 Carryover Review*.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$50,081,442**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $2,198,660 in the General Fund transfer to this fund due to a net increase in General Fund disbursements. FY 2023 expenditures were increased $50,081,442 to appropriate the full balance of the fund, reflecting $6,571,869 in remaining balances previously appropriated to approved projects, $1,000,000 for the newly approved Fairfax Founders Fund project (2G16-002-000), and the appropriated reserve of $42,509,573 to allow additional projects approved by the Board of Supervisors to be funded throughout the fiscal year.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**$46,527,372**	**$47,604,145**	**$47,121,645**	**$50,081,442**
Revenue:				
Interest Earnings	$36,911	$150,000	$150,000	$500,000
Total Revenue	**$36,911**	**$150,000**	**$150,000**	**$500,000**
Transfers In:				
General Fund (10001)	$926,773	$611,137	$2,809,797	$0
Total Transfers In	**$926,773**	**$611,137**	**$2,809,797**	**$0**
Total Available	**$47,491,056**	**$48,365,282**	**$50,081,442**	**$50,581,442**
Expenditures:				
Economic Opportunity Projects	$369,411	$0	$7,571,869	$0
Appropriated Reserve	0	0	42,509,573	0
Total Expenditures	**$369,411**	**$0**	**$50,081,442**	**$0**
Total Disbursements	**$369,411**	**$0**	**$50,081,442**	**$0**
Ending Balance[1]	**$47,121,645**	**$48,365,282**	**$0**	**$50,581,442**

[1] The FY 2024 Advertised Budget Plan Beginning Balance assumes the carryover of the Total Available funding from FY 2023. The full amount available in the reserve is appropriated in FY 2023 to allow for its allocation to projects as approved by the Board of Supervisors, resulting in an FY 2023 Ending Balance of $0. It is anticipated, however, that a significant portion of the reserve, as well as unspent balances in projects, will be carried forward each year. Appropriations will be made for FY 2024 as part of the *FY 2023 Carryover Review*. Fluctuations in the Ending Balance are due to the timing of spending in the Economic Opportunity Projects and the accumulation of balances to increase the reserve to its target level of 1.0 percent of General Fund disbursements. The FY 2024 projected Ending Balance of $50,581,442 is at the target level of 1.0 percent of FY 2024 Advertised General Fund disbursements.

SUMMARY OF ECONOMIC OPPORTUNITY PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
AFID Grant - OmMade (2G30-013-000)[1]	$25,000	$25,000.00	$0.00	$0
Annandale Pilot Projects (2G30-002-000)	124,565	7,778.32	71,134.81	0
Connected Autonomous Vehicle Demo LCM (2G30-010-000)[2]	49,922	20,782.32	0.00	0
Downtown Herndon Redevelopment (2G30-005-000)	1,200,000	0.00	1,200,000.00	0
ESSP Implementation (2G30-004-000)	91,334	50,000.00	37,334.22	0
Fairfax Founders Fund (2G16-002-000)[3]	1,000,000	0.00	1,000,000.00	0
Herndon Art Center Development (2G30-012-000)	5,000,000	0.00	5,000,000.00	0
Microloan Program (2G16-001-000)[4]	1,376,750	54,250.00	0.00	0
Springfield Gateway Projects (2G30-003-000)	100,000	0.00	100,000.00	0
Tysons Partnership Activation (2G30-011-000)[5]	375,000	211,600.00	163,400.00	0
Total	**$9,342,571**	**$369,410.64**	**$7,571,869.03**	**$0**

[1] AFID Grant-OmMade (2G30-013-000) has been complete, and the project was closed out as part of the *FY 2022 Carryover Review*.

[2] Connected Autonomous Vehicle Demo LCM (2G30-010-000) has been complete, and the project was closed out as part of the *FY 2022 Carryover Review*. The remaining balance of $78 was returned to the appropriated reserve.

[3] On June 28, 2022, the Board of Supervisors authorized funding of $1,000,000 to create the Fairfax Founders Fund (2G16-002-000), a grant and technical assistance program for promising startup County firms in emerging technology industries. As part of the *FY 2022 Carryover Review*, $1,000,000 was allocated from the appropriated reserve to project 2G16-002-000.

[4] Microloan Program (2G16-001-000) has been complete, and the project was closed out as part of the *FY 2022 Carryover Review*.

[5] On July 27, 2021, the Board of Supervisors approved the Tysons Partnership Activation Project (2G30-011-000) and allocated $250,000 from Fund 10015 to support the implementation of community activation, branding initiatives and organizational development. On June 28, 2022, the Board of Supervisors authorized additional funding of $125,000 to the Tysons Partnership Activation project to continue its efforts. The total project estimate was increased from the original $250,000 to $375,000.

Fund 10020: Consolidated Community Funding Pool

Mission

To provide funding to community-based health and human services programs through a competitive grant process that is responsive to changing community needs.

Focus

The Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors (BOS) approved the development and implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through either a contribution or a contract with an individual County agency. The CCFP allows for one process for setting categories and awarding funding. In accordance with the Board's direction, this process is guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for health and human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide health and human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

The CCFP is funded from federal Community Development Block Grant funds (CDBG); federal Community Services Block Grant (CSBG) funds received in the General Fund; and local Fairfax County General Funds. In order to comply with federal reporting requirements, CDBG funds are accounted for in Fund 50800, Community Development Block Grant. The CSBG funds received in the General Fund and local Fairfax County General Funds are accounted for in Fund 10020, Consolidated Community Funding Pool; however, CSBG funding is not detailed separately from the General Fund Transfer. Prior to FY 2021, the CDBG portion of the total funding allocated for the CCFP process included both Capital funds and Targeted Public Services funds. Beginning with the FY 2021 CCFP funding cycle, the Capital CDBG funding is no longer a part of the CCFP selection process, and instead is solely administered by the Department of Housing and Community Development (HCD) and consolidated with other funding sources that support housing related capital projects; however, the Targeted Public Services CDBG funds will remain part of CCFP. This change will increase efficiencies with the review and administration of the Capital CDBG funding and simplify the CCFP RFP process.

The COVID-19 pandemic, along with identified service gaps in housing and food supports, have highlighted the need to ensure adequate emergency basic needs are resourced throughout the County. Therefore, beginning with the FY 2023-FY 2024 cycle, funding is now awarded through two competitive grant processes. The first request for proposal (RFP I) awarded funding to programs that build self-sufficiency, provide health programs, assist with financial stability, encourage positive behaviors, and build strong social networks through prevention programs and services. RFP I recipients were awarded $8.8 million of the CCFP allocation. The second request for proposal (RFP II) allocated emergency housing and emergency food intervention supports to all areas of the County, proportionate to need. RFP II recipients were awarded $5 million of the CCFP allocation.

The CCFP process operates on a two-year funding cycle. When funding is awarded, the Chairman of the Board of Supervisors, the County Executive, and/or a designee appointed by the County Executive are authorized to enter into agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for funding awarded through the CCFP process. FY 2024 is the second year of the two-year cycle.

In FY 2024, the General Fund transfer remains flat compared to the FY 2023 Adopted Budget Plan and no increase in CDBG funding is included based on the actual FY 2023 CDBG award amount. Combined, the total CCFP FY 2024 funding level is anticipated to be $13,817,132, the same level as the FY 2023 Adopted Budget Plan. A breakdown of this funding is shown below:

Funding Source	FY 2023 Adopted Budget	FY 2024 Advertised Budget	Change
General Fund Transfer *(includes estimated CSBG revenue to General Fund)*	$12,897,910	$12,897,910	$0 0.0%
CDBG[1] *(included in Fund 50800, CDBG)*	$919,222	$919,222	$0 0.0%
Total CCFP	**$13,817,132**	**$13,817,132**	**$0 0.0%**

[1] The Fund 50800, CDBG, award is currently an estimate and is based on the FY 2023 U.S. Department of Housing and Urban Development (HUD) award. Allocation of actual funding, also consistent with the Consolidated Plan One-Year Action Plan for FY 2024, will be made as part of the *FY 2023 Carryover Review.*

The CCFP process reflects significant strides to improve services to County residents and to strengthen relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. Second, the criteria used to evaluate the proposals explicitly encourages agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourages agencies to develop approaches that build community capacity and involve residents, individuals, and families in the neighborhoods being served. Fourth, the County facilitates interactions between community-based organizations, the business community, the local community, and County staff with the goal of strengthening the community's capacity to provide ongoing services to meet the needs of County residents and to support the development of potential CCFP applicant organizations.

FY 2023 - FY 2024 Initiatives

- Utilize data from the 2022 Human Services Needs Assessment along with information from public meetings, reports, and studies as well as data from County and nonprofit health and human services agencies to assist in the identification of emerging needs and the development of future funding categories.

- Continue provision and coordination of relevant training and technical assistance to build community and organizational capacity and expand service delivery to meet the County's health and human services needs.

- Continue provision of contract oversight, which includes program activities, service delivery, contractual compliance, and financial management, to nonprofit recipients of CCFP funds.

- Promote approaches that build community capacity, leadership, and the involvement of residents.

- Promote the use of measures and indicators that align with the health and human services determinants to gain insight into the impact of CCFP funding on the health and human services system and to gauge whether the fund is achieving its goals.

The FY 2023-FY 2024 CCFP funding categories are reflective of the two new RFP processes. The Consolidated Community Funding Advisory Committee (CCFAC) has organized the funding categories according to seven areas for RFP I and two areas for RFP II and adopted outcome statements. The CCFAC also included service examples for each category area. The BOS approved these funding priorities on June 22, 2021.

Overarching Statement

These categories were identified as needs and are aligned with health and human services determinants. Each outcome statement focuses on a broad community definition and specifically includes all individuals and families, income levels, abilities, and ages. ***Where appropriate, providing case management, transportation, high-quality and affordable child care, linguistically and culturally appropriate services, and/or other resources that remove barriers and allow participation, may be included in all seven categories of CCFP RFP I and case management may be included within the two categories of CCFP RFP II.***

Funding Categories for CCFP – RFP I

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FINANCIAL STABILITY (Financial Assistance to Financial Empowerment)	To have the ability to possess and maintain sufficient income to consistently meet their basic needs – with no or minimal financial assistance or subsidies from private or public organizations. • Financial literacy/management training and counseling to foresee and prevent financial crises • Financial counseling • Financial asset formation • Affordable, accessible, quality childcare for family members transitioning into the workforce • Legal services • Employment assistance, job and entrepreneurship training • Financial exploitation prevention services

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FOOD AND NUTRITION	To have reliable and consistent access to sufficient, affordable, and nutritious food. To have access to information and education about healthy and nutritious food and the opportunity to develop the knowledge and resources to practice healthy eating. • Nutrition education programs • Farmers markets, food co-ops, mobile markets, neighborhood distribution sites, community gardens • Food provision programs that offer case management services towards self-sufficiency
HEALTH	To have access to primary, specialty, oral, behavioral, and long-term health care, particularly prevention services. To develop the knowledge and resources to practice healthy behaviors and to take action to prevent and manage disease and adverse health conditions. • Healthcare affordability and accessibility services, particularly oral, visual, and auditory • Health fairs and health screening clinics, dental clinics, inoculations, nutrition education • Primary medical/dental services and specialty care • Behavioral health services (e.g., suicide prevention, mental health, drug prevention/recovery) • Senior/older adults' health care (e.g., hospice, home care)
HOUSING	To have safe, stable, and accessible living accommodations along with other basic necessities. To have access to affordable housing with the accommodations and supportive services necessary to live as independently as possible in a community setting. • Services to support housing stability and to maximize tenants' ability to live independently (e.g., case management, mental health, alcohol and substance abuse, independent living, home health visits, vocational, health, furniture and other household goods, peer support, and social activities) • Services to assist individuals transitioning from institutional to home or community-based care • Services to assist individuals and families to locate housing, including opportunities for seniors and persons with special needs • Services to assist households with low-cost housing rehabilitation, repairs, and replacements to address accessibility, safety, or critical issues needed to preserve affordable housing for low-income seniors, persons with disabilities, or persons with low income

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
LITERACY/ EDUCATIONAL DEVELOPMENT/ ATTAINMENT	To have the ability to read, write, and communicate effectively in order to manage finances and attain employment goals through academic and vocational achievement. To have access to quality early care and education and supports to develop employment and independent living skills. • English proficiency services and/or instruction • Early childhood development services • Services that provide employment and training skills to effectively assist individuals with disabilities to live independently • Adult education, credentialing • Supportive employment • Digital access and literacy programs
POSITIVE BEHAVIORS AND HEALTHY RELATIONSHIPS	To develop positive behaviors and healthy relationships that are safe and free from abuse, neglect, and trauma and promote physical, emotional, mental, and social well-being. • Counseling services • Conflict resolution and anger management training and counseling • Youth-based prevention programs and services focusing on positive behaviors and healthy relationships • Trauma recovery services • Domestic violence and sexual abuse prevention and recovery services
SUPPORT/ COMMUNITY/ SOCIAL NETWORKS	To have information about and access to local services, including community-based transportation and childcare, and the ability to establish and maintain communal and social relationships. • Courses that teach language or culture to help groups interact positively • Mentoring programs • Language and cross-cultural assistance • Social environments for isolated/homebound individuals • Respite services to help caregivers • Affordable, accessible, quality childcare to help parents/guardians stay employed • Affordable transportation, especially for vulnerable populations • Supportive programs for persons with disabilities • Access to recreational activities (e.g., rec centers, classes) • Wi-Fi/Internet access and computer support

Funding Categories for CCFP – RFP II

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
EMERGENCY FOOD ASSISTANCE	To have reliable and consistent access to sufficient, affordable, and nutritious food. • Neighborhood distribution sites • Emergency and/or supplemental food programs
EMERGENCY HOUSING ASSISTANCE	To have safe, stable, and accessible living accommodations along with other necessities. • Provision of temporary or emergency shelter and supportive services to individuals and families, including youth, experiencing homelessness • Programs and services that address eviction prevention or housing crisis • Services to assist individuals and families without stable housing, including opportunities for seniors and persons with special needs • Utility payments • Rental assistance

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Operating Expenses	$12,018,449	$12,897,910	$13,545,843	$12,897,910
Total Expenditures	**$12,018,449**	**$12,897,910**	**$13,545,843**	**$12,897,910**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

FY 2024 funding remains at the same level as the FY 2023 Adopted Budget Plan.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$647,933**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $647,933 in Operating Expenses due to the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$382,658**	**$0**	**$647,933**	**$0**
Transfers In:				
General Fund (10001)	$12,283,724	$12,897,910	$12,897,910	$12,897,910
Total Transfers In	**$12,283,724**	**$12,897,910**	**$12,897,910**	**$12,897,910**
Total Available	**$12,666,382**	**$12,897,910**	**$13,545,843**	**$12,897,910**
Expenditures:				
Operating Expenses	$12,018,449	$12,897,910	$13,545,843	$12,897,910
Total Expenditures	**$12,018,449**	**$12,897,910**	**$13,545,843**	**$12,897,910**
Total Disbursements	**$12,018,449**	**$12,897,910**	**$13,545,843**	**$12,897,910**
Ending Balance[1]	**$647,933**	**$0**	**$0**	**$0**

[1] The Ending Balance decreases due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

Fund 10030: Contributory Fund

Contributory Overview

Fund 10030, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2024 contributory funding totals $19,525,407 and reflects an increase of $3,555,119 or 22.3 percent over the FY 2023 Adopted Budget Plan funding level of $15,970,288. The increase is primarily attributable to funding of $3,000,000 for the Tysons Community Alliance. The required FY 2024 Transfer In from the General Fund is $19,499,696, an increase of $3,555,119 over the FY 2023 Adopted Budget Plan level. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 10020, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual, and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2024 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The following table summarizes the FY 2024 funding for the various contributory organizations.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Legislative-Executive Functions/Central Service Agencies:				
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000
Metropolitan Washington Council of Govts.	1,240,409	1,320,297	1,320,297	1,363,713
National Association of Counties	21,635	21,635	21,635	23,066
Northern Virginia Regional Commission	756,917	758,966	758,966	747,662
Northern Virginia Transportation Comm.	160,006	160,532	160,532	160,796
Virginia Association of Counties	240,141	251,324	251,324	245,331
Washington Airports Task Force	50,000	50,000	50,000	50,000
Subtotal Legislative-Executive	**$2,484,108**	**$2,577,754**	**$2,577,754**	**$2,605,568**
Public Safety:				
NOVARIS	$9,577	$9,577	$9,577	$9,577
NVERS	10,000	10,000	10,000	10,000
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Health and Welfare:				
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200
Medical Care for Children	237,000	287,000	287,000	287,000
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	2,849,012	3,039,229	3,039,229	3,246,340
Volunteer Fairfax	405,772	445,718	445,718	445,718
Subtotal Health and Welfare	**$3,599,984**	**$3,880,147**	**$3,880,147**	**$4,087,258**
Parks, Recreation and Cultural:				
ARTSFAIRFAX	$1,104,445	$1,354,445	$1,354,445	$1,354,445
Celebrate Fairfax	640,000	750,000	750,000	750,000
Dulles Air and Space Museum	100,000	100,000	100,000	100,000
Fairfax Symphony Orchestra	261,032	261,032	261,032	261,032
Fort Belvoir Army Museum	5,150,000	150,000	150,000	150,000
NOVA Parks	2,229,880	2,338,173	2,338,173	2,508,279
Reston Historic Trust	16,150	16,150	16,150	16,150
Town of Herndon	40,000	40,000	40,000	40,000
Town of Vienna Teen Center	32,300	32,300	32,300	32,300
250th Commission	20,000	0	0	150,000
Wolf Trap Foundation for the Performing Arts	125,938	125,938	125,938	125,938
Subtotal Parks, Recreation and Cultural	**$9,719,745**	**$5,168,038**	**$5,168,038**	**$5,488,144**
Community Development:				
Architectural Review Board	$10,005	$10,005	$10,005	$10,953
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	3,012,470	3,012,470	3,012,470	3,012,470
Earth Sangha	16,150	16,150	16,150	16,150
Fairfax County History Commission	21,013	21,013	21,013	21,013
Fairfax ReLeaf	41,990	41,990	41,990	41,990
Greater Reston Incubator	24,225	24,225	24,225	24,225
Inova Fairfax County Longitudinal Study	500,000	500,000	500,000	500,000
Northern Virginia 4-H Education Center	15,000	15,000	15,000	15,000
Northern Virginia Community College	113,421	113,250	113,250	112,390
Northern Virginia Conservation Trust	227,753	227,753	227,753	227,753
Southeast Fairfax Development Corporation	183,320	183,320	183,320	183,320
Tysons Community Alliance	0	0	2,500,000	3,000,000
Women's Center of Northern Virginia	27,023	27,023	27,023	27,023
Subtotal Community Development	**$4,199,286**	**$4,199,115**	**$6,699,115**	**$7,199,203**
Nondepartmental:				
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000
Fairfax Public Law Library	92,657	92,657	92,657	92,657
Subtotal Nondepartmental	**$125,657**	**$125,657**	**$125,657**	**$125,657**
Total County Contributions	**$20,148,357**	**$15,970,288**	**$18,470,288**	**$19,525,407**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

FY 2024 Baseline Adjustments **$3,555,119**

A net increase of $3,555,119 primarily reflects additional funding of $3,000,000 for the Tysons Community Alliance, an increase of $150,000 for the 250th Commission, and other contributions based primarily on legal requirements, per capita calculations, contractual or regional commitments, membership dues, and increased support for arts and cultural activities in the County. The following summaries describe these adjustments in more detail by program area.

The **Legislative-Executive Functions/Central Service Agencies** program area increases $27,814 based on an increase of $43,416 or 3.3 percent for the Metropolitan Washington Council of Governments (COG), $1,431 or 6.6 percent for the National Association of Counties, $264 or 0.2 percent for the Northern Virginia Transportation Commission, offset by a decrease of $11,304 or 1.5 percent for the Northern Virginia Regional Commission and a decrease of $5,993 or 2.4 percent for the Virginia Association of Counties. It should be noted that population, as determined by the County's Department of Management and Budget, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

The **Public Safety** program area remains flat in FY 2024 compared to FY 2023.

The **Health and Welfare** program area increases $207,111 or 5.3 percent due to an increase for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green, based on actual costs and utilization rates at the facility.

The **Parks, Recreation and Cultural** program area increases $320,106 or 6.2 percent due to an increase of $170,106 or 7.3 percent for the NOVA Parks based on changes in population share among member jurisdictions, and $150,000 for the 250th Commission to commemorate the founding of the United States.

The **Community Development** program area increases $3,000,088 or 71.4 percent due to funding of $3,000,000 for the Tysons Community Alliance and an increase of $948 or 9.5 percent for the Architectural Review Board, offset by a decrease of $860 or 0.8 percent in dues for the Northern Virginia Community College based on changes in population among area jurisdictions.

The **Nondepartmental** program area remains at the FY 2023 level.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$2,500,000**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding in the amount of $2,500,000 for the Tysons Community Alliance.

The following pages provide background information and summary budget data for organizations receiving FY 2024 contributory funding.

FY 2024 Contributions

Legislative-Executive Functions/Central Service Agencies

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including Route 28, Route 50, Route 7, and Dulles Corridor (the Greater Dulles Area). Its membership is composed of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the Towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA); and other employer firms, property owners and business professionals, with membership open to all. DATA currently has over 50 dues-paying individual corporations and businesses, and governmental or quasi-governmental organizations. There are an additional 50 non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. DATA plans and conducts transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. Other programs emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements. The effects of greenhouse gases and climate change will be explored further. DATA staff also works with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2024 Fairfax County funding amount for the Dulles Areas Transportation Association is $15,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Metropolitan Washington Council of Govts.	$1,240,409	$1,320,297	$1,320,297	$1,363,713

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 22 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, special contributions (fees for services) and local government contributions. Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The FY 2024 per capita rate is $0.81, compared to the FY 2023 rate of $0.79.

The FY 2024 Administrative Contribution totals $972,567, an increase of $29,623 over the FY 2023 Adopted Budget Plan of $942,944. COG calculates each jurisdiction's share based on the region's estimated population. In addition to the Administrative Contribution of $972,567 and Special Contributions of $391,146 ($175,837 for the Regional Environmental Fund, $130,767 for the Regional Public Safety Fund, $48,124 for Water Resources, and $36,418 for the regional FARM fund) for a total Fund 10030 contribution of $1,363,713, an amount of $15,000 is budgeted in Fund 40170, I-95 Solid Waste Disposal, and $385,297 ($295,621 for Water Resource Planning, $79,176 for Blue Plains Users, and $10,500 for the Community Engagement Campaign) is budgeted in Fund 69010, Sewer Operation and Maintenance. The total FY 2024 County contribution to COG is $1,764,010.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
National Association of Counties	$21,635	$21,635	$21,635	$23,066

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing, and land use, among others.

An amount of $23,066 is included for FY 2024 dues, an increase of $1,431 or 6.6 percent over the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia Regional Commission	$756,917	$758,966	$758,966	$747,662

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "…to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2024 Fairfax County contribution is $747,662, a decrease of $11,304 or 1.5 percent from the FY 2023 Adopted Budget Plan contribution of $758,966. This amount provides for the annual contribution of $662,799 as well as special contributions of $36,640 to support the Occoquan Watershed Management Program, $20,346 for the Four-Mile Run Watershed Program, and $14,210 for the Northern Virginia Waste Management Program. The amount also includes $13,667 to complete a major update to the Northern Virginia Regional Water Supply Plan. Fairfax County's share of the plan's total cost is $41,000, to be paid over the three years ending in FY 2024. The FY 2024 per capita rate of $0.60 is unchanged from FY 2023.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia Transportation Comm.	$160,006	$160,532	$160,532	$160,796

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs, and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Washington Metropolitan Area Transportation Authority (WMATA) Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received by NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metrorail construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned, and project chargebacks have been applied.

Based on its share of revenue received by NVTC on behalf of Fairfax County, the total FY 2024 County contribution is $160,796, an increase of $264 or 0.2 percent over the FY 2023 Adopted Budget Plan contribution of $160,532.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Virginia Association of Counties	$240,141	$251,324	$251,324	$245,331

The Virginia Association of Counties (VACo) is an organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the Association represents Virginia counties regarding state legislation that would have an impact on them. The Association also provides conferences, publications and programs designed to improve county government and to keep county officials informed of recent developments in the state, as well as across the nation.

The FY 2024 Fairfax County contribution to VACo is $245,331, a decrease of $5,993 or 2.4 percent from the FY 2023 Adopted Budget Plan contribution of $251,324. The funding level is based on an assumed population increase of two percent annually. The per capita rate of $0.21 remains unchanged.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Washington Airports Task Force	$50,000	$50,000	$50,000	$50,000

The Commonwealth of Virginia, Fairfax County, the private sector, and other local governments support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and Washington National airports continue their significant impact on Fairfax County's economy.

The FY 2024 Fairfax County contribution is $50,000, which is consistent with the FY 2023 Adopted Budget Plan. The contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate air traffic control, homeland security and customs support services from the federal government; and support the Metropolitan Washington Airports Authority's capital development.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Legislative-Executive	**$2,484,108**	**$2,577,754**	**$2,577,754**	**$2,605,568**

Public Safety

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
NOVARIS	$9,577	$9,577	$9,577	$9,577

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. As of FY 2008, Montgomery and Prince George's Counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2024 funding is $9,577, which is consistent with the FY 2023 Adopted Budget Plan. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
NVERS	$10,000	$10,000	$10,000	$10,000

The Northern Virginia Emergency Response System (NVERS) is an organization which serves as a collaborative partnership between local governments, the Commonwealth of Virginia, and the private sector to build emergency management and homeland security capacity through the regional integration of policies, training, resources, information sharing and program management for the health and welfare of Northern Virginia residents. Active participants in NVERS include representatives from fire and rescue, emergency medical services (EMS), hazardous materials, law enforcement, emergency management, hospital, public health, public information, and information technology.

The FY 2024 funding amount for the Northern Virginia Emergency Response System is $10,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Health and Welfare

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the Counties of Fairfax, Arlington, Loudoun, and Prince William, as well as the Cities of Fairfax, Alexandria, Manassas, and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The FY 2024 funding amount for the Health Systems Agency is $108,200, which is consistent with the FY 2023 Adopted Budget Plan. The contribution is based on a per capita rate of $0.10 and Fairfax County's 2010 Census population figures. Fairfax County is the largest local government contributor in FY 2024, providing 60 percent of the support received from the local government units.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Medical Care for Children	$237,000	$287,000	$287,000	$287,000

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for Children Advisory Council and private citizens concerned about health care for children in Fairfax

County formed the Medical Care for Children Partnership which is dedicated to conducting fundraising support on behalf of the County for the care of uninsured children in Fairfax County.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2024 contribution is $287,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	$2,849,012	$3,039,229	$3,039,229	$3,246,340

Birmingham Green, a collective name, was founded in 1927 as a District Home under legislation passed in 1918 by the General Assembly. The District Home legislation encouraged jurisdictions to join together to establish facilities for indigent persons who need a permanent home and also require assistance with daily living activities. Fairfax was one of five jurisdictions that agreed to participate in the District Home in Manassas.

The property, which is located on 54 acres, includes an original building from 1927, a 180-bed nursing facility, and two joint apartment-type buildings for 92 assisted living residents. The Counties of Fairfax, Fauquier, Loudoun, and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission.

The present nursing home, Birmingham Green Healthcare Facility, opened in May 1991. The nursing facility accepts residents who are eligible for long-term care Medicaid and who are referred by the five participating jurisdictions. In Fairfax, social workers from the Department of Family Services screen and refer eligible individuals. A few persons are admitted for only rehabilitation and their care is paid for by Medicare or private insurance. For diversification of funding, but in keeping with the mission of serving indigent persons, a limited number of persons who pay privately are admitted.

The old District Home, a licensed assisted living facility, adjacent to the nursing facility, now accepts private pay residents with moderate incomes. The District Home continues to operate under the auspices of the Commission. This facility provides room and board, along with assistance in activities of daily living for older adults and adults with disabilities.

Willow Oaks, a 92-unit licensed assisted living facility replaced the original 64-bed District Home in 2008. Funding for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. As with the nursing facility, individuals are referred by the five participating jurisdictions. To be admitted, individuals must be eligible for auxiliary grants, which supplement the individuals' incomes. Medicaid provides for needed medical care.

Operating costs for Birmingham Green are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds, along with some additional funds from Medicare, other insurance, and private pay, are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize Birmingham Green on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents.

The total FY 2024 Fairfax County funding for these facilities is $3,246,340, an increase of $207,111 or 6.8 percent compared to the FY 2023 Adopted Budget Plan contribution of $3,039,229. The increase is based on actual costs and utilization rates at the facilities.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Volunteer Fairfax	$405,772	$445,718	$445,718	$445,718

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 1,000 nonprofit and public agencies by mobilizing people and other resources to improve the community. Its primary goals are to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center. The Fairfax County FY 2024 contribution is $445,718, which is consistent with the FY 2023 Adopted Budget Plan contribution.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Health and Welfare	**$3,599,984**	**$3,880,147**	**$3,880,147**	**$4,087,258**

Parks, Recreation and Cultural

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
ARTSFAIRFAX	$1,104,445	$1,354,445	$1,354,445	$1,354,445

Established in 1964, the Arts Council of Fairfax County, Inc., now doing business as ARTSFAIRFAX, is a private, nonprofit organization whose mission is to be the voice of the arts in Fairfax County, dedicated to fostering dynamic and diverse local arts, ensuring that the arts thrive by providing vision, leadership, capacity building services, advocacy, funding, education, and information. ARTSFAIRFAX is the designated arts service organization for Fairfax County, distributing County funds to the arts and providing arts services for the benefit of the arts and Fairfax County residents, workers, and visitors.

The Fairfax County contribution of $1,354,445 for operating support and funding for arts grants is consistent with the FY 2023 Adopted Budget Plan. Total funding for arts grants is $896,900, of which no more than $50,000 will be used to support the administrative costs of the Grants Program. ARTSFAIRFAX manages County arts grants through a competitive, transparent, peer-panel review process meeting 'best practices' standards in grant making. Grants panel reviews are open to the public. Arts grants are given for both operating and programmatic purposes. Arts grant recipients leverage private funding and enable the arts to continue to flourish in the County. These grants require that the recipient demonstrate that it has attracted two net new dollars for every one awarded through the arts funding pool. As art organizations are struggling to survive the ongoing effects of the COVID-19 pandemic, the County approved the suspension of the matching requirement for FY 2022 and until the economy recovers. Waiving the match is an effective way to provide relief to the arts organizations without additional cost to the County.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Celebrate Fairfax	$640,000	$750,000	$750,000	$750,000

Celebrate Fairfax, Inc. (CFI) has served the County since 1982 with signature events, experiences, and entertainment that build a sense of community. While the organization is designed to be self-supporting, health and safety concerns from the pandemic resulted in the cancellation of 2020 and 2021 events and disrupted CFI's operations to the point that financial assistance from the County was necessary for CFI to continue operating. CFI has developed a phased, multiyear approach to Recover, Rebuild, and Relaunch from the disruption caused by the pandemic.

The Fairfax County FY 2024 contribution is $750,000, which is consistent with the FY 2023 Adopted Budget Plan. The funds will allow Celebrate Fairfax to continue the Rebuild phase of the plan including expanded staffing to operate the People, Arts, Recreation, and Community (PARC) site full-time and expand the number of events throughout the community in 2023 and 2024.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Dulles Air and Space Museum	$100,000	$100,000	$100,000	$100,000

The Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum currently serves more than 1,200,000 people annually and since the museum opened in December 2003, over 14.5 million people have visited.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those in Fairfax County. The goal is to teach young people about America's aviation and space heritage and emphasize the importance of technology.

The FY 2024 funding included for the Dulles Air and Space Museum is $100,000, which is consistent with the FY 2023 Adopted Budget Plan. The FY 2024 contribution will help to ensure the sustainability and success of the work performed by the Center.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Fairfax Symphony Orchestra	$261,032	$261,032	$261,032	$261,032

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization founded in 1957. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic music. The orchestra sponsors a variety of programs, including its own concert series at the GMU Center for the Arts, programs in the public schools, master classes for young music students, and free "Arts in the Parks" concerts throughout Fairfax County in the summer.

The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach, and special concerts. County support in FY 2024 will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs. FSO will continue to expand its

Symphony Creating Outreach Resources for Educators (SCORE) program, an interactive and flexible program serving elementary, middle, and high school band and orchestra students in Fairfax County Public Schools. In addition, FSO will continue to perform free events at County parks and historic sites.

The FY 2024 funding included for the Fairfax Symphony Orchestra is $261,032, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Fort Belvoir Army Museum	$5,150,000	$150,000	$150,000	$150,000

Since FY 2005, the Board of Supervisors has provided funding to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The museum opened in November 2021 and is expected to draw approximately 750,000 visitors annually. The museum features unique educational programs and resources in the areas of technology, history, geography, political science, engineering, and civics for students of all ages.

All of the branches of the military either already have a centralized museum or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in 2006. The museum received $5,000,000 as one-time pass-through funding in FY 2022 from the Commonwealth in Virginia for the construction of the Virginia Veteran's Parade Field within the museum. The total FY 2024 funding from the County of $150,000 remains at the FY 2023 level.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
NOVA Parks	$2,229,880	$2,338,173	$2,338,173	$2,508,279

NOVA Parks is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. NOVA Parks currently operates 30 regional parks and owns over 11,000 acres of land, of which more than 8,000 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, NOVA Parks administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the Counties of Fairfax, Loudoun and Arlington, and the Cities of Fairfax, Alexandria, and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by NOVA Parks grew to 1.9 million residents and is expected to approach 2.0 million in 2024.

Fairfax County's contribution to NOVA Parks in FY 2024 is $2,508,279, an increase of $170,106 or 7.3 percent over the FY 2023 Adopted Budget Plan contribution of $2,338,173 based on changes in the County's population and a per capita rate of $2.19, an increase of $0.15 compared to last year's rate.

In addition to the operating contribution, an amount of $3,000,000 has been included in Fund 30010, General Construction and Contributions. This funding will serve as the FY 2024 annual capital contribution.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Reston Historic Trust	$16,150	$16,150	$16,150	$16,150

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding to the Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2024, the organization will continue its efforts on education, community outreach, and cultural development, through collaborative programming and training with other area organizations. The County's FY 2024 contribution to the Reston Historic Trust is $16,150, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Town of Herndon	$40,000	$40,000	$40,000	$40,000

In FY 2024, an amount of $40,000 is provided to the Town of Herndon for tourism related uses. This level of funding is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Town of Vienna Teen Center	$32,300	$32,300	$32,300	$32,300

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The FY 2024 contribution for the Town of Vienna Teen Center is $32,300, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
250th Commission	$20,000	$0	$0	$150,000

The 250th Commission was appointed by the Board of Supervisors in July 2021. Its purpose is to commemorate the 250th anniversary of the American Revolution, the Revolutionary War, and the independence of the United States. In FY 2024, funding is included for administrative, marketing, community engagement, fundraising, and event planning efforts.

As part of the *FY 2021 Carryover Review*, the Board of Supervisors approved $20,000 to get the work of the Commission underway.

It should be noted that while the budget is broken out separately on the funding table for clarity, funding for the 250th Commission is provided through the Fairfax County Convention and Visitors Center (Visit Fairfax).

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,938	$125,938	$125,938	$125,938

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management. The Foundation is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach nearly 410,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting; and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began to contribute funding to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, and to position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. For example, Wolf Trap is partnering with Fairfax County Public Schools to develop and evaluate new techniques of using the arts to advance science, technology, engineering, and math (STEM) learning among kindergarten students.

The FY 2024 contribution is $125,938, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Parks, Recreation and Cultural	**$9,719,745**	**$5,168,038**	**$5,168,038**	**$5,488,144**

Community Development

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Architectural Review Board	$10,005	$10,005	$10,005	$10,953

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors on other properties that warrant historic preservation through historic district zoning, proffers, or easements. There are currently 13 Historic Overlay Districts, with the potential for at least one more. The Board of Supervisors frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is composed of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. Fairfax County's FY 2024 contribution is $10,953, an increase of $948 or 9.5 percent over the FY 2023 Adopted Budget Plan contribution of $10,005. The increase will cover the increased costs of support for the preparation of meeting minutes, cost increases in members' required training expenses, and the cost of professional memberships.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is composed of 14 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2023, the Commission will continue to actively support women's issues. For FY 2024, the Commission will be researching and strategically planning to select an issue facing women and girls to be the Commission's focus for the next two years.

The total FY 2024 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Convention and Visitors Corporation	$3,012,470	$3,012,470	$3,012,470	$3,012,470

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 501(c)(6) organization with 26 board members appointed by the Board of Supervisors and the tourism industry.

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy Tax beginning July 1, 2004. As required by the legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

In the aftermath of the COVID-19 pandemic, Transient Occupancy Tax revenues remain below pre-COVID levels. However, FY 2024 funding for Visit Fairfax is held level with the FY 2021, FY 2022, and FY 2023 levels to ensure the organization's continuity of operations.

The total Fairfax County FY 2024 contribution to the Convention and Visitors Corporation is $3,012,470, which is consistent with the FY 2023 Adopted Budget Plan.

It should be noted that while the budget is broken out separately on the funding table for clarity, the Fairfax County Convention and Visitors Center (Visit Fairfax) also provides funding in the amount of $150,000 for the 250th Commission in FY 2024.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Earth Sangha	$16,150	$16,150	$16,150	$16,150

Earth Sangha is an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work. The organization supports a native forest gardener network which produces, conserves, and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted, and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wildflowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

The FY 2024 Fairfax County funding is $16,150, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Fairfax County History Commission	$21,013	$21,013	$21,013	$21,013

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains an inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2024 Fairfax County funding is $21,013, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Fairfax ReLeaf	$41,990	$41,990	$41,990	$41,990

Fairfax ReLeaf is a nonprofit organization of volunteers that plants and preserves trees and restores forest cover on public and common lands in Northern Virginia. The organization's activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. In 2023, Fairfax ReLeaf intends to plant 7,000 trees.

The FY 2024 Fairfax County funding is $41,990, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Greater Reston Incubator	$24,225	$24,225	$24,225	$24,225

The Greater Reston Chamber of Commerce's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support, and physical space to help emerging businesses to grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped more than 120 companies over the past 15 years, created over 750 jobs in the region, attracted over $45 million in investment, and occupied in excess of 100,000 square feet of commercial space in Fairfax County.

The FY 2024 Fairfax County contribution is $24,225, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Inova Fairfax County Longitudinal Study	$500,000	$500,000	$500,000	$500,000

The Fairfax County Longitudinal Study is a study conducted by Inova that follows children from birth to age 18 examining the role of genetics in their development from gestation through adolescence and early childhood, including their risk for autism, asthma, nutritional disorders, disease, and cancer. Since 2015, the Board of Supervisors has made an annual contribution to the Study. At the time, the Board expressed a commitment to provide funding to the study for a period of 10 years through FY 2024. Prior to FY 2022, the funds were provided to the Inova Translational Medicine Institute which housed the study. The study is now housed in the Departments of Obstetrics and Pediatrics on the Inova Fairfax Hospital campus.

The FY 2024 Fairfax County contribution is $500,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia 4-H Education Center	$15,000	$15,000	$15,000	$15,000

The Northern Virginia 4-H Education Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia and many of the program participants are Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

The total FY 2024 contribution for the Northern Virginia 4-H Education Center is $15,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia Community College	$113,421	$113,250	$113,250	$112,390

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas and Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. In addition to the six campuses, the College has centers in Arlington and Reston. Each year, the College serves more than 78,000 students in credit-earning courses and more than 25,000 students in continuing education and training activities.

NVCC projects FY 2024 expenditures of $250,000 for base operating requirements. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances support additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2024 Fairfax County contribution to this agency for operations and maintenance is $112,390, a decrease of $860 or 0.8 percent from the FY 2023 Adopted Budget Plan contribution of $113,250. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 45.0 percent of the local jurisdictions' contributions totaling $250,000 for FY 2024.

In addition, County funding of $2,576,999 is included in Fund 30010, General Construction and Contributions, for the annual capital contribution to the Northern Virginia Community College (NVCC) representing the per capita rate of $2.25 and a population figure of 1,145,333 for Fairfax County provided by the Weldon Cooper Center. The FY 2024 funding level represents a decrease of $1,868 due to a slight decrease in the County's population estimate. Beginning in FY 2021, the NVCC has indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Northern Virginia Conservation Trust	$227,753	$227,753	$227,753	$227,753

The primary purpose of the public/private partnership between the Northern Virginia Conservation Trust (NVCT) and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 685 acres in Fairfax County. Some of the conserved land serves as a habitat for a variety of rare species and different vegetation communities.

FY 2024 funding of $227,753 is included, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Southeast Fairfax Development Corporation	$183,320	$183,320	$183,320	$183,320

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. Over the years, the Corporation has promoted, encouraged, facilitated, and guided economic development and revitalization on the 7.5-mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization and redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community. In addition to the annual contribution, Fairfax County provides in-kind office space to the organization.

The total FY 2024 Fairfax County contribution for SFDC is $183,320, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Tysons Community Alliance	$0	$0	$2,500,000	$3,000,000

The Tysons Community Alliance is a non-profit community organization designed to serve as a catalyst for the transformation of Tysons into an inclusive, vibrant, and globally attractive urban center. The Alliance's mission consists of four focus areas: communications and branding to tell Tysons' story; research and business support to catalyze economic growth; placemaking/place management to activate the public realm through events and pop-up spaces; and transportation and mobility to champion livability through walkability and connectivity.

The total FY 2024 Fairfax County contribution for the Tysons Community Alliance is $3,000,000.

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding in the amount of $2,500,000 for the Tysons Community Alliance.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Women's Center of Northern Virginia	$27,023	$27,023	$27,023	$27,023

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned, or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning, and legal rights.

In FY 2024, the Center anticipates receiving requests from County residents for approximately 23,300 hours of direct service to meet their interrelated psychological, practical, legal, and financial needs. Many of these residents are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2024 Fairfax County funding is $27,023, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Community Development	**$4,199,286**	**$4,199,115**	**$6,699,115**	**$7,199,203**

Nondepartmental

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000

The Employee Advisory Council (EAC) was established by the Fairfax County Merit System Ordinance to provide a continuing medium through which all employees in the competitive service, both school and County, may contribute their advice and suggestions for the improvement of the career merit system and other aspects of the government of Fairfax County. There are 11 representatives for County Government groups and 10 for School Support groups.

The total FY 2024 Fairfax County contribution for the EAC is $33,000, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Fairfax Public Law Library	$92,657	$92,657	$92,657	$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library, shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public, as well as members of the legal community, with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has eight workstations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as eight computer workstations where the public may locate sample legal forms and do a variety of research online. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases. The Fairfax Public Law Library anticipates serving over 80,000 patrons in FY 2024. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2024 Fairfax County funding is $92,657, which is consistent with the FY 2023 Adopted Budget Plan.

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Subtotal Nondepartmental	**$125,657**	**$125,657**	**$125,657**	**$125,657**
Total County Contributions	**$20,148,357**	**$15,970,288**	**$18,470,288**	**$19,525,407**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$54,271**	**$53,560**	**$83,363**	**$57,652**
Revenue:				
Revenue from the Commonwealth	$5,000,000	$0	$0	$0
Total Revenue	**$5,000,000**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$15,177,449	$15,944,577	$18,444,577	$19,499,696
Total Transfers In	**$15,177,449**	**$15,944,577**	**$18,444,577**	**$19,499,696**
Total Available	**$20,231,720**	**$15,998,137**	**$18,527,940**	**$19,557,348**
Expenditures:				
Legislative-Executive Functions/Central Services Agencies	$2,484,108	$2,577,754	$2,577,754	$2,605,568
Public Safety	19,577	19,577	19,577	19,577
Health and Welfare	3,599,984	3,880,147	3,880,147	4,087,258
Parks, Recreational and Cultural	9,719,745	5,168,038	5,168,038	5,488,144
Community Development	4,199,286	4,199,115	6,699,115	7,199,203
Nondepartmental	125,657	125,657	125,657	125,657
Total Expenditures	**$20,148,357**	**$15,970,288**	**$18,470,288**	**$19,525,407**
Total Disbursements	**$20,148,357**	**$15,970,288**	**$18,470,288**	**$19,525,407**
Ending Balance[1]	**$83,363**	**$27,849**	**$57,652**	**$31,941**

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Fund 10031: Contributed Fund - NOVARIS

Focus

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art biometric technology to identify criminals. An Automated Fingerprint Identification System (AFIS) enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database. While the core system is housed in Fairfax County, program operations are decentralized among the seven participating Northern Virginia jurisdictions.

As approved by the NOVARIS Advisory Board on July 30, 1997, seven Northern Virginia jurisdictions share costs associated with NOVARIS based on the sworn police and citizen population of each jurisdiction. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with summary financial data shown in a non-appropriated County fund - Fund 10031, NOVARIS. The County contribution to the NOVARIS Fund is made through Fund 10030, Contributory Fund.

The total Fairfax County FY 2024 contribution to NOVARIS is $9,577, which is consistent with the FY 2023 Adopted Budget Plan. The contribution supports the County's annual share of costs associated with operations and upgrades of NOVARIS. In FY 2020, the Urban Areas Security Initiative (UASI) grant funding which historically supported AFIS system maintenance, upgrades, and replacements for the National Capital Region, including NOVARIS, was shifted to regional partner jurisdictions. The County is currently working with the Metropolitan Washington Council of Governments, the UASI grant administrators, to implement a new funding mechanism as a result of this change.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$42,306**

As part of the *FY 2022 Carryover Review,* the Board of Supervisors approved an increase of $42,306 in encumbered carryover.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$110,635**	**$35,033**	**$77,203**	**$34,897**
Revenue:				
Interest on Investments	$70	$206	$206	$206
Fairfax County	9,577	9,577	9,577	9,577
Arlington County	2,149	2,149	2,149	2,149
Prince William County	2,395	2,395	2,395	2,395
City of Fairfax	376	376	376	376
City of Falls Church	188	188	188	188
City of Alexandria	1,690	1,690	1,690	1,690
Loudoun County	2,218	2,218	2,218	2,218
Total Revenue:	**$18,663**	**$18,799**	**$18,799**	**$18,799**
Total Available	**$129,298**	**$53,832**	**$96,002**	**$53,696**
Expenditures:				
Operating Expenses	$52,095	$18,799	$61,105	$18,799
Total Expenditures	**$52,095**	**$18,799**	**$61,105**	**$18,799**
Total Disbursements	**$52,095**	**$18,799**	**$61,105**	**$18,799**
Ending Balance[1]	**$77,203**	**$35,033**	**$34,897**	**$34,897**

[1] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Fund 10040: Information Technology Projects

Mission

Fund 10040, Information Technology (IT) Projects, supports the County's strategic IT investments in major technology projects that improve access to County services, promote government operational efficiencies and effectiveness, foster quality customer service, and enhance performance and security capabilities. Projects include automation for County agencies, ensuring requirements align with countywide strategic importance, enterprise technology infrastructure, and enterprise-level or inter-agency corporate systems.

Focus

Fund 10040 was established in FY 1995 to optimize centralized management of available resources by consolidating major IT projects into one fund. A General Fund transfer, revenue from the State Technology Trust Fund, other internal revenue funds, agencies' operating funds as appropriated, and interest earnings have all been sources for investment in IT projects.

The County's technological improvement strategy has two key elements: redesign business processes and apply technology to achieve improvements in service quality and efficiencies for agencies and provide an adequate technology infrastructure that supports County technology solutions. The County's long-term commitment to providing quality customer service through the effective use of technology is manifested in service enhancements, expeditious response to citizen inquiries, provision of on-line service opportunities, improved operational efficiencies, and increased performance capabilities resulting in better information for management decisions and transparency.

Fund 10040 technology initiatives also support and are aligned with the Department of Information Technology's Strategic Information Technology Plan and include projects that promote:

- **Digital Transformation** – Deployment of new capabilities to improve business efficiencies through automation such as: expanding virtual services, advancing mobile/digital workforce solutions, and utilizing innovative technologies such as Artificial Intelligence to deliver better business value.

- **Security** – maintaining a robust and aggressive security posture to protect the County's IT assets and information from evolving cyber threats and unauthorized access/use.

- **Data Analytics** – supporting the County's continuing progress towards becoming a data-driven organization.

- **Cloud Computing** – based on business requirements for securely enabling access to County information.

The Senior Information Technology Steering Committee, which is composed of the County Executive, Deputy County Executives, and the Chief Technology Officer, adopted five IT priorities, which guide the direction of Fund 10040. They include:

- **Mandated Requirements:** Provide support for requirements enacted by the Federal government, Commonwealth of Virginia, Board of Supervisors, or those that are Court ordered or resulting from changes to County regulations.

- **Completion of Prior Investments:** Provide support for multi-year lease purchases and to implement a project phase or to complete a planned project.

- **Enhanced County Security:** Provide support for homeland security, physical security, information/cyber security, and privacy requirements.

- **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided on-line through the Internet/e-Government. This includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole.

- **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations, which upgrade, extend, or enhance the overall architecture of major County infrastructure components, including hardware and software and its environments. Ensure that citizens, businesses, and County employees have appropriate access to information and services. This also includes cyber security protective measures solutions.

In line with the FY 2024 Budget Guidelines, agencies submitted project funding requests that met one or more of the five Senior IT strategic priorities; and were also linked to one or more of the priority areas in the County Strategic Plan. In addition, agencies were asked to specify tangible project outcomes; five-year implementation and budget plans, including future enterprise-wide infrastructure, maintenance, and support needs; and linkage to agency strategic and business goals. Funding requests for existing projects were limited to support for contractual obligations and/or to complete a planned phase. In keeping with established procedures, a Project Review Team from the Department of Information Technology (DIT) evaluated the project proposals to determine whether they met funding criteria. Subsequently, a list of project recommendations was presented to the Department of Management and Budget (DMB) for consideration and prioritization. Additionally, requests were evaluated for those offering greatest opportunities for operational improvements and support for sustained performance, security, and reliability. Existing projects requesting additional funding were assessed for continued alignment with project plans, schedules and return on investment.

Benefits of the projects were weighed against the cost and several risk factors including potential of unknown expenses, changes in scope necessitated by new business drivers, technological relevance, operational changes, project schedule viability, and the impact of not funding or otherwise delaying the project. Technical factors examined include alignment with County technology architecture and standards, impact on existing County IT infrastructure, and availability of viable products and services. Also considered was the organizational experience with the solutions that support the project business goals, and the availability of staff resources both in DIT and the sponsoring agency to implement the projects.

FY 2024 Initiatives

Based on limited fiscal resources, IT projects are not funded in the County's FY 2024 Advertised Budget Plan. It is anticipated that selected IT projects approved for funding in FY 2024 will be supported with one-time balances and/or agency savings during upcoming quarterly budget reviews. This strategy will enable the County to optimize the strategic use of available dollars and align project funding with project budgets, plans and schedules.

For example, adjustments were included as part of the *FY 2022 Third Quarter Review* and *FY 2022 Carryover Review* to meet project requirements in FY 2022 into FY 2023.

Project	FY 2022 Third Quarter Funding	FY 2022 Carryover Funding
Courtroom Technologies (2G70-034-000)	$0	$375,000
Customer Relationship Management (CRM) (2G70-041-000)	300,000	200,000
Cyber Security Enhancement Initiative (2G70-052-000)	0	500,000
DIT Tactical Initiatives (2G70-015-000)	200,000	0
Domestic/Sexual Violence E-Health Project (IT-000050)	200,000	0
DTA Tax Relief Project (IT-000051)	460,000	0
E-Gov. Programs (2G70-020-000)	515,000	400,000
Electronic Summons and Court Scheduling (2G70-067-000)	0	500,000
Enterprise Architecture and Support (2G70-018-000)	800,000	800,000
Enterprise Data Analytics and Business Intelligence (IT-000034)	300,000	300,000
Enterprise Document Management (IT-000017)	0	250,000
FCPA Asset Management System (IT-000042)	700,000	0
GDC Online Dispute Resolution (IT-000043)	50,000	0
Geospatial Initiatives (IT-000028)	390,200	1,000,000
Hana Database and Fiori (IT-000044)	523,000	400,000
HCD Digitization Project (IT-00052)	100,000	0
Human Services Integrated Electronic Health Record (IT-000027)	1,500,000	0
Information Technology Training (2G70-006-000)	0	100,000
Office of Elections Technology Project (IT-000006)	0	5,000,000
Police Records Management System (RMS) Refresh (IT-000013)	400,000	700,000
Remote Access (2G70-036-000)	0	200,000
Total	**$6,438,200**	**$10,725,000**

A complete list of IT projects can be viewed in the FY 2023 Information Technology Plan which provides status updates and accomplishments of ongoing projects and can be accessed using this link: FY 2023 Adopted IT Plan (fairfaxcounty.gov).

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$56,399,283**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $56,399,283 including the carryover of $48,060,677 in unexpended project balances, a General Fund Transfer increase of $10,725,000 to support continuing and new IT projects and $804,099 associated with revenues. Adjustments related to revenues include an increase of $41,073 in interest income above the amount anticipated, $457,994 in State Technology Trust Fund Revenue, $193,300 in CPAN revenue, $27,870 in Land Record fees and $83,862 in E-Summons Revenue. These increases are partially offset by the transfer of a project balance of $5,334,554 out to Fund 40200, Land Development Services, which included $2,144,061 in Development Surcharge Revenue received in FY 2022. The balance transferred is associated with the Development Process Technology Surcharges applied on fees for building and site-related transactions and certain Fire Marshal fees to support improvements to land development information systems; these charges and associated expenses will be recorded in Fund 40200, Land Development Services, beginning in FY 2023.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$38,980,658**	**$0**	**$51,008,837**	**$0**
Revenue:				
Interest	$41,073	$0	$0	$0
Other Revenue[1]	3,953,527	0	0	0
Total Revenue	**$3,994,600**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$27,049,400	$0	$10,725,000	$0
Total Transfers In	**$27,049,400**	**$0**	**$10,725,000**	**$0**
Total Available	**$70,024,658**	**$0**	**$61,733,837**	**$0**
Expenditures:				
IT Projects	$19,015,821	$0	$56,399,283	$0
Total Expenditures	**$19,015,821**	**$0**	**$56,399,283**	**$0**
Transfers Out:				
Land Development Services (40200)	$0	$0	$5,334,554	$0
Total Transfers Out	**$0**	**$0**	**$5,334,554**	**$0**
Total Disbursements	**$19,015,821**	**$0**	**$61,733,837**	**$0**
Ending Balance[2]	**$51,008,837**	**$0**	**$0**	**$0**

[1] In FY 2022, Other Revenue reflects $2,144,061 in Development Process Technology Surcharges, $1,121,420 in State Technology Trust Fund revenue, $413,875 in CPAN revenue, $63,170 in Land Records fees, and $211,001 in Electronic Summons revenues.

[2] Information Technology projects are budgeted based on total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Debt Service Funds

FY 2024

Advertised Budget Plan

Fund 20000: Consolidated County and Schools Debt Service

Focus

Fund 20000, Consolidated County and Schools Debt Service, accounts for the general obligation bond debt service of the County as well as general obligation bond debt service for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Fairfax County Economic Development Authority Lease Revenue bonds and School facilities, Fairfax County Redevelopment and Housing Authority (FCRHA) and payments to the Virginia Resources Authority (VRA). Revenues for the debt service funds are derived principally from a transfer from the General Fund. Debt service on wastewater revenue bonds is reflected in the Enterprise Funds.

The following table includes the debt service payments and projected fiscal agent fees required in FY 2024 as well as the sources of funding supporting these costs:

	FY 2024 Advertised
Expenses	
County Debt Service	$119,100,145
Lease Revenue Bonds	24,825,871
Park Authority (Laurel Hill Golf Course)	895,547
Fiscal Agent Fees/Cost of Issuance	1,200,000
Subtotal County	**$146,021,563**
School Debt Service	$199,188,432
School Administration Building	3,201,871
Fiscal Agent Fees/Cost of Issuance	800,000
Subtotal Schools	**$203,190,303**
Total Disbursements	**$349,211,866**
Funding	
General Fund Transfer	$342,808,948
School Operating Fund Transfer	3,201,871
Build America Bonds Subsidy	1,800,000
Park Authority (Laurel Hill Golf Course)	895,547
Bond Proceeds to Offset Cost of Issuance	500,000
Fairfax City Revenue	5,500
Total Funding	**$349,211,866**

General Obligation Bonds

Expenses for debt service payments associated with FY 2023 bond sales have been incorporated into the FY 2024 projections.

Capital Leases

Funding is included for the following Capital Leases, which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority (EDA), Virginia Resources Authority (VRA) and Fairfax County Redevelopment and Housing Authority (FCRHA)	
Mott, Gum Springs, Baileys, & James Lee Community Centers; Herndon Harbor Adult Day Care Center; South County Government Center (EDA)	$1,867,800
Merrifield Mental Health Center (EDA)[1]	3,370,197
Lincolnia Center (VRA)	827,897
Lewinsville (EDA)	1,316,100
Public Safety Headquarters (EDA)[2]	10,393,381
Workhouse Arts Foundation (EDA)[3]	2,050,496
Laurel Hill Golf Course (EDA)[4]	895,547
School Administration Building (EDA)[5]	3,201,871
Original Mount Vernon High School (FCRHA, estimate)[6]	5,000,000
Total Payments	**$28,923,289**

[1] Includes Series 2012 New Money, Series 2017 Refunding and Series 2021 Refunding.

[2] Includes Series 2014 New Money and Series 2021 Refunding.

[3] Includes Series 2014 New Money and Series 2021 Refunding.

[4] Reimbursed by a transfer in from the Park Authority. Includes Series 2021 Refunding.

[5] Reimbursed by a transfer in from the School Operating Fund. Includes Series 2014 New Money and Series 2021 Refunding.

[6] It is anticipated that this debt associated with the Original Mount Vernon High School will be issued by the FCRHA.

Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management (Ten Principles)* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and

- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred to reduce planned sales and remain within capacity guidelines.

During the adoption of the FY 2008 Adopted Budget Plan, the *Ten Principles* were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments, and promote more accurate sizing for long-term bond issues.

Fairfax County Bond Ratings

Moody's Investor Service Ratings

Aaa

Since 1975

Standard and Poor's Global Ratings

AAA

Since 1978

Fitch Ratings

AAA

Since 1997

As a result of County financial policies, prudent fiscal management and a strong economy, the County has been awarded the strongest credit rating possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Global Ratings (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of January 2023, Fairfax County is one of only 11 states, 47 counties, and 36 cities to hold a triple-A rating from all three services.

As part of the FY 2019 Adopted Budget Plan and future budgets, the County included an additional $25 million in general obligation bonds for the Fairfax County Public Schools, thereby increasing their annual total from $155 million to $180 million. The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability are reviewed on an annual basis.

As part of the FY 2023 Adopted Budget Plan, the County included an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $300 million to $350 million. This revised total is also applicable to FY 2024. However, starting in FY 2025, the County will include an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $350 million to $400 million. These increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program Committee as part of their final report issued in October 2021. Specifically, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021. The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

The following are debt ratios and annual bond sales reflecting debt indicators for FY 2020 - FY 2024:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2020	2,887,545,000	271,808,067,475	1.06%
2021	2,931,554,000	280,990,379,555	1.04%
2022	2,960,298,000	289,401,823,134	1.02%
2023 (Est.)	3,117,723,000	312,745,407,780	1.00%
2024 (Est.)	3,273,043,000	332,038,892,592	0.99%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations. Sources: FY 2020 to FY 2022 Annual Comprehensive Financial Report and Fairfax County Department of Tax Administration; FY 2023 and FY 2024 Fairfax County Department of Management and Budget and Department of Tax Administration.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Debt Service Requirements as Percentage of Combined General Fund Disbursements

Fiscal Year	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2020	334,314,180	4,449,864,870	7.51%
2021	325,402,126	4,545,901,853	7.16%
2022	331,033,590	4,750,271,879	6.97%
2023 (Est.)	360,462,167	5,194,368,277	6.94%
2024 (Est.)	363,172,818	5,049,139,672	7.19%

[1] The amount includes total principal and interest payments on the County's outstanding tax supported debt obligations, including General Obligation Bonds, Economic Development Authority bonds, and other tax supported debt obligations budgeted in other funds. Sources: FY 2020 to FY 2022 Annual Comprehensive Financial Report; FY 2023 and FY 2024 Fairfax County Department of Management and Budget. The FY 2021 actual debt service figure trended lower compared to the prior year due primarily to the one-time debt service savings structure as part of the Series 2020B General Obligation Refunding Bonds.

[2] Sources: FY 2020 to FY 2022 Annual Comprehensive Financial Report; FY 2023 and FY 2024 estimates per Fairfax County Department of Management and Budget.

Annual General Obligation Bond Sales (in Millions)[1]

Fiscal Year	Par	Premium	Total
2020	213.92	53.74	267.66
2021	254.19	35.81	290.00
2022	272.65	27.35	300.00
2023	321.90	28.10	350.00
2024 (Est.)	350.00	0.00	350.00
Total	**$1,412.66**	**$145.00**	**$1,557.66**

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions at the time of the sale. As part of the FY 2023 Adopted Budget Plan, annual County bond sales were increased by $50 million from $300 million (or $1.50 billion over a five-year period) to $350 million (or $1.75 billion over a five-year period); with a technical limit of $375 million in any given year. These new total amounts are applicable to FY 2023 and FY 2024. Starting in FY 2025, annual County bond sales will be increased by $50 million from $350 million (or $1.75 billion over a five-year period) to $400 million (or $2.00 billion over a five-year period); with a technical limit of $425 million in any given year. These amounts above reflect new money bond sale project fund deposits (par + premium) and exclude refunding bond sales. The increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program as part of their final report issued in October 2021. Specially, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021.The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Disbursement Adjustment **$9,159,219**

An increase in expenditures of $9,159,219, or 2.7 percent, is primarily attributable to scheduled requirements for existing debt service payments.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$5,231,757**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $5,231,757 for anticipated debt service requirements associated with bond sales and capital requirements as outlined in the FY 2023 - FY 2027 Adopted Capital Improvement Program (With Future Fiscal Years to 2032).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**($274,001)**	**$0**	**$5,221,899**	**$0**
Revenue:				
Build America Bonds Subsidy	$1,852,434	$1,800,000	$1,800,000	$1,800,000
Miscellaneous Revenue	12,829	0	0	0
Bond Proceeds	513,557	500,000	500,000	500,000
Revenue from City of Fairfax	4,080	5,500	5,500	5,500
Total Revenue	**$2,382,900**	**$2,305,500**	**$2,305,500**	**$2,305,500**
Transfers In:				
County Debt Service:				
General Fund (10001) for County	$131,317,132	$133,672,574	$133,672,574	$142,780,516
Public Safety Construction (30070)[2]	3,565,381	0	9,858	0
Park Revenue and Operating (80000)[3]	725,644	1,008,862	1,008,862	895,547
Subtotal County Debt Service	**$135,608,157**	**$134,681,436**	**$134,691,294**	**$143,676,063**
Schools Debt Service:				
General Fund (10001) for Schools	$197,118,522	$199,868,947	$199,868,947	$200,028,432
Public School Operating (S10000)[4]	3,008,593	3,196,764	3,196,764	3,201,871
Subtotal Schools Debt Service	**$200,127,115**	**$203,065,711**	**$203,065,711**	**$203,230,303**
Total Transfers In	**$335,735,272**	**$337,747,147**	**$337,757,005**	**$346,906,366**
Total Available	**$337,844,171**	**$340,052,647**	**$345,284,404**	**$349,211,866**
Expenditures:				
General Obligation Bonds:				
County Principal	$78,770,300	$76,330,000	$76,330,000	$77,746,800
County Interest	32,652,334	28,798,555	28,798,555	28,663,845
Debt Service on Projected County Sales	0	9,474,000	11,566,703	12,689,500
Subtotal County Debt Service	**$111,422,634**	**$114,602,555**	**$116,695,258**	**$119,100,145**
Schools Principal	$134,799,700	$130,125,000	$130,125,000	$130,683,200
Schools Interest	57,692,789	51,142,435	51,142,435	50,244,732
Debt Service on Projected School Sales	0	14,211,000	17,350,054	18,260,500
Subtotal Schools Debt Service	**$192,492,489**	**$195,478,435**	**$198,617,489**	**$199,188,432**
Subtotal General Obligation Bonds	**$303,915,123**	**$310,080,990**	**$315,312,747**	**$318,288,577**
Other Tax Supported Debt Service (County):				
EDA Lease Revenue Bonds	$15,602,710	$15,992,492	$15,992,492	$20,631,378
Workhouse Arts Foundation	1,914,968	2,050,755	2,050,755	2,050,496
VRA 2013A - Lincolnia; EDA - Lewinsville	2,198,448	2,172,272	2,172,272	2,143,997
Park Authority Lease Revenue Bonds	725,644	1,008,862	1,008,862	895,547
Other Tax Supported Debt Service (Schools):				
EDA Schools Lease Revenue Bonds	$6,676,698	$6,747,276	$6,747,276	$3,201,871
Subtotal Other Tax Supported Debt Service	**$27,118,468**	**$27,971,657**	**$27,971,657**	**$28,923,289**
Other Expenses	$1,588,681	$2,000,000	$2,000,000	$2,000,000
Total Expenditures	**$332,622,272**	**$340,052,647**	**$345,284,404**	**$349,211,866**
Total Disbursements	**$332,622,272**	**$340,052,647**	**$345,284,404**	**$349,211,866**
Ending Balance[5]	**$5,221,899**	**$0**	**$0**	**$0**

[1] As the result of a reconciliation of fund balances to the County's financial statements, the FY 2022 beginning balance was decreased by $1,786,336. This adjustment was primarily due to the reversal of FY 2004 audit adjustments that affected both revenues and expenses. These FY 2004 audit adjustments were associated with the transfer of unexpended bond proceeds, the accrual of revenue for the sale of General Obligation bonds, Series 2004A, the adjustment of expenditure accruals for bond issuance costs, and the recording of interest expenditures for non-General Obligation bonds.

[2] A Transfer In of $3,565,381 from Fund 30070, Public Safety Construction, in FY 2022 was related to the Public Safety Headquarters project. Per the terms of the bond documents, bond proceeds available after payment of construction related costs are to be transferred to offset debt service expenses for the project. In addition, an amount of $9,858 was transferred from Fund 30070, Public Safety Construction, in FY 2023 based on the final project reconciliation.

[3] A Transfer In of $895,547 from Fund 80000, Park Revenue and Operating, is related to the debt service payments for the Laurel Hill Golf Course.

[4] A Transfer In of $3,201,871 from Fund S10000, Public School Operating, is related to the debt service payments for the Schools Administrative Building.

[5] The change in ending fund balance is the result of the use of fund balance to offset projected debt service requirements.

COUNTY OF FAIRFAX, VIRGINIA
FY 2024 COUNTY DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
County G.O. Bonds											
Series 2009E New Money	**$63,700,000**	**10/28/2009**	Human Services	$5,413,100	$966,433	$6,379,533	$773,300	$252,096	$1,025,396	$4,639,800	$714,337
			Library	4,760,000	849,830	5,609,830	680,000	221,680	901,680	4,080,000	628,150
			Parks	5,366,900	958,183	6,325,083	766,700	249,944	1,016,644	4,600,200	708,239
			Parks-NOVA Parks	1,260,000	224,955	1,484,955	180,000	58,680	238,680	1,080,000	166,275
			Public Safety	6,346,900	1,133,148	7,480,048	906,700	295,584	1,202,284	5,440,200	837,564
			Road Bond Construction	6,580,000	1,174,765	7,754,765	940,000	306,440	1,246,440	5,640,000	868,325
			2009E Total	**$29,726,900**	**$5,307,314**	**$35,034,214**	**$4,246,700**	**$1,384,424**	**$5,631,124**	**$25,480,200**	**$3,922,890**
Series 2012B Refunding	**$74,759,100**	**2/2/2012**	Adult Detention	$32,600	$1,630	$34,230	$32,600	$1,630	$34,230	$0	$0
			Commercial and Redevelopment	434,400	21,720	456,120	434,400	21,720	456,120	0	0
			Human Services	101,500	5,075	106,575	101,500	5,075	106,575	0	0
			Juvenile Detention	36,500	1,825	38,325	36,500	1,825	38,325	0	0
			Library	550,500	27,525	578,025	550,500	27,525	578,025	0	0
			Neighborhood Improvement	77,100	3,855	80,955	77,100	3,855	80,955	0	0
			Parks	2,212,300	110,615	2,322,915	2,212,300	110,615	2,322,915	0	0
			Parks-NOVA Parks	203,000	10,150	213,150	203,000	10,150	213,150	0	0
			Public Safety	4,016,600	200,830	4,217,430	4,016,600	200,830	4,217,430	0	0
			Public Safety-capital renewal	81,200	4,060	85,260	81,200	4,060	85,260	0	0
			Roads	243,600	12,180	255,780	243,600	12,180	255,780	0	0
			Storm Drainage	158,300	7,915	166,215	158,300	7,915	166,215	0	0
			Transit	446,600	22,330	468,930	446,600	22,330	468,930	0	0
			Transportation	1,173,300	58,665	1,231,965	1,173,300	58,665	1,231,965	0	0
			2012B Refunding Total	**$9,767,500**	**$488,375**	**$10,255,875**	**$9,767,500**	**$488,375**	**$10,255,875**	**$0**	**$0**
Series 2013B Refunding[1]	**$54,389,300**	**1/24/2013**	Adult Detention	$83,500	$1,670	$85,170	$83,500	$1,670	$85,170	$0	$0
			Commercial and Redevelopment	193,700	11,573	205,273	0	5,811	5,811	193,700	5,762
			Human Services	310,800	15,839	326,639	68,700	8,637	77,337	242,100	7,202
			Library	1,456,700	81,337	1,538,037	143,300	42,268	185,568	1,313,400	39,069
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Park Authority	1,896,800	92,481	1,989,281	268,700	54,217	322,917	1,628,100	38,264
			Parks-NOVA Parks	484,400	28,941	513,341	0	14,532	14,532	484,400	14,409
			Public Safety	7,168,700	391,484	7,560,184	0	215,061	215,061	7,168,700	176,423
			Public Safety-capital renewal	193,700	11,573	205,273	0	5,811	5,811	193,700	5,762
			Roads	1,258,900	48,279	1,307,179	677,700	30,990	708,690	581,200	17,289
			Storm Drainage	221,600	9,972	231,572	0	6,648	6,648	221,600	3,324
			Transit	1,065,500	63,659	1,129,159	0	31,965	31,965	1,065,500	31,694
			Transportation	755,600	45,144	800,744	0	22,668	22,668	755,600	22,476
			2013B Refunding Total	**$15,089,900**	**$801,949**	**$15,891,849**	**$1,241,900**	**$440,278**	**$1,682,178**	**$13,848,000**	**$361,671**
Series 2014A New Money[2]	**$123,426,200**	**2/6/2014**	Library Facilities	$920,200	$62,876	$983,076	$306,800	$32,206	$339,006	$613,400	$30,670
			Road Bonds	3,932,700	268,735	4,201,435	1,310,900	137,645	1,448,545	2,621,800	131,090
			Transportation Facilities	4,425,000	302,375	4,727,375	1,475,000	154,875	1,629,875	2,950,000	147,500
			Public Safety Facilities	6,016,800	411,148	6,427,948	2,005,600	210,588	2,216,188	4,011,200	200,560
			Historic Old Courthouse/Public Safety	615,000	42,025	657,025	205,000	21,525	226,525	410,000	20,500
			Newington Bus Garage	900,000	61,500	961,500	300,000	31,500	331,500	600,000	30,000
			Parks	1,699,700	116,151	1,815,851	566,500	59,491	625,991	1,133,200	56,660
			2014A Total	**$18,509,400**	**$1,264,809**	**$19,774,209**	**$6,169,800**	**$647,829**	**$6,817,629**	**$12,339,600**	**$616,980**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
Series 2014A Refunding[2]	**$18,569,400**	**2/6/2014**	Adult Detention	$10,500	$263	$10,763	$10,500	$263	$10,763	$0	$0
			Community Redevelopment	55,000	1,375	56,375	55,000	1,375	56,375	0	0
			Juvenile Detention	11,800	295	12,095	11,800	295	12,095	0	0
			Neighborhood Improvement	24,900	623	25,523	24,900	623	25,523	0	0
			Parks	403,200	10,080	413,280	403,200	10,080	413,280	0	0
			NOVA Parks	0	0	0	0	0	0	0	0
			Public Safety	0	0	0	0	0	0	0	0
			Public Safety-urban renewal	0	0	0	0	0	0	0	0
			Storm Drainage	51,100	1,278	52,378	51,100	1,278	52,378	0	0
			Transit	0	0	0	0	0	0	0	0
			Transportation	276,200	6,905	283,105	276,200	6,905	283,105	0	0
			Roads	0	0	0	0	0	0	0	0
			2014A Refunding Total	**$832,700**	**$20,818**	**$853,518**	**$832,700**	**$20,818**	**$853,518**	**$0**	**$0**
Series 2014B Refunding	**$70,399,400**	**11/4/2014**	Adult Detention	$444,200	$43,305	$487,505	$0	$22,210	$22,210	$444,200	$21,095
			Community Redevelopment	0	0	0	0	0	0	0	0
			Community Revitalization	213,600	10,360	223,960	113,200	7,850	121,050	100,400	2,510
			County Construction	3,258,000	157,995	3,415,995	1,727,100	119,723	1,846,823	1,530,900	38,273
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Housing	513,800	30,606	544,406	219,000	18,201	237,201	294,800	12,405
			Human Services	1,451,500	95,675	1,547,175	506,100	57,415	563,515	945,400	38,260
			Juvenile Detention	0	0	0	0	0	0	0	0
			Library	2,582,800	210,168	2,792,968	538,400	102,018	640,418	2,044,400	108,150
			NOVA Parks	460,500	25,518	486,018	180,400	18,515	198,915	280,100	7,003
			Parks	11,502,700	822,296	12,324,996	3,721,800	467,298	4,189,098	7,780,900	354,998
			Public Safety	4,530,800	374,573	4,905,373	978,600	151,533	1,130,133	3,552,200	223,040
			Public Safety-urban renewal	572,300	36,093	608,393	245,600	22,475	268,075	326,700	13,618
			Roads	5,340,200	460,590	5,800,790	491,800	254,715	746,515	4,848,400	205,875
			Transit	0	0	0	0	0	0	0	0
			Transportation	8,418,800	605,388	9,024,188	2,632,800	330,158	2,962,958	5,786,000	275,230
			2014B Refunding Total	**$39,289,200**	**$2,872,565**	**$42,161,765**	**$11,354,800**	**$1,572,110**	**$12,926,910**	**$27,934,400**	**$1,300,455**
Series 2015A New Money	**$86,037,100**	**3/4/2015**	Flood Control	$530,000	$67,900	$597,900	$85,000	$20,775	$105,775	$445,000	$47,125
			Newington Bus Garage	3,990,000	505,400	4,495,400	665,000	156,275	821,275	3,325,000	349,125
			NOVA Parks	900,000	114,000	1,014,000	150,000	35,250	185,250	750,000	78,750
			Parks '08	4,440,000	562,400	5,002,400	740,000	173,900	913,900	3,700,000	388,500
			Parks '12	510,000	64,600	574,600	85,000	19,975	104,975	425,000	44,625
			Public Safety Facilities	5,320,000	673,100	5,993,100	890,000	208,350	1,098,350	4,430,000	464,750
			Road Bonds	3,210,000	406,600	3,616,600	535,000	125,725	660,725	2,675,000	280,875
			Transportation Facilities (Metro)	6,900,000	874,000	7,774,000	1,150,000	270,250	1,420,250	5,750,000	603,750
			2015A Total	**$25,800,000**	**$3,268,000**	**$29,068,000**	**$4,300,000**	**$1,010,500**	**$5,310,500**	**$21,500,000**	**$2,257,500**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
Series 2015B Refunding	**$17,988,800**	**3/11/2015**	Community Revitalization	$110,900	$12,153	$123,053	$0	$4,861	$4,861	$110,900	$7,292
			County Construction	2,430,700	296,022	2,726,722	0	105,761	105,761	2,430,700	190,261
			Housing	214,400	23,495	237,895	0	9,398	9,398	214,400	14,097
			Human Services	1,010,700	131,400	1,142,100	0	43,751	43,751	1,010,700	87,649
			Library	762,400	98,889	861,289	0	33,013	33,013	762,400	65,876
			NOVA Parks	595,900	63,970	659,870	102,800	23,989	126,789	493,100	39,981
			Parks	5,439,400	695,718	6,135,118	400,800	227,335	628,135	5,038,600	468,383
			Public Safety	966,800	114,825	1,081,625	0	42,144	42,144	966,800	72,681
			Public Safety-Urban Renewal	246,300	33,129	279,429	0	10,634	10,634	246,300	22,495
			Roads	1,912,700	163,287	2,075,987	601,300	72,398	673,698	1,311,400	90,890
			Transportation	4,298,600	486,986	4,785,586	719,400	172,838	892,238	3,579,200	314,148
			2015B Refunding Total	**$17,988,800**	**$2,119,871**	**$20,108,671**	**$1,824,300**	**$746,122**	**$2,570,422**	**$16,164,500**	**$1,373,749**
Series 2015C Refunding	**$49,077,300**	**7/7/2015**	Adult Detention	$538,700	$40,372	$579,072	$180,400	$22,425	$202,825	$358,300	$17,947
			Community Redevelopment	0	0	0	0	0	0	0	0
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Human Services	448,000	33,705	481,705	148,300	18,693	166,993	299,700	15,013
			Juvenile Detention	0	0	0	0	0	0	0	0
			Library	934,900	70,338	1,005,238	309,500	39,008	348,508	625,400	31,330
			Parks	1,756,000	132,115	1,888,115	580,200	73,295	653,495	1,175,800	58,820
			Public Safety	0	0	0	0	0	0	0	0
			Roads	4,420,900	332,613	4,753,513	1,463,400	184,460	1,647,860	2,957,500	148,153
			2015C Refunding Total	**$8,098,500**	**$609,142**	**$8,707,642**	**$2,681,800**	**$337,880**	**$3,019,680**	**$5,416,700**	**$271,262**
Series 2016A New Money[3]	**$82,312,200**	**2/9/2016**	Flood Control	$1,615,000	$214,094	$1,829,094	$230,000	$57,088	$287,088	$1,385,000	$157,006
			Library	1,890,000	250,088	2,140,088	270,000	66,825	336,825	1,620,000	183,263
			NOVA Parks	1,050,000	138,938	1,188,938	150,000	37,125	187,125	900,000	101,813
			Parks	4,575,000	605,563	5,180,563	650,000	161,875	811,875	3,925,000	443,688
			Public Safety Facilities '06	5,075,000	671,531	5,746,531	725,000	179,438	904,438	4,350,000	492,094
			Public Safety Facilities '12	1,090,000	143,644	1,233,644	160,000	38,438	198,438	930,000	105,206
			Road Bonds	5,390,000	713,213	6,103,213	770,000	190,575	960,575	4,620,000	522,638
			Transportation Facilities (Metro)	8,120,000	1,074,450	9,194,450	1,160,000	287,100	1,447,100	6,960,000	787,350
			2016A Total	**$28,805,000**	**$3,811,519**	**$32,616,519**	**$4,115,000**	**$1,018,463**	**$5,133,463**	**$24,690,000**	**$2,793,056**
Series 2016A Refunding[3]	**$37,805,700**	**2/9/2016**	Commercial Revitalization	$319,200	$58,244	$377,444	$0	$12,768	$12,768	$319,200	$45,476
			County Construction	4,271,900	804,766	5,076,666	0	170,876	170,876	4,271,900	633,890
			Human Services	1,836,800	317,720	2,154,520	0	73,472	73,472	1,836,800	244,248
			Jails	617,100	112,602	729,702	0	24,684	24,684	617,100	87,918
			Library	1,142,200	212,400	1,354,600	0	45,688	45,688	1,142,200	166,712
			NOVA Parks	992,200	185,730	1,177,930	0	38,740	38,740	992,200	146,990
			Parks	7,677,600	1,419,572	9,097,172	0	303,411	303,411	7,677,600	1,116,161
			Public Safety	2,610,200	465,280	3,075,480	0	104,408	104,408	2,610,200	360,872
			Public Safety-Urban Renewal	543,000	93,480	636,480	0	21,720	21,720	543,000	71,760
			Roads	4,778,300	870,478	5,648,778	0	185,591	185,591	4,778,300	684,887
			Transit	1,892,000	340,560	2,232,560	0	75,680	75,680	1,892,000	264,880
			Transportation	6,496,200	1,175,926	7,672,126	0	253,219	253,219	6,496,200	922,707
			2016A Refunding Total	**$33,176,700**	**$6,056,757**	**$39,233,457**	**$0**	**$1,310,257**	**$1,310,257**	**$33,176,700**	**$4,746,500**

COUNTY OF FAIRFAX, VIRGINIA
FY 2024 COUNTY DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
Series 2017A New Money	**$91,395,000**	**2/7/2017**	Flood Control	$5,500,000	$1,639,350	$7,139,350	$390,000	$237,650	$627,650	$5,110,000	$1,401,700
			Library	2,520,000	749,700	3,269,700	180,000	108,900	288,900	2,340,000	640,800
			NOVA Parks	2,310,000	687,225	2,997,225	165,000	99,825	264,825	2,145,000	587,400
			Parks	10,170,000	3,020,050	13,190,050	730,000	439,550	1,169,550	9,440,000	2,580,500
			Public Safety Facilities '06	12,675,000	3,772,026	16,447,026	905,000	547,725	1,452,725	11,770,000	3,224,301
			Road Bonds	14,000,000	4,165,000	18,165,000	1,000,000	605,000	1,605,000	13,000,000	3,560,000
			Transportation Facilities (Metro)	16,800,000	4,998,000	21,798,000	1,200,000	726,000	1,926,000	15,600,000	4,272,000
			2017A Total	**$63,975,000**	**$19,031,350**	**$83,006,350**	**$4,570,000**	**$2,764,650**	**$7,334,650**	**$59,405,000**	**$16,266,700**
Series 2018A New Money	**$84,480,500**	**1/24/2018**	Flood Control	$6,525,000	$2,131,500	$8,656,500	$435,000	$287,100	$722,100	$6,090,000	$1,844,400
			Human Services	3,300,000	1,078,000	4,378,000	220,000	145,200	365,200	3,080,000	932,800
			Library	3,251,000	1,053,780	4,304,780	220,000	143,240	363,240	3,031,000	910,540
			NOVA Parks	2,250,000	735,000	2,985,000	150,000	99,000	249,000	2,100,000	636,000
			Parks	12,825,000	4,189,500	17,014,500	855,000	564,300	1,419,300	11,970,000	3,625,200
			Public Safety Facilities '06	5,250,000	1,715,000	6,965,000	350,000	231,000	581,000	4,900,000	1,484,000
			Road Bonds	11,999,500	3,919,710	15,919,210	800,000	527,980	1,327,980	11,199,500	3,391,730
			Transportation Facilities (Metro)	17,955,000	5,869,900	23,824,900	1,195,000	789,900	1,984,900	16,760,000	5,080,000
			2018A Total	**$63,355,500**	**$20,692,390**	**$84,047,890**	**$4,225,000**	**$2,787,720**	**$7,012,720**	**$59,130,500**	**$17,904,670**
Series 2019A New Money and Refunding	**$58,460,000**	**2/12/2019**	Flood Control	$5,630,000	$2,202,025	$7,832,025	$355,000	$256,750	$611,750	$5,275,000	$1,945,275
			NOVA Parks	2,400,000	945,250	3,345,250	150,000	109,500	259,500	2,250,000	835,750
			Parks '12	13,290,000	5,212,750	18,502,750	830,000	606,400	1,436,400	12,460,000	4,606,350
			Parks '16	225,000	93,225	318,225	10,000	10,450	20,450	215,000	82,775
			Public Safety Facilities '12	3,400,000	1,325,125	4,725,125	215,000	154,950	369,950	3,185,000	1,170,175
			Road Bonds	5,445,000	2,137,375	7,582,375	340,000	248,450	588,450	5,105,000	1,888,925
			Transportation Facilities (Metro)	16,370,000	6,414,625	22,784,625	1,025,000	746,750	1,771,750	15,345,000	5,667,875
			2019A Total	**$46,760,000**	**$18,330,375**	**$65,090,375**	**$2,925,000**	**$2,133,250**	**$5,058,250**	**$43,835,000**	**$16,197,125**
Series 2019B Refunding	**$17,066,100**	**2/12/2019**	Commerical Revitalization	$481,100	$128,556	$609,656	$3,600	$16,709	$20,309	$477,500	$111,847
			County Construction	4,249,600	1,135,549	5,385,149	31,500	147,598	179,098	4,218,100	987,951
			Housing	930,000	248,511	1,178,511	6,900	32,301	39,201	923,100	216,210
			Library	690,900	184,600	875,500	5,100	23,999	29,099	685,800	160,601
			Parks	1,910,000	510,384	2,420,384	14,100	66,341	80,441	1,895,900	444,043
			Public Safety Facilities '06	3,233,000	863,915	4,096,915	23,900	112,291	136,191	3,209,100	751,624
			Public Safety Urban Renewal	404,800	108,175	512,975	3,000	14,059	17,059	401,800	94,116
			Road Bonds	1,616,400	431,912	2,048,312	12,000	56,142	68,142	1,604,400	375,770
			Transportation Facilities (Metro)	3,192,600	853,116	4,045,716	23,600	110,887	134,487	3,169,000	742,229
			2019B Refunding Total	**$16,708,400**	**$4,464,717**	**$21,173,117**	**$123,700**	**$580,327**	**$704,027**	**$16,584,700**	**$3,884,390**
Series 2020A New Money[4]	**$70,064,000**	**2/11/2020**	Human Services	$3,411,000	$1,424,720	$4,835,720	$211,000	$157,220	$368,220	$3,200,000	$1,267,500
			Library	1,434,000	605,192	2,039,192	74,000	66,505	140,505	1,360,000	538,687
			NOVA Parks	2,560,000	1,076,625	3,636,625	150,000	118,250	268,250	2,410,000	958,375
			Parks '16	16,235,000	6,801,988	23,036,988	955,000	749,675	1,704,675	15,280,000	6,052,313
			Public Safety Facilities '12	3,415,000	1,435,875	4,850,875	200,000	157,750	357,750	3,215,000	1,278,125
			Road Bonds	5,015,000	2,101,138	7,116,138	295,000	231,575	526,575	4,720,000	1,869,563
			Transportation Facilities (Metro)	27,740,000	11,604,663	39,344,663	1,635,000	1,280,725	2,915,725	26,105,000	10,323,938
			2020A Total	**$59,810,000**	**$25,050,200**	**$84,860,200**	**$3,520,000**	**$2,761,700**	**$6,281,700**	**$56,290,000**	**$22,288,500**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
Series 2020A Refunding[4]	**$35,627,500**	**2/11/2020**	Human Services	$7,295,900	$1,609,725	$8,905,625	$852,000	$314,245	$1,166,245	$6,443,900	$1,295,481
			Library	726,100	160,246	886,346	84,700	31,277	115,977	641,400	128,969
			NOVA Parks	1,089,200	240,390	1,329,590	127,100	46,917	174,017	962,100	193,473
			Parks	3,327,200	734,081	4,061,281	388,500	143,308	531,808	2,938,700	590,773
			Public Safety	2,177,700	480,380	2,658,080	254,300	93,794	348,094	1,923,400	386,586
			Public Safety-capital renewal	1,089,200	240,390	1,329,590	127,100	46,917	174,017	962,100	193,473
			Road Bond Construction	5,052,200	1,114,644	6,166,844	589,900	217,606	807,506	4,462,300	897,038
			Transportation	7,259,900	1,601,785	8,861,685	847,700	312,696	1,160,396	6,412,200	1,289,089
			2020A Refunding Total	**$28,017,400**	**$6,181,642**	**$34,199,042**	**$3,271,300**	**$1,206,758**	**$4,478,058**	**$24,746,100**	**$4,974,884**
Series 2020B Refunding	**$122,270,800**	**9/16/2020**	Flood Control	$2,092,300	$300,216	$2,392,516	$44,400	$31,340	$75,740	$2,047,900	$268,876
			Library	4,705,000	511,163	5,216,163	94,100	61,397	155,497	4,610,900	449,765
			NOVA Parks	2,101,300	282,320	2,383,620	41,200	30,650	71,850	2,060,100	251,670
			Parks '08	15,203,800	1,762,622	16,966,422	291,200	205,918	497,118	14,912,600	1,556,704
			Parks '12	568,200	70,130	638,330	9,800	8,013	17,813	558,400	62,118
			Public Safety-urban renewal	1,998,400	168,038	2,166,438	36,900	23,462	60,362	1,961,500	144,576
			Public Safety Facilities '12	993,600	150,787	1,144,387	22,500	15,244	37,744	971,100	135,542
			Public Safety	30,152,900	3,086,788	33,239,688	570,400	384,900	955,300	29,582,500	2,701,888
			Road Bond Construction	22,126,500	2,345,553	24,472,053	423,100	287,033	710,133	21,703,400	2,058,520
			Transit	7,369,600	794,605	8,164,205	131,000	97,019	228,019	7,238,600	697,586
			Transportation	30,485,400	3,379,745	33,865,145	582,700	404,008	986,708	29,902,700	2,975,736
			2020B Refunding Total	**$117,797,000**	**$12,851,967**	**$130,648,967**	**$2,247,300**	**$1,548,986**	**$3,796,286**	**$115,549,700**	**$11,302,981**
Series 2021A New Money	**$96,850,000**	**2/9/2021**	Human Services	$2,720,000	$642,400	$3,362,400	$150,000	$81,400	$231,400	$2,570,000	$561,000
			Library	1,810,000	426,400	2,236,400	100,000	54,400	154,400	1,710,000	372,000
			NOVA Parks	2,715,000	638,100	3,353,100	150,000	81,600	231,600	2,565,000	556,500
			Parks '16	12,545,000	2,956,700	15,501,700	695,000	376,300	1,071,300	11,850,000	2,580,400
			Public Safety Facilities '12	16,760,000	3,945,600	20,705,600	930,000	503,000	1,433,000	15,830,000	3,442,600
			Public Safety '15	4,970,000	1,170,200	6,140,200	275,000	149,300	424,300	4,695,000	1,020,900
			Road Bond Construction	13,590,000	3,201,200	16,791,200	755,000	407,700	1,162,700	12,835,000	2,793,500
			Transportation '16	17,290,000	4,070,600	21,360,600	970,000	518,600	1,488,600	16,320,000	3,552,000
			Transportation '20	15,300,000	3,604,000	18,904,000	850,000	459,000	1,309,000	14,450,000	3,145,000
			2021A Total	**$87,700,000**	**$20,655,200**	**$108,355,200**	**$4,875,000**	**$2,631,300**	**$7,506,300**	**$82,825,000**	**$18,023,900**
Series 2022A New Money	**$109,060,000**	**2/8/2022**	Human Services '16	$3,515,000	$934,250	$4,449,250	$185,000	$111,000	$296,000	$3,330,000	$823,250
			Library	7,600,000	2,020,000	9,620,000	400,000	240,000	640,000	7,200,000	1,780,000
			NOVA Parks	2,850,000	757,500	3,607,500	150,000	90,000	240,000	2,700,000	667,500
			Parks '16	12,825,000	3,408,750	16,233,750	675,000	405,000	1,080,000	12,150,000	3,003,750
			Public Safety '15	34,200,000	9,090,000	43,290,000	1,800,000	1,080,000	2,880,000	32,400,000	8,010,000
			Road Bond Construction	7,600,000	2,020,000	9,620,000	400,000	240,000	640,000	7,200,000	1,780,000
			Transportation (Metro)	35,015,000	9,304,100	44,319,100	1,845,000	1,106,100	2,951,100	33,170,000	8,198,000
			2022A Total	**$103,605,000**	**$27,534,600**	**$131,139,600**	**$5,455,000**	**$3,272,100**	**$8,727,100**	**$98,150,000**	**$24,262,500**
Series 2023A New Money		**2/2/2023**					**$6,601,000**	**$6,088,500**	**$12,689,500**		
Total County GO Debt				**$814,812,900**	**$181,413,558**	**$996,226,458**	**$84,347,800**	**$34,752,345**	**$119,100,145**	**$737,066,100**	**$152,749,713**

COUNTY OF FAIRFAX, VIRGINIA
FY 2024 COUNTY DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
County Lease Revenue Bonds											
EDA 2014A Public Safety	$126,690,000	6/26/2014	Public Safety Headquarters	$14,080,000	$704,000	$14,784,000	$7,040,000	$528,000	$7,568,000	$7,040,000	$176,000
EDA 2014B Cty Facilities Rev. Bonds	30,175,000	6/26/2014	Leasehold Acquisition of Lorton Arts Foundation	2,840,000	99,600	$2,939,600	1,395,000	74,096	1,469,096	1,445,000	25,504
EDA 2017A Cty Facilities Rev. Bonds - Lewinsville	19,060,000	8/10/2017	Lewinsville	15,270,000	4,449,689	$19,719,689	810,000	506,100	1,316,100	14,460,000	3,943,589
EDA 2017B Cty Facilities Rev. Refunding Bonds - Merrifield	31,150,000	8/10/2017	Merrifield Center Refunding	9,820,000	1,535,660	$11,355,660	1,445,000	447,534	1,892,534	8,375,000	1,088,126
EDA 2019 Six Public Facilities Projects Refunding Bonds	18,125,000	4/23/2019	Six Public Facilities Refunding	13,470,000	3,100,700	$16,570,700	1,270,000	597,800	1,867,800	12,200,000	2,502,900
EDA 2021B Refunding County Facilities Project	13,865,000	11/23/2021	Merrifield Center Refunding[5]	13,865,000	10,068,550	$23,933,550	0	608,800	608,800	13,865,000	9,459,750
EDA 2021C Refunding County Facilities Project (Laurel Hill, Lorton Arts Foundation & Merrifield	9,380,000	11/23/2021	Laurel Hill Golf Course Refunding[6]	8,505,000	807,709	$9,312,709	765,000	130,547	895,547	7,740,000	677,162
EDA 2021C Refunding County Facilities Project (Laurel Hill, Lorton Arts Foundation & Merrifield Refunding)	17,690,000	11/23/2021	Lorton Arts Foundation Refunding	17,425,000	2,204,284	$19,629,284	270,000	311,400	581,400	17,155,000	1,892,884
EDA 2021C Refunding County Facilities Project (Laurel Hill, Lorton Arts Foundation & Merrifield Refunding)	22,860,000	11/23/2021	Merrifield Center Refunding	22,475,000	4,834,705	$27,309,705	385,000	483,863	868,863	22,090,000	4,350,843
EDA 2021D Refunding County Facilities Project (Public Safety Facility & School Administration Building)	79,455,000	11/23/2021	Public Safety Headquarters	78,230,000	10,407,099	$88,637,099	1,250,000	1,575,382	2,825,382	76,980,000	8,831,718
FCRHA 2023A County Facilities Project (Original Mount Vernon High School) Estimate	86,000,000	TBD	Original Mount Vernon High School				2,500,000	2,500,000	5,000,000		
Total County Lease Revenue Bonds				**$195,980,000**	**$38,211,997**	**$234,191,997**	**$17,130,000**	**$7,763,522**	**$24,893,522**	**$181,350,000**	**$32,948,476**
VRA Subfund Rev. Bonds											
VRA 2013C	$11,085,000	11/20/2013	VRA 2013C Lincolnia	$6,105,000	$1,551,079	$7,656,079	$555,000	$272,897	$827,897	$5,550,000	$1,278,182
Total Lease Revenue Bonds and Subfund Revenue Bonds				**$202,085,000**	**$39,763,076**	**$241,848,076**	**$17,685,000**	**$8,036,418**	**$25,721,418**	**$186,900,000**	**$34,226,657**
Total County Debt Service Fund 20000				**$1,016,897,900**	**$221,176,634**	**$1,238,074,534**	**$102,032,800**	**$42,788,763**	**$144,821,563**	**$923,966,100**	**$186,976,371**

[1] Series 2013A New Money was paid off in FY 2023.

[2] Series 2014A included a new money component and a refunding component.

[3] Series 2016A included a new money component and a refunding component.

[4] Series 2020A included a new money component and a refunding component.

[5] Refinanced the prior EDA Series 2012A Merrifield Center.

[6] Includes the Principal and Interest payments for the Laurel Hill Golf Course funded by a transfer from the Park Authority. Refinanced the prior EDA Series 2012A Laurel Hill Bonds.

FY 2024 SCHOOLS DEBT SERVICE

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2023	Interest Outstanding as of 6/30/2023	Total Outstanding as of 6/30/2023	Principal Due FY 2024	Interest Due FY 2024	Total Payment Due FY 2024	Principal Outstanding as of 6/30/2024	Interest Outstanding as of 6/30/2024
Schools G.O. Bonds											
2009E New Money	$138,500,000	10/28/2009	Schools	$64,633,100	$11,539,317	$76,172,417	$9,233,300	$3,010,056	$12,243,356	$55,399,800	$8,529,261
2012B Refunding	117,590,900	2/2/2012	Schools	14,742,500	737,125	15,479,625	14,742,500	737,125	15,479,625	0	0
2013B Refunding	73,610,700	1/24/2013	Schools	19,525,100	1,021,826	20,546,926	1,518,100	570,572	2,088,672	18,007,000	451,254
2014A New Money[1]	140,903,800	2/6/2014	Schools	21,135,600	1,444,266	22,579,866	7,045,200	739,746	7,784,946	14,090,400	704,520
2014A Refunding[1]	33,410,600	2/6/2014	Schools	1,572,300	39,307	1,611,607	1,572,300	39,308	1,611,608	0	0
2014B Refunding	131,790,600	11/4/2014	Schools	64,385,800	4,422,060	68,807,860	20,725,200	2,568,640	23,293,840	43,660,600	1,853,420
2015A New Money	141,302,900	3/4/2015	Schools	42,390,000	5,369,400	47,759,400	7,065,000	1,660,275	8,725,275	35,325,000	3,709,125
2015B Refunding	39,081,200	3/11/2015	Schools	39,081,200	4,466,630	43,547,830	4,735,700	1,608,379	6,344,079	34,345,500	2,858,251
2015C Refunding	90,437,700	7/7/2015	Schools	9,906,500	745,483	10,651,983	3,278,200	413,370	3,691,570	6,628,300	332,113
2016A New Money[2]	134,727,800	2/9/2016	Schools	47,150,000	6,238,369	53,388,369	6,740,000	1,666,988	8,406,988	40,410,000	4,571,381
2016A Refunding[2]	81,134,300	2/9/2016	Schools	69,118,300	12,780,218	81,898,518	0	2,721,093	2,721,093	69,118,300	10,059,125
2017A New Money	136,980,000	2/7/2017	Schools	95,880,000	28,521,450	124,401,450	6,850,000	4,143,450	10,993,450	89,030,000	24,378,000
2018A New Money	135,159,500	1/24/2018	Schools	101,359,500	33,110,710	134,470,210	6,760,000	4,459,680	11,219,680	94,599,500	28,651,030
2019A New Money and Refunding	156,200,000	2/12/2019	Schools	124,960,000	49,007,750	173,967,750	7,810,000	5,701,300	13,511,300	117,150,000	43,306,450
2019B Refunding	27,783,900	2/12/2019	Schools	27,201,600	7,268,696	34,470,296	201,300	944,783	1,146,083	27,000,300	6,323,913
2020A New Money[3]	143,861,000	2/11/2020	Schools	122,645,000	51,383,700	174,028,700	7,215,000	5,663,300	12,878,300	115,430,000	45,720,400
2020A Refunding[3]	64,832,500	2/11/2020	Schools	50,982,600	11,249,383	62,231,983	5,953,700	2,195,892	8,149,592	45,028,900	9,053,491
2020B Refunding	171,789,200	9/16/2020	Schools	165,533,000	18,781,075	184,314,075	3,142,700	2,218,876	5,361,576	162,390,300	16,562,199
2021A New Money	157,340,000	2/9/2021	Schools	142,470,000	33,559,600	176,029,600	7,915,000	4,274,100	12,189,100	134,555,000	29,285,500
2022A New Money	$163,590,000	2/8/2022	Schools	155,410,000	41,305,400	196,715,400	8,180,000	4,907,800	13,087,800	147,230,000	36,397,600
2023A New Money		2/2/2023	Schools				9,499,000	8,761,500	$18,260,500		
Schools G.O Bond Total				**$1,380,082,100**	**$322,991,764**	**$1,703,073,864**	**$140,182,200**	**$59,006,232**	**$199,188,432**	**$1,249,398,900**	**$272,747,033**
Schools Revenue Bonds											
EDA 2014A Refdg - Sch Adm. Bldg	$44,000,000	6/26/2014	School Admin. Building[4]	$4,005,000	$202,625	$4,207,625	$1,955,000	$151,375	$2,106,375	$2,050,000	$51,250
EDA 2021D Refdg - Sch Adm. Bldg	31,030,000	11/23/2021	School Admin. Building[4]	30,560,000	4,283,096	34,843,096	480,000	615,496	1,095,496	30,080,000	3,667,600
Schools Revenue Bond Total				**$34,565,000**	**$4,485,721**	**$39,050,721**	**$2,435,000**	**$766,871**	**$3,201,871**	**$32,130,000**	**$3,718,850**
Total Schools Debt Service				**$1,414,647,100**	**$327,477,485**	**$1,742,124,585**	**$142,617,200**	**$59,773,103**	**$202,390,303**	**$1,281,528,900**	**$276,465,883**
Total County Debt Service				**$1,016,897,900**	**$221,176,634**	**$1,238,074,534**	**$102,032,800**	**$42,788,763**	**$144,821,563**	**$923,966,100**	**$186,976,371**
Grand Total Debt Current Service Fund 20000				**$2,431,545,000**	**$548,654,119**	**$2,980,199,119**	**$244,650,000**	**$102,561,866**	**$347,211,866**	**$2,205,495,000**	**$463,442,254**
Other County Debt Service											
Salona 2005	$12,900,000	12/27/2005	Parks[5]	$1,612,500	$103,409	$1,715,909	$645,000	$61,952	$706,952	$967,500	$41,457
EDA 2016 Dulles Rail	173,960,000	3/16/2016	Dulles Rail Phase I[6]	116,765,000	30,404,250	147,169,250	8,720,000	5,107,300	13,827,300	108,045,000	25,296,950
EDA 2017 Metrorail Parking	69,645,000	3/8/2017	Metrorail Parking[7]	65,625,000	48,517,250	114,142,250	1,475,000	3,281,250	4,756,250	64,150,000	45,236,000
FCRHA 2019 Wedgewood Refunding	61,795,000	8/13/2019	Housing - Wedgewood[8]	55,970,000	27,109,250	83,079,250	2,140,000	2,745,000	4,885,000	53,830,000	24,364,250
EDA 2020 Wiehle Refunding	62,285,000	5/5/2020	Wiehle Avenue[7]	55,825,000	18,400,625	74,225,625	3,485,000	2,704,125	6,189,125	52,340,000	15,696,500
EDA 2021A County Facilities Project (Wastewater / Stormwater Facility)	54,550,000	11/23/2021	Stormwater / Wastewater Facility (Stormwater portion, Green Bonds)[9]	52,910,000	26,518,100	79,428,100	1,725,000	2,454,875	4,179,875	51,185,000	24,063,225
EDA 2021A County Facilities Project (Wastewater / Stormwater Facility)	20,055,000	11/23/2021	Stormwater / Wastewater Facility (Wastewater portion, Green Bonds)[9]	19,450,000	9,748,025	29,198,025	635,000	902,375	1,537,375	18,815,000	8,845,650
Grand Total Debt Service All Funds				**$2,780,252,500**	**$699,707,004**	**$3,479,959,504**	**$262,840,000**	**$118,916,368**	**$381,756,368**	**$2,536,012,500**	**$598,140,636**

[1] Series 2014A included a new money component and a refunding component.

[2] Series 2016A included a new money component and a refunding component.

[3] Series 2020A included a new money component and a refunding component.

[4] Principal and interest will be paid from a transfer in from Fund S10000, Public School Operating, in connection with a capital lease. In addition, the EDA Series 2021C Refunding County Facilities Project for the South County High School was paid off in FY 2023.

[5] Payments for Salona debt are budgeted in Fund 30010, General Construction and Contributions.

[6] Payments for Dulles Rail Phase 1 Project (Series 2016) are budgeted in Fund 40110, Dulles Rail Phase I Transportation Improvement District.

[7] Payments for Wiehle Avenue and Metrorail Parking debts are budgeted in Fund 40125, Metrorail Parking System Pledged Revenues.

[8] Payments for Wedgewood are budgeted in Fund 30300, Affordable Housing Development and Investment.

[9] Payments for the Stormwater / Wastewater Facility are budgeted in Fund 69040, Sewer Bond Subordinate Debt Service, and Fund 40100, Stormwater Services.

Capital Project Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2024

Advertised Budget Plan

Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than Sanitary Sewer construction and Solid Waste projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Economic Development Authority (EDA) bonds, Federal and State grants, contributions, and other miscellaneous revenues.

The following pages provide a narrative description of all Capital Funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, and a Summary of Capital Projects.

Capital Project Funds

- Fund 30010 – General Construction and Contributions
- Fund 30015 – Environmental and Energy Programs
- Fund 30020 – Infrastructure Replacement and Upgrades
- Fund 30030 – Library Construction
- Fund 30040 – Contributed Roadway Improvements (Refer to the Transportation Overview)
- Fund 30050 – Transportation Improvements (Refer to the Transportation Overview)
- Fund 30060 – Pedestrian Walkway Improvements
- Fund 30070 – Public Safety Construction
- Fund 30090 – Pro Rata Share Drainage Construction
- Fund 30300 – Affordable Housing Development and Investment (Refer to the Housing Overview)
- Fund 30400 – Park Authority Bond Construction
- Fund S31000 – Public School Construction

Capital Contribution Funds

Fairfax County contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 128-mile Metrorail system, as well as to maintain and/or acquire facilities, equipment, railcars, and buses.

- Fund 30000 – Metro Operations and Construction (Refer to the Transportation Overview)

Fund 30010: General Construction and Contributions

Focus

Fund 30010, General Construction and Contributions, provides for payments and obligations such as the acquisition of properties, infrastructure, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, the Northern Virginia Regional Park Authority (NOVA Parks), and the Northern Virginia Community College. This fund also supports critical County and Park Authority facility maintenance, Americans with Disabilities Act compliance, CIP feasibility studies, and athletic field maintenance on both Park Authority and Fairfax County Public School (FCPS) fields.

Funding in the amount of $27,910,848 is included in Fund 30010 for FY 2024, including $23,435,848 supported by a General Fund Transfer, $1,475,000 in anticipated Athletic Services Fee revenue, and $3,000,000 in General Obligation bonds. The FY 2024 General Fund transfer represents an increase of $738,842 from the FY 2023 Adopted Budget Plan. This increase in General Fund support includes an increase of $500,000 for Department of Public Works and Environmental Services (DPWES) maintenance previously supported by the County's Community Labor Force, an increase of $116,865 to support the Wastewater Colchester Contribution, an increase of $89,000 for athletic field maintenance associated with the opening of Patriot Park North, an increase of $57,000 for Park Authority's forestry operations and grounds maintenance efforts, and an increase of $50,000 to support interest payments on Conservation Bond Deposits. These increases are partially offset by a decrease of $74,023 in other project requirements within Fund 30010. A summary of the projects funded in FY 2024 follows:

Americans with Disabilities Act (ADA) Compliance

FY 2024 funding in the amount of $350,000 is included for the continuation of ADA improvements which is consistent with the FY 2023 Adopted Budget Plan. Specific funding levels in FY 2024 include:

- Funding in the amount of $50,000 is included for the continuation of ADA improvements at Housing facilities required as facilities age and change. Funding will accommodate annual needs throughout the County.

- Funding in the amount of $300,000 is included for the continuation of Park Authority ADA improvements. The Park Authority continues to improve ADA compliance including adjustments required to parking lots, curb cuts, restrooms, athletic field seating, and picnic shelter access.

Athletic Field Maintenance and Sports Projects

FY 2024 funding in the amount of $8,543,338 is included for the athletic field maintenance and sports program which represents an increase of $89,000 from the FY 2023 Adopted Budget Plan funding level. This increase is associated with annual athletic field maintenance requirements at the new Patriot Park North Complex. Total FY 2024 funding is supported by a General Fund transfer of $7,068,338 and estimated revenue generated from the Athletic Services Fee in the amount of $1,475,000. Of the Athletic Services Fee total, $800,000 will be dedicated to the turf field replacement program, $275,000 will be dedicated to custodial support for indoor sports organizations, $250,000 will be dedicated to maintenance of school athletic fields, $75,000 will be dedicated to synthetic turf field development, and $75,000 will be dedicated to the Youth Sports Scholarship Program. The Athletic Service Fee revenue is based on a rate of $5.50 per participant per season and $15 for tournament team fees for diamond field users and indoor gym users and a rate of $8.00 per participant per season and $50 tournament team fees for rectangular fields users. The rate for rectangular field users is specifically to support the turf field replacement fund. Specific funding levels in FY 2024 include:

- An amount of $50,000 is included for routine maintenance of girls' softball field amenities on select FCPS sites. These amenities, such as dugouts, fencing, and irrigation systems, were added or constructed by the County based on recommendations from the citizen-led Action Plan Review Team (APRT) to reduce disparities in the quality of fields assigned to boys' baseball and girls' softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For five years, funding of $200,000 was provided to support Girls' Fast Pitch Field Maintenance improvements to various girls' softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). FY 2024 funding will provide maintenance to the improvements and amenities previously made to girls' softball fields. This project is supported entirely by the General Fund and coordinated by the Department of Neighborhood and Community Services (NCS).

- An amount of $1,465,338 provides for contracted services to improve the condition of athletic fields scheduled for community use at FCPS elementary schools, middle schools, high schools, and centers. Maintenance responsibilities include mowing, annual aeration, over-seeding, grooming, and synthetic field maintenance. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $250,000 is included to continue the replacement and upgrading of FCPS athletic field lighting systems at middle and high schools used by County organizations. Funding supports a replacement and repair schedule, as well as improvements to bring existing lighting systems up to new standards. FY 2024 funding supports the replacement and repair of the existing lighting system at one field. This project is supported entirely by the General Fund and coordinated by NCS.

- An amount of $2,878,000 is included for athletic field maintenance and repairs, irrigation repairs, lighting repairs, turf maintenance, and capital equipment replacement costs associated with Park fields. This funding level represents an increase of $89,000 from the FY 2023 Adopted Budget Plan funding level to fully fund maintenance required at the new Patriot Park Complex. The Park Authority is responsible for full-service maintenance on 260 athletic fields, of which 51 are synthetic turf and 209 are natural turf. The fields are used by more than 200 youth and adult sports organizations. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $1,000,000 is dedicated to the maintenance of diamond fields at FCPS. This funding supports contracted maintenance, such as infield grooming and renovations as well as mowing and turf management services, at all 452 FCPS fields that are used for community use. It also supports irrigation system maintenance of all non-high school fields. All field maintenance is coordinated between the Park Authority and NCS. Of the total funding, an amount of $250,000 is included for this program based on the FY 2024 projection of revenue generated from the Athletic Services Fee and $750,000 is supported by the General Fund.

- An amount of $275,000 is included for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility and provide custodial support. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and is managed by NCS.

- An amount of $300,000 is included for the Youth Sports Scholarship Program. The Youth Sports Scholarship Program provides support to youth from low-income families who want to participate in community-based sports programs. Of the total funding, an amount of $75,000 is included for this program based on the FY 2024 projection of revenue generated from the Athletic Services Fee, and $225,000 is supported by the General Fund.

- An amount of $75,000 is included to support the development of synthetic turf fields. Fields are chosen through a review process based on the need in the community, projected community use, field location, and amenities. This effort is coordinated between the Park Authority and NCS, and funding is provided from revenue generated from the Athletic Services Fee.

- An amount of $2,250,000 is included for the turf field replacement program in FY 2024. Funding of $800,000 is supported by Athletic Service Fee revenue and $1,450,000 is supported by the General Fund. There are a total of 103 synthetic turf fields throughout the County, of which 24 are FCPS stadium fields and 79 are County Parks/FCPS non-stadium fields. There are over 130,000 youth and adult participants annually that benefit from rectangular turf fields. Funding is required to address the growing need for field replacement and to support a 10-year replacement schedule for the current inventory. If turf fields are not replaced when needed, they may need to be closed for safety reasons. Most manufacturers provide an 8-year warranty for a properly maintained synthetic turf field; however, it is a generally accepted practice to assume a life expectancy of a synthetic turf field of up to 10 years. For planning purposes, the County has adopted an annual budget estimate of a little more than half of the installation funding, which is a generally accepted industry practice.

Joint CIP Committee Recommendation

- Funding of $1,000,000 is included to continue to address the need for CIP feasibility studies. This funding is critical to better define co-location opportunities, identify CIP project needs and costs, and accelerate the pace of construction projects by eliminating the need for conducting studies after voter approval. In general, studies are conducted after voter approval of a bond project and can take an average of six to eight months to complete. It is anticipated that additional annual funding may be needed in the future to continue the process. CIP feasibility funding was included in the Report and Recommendations approved by the Joint County Board/School Board CIP Committee.

Ongoing Development Efforts

- Funding of $200,000 is included to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including walkways, storm drainage improvements, and road improvements required for acceptance of roads into the state system. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project.

- An amount of $95,000 is included to support the annual maintenance of geodetic survey control points for the Geographic Information System (GIS). This funding level is based on actual requirements in recent years. This project also supports the development and maintenance of an interactive, GIS-based website that will provide convenient and cost effective monumentation information to the County's land development customers.

Other Maintenance

- Funding of $2,000,000 is included to support emergency response and snow removal from all County owned and maintained facilities. These facilities include fire stations, police stations, mass transit facilities, government centers, libraries, health centers, and community centers. The program also provides equipment, labor, and technical support to the Fire and Rescue Department, Police Department, Health Department, and other agencies in response to emergencies, such as hazardous material spills and demolition of unsafe structures.

- An amount of $1,911,916 is included to support transportation operations maintenance. DPWES maintains transportation facilities, such as commuter rail stations, park-and-ride lots, bus transit stations, bus shelters, and roadway segments, that have not been accepted into the Virginia Department of Transportation (VDOT). Other transportation operations maintenance services include maintaining public street name signs as well as repairing trails, sidewalks, and pedestrian bridges, which are maintained to ADA standards. The FY 2024 funding level represents an increase of $500,000 to partially offset the maintenance effort which was previously supported by the Sheriff's Office Community Labor Force (CLF). It is anticipated that additional funding will be required for FY 2024 as part of a budget quarterly review. The CLF program provided offender work teams to support landscaping, litter removal, construction, painting, snow removal, graffiti abatement, and trash removal at County bus shelters and park-and-ride facilities. Effective September 2022, the CLF program was suspended due to low staffing in the Sheriff's Office.

- Funding of $75,000 is included to support refuse collection and disposal services to citizens, communities, and County agencies through Solid Waste General Fund programs consisting of the Community cleanups, Court/Board-directed cleanups, Health Department referrals, and Eviction programs.

Park Inspections, Maintenance, and Infrastructure Upgrades

FY 2024 funding in the amount of $2,958,000 is included for maintenance of Park facilities and grounds and represents an increase of $57,000 from the FY 2023 Adopted Budget Plan funding level. This additional funding is associated with the rise in requests for the inspection and removal of hazardous or fallen trees within the Parks, especially those that may pose a threat to private properties. The Park facilities maintained with General Fund monies include but are not limited to rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Without significant reinvestment in buildings and grounds, older facilities can fall into a state of ever decreasing condition and functionality, resulting in increased maintenance and repair costs in the future. Preventative maintenance and repair work is required for roofs, heating, ventilation, and air conditioning (HVAC), electrical and lighting systems, fire alarm systems, and security systems. Funding is essential for maintenance, repairs and building stabilization, including infrastructure replacement and upgrades at 561,971 square feet of non-revenue supported Park Authority structures and buildings. Specific Park maintenance funding in FY 2024 includes:

Facility Maintenance

- An amount of $600,000 is provided for annual grounds maintenance requirements at non-revenue supported parks. This level of funding represents an increase of $57,000 from the FY 2023 Adopted Budget Plan and is associated with the rise in requests for the inspection and removal of hazardous or fallen trees within the Parks, especially those that may pose a threat to private properties. The Park Authority is responsible for the care of a total park acreage of 23,636 acres of land, with 420 park site locations. This funding is used for mowing and other grounds maintenance, as well as arboreal services. Arboreal services are provided in response to Park staff and citizens' requests and include pruning, inspection, and removal of trees within the parks. There has been a rise in staff responses to requests for the inspection and removal of hazardous or fallen trees within the park system.

- An amount of $551,000 is included to provide corrective and preventive maintenance and inspections at over 561,971 square feet at non-revenue supported Park Authority structures and buildings. This maintenance includes the scheduled inspection and operational maintenance of HVAC, plumbing, electrical, security and fire alarm systems. This funding is critical to prevent the costly deterioration of facilities due to lack of preventative maintenance.

Infrastructure Replacement and Upgrades (Paydown)

- An amount of $925,000 is included for general Park Authority infrastructure replacement and upgrades at non-revenue supported Park facilities, including roof, plumbing, electrical, lighting, security/fire systems, sprinklers, and HVAC replacement. The facilities maintained include, but are not limited to, rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. This program also provides for emergency repairs associated with the stabilization of newly acquired structures and the preservation of park historic sites. In FY 2024, an amount of $925,000 is included for various roof replacements and/or major repairs to outdoor public restrooms and picnic shelters; replacement of fire and security systems at historic sites, nature centers, and maintenance facilities; replacement of windows, doors, and siding at picnic shelters, outdoor restrooms, and historic sites; replacement of HVAC equipment at nature centers, visitor centers, and maintenance shops and the stabilization or repairs of buildings at properties conferred to the Park Authority.

- An amount of $882,000 is included to provide improvements and repairs to park facilities and amenities including playgrounds, trails and bridges, athletic courts, fences, picnic shelters, parking lots, and roadways. In addition, funding will provide for annual reinvestment to 337 miles of trails and replacement of un-repairable wooden bridges with fiber glass bridges to meet County code.

Payments and Obligations

- Funding of $533,643 is included to support the Colchester Wastewater Treatment Facility for annual wastewater treatment services in the Harborview community. The FY 2024 funding level represents an increase of $116,865 as Colchester rates have increased in FY 2023 and are projected to increase again in FY 2024 to support over $700,000 of improvements to the plant and collection system. The sewer treatment plant serving the Harborview residents is a private operator. The plant bills Fairfax County and in turn, Fairfax County bills each resident using County sewer rates.

- Funding of $50,000 is included for interest payments required on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of a development project, the developer is refunded the deposit along with accumulated interest at the current statement savings rate. Based on current trends and the existing balance in the project, an amount of $50,000 is required in FY 2024.

- Funding of $2,576,999 is included for the Northern Virginia Community College (NVCC) representing the per capita rate of $2.25 and a population figure of 1,145,333 for Fairfax County provided by the Weldon Cooper Center. The FY 2024 funding level represents a decrease of $1,868 due to a slight decrease in the County's population estimate. The NVCC has indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

- Funding of $3,000,000 is included for the County's capital contribution to the Northern Virginia Regional Park Authority (NOVA Parks). The NOVA Parks system includes 34 parks and over 12,000 acres of land, 100 miles of trails, numerous historic sites, five waterparks, two family campgrounds, three golf courses, a nature center, botanical gardens, rental cabins and cottages, and five marinas. NOVA Park's capital improvement and land acquisition costs are shared by its six member jurisdictions: the counties of Fairfax, Arlington, and Loudoun, and the cities of Fairfax, Alexandria, and Falls Church. The primary focus of the capital program is to continue the restoration, renovation, and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Other elements of the capital program include land acquisition, the development of interpretive and educational displays, and the addition of park features to meet the needs of the public. The approval of the 2020 Park Bond Referendum provided $12.0 million to sustain the County's capital contribution of $3.0 million annually for FY 2021 through FY 2024. FY 2024 represents the fourth year of the 4-year plan. Future funding is anticipated to be supported by the General Fund.

- Funding of $706,952 is included for the annual payment associated with the Salona property based on the Board of Supervisors' approval of the purchase of this conservation easement on September 26, 2005. The total cost of the property is $18.2 million with payments scheduled through FY 2026.

- Funding of $1,000,000 is included for the County's annual contribution to FCPS to offset school operating and overhead costs associated with School-Age Child Care (SACC) Centers.

Reinvestment/Repairs to County Roads and Walkways

FY 2024 funding of $1,500,000 is consistent with the FY 2023 Adopted Budget Plan and includes the following:

- An amount of $500,000 is included for the reinvestment, repair, and emergency maintenance of County roads. The County is responsible for 38 miles of roadways not maintained by VDOT. Annual funding supports pothole repair, drive surface overlays, subgrade repairs, curb and gutter repairs, traffic and pedestrian signage repairs, hazardous tree removal, grading, snow and ice control, minor ditching, and stabilization of shoulders and drainage facilities. In 2015, a Rinker Study was conducted to build an accurate inventory and condition assessment of County-owned roads and service drives. The Sinking Fund allocation has provided $10.1 million to date for reinvestment in the most critical needs and continues to provide for roads that have been identified as deteriorating. In addition, a 5-year plan was developed identifying annual emergency funds to increase over time. Based on the pace of spending to date and identified project requirements, an amount of $500,000 is included for annual emergency funds in FY 2024 and is consistent with the FY 2023 Adopted Budget Plan.

- An amount of $1,000,000 is included to meet emergency and critical infrastructure requirements for County trails, sidewalks, and pedestrian bridges. Annual repairs include the correction of safety and hazardous conditions, such as damaged trail surfaces, retaining wall failures, handrail repairs, and the rehabilitation of bridges. DPWES and the Department of Transportation are responsible for the infrastructure replacement and upgrade of 683 miles of walkways and 78 pedestrian bridges. The last walkway assessment was completed by Rinker in 2013 and is no longer accurate. A new walkway condition assessment is underway and will be used to develop a multi-year walkway plan and prioritize all required walkway improvements. This new assessment will result in equitable funding and resources throughout the County, while implementing maintenance projects based on a condition rating. The Capital Sinking Fund allocation has provided $12.9 million to date for reinvestment in the most critical trail needs and continues to provide for trails that have since been identified as deteriorating. The Rinker Study did not include an assessment of pedestrian bridges and sinking fund allocations have also enabled repairs in this area. In addition, a 5-year plan was developed identifying annual emergency funds to increase over time. FY 2024 funding of $1,000,000 supports annual emergency repairs funding of $800,000 and $200,000 for the continuation of the assessment study.

Revitalization Area Maintenance

- An amount of $1,410,000 is included to continue routine and non-routine maintenance in five major commercial revitalization areas (Annandale, Baileys Crossroads, McLean, Route 1, and Springfield) and provide landscaping maintenance associated with the Tyson's Silver Line area. This program provides an enhanced level of infrastructure and right-of-way features in these urban areas to facilitate pedestrian movements and create a "sense of place." Routine maintenance in the commercial revitalization areas currently includes grass mowing, trash removal, fertilization, mulching of plant beds, weed control, and plant pruning. Non-routine maintenance includes asset maintenance or replacement (e.g., trees, plants, bicycle racks, area signs, street furniture, bus shelters, and drinking fountains) to sustain the overall visual characteristics of the districts. Maintenance along the Silver Line also includes the upkeep of 27 water quality swales under the raised tracks located in VDOT right-of-way. Typical maintenance for the swales includes litter and sediment removal, vegetation care, and structural maintenance.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$245,292,609**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $245,292,609 due to the carryover of unexpended project balances in the amount of $205,830,331 and an adjustment of $39,462,278. This adjustment includes an increase to the General Fund transfer of $38,457,332, including: $11,343,973 for the Capital Sinking Fund to support prioritized critical infrastructure replacement and upgrades, $7,500,000 for the Construction Escalation Reserve, $655,000 for Developer Defaults, $4,000,000 to support space planning initiatives, $4,800,000 to support demolition and renovations at the Historic Courthouse, $3,000,000 for the Hybla Valley Community Center, $175,000 to support improvements at Justice Park, $5,000,000 to support Park Authority CIP projects, $150,000 to support planning initiatives, $83,359 to support the Strike Force Blight Abatement program, $1,000,000 for the Tysons Community Center, and $750,000 for the Workhouse Campus. The adjustment also includes the appropriation of $1,004,946 in revenues received in FY 2022, including $208,620 in Athletic Service Fee revenues, $575,182 in Developer Streetlights Program revenue, $3,463 in Emergency Directive Program revenue, $8,618 in Grass Mowing Directive Program revenue, $45,000 in Joint Venture Development contributions, $1,366 in interest earnings from EDA bonds associated with the Lewinsville redevelopment project, $128,997 in Minor Streetlight Upgrades Program revenue, and $33,700 in revenues from the City of Fairfax associated with the Willard Health Center.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$31,549,682**	**$0**	**$49,061,963**	**$0**
Revenue:				
Miscellaneous[1]	$62,081	$0	$0	$0
Sale of Bonds[2]	3,700,000	0	155,900,000	0
Bond Premium[2]	1,300,000	0	0	0
Bonds (NOVA Parks)[3]	3,000,000	3,000,000	3,000,000	3,000,000
Economic Development Authority Bonds[4]	0	0	605,753	0
Interest on Investments[5]	1,366	0	0	0
Developer Streetlight Program[6]	575,182	0	0	0
Contributions for Streetlights[7]	128,997	0	0	0
Developer Defaults	0	0	224,570	0
City of Fairfax[8]	258,200	0	0	0
Developer Contributions	5,500	0	0	0
Proffers for Turf Field Development[9]	0	0	1,277,917	0
Athletic Field Maintenance Fees[10]	1,683,620	1,475,000	1,475,000	1,475,000
Total Revenue	**$10,714,946**	**$4,475,000**	**$162,483,240**	**$4,475,000**
Transfers In:				
General Fund (10001)	$52,991,229	$22,697,006	$61,154,338	$23,435,848
Pedestrian Walkway Improvements (30060)[11]	4,464,892	0	0	0
Early Childhood Birth to 5 (40045)[12]	5,000,000	0	0	0
Total Transfers In	**$62,456,121**	**$22,697,006**	**$61,154,338**	**$23,435,848**
Total Available	**$104,720,749**	**$27,172,006**	**$272,699,541**	**$27,910,848**
Total Expenditures[13]	**$55,658,786**	**$27,172,006**	**$272,699,541**	**$27,910,848**
Total Disbursements	**$55,658,786**	**$27,172,006**	**$272,699,541**	**$27,910,848**
Ending Balance[14]	**$49,061,963**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue received in FY 2022 represents: $3,463 in collections associated with Project 2G25-018-000, Emergency Directive Program, $8,618 in collections associated with Project 2G97-002-000, Grass Mowing Directive Program, and $50,000 in contributions associated with Project 2G25-085-000, Joint Venture Development.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Human Services/Community Development Bond in the amount of $85.0 million. In addition, $7.0 million associated with the November 2016 Park Bond was appropriated to Fund 30010. On November 3, 2020, the voters approved a bond referendum in the amount of $79.0 million to support Health and Human Services Facilities including the Joseph Willard Health Center and the Crossroads Residential Treatment facility. An amount of $3.7 million from the 2016 referendum was sold in January 2022 and an amount of $1.3 million was applied to this fund in bond premium associated with the January 2022 sale. A balance of $155.9 million remains in authorized but unissued bonds for the fund.

[3] Represents Fairfax County's annual contribution to the Northern Virginia Regional Park Authority (NOVA Parks) Capital program. On November 3, 2020, the voters approved a Park Bond Referendum in the amount of $12.0 million to sustain the County's capital contribution to the NOVA Parks for four years beginning in FY 2021. An amount of $3.0 million was sold as part of the January 2022 Bond sale.

[4] Reflects financing associated with Project 2G25-102-000, Original Mount Vernon High School Redevelopment. Requirements have been offset by bond premium received annually. In order to apply for historic tax credits associated with this project, all future funding will be included in Fund 81400, FCRHA Asset Management.

[5] Interest on Investments revenue represents interest earned on Economic Development Authority (EDA) bonds issued to finance the Lewinsville Redevelopment Project. EDA bond proceeds earned interest in the amount of $1,366 in FY 2022. This interest is required to be applied to project costs or transferred to debt service to offset debt requirements associated with the bonds. At the completion of the project, any remaining EDA bond proceeds and interest will be transferred to Fund 20000, Consolidated County and Schools Debt Service Fund.

[6] Reflects developer payments for Project 2G25-024-000, Developer Streetlight Program.

[7] Reflects revenue received from developer contributions for Project 2G25-026-000, Minor Streetlight Upgrades.

[8] Reflects revenue received from the City of Fairfax for their portion of architectural and engineering services related to Project HS-000051, Willard Health Center - 2020.

[9] Reflects anticipated revenue to be received from proffers associated with turf field development at Fairfax County Public Schools that did not have turf fields. An amount of $1,277,917 is anticipated in FY 2024 and beyond.

[10] Represents revenue generated by the Athletic Services Fee to support the athletic field and sports program.

[11] Funding in the amount of $4,464,892 was transferred from Fund 30060, Pedestrian Walkway Improvements, to Fund 30010 to consolidate all District Capital Projects into one Fund.

[12] Funding in the amount of $5,000,000 was transferred from Fund 40045, Early Childhood Birth to 5, to Fund 30010 to support the Childcare Center at the Kingstowne Complex.

[13] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $234,925.64 to FY 2022 expenditures to record expenditure accruals. This impacts the amount carried forward resulting in an increase of $234,925.64 to the *FY 2023 Revised Budget Plan*. The projects affected by this adjustment are: 2G25-020-000, Developer Defaults; 2G51-002-000, Athletic Fields – Park Field Maintenance; 2G51-007-000, Parks – Preventative Maintenance and Inspections; CC-000022, Hybla Valley Community Center; GF-000019, Workhouse Campus Improvements; GF-000066, Judicial Center Redevelopment; and HS-000020, Lorton Community Center. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[14] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
ADA Compliance - FMD (GF-000001)		$847,658.19	$834,149.96	$0
ADA Compliance - Housing (HF-000036)		43,398.40	204,365.26	50,000
ADA Compliance - Parks (PR-000083)		463,667.16	886,112.07	300,000
Athletic Fields - APRT Amenity Maintenance (2G79-220-000)		18,242.00	207,865.62	50,000
Athletic Fields - Equipment & Improvements (PR-000144)		342,037.00	550,963.00	0
Athletic Fields - FCPS Field Maintenance (2G51-001-000)		1,602,086.36	1,796,674.49	1,465,338
Athletic Fields - FCPS Lighting Upgrades (PR-000082)		168,787.00	991,085.09	250,000
Athletic Fields - FCPS Turf Replacement (PR-000105)		2,232,062.00	0.00	0
Athletic Fields - Park Field Maintenance (2G51-002-000)		2,514,258.02	3,370,292.37	2,878,000
Athletic Services Fee - Custodial Support (2G79-219-000)		350,000.00	406,293.00	275,000
Athletic Services Fee - FCPS Diamond Fields (2G51-003-000)		838,340.05	1,581,760.22	1,000,000
Athletic Services Fee - Sports Scholarships (2G79-221-000)		294,433.66	341,894.34	300,000
Athletic Services Fee - Turf Field Development (PR-000080)		0.00	1,088,312.96	75,000
Athletic Services Fee - Turf Field Replacement (PR-000097)		1,208,518.04	2,772,051.71	2,250,000
Bailey's Shelter-2016 (HS-000013)	13,352,586	182,149.84	0.00	0
Capital Projects - At Large (ST-000013)		0.00	335,772.48	0
Capital Projects - Braddock District (ST-000004)		0.00	431,104.37	0
Capital Projects - Dranesville District (ST-000005)		276,786.35	940,138.62	0
Capital Projects - Franconia District (ST-000007)		0.00	287,526.00	0
Capital Projects - Hunter Mill District (ST-000006)		0.00	450,095.86	0
Capital Projects - Mason District (ST-000008)		0.00	409,899.61	0
Capital Projects - Mt. Vernon District (ST-000009)		(53,830.01)	822,969.43	0
Capital Projects - Providence District (ST-000010)		0.00	489,680.01	0
Capital Projects - Springfield District (ST-000011)		0.00	265,373.82	0
Capital Projects - Sully District (ST-000012)		12,107.07	252,757.50	0
Capital Sinking Fund for County Roads (RC-000001)	9,770,568	277,441.45	4,836,289.94	0
Capital Sinking Fund for Parks (PR-000108)	23,618,761	2,187,060.44	11,490,657.11	0
Capital Sinking Fund for Revitalization (CR-000007)	5,019,029	559,251.98	2,611,729.27	0
Capital Sinking Fund for Walkways (ST-000050)	6,662,644	1,888,234.09	4,774,409.91	0
CIP Feasibility Studies (2G25-125-000)	2,000,000	0.00	1,000,000.00	1,000,000
Community Center Courts Renovations (CC-000017)	820,000	743,388.18	51,858.82	0
Construction Escalation Reserve (2G25-123-000)	10,000,000	0.00	10,000,000.00	0
Contingency - General Fund (2G25-091-000)		0.00	1,030,882.00	0
Crossroads Renovation - 2020 (HS-000050)	21,000,000	87,530.93	20,893,049.36	0
CSB Facility Retrofits (HS-000038)	8,100,000	203,915.79	3,973,099.85	0
Developer Defaults (2G25-020-000)		602,167.84	1,176,971.37	200,000
Developer Streetlight Program (2G25-024-000)		600,073.07	1,312,959.33	0
DPWES Snow Removal (2G25-128-000)		0.00	2,000,000.00	2,000,000
DPWES Transportation Maintenance (2G25-129-000)		0.00	1,411,916.00	1,911,916
Early Childhood Education Initiatives (HS-000024)	350,000	0.00	4,462.37	0
East County Human Services Center (HS-000004)	5,375,000	0.00	3,342,018.47	0
Eleanor Kennedy Shelter-2016 (HS-000019)	12,000,000	38,621.56	11,739,360.53	0
Embry Rucker Shelter-2016 (HS-000018)	12,000,000	0.00	11,994,853.96	0
Emergency Directive Program (2G25-018-000)		2,385.29	463,589.21	0
Emergency Management Initiatives (GF-000024)	885,152	0.00	385,170.62	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Facility Space Realignments (IT-000023)	15,424,000	1,872,355.57	10,188,285.44	0
Grass Mowing Directive Program (2G97-002-000)		8,050.00	31,076.52	0
Herndon Monroe Area Development Study (2G25-100-000)	625,000	2,070.52	99,281.60	0
Herndon Monroe Parking Garage Repairs (TF-000007)	1,691,820	42,624.65	0.00	0
Historic Courthouse Demo/Reno (CF-000008)	5,400,000	191,954.94	5,208,045.06	0
Human Services Facilities Studies (2G25-094-000)	997,765	9,367.65	113,560.10	0
Hybla Valley Community Center (CC-000022)	6,000,000	1,383,815.98	4,616,184.02	0
JDC Security System Upgrades (2G81-003-000)	2,500,000	333,192.14	35,409.60	0
Joint Venture Development (2G25-085-000)	700,000	42,620.42	368,520.05	0
Judicial Center Redevelopment (GF-000066)	2,450,000	914,491.80	1,493,485.44	0
Justice Park Improvements (PR-000154)	175,000	0.00	175,000.00	0
Kingstowne Childcare Center (HS-000054)	9,500,000	8,444.53	9,491,555.47	0
Lake Anne Study - DPD (2G35-010-000)	243,991	0.00	243,990.92	0
Lake Anne Study (2G25-118-000)	106,009	62,631.27	11,345.00	0
Laurel Hill Adaptive Reuse (2G25-098-000)	4,475,000	306,957.32	0.00	0
Laurel Hill Development-DPZ (2G35-003-000)		8,400.00	11,530.19	0
Laurel Hill Maintenance-FMD (2G08-001-000)		31,344.66	275,004.02	0
Lewinsville Redevelopment (HS-000011)	19,246,370	7,220.14	1,670,435.66	0
Lorton Community Center-2016 (HS-000020)	18,500,000	7,749,949.22	3,560,492.21	0
Minor Streetlight Upgrades (2G25-026-000)		35,273.81	523,272.90	0
North County Study (2G25-079-000)	2,200,000	22,951.45	901,053.14	0
NOVA Community College Contribution (2G25-013-000)		2,572,937.00	2,578,867.00	2,576,999
NVRPA Contribution (2G06-003-000)		3,000,000.00	3,000,000.00	3,000,000
Park Infrastructure Improvements - 2016 (PR-000134)	7,000,000	400,704.30	5,991,719.84	0
Parks - Building/Structures Reinvestment (PR-000109)		923,705.94	1,240,690.24	925,000
Parks - CIP Projects (PR-000153)	5,000,000	0.00	5,000,000.00	0
Parks - Grounds Maintenance (2G51-006-000)		702,987.12	564,865.64	600,000
Parks - Infrastructure/Amenities Upgrades (PR-000110)		883,319.50	1,019,220.20	882,000
Parks - Preventative Maintenance and Inspections (2G51-007-000)		526,372.29	744,771.13	551,000
Patrick Henry Shelter-2016 (HS-000021)	12,000,000	104,185.29	10,999,833.68	0
Patriot Park North Playground (PR-000151)	300,000	0.00	300,000.00	0
Payments of Interest on Bond Deposits (2G06-002-000)		62,464.96	117,485.56	50,000
Planning and Development Studies (2G35-009-000)	350,000	62,226.54	287,773.46	0
Planning Initiatives (2G02-025-000)	400,000	93,862.50	208,735.79	0
Public Facilities in Tysons (GF-000062)	3,875,520	0.00	3,875,520.00	0
Reinvestment and Repairs to County Roads (2G25-021-000)		1,364,884.66	676,429.67	500,000
Reinvestment and Repairs to Walkways (ST-000049)		902,950.65	1,757,099.35	1,000,000
Revitalization - Mason District (CR-000014)	450,074	0.00	450,074.25	0
Revitalization - McLean (CR-000012)	143,427	0.00	143,427.00	0
Revitalization - Richmond Highway (CR-000013)	78,277	0.00	78,277.16	0
Revitalization - Springfield (CR-000011)	203,844	11,181.22	178,958.92	0
Revitalization Initiatives (2G35-007-000)	869,615	5,212.38	782,424.91	0
Revitalization Maintenance - CRP Areas (2G25-014-000)		1,537,229.99	4,188,422.28	1,410,000
SACC Contribution (2G25-012-000)		1,000,000.00	1,000,000.00	1,000,000

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Salona Property Payment (2G06-001-000)		761,003.26	734,107.96	706,952
Site Analysis Initiatives (2G25-111-000)	250,000	0.00	139,844.62	0
Solid Waste Storm Clean Ups (2G25-127-000)		0.00	120,000.00	75,000
Sportsplex Study (2G51-044-000)	300,000	0.00	71,180.01	0
Strike Force Blight Abatement (2G97-001-000)		2,006.51	1,147,376.74	0
Sully Community Center-2016 (HS-000022)	20,400,000	6,722,104.93	4,597,094.95	0
Survey Control Network Monumentation (2G25-019-000)		85,121.67	105,101.16	95,000
Trail Snow Removal Pilot (2G25-121-000)	32,000	0.00	32,000.00	0
Transportation Planning Studies (2G40-133-000)	4,489,484	369,629.82	3,085,037.46	0
Tysons Community Center (CC-000026)	1,000,000	0.00	1,000,000.00	0
Wastewater Colchester Contribution (2G25-126-000)		0.00	416,778.00	533,643
Willard Health Center - 2020 (HS-000051)	58,258,200	445,970.13	57,805,121.78	0
Workhouse Campus Improvements (GF-000019)	7,400,000	1,554,237.38	5,033,359.12	0
Total	**$343,989,136**	**$55,658,785.86**	**$272,699,541.13**	**$27,910,848**

Fund 30015: Environmental and Energy Program

Focus

Fund 30015, Environmental and Energy Program, supports projects that advance the County's Environmental Vision and Operational Energy Strategy. The Environmental Vision focuses on seven core service areas: Land Use, Transportation, Water, Waste Management, Parks and Ecological Resources, Climate and Energy, and Environmental Stewardship. The Operational Energy Strategy, first adopted in 2018 and then updated in 2021, is intended to further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in each of the following 11 focus areas: Greenhouse Gas Emissions Reductions, Energy Use and Efficiency, Water Use and Efficiency, Green Buildings, Renewables, Fleet Electrification, Goods and Services, Waste Management and Recycling, Awareness and Engagement, Utility Cost Management, and Reporting and Collaboration. The Operational Energy Strategy is designed to help the County achieve its goal of energy carbon neutrality by 2040, as stated in the Board's July 2021 Carbon Neutral Counties Declaration, by mandating interim emissions reductions, reducing energy use in County facilities, establishing ambitious green building standards for County facilities, meeting renewable energy targets, transitioning to an electric fleet for vehicles and buses by 2035, and targeting to be Zero Waste by 2030, along with other goals. Furthermore, it promotes cost-effective solutions and an energy-conscious culture for County government agencies and employees. The resulting reductions in energy use and associated greenhouse gas emissions will help mitigate escalating energy costs and promote a more sustainable future for Fairfax County. Overseeing implementation of the Operational Energy Strategy is Fairfax County's Office of Environmental and Energy Coordination (OEEC). Operating under the Office of the County Executive, the OEEC is responsible for the cross-organizational development and implementation of numerous other environmental and energy policies, goals, programs, and projects.

Fund 30015 was created to consolidate all projects associated with Environmental and Energy Strategy Programs. Funding of $1,298,767 is included in FY 2024 and is consistent with the FY 2023 Adopted Budget Plan level. FY 2024 projects were selected based on a process supported by the Environmental Quality Advisory Council (EQAC) and provide for a variety of environmental initiatives. The project selection process includes the submission of proposals by County agencies, review of those proposals pursuant to program criteria, and identification of projects for funding. Projects that support the Operational Energy Strategy have typically been funded using one-time savings available at budget quarterly reviews. Specific projects and funding levels in FY 2024 include:

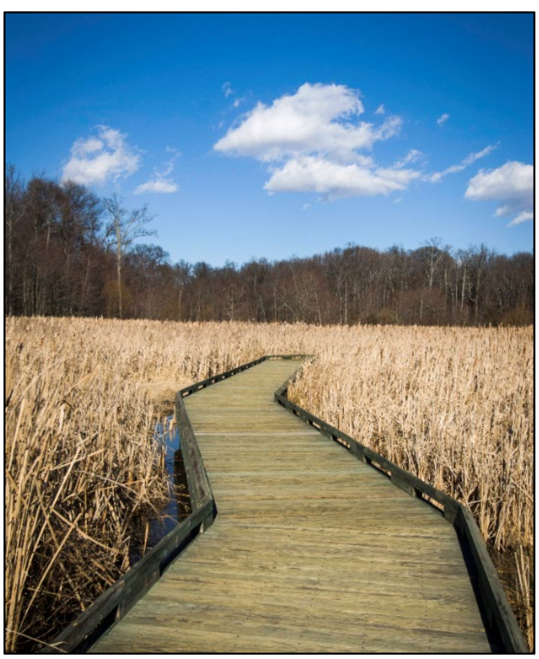
- An amount of $300,000 is included for the Climate Action Implementation Program. This funding, in combination with existing funding in Fund 30015, will provide a total of $1,725,000 to support climate action implementation. This is a comprehensive initiative that focuses on the following Programs in FY 2024: Charge Up Fairfax, Climate Champions, Carbon-Free Fairfax, Green Business Partners, HomeWise Residential Energy Audits, and the Tree Canopy program. Charge Up Fairfax will facilitate at-home electric vehicle charging by residents of multifamily residential communities, particularly homeowners associations and condominium associations. Climate Champions is an education program designed to initiate structured discussions with the hospitality industry and non-profit organization to develop, market, and implement community-led best practices and programs to support Community-wide Energy and Climate Action Plan (CECAP) goals and targets. Carbon-Free Fairfax is an overarching public education and outreach component of CECAP and includes maintaining web content and social media posts for existing education and outreach campaigns. The Green Business Partners program aims to partner with the business community to achieve CECAP goals and the Tree Canopy program will facilitate partnerships with homeowners, condominium associations, and nonprofit organizations to promote tree plantings and maintenance of native plants.

- An amount of $11,500 is included to support the 2024 Latino Conservation Week. This program began in 2014 as a campaign to support the Latino community in exploring the environment and participating in natural resource protection. Funding will support community engagement and improvement opportunities as well as conservation-based work experience in the Latino community.

- An amount of $164,700 is included to replace gas-powered Park Authority equipment with more environmentally friendly electric equipment. The Park Authority will purchase 55 battery-operated backpack leaf blowers for use by staff who are responsible for the maintenance and upkeep of the Park Authority's 23,636 acres of property, including approximately 8,000 acres of developed and actively maintained recreational areas and facilities.

- An amount of $75,000 is included to fund the second phase of a Park Authority initiative to purchase and install bike racks in parks and at Rec Centers to promote biking as a safe, reliable, and equitable transportation choice for residents. In this phase, 60 bike racks will be installed at 20 parks near County trails and in high-density, socially vulnerable parts of the County.

- An amount of $6,200 is included to launch a "Dark Skies" education campaign with the goal of increasing awareness of light pollution and encouraging improved lighting practices by residents. Messages will be provided to the public that support the County's current ordinance and increase awareness of the importance of dark skies for health, energy savings, and safety, as well as the harmful effects of artificial light on wildlife/plants. In addition, a backpack kit will be available for check-out at all library branches. These backpacks include a sky quality meter with instructions for reporting findings, and educational materials about the night sky, constellations, and light pollution. Citizen scientists can report their readings which will help build a picture of light pollution in the County and provide data that will help identify issues to correct.



- An amount of $400,000 is included to support the Invasive Management Area (IMA) Program. The Park Authority manages this volunteer program which supports invasive plant removal initiatives. These initiatives restore hundreds of acres of important natural areas, protect tree canopy, and reach thousands of volunteers. Approximately 20,000 to 22,000 trained volunteers have contributed between 67,000 and 80,000 hours of service annually since the program's inception in 2005, improving over 1,000 acres of parkland. These activities ensure ecological integrity of natural areas and prevent further degradation of their native communities. This funding level represents an increase of $50,000 from the FY 2023 Adopted Budget Plan which will support increased costs associated with supplies, certifications, personal protective equipment, and contractors who are employed for Early Detection Rapid Response initiatives.

- An amount of $198,367 is included to partially fund the restoration of approximately six acres of meadows at Cub Run Stream Valley Park and 12 acres at Laurel Hill Park. The restoration, which is part of the Park Authority's ecological restoration program Helping Our Lands Heal, will restore native plant communities and ecosystem functions including habitat provision and biodiversity to support wildlife populations, such as pollinators and breeding birds. These sites were disturbed heavily prior to Park Authority ownership of the land, making them highly vulnerable to degradation. The project areas in these parks are now popular destinations for trail users and bird watchers.

- An amount of $40,000 is included for the Parks' "Watch the Green Grow" Program. This education and outreach program aims to protect and expand park buffer zones by encouraging residents to adopt green yard care practices on private property, including erosion control, the removal of invasive plants, reductions in fertilizer and pesticide use, and the planting of native plants and trees. This initiative also supports the education of 4th and 5th grade students regarding watersheds, native and invasive plants, and biodiversity.

- An amount of $103,000 is included for the second phase of a three-year project to fund a multi-agency water chestnut early detection rapid response control program. This project is intended to suppress the spread and reduce the fruiting of an invasive species commonly known as water chestnut. This plant grows in dense, unsightly mats and impacts the functionality and aesthetics of ponds, including stormwater facilities. Funding will support engagement efforts with private pond owners and operators and the suppression of water chestnut plants at up to 30 infested ponds on property owned by the Park Authority, Homeowners Associations, or places of worship.

In addition, an amount of $58,140 is provided in Fund 10030, Contributory Fund, to continue partnering with two non-profit agencies to support tree planting efforts throughout the County.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2022 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$37,312,813**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $37,312,813 due to the carryover of unexpended project balances in the amount of $26,279,318 and an adjustment of $11,033,495. This adjustment included an increase to the General Fund transfer in the amount of $10,320,000 and the appropriation of revenues received in FY 2022 in the amount of $713,495. The General Fund transfer included $6,500,000 to support the investment needed to begin reducing carbon emissions consistent with the Board's Energy Carbon Neutral Declaration, the goals and targets of its updated Operational Energy Strategy (OES), and the goals of the Community-wide Energy and Climate Action Plan (CECAP). Funding of $2,000,000 was included to support Electric Vehicles and Charging Stations at County facilities and $1,820,000 was included for the fourth year of a 5-year LED streetlight conversion plan.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$12,416,277**	**$0**	**$26,950,443**	**$0**
Revenue:				
Plastic Bag Tax[1]	$668,460	$0	$0	$0
Miscellaneous Revenue[2]	45,035	0	0	0
Total Revenue	**$713,495**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$19,498,767	$1,298,767	$11,618,767	$1,298,767
Total Transfers In	**$19,498,767**	**$1,298,767**	**$11,618,767**	**$1,298,767**
Total Available	**$32,628,539**	**$1,298,767**	**$38,569,210**	**$1,298,767**
Total Expenditures[3]	**$5,678,096**	**$1,298,767**	**$38,569,210**	**$1,298,767**
Total Disbursements	**$5,678,096**	**$1,298,767**	**$38,569,210**	**$1,298,767**
Ending Balance[4]	**$26,950,443**	**$0**	**$0**	**$0**

[1] On September 14, 2021, the Board of Supervisors adopted an ordinance to enact a $0.05 tax, effective January 1, 2022, on disposable plastic bags. Revenues from the plastic bag tax are to be used for environmental clean-ups, education programs designed to reduce environmental waste, the mitigation of pollution and litter, and the provision of reusable bags to recipients of certain Federal food support programs.

[2] Miscellaneous revenue represents rebates and refunds received during FY 2022.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $42,369.83 to FY 2022 expenditures to record an expenditure accrual. This impacts the amount carried forward resulting in a decrease of $42,369.83 to the *FY 2023 Revised Budget Plan*. The project affected by this adjustment is GF-000065 Energy – LED Streetlights. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included the FY 2023 Third Quarter Package.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Climate Action Implementation (2G02-042-000)	$1,725,000	$0.00	$1,425,000.00	$300,000
Community - Annandale Urban Park (PR-000149)	363,250	0.00	363,250.00	0
Community - CECAP (2G02-033-000)	1,989,102	55,988.67	1,663,558.93	0
Community - Energy Action Fairfax (EAF) (2G02-030-000)	6,360	6,360.27	0.00	0
Community - HomeWise Outreach Program (GF-000057)	280,000	10,114.58	269,638.42	0
Community - Plastic Bag Tax Projects (2G02-041-000)	668,460	0.00	668,460.00	0
Contingency (2G02-034-000)		0.00	196,864.53	0
EIP - Composting Pilot (2G02-027-000)	104,600	4,185.00	99,470.00	0
EIP - DPMM Green Intern (2G02-028-000)	25,000	0.00	25,000.00	0
EIP - DPMM Supply Chain GHG Emissions (2G02-037-000)	50,000	0.00	50,000.00	0
EIP - DVS Water Fountains (GF-000067)	36,400	9,922.00	26,478.00	0
EIP - Green Bank Initiatives (2G02-039-000)	300,000	0.00	300,000.00	0
EIP - Latino Conservation Week Support (2G51-050-000)	11,500	0.00	0.00	11,500
EIP - Natural Landscaping (GF-000058)	198,000	40,563.00	113,557.60	0
EIP - NVSWCD CAP Program (2G02-036-000)		0.00	75,000.00	0
EIP - Parks Battery Leaf Blowers (PR-000158)	164,700	0.00	0.00	164,700
EIP - Parks Bike to Parks (PR-000140)	134,940	1,998.00	0.00	75,000
EIP - Parks Bottle Filling Stations (PR-000150)	97,290	0.00	97,290.00	0
EIP - Parks Dark Skies Education (2G51-049-000)	6,200	0.00	0.00	6,200
EIP - Parks Invasive Management Area Program (2G51-046-000)		413,041.15	353,288.11	400,000
EIP - Parks Magnolia Bog Restoration (PR-000130)	86,000	16,656.37	69,343.63	0
EIP - Parks Meadow Restorations (PR-000131)	467,695	53,559.57	125,524.67	198,367
EIP - Parks Pool UV Replacement (PR-000143)	46,399	40,826.00	5,572.79	0
EIP - Parks Solar Panels Support (2G51-047-000)	50,000	0.00	50,000.00	0
EIP - Parks Sully Woodlands Center (PR-000139)	250,000	0.00	250,000.00	0
EIP - Parks Watch the Green Grow (2G51-045-000)	121,500	0.00	74,760.23	40,000
EIP - Parks Water Chestnut Control (2G51-048-000)	205,927	0.00	102,927.00	103,000
EIP - Recycling Education (2G02-040-000)	59,500	0.00	59,500.00	0
EIP - Zero Waste Initiatives (2G02-032-000)	100,000	0.00	100,000.00	0
Energy - Energy Contracts (ESCO) (2G02-035-000)	16,863,823	2,135,224.70	14,728,598.30	0
Energy - EV Stations (GF-000063)	5,224,192	683,840.30	4,490,580.89	0
Energy - FMD Retrofits (GF-000064)	7,970,668	700,925.86	5,865,267.93	0
Energy - LED Streetlights (GF-000065)	5,915,496	1,281,030.31	2,517,667.11	0
Energy - Parks Historic Houses (PR-000128)	127,500	68,016.90	59,483.10	0
Energy - Parks Lighting (PR-000135)	361,609	2,695.50	231,660.28	0
Energy - Parks Retrofits (PR-000136)	817,151	120,374.34	249,278.45	0
Energy - Parks Unstaffed HVAC Controls (PR-000129)	44,969	6,800.00	38,169.00	0
Energy - Renewable Energy Initiatives (GF-000073)	2,000,000	0.00	2,000,000.00	0
Reserve for Carbon Neutral Operations (2G02-038-000)	1,850,000	25,973.00	1,824,021.52	0
Total	**$48,723,231**	**$5,678,095.52**	**$38,569,210.49**	**$1,298,767**

Fund 30020: Infrastructure Replacement and Upgrades

Focus

Fund 30020, Infrastructure Replacement and Upgrades, supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements, and restorations to make them suitable for organizational needs. Infrastructure replacement and upgrade is the planned replacement of building subsystems such as roofs, electrical systems, heating, ventilation, and air conditioning (HVAC), plumbing systems, elevators, windows, flooring, parking lots, fire alarms, fire suppression, building automation systems, and emergency generators that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever-decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase. Fairfax County will have a projected FY 2024 facility inventory of approximately 12 million square feet of space (excluding schools, parks, and housing facilities). This inventory continues to expand with the addition of newly constructed facilities, the renovation and expansion of existing facilities, and the acquisition of additional property. With such a large inventory, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a large portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Projects are prioritized based on maintenance reports and availability of parts. Roof and envelope replacement, repairs, and waterproofing are conducted in priority order based on an evaluation of maintenance and performance history. Repairs and replacement of facility roofs and envelope are considered critical to avoid the serious structural deterioration that occurs from roof and envelope leaks. By addressing this problem in a comprehensive manner, a major backlog of roof and envelope problems can be avoided. In addition, emergency generator systems and life safety systems are replaced based on equipment age, coupled with maintenance and performance history. Critical emergency repairs and renovations are accomplished under the category of emergency building repairs. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines, in general, the expected service life of building subsystems used to project infrastructure replacement and upgrade requirements, coupled with the actual condition of the subsystem component:

General Guidelines for Expected Service Life of Building Subsystems

Electrical		**Plumbing**	
Lighting	20 years	Pumps	15 years
Generators	25 years	Pipes and fittings	30 years
Service/Power	25 years	Fixtures	30 years
Fire Alarms	15 years		
		Finishes	
HVAC		Broadloom Carpet	7 years
Equipment	20 years	Carpet Tiles	15 years
Boilers	15 to 30 years	Systems Furniture	20 to 25 years
Building Control Systems	7 years		
		Site	
Conveying Systems		Paving	15 years
Elevator	15 to 25 years		
Escalator	15 to 25 years	**Roofs**	
Conveying Technology	7 to 10 years	Replacement	20 years

Each year, the Facilities Management Department (FMD) prioritizes and classifies infrastructure replacement and upgrade projects into five categories. Projects are classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

In April 2013, the County and School Board formed a joint committee, the Infrastructure Financing Committee (IFC), to collaborate and review both the County and School's Capital Improvement Program (CIP) and infrastructure upgrade requirements. One of the goals of the Committee was to develop long-term maintenance plans for both the County and Schools, including annual requirements and reserves. The committee conducted a comprehensive review of critical needs and approved recommendations to support the development of a sustainable financing plan to begin to address current and future capital requirements. A Final Report was developed and approved by the Board of Supervisors on March 25, 2014, and the School Board on April 10, 2014. The Report included support for conducting capital needs assessments, the establishment of a capital sinking fund and increased annual General Fund support for infrastructure replacement, the adoption of common definitions related to all types of maintenance, support for County and School joint use opportunities for facilities, and continued support for evaluating ways to further reduce capital costs.

In February 2020, the Board of Supervisors and the School Board established a second joint CIP working group to continue the work of the IFC and enhance information sharing, prioritizations, and planning by both the County and Fairfax County Public Schools. The Committee spent its time reviewing the County's existing Financial Policies, considering the financing options available for capital projects, understanding the capital project requirements identified for both the County and Schools, and evaluating the current CIP Plan and processes. Following these discussions, the Committee arrived at a series of recommendations, which included gradually increasing General Obligation Bond Sale limits from $300 million to $400 million annually; dedicating the equivalent value of one penny on the Real Estate tax to the County and School capital program to support both infrastructure replacement and upgrade projects and debt on the increased annual sales; and increasing the percentage allocated to the Capital Sinking Fund at year-end, as well as including Schools in the allocation. Based on resource constraints, the Committee's recommendation to dedicate the value of one penny has not been included in the FY 2024 Advertised Budget Plan. An investment totaling $5 million, split equally between the County and Schools, was included, with the anticipation that this investment will grow in the coming fiscal years. When fully implemented, these recommendations will provide significant funding for infrastructure replacement and upgrades in the future.

To date, a total $66,144,221 has been allocated to FMD for critical infrastructure replacement and upgrade projects through the year-end allocation to the Sinking Fund. FMD has initiated several larger scale projects with funding from the Sinking Fund, including roof replacement at the Gerry Hyland South County Government Center, Huntington Community Center, and Juvenile Detention Center; HVAC system component replacement at the Herrity Building and Gerry Hyland South County Government Center; building improvements at the Bailey's Community Center; milling and paving at the Kingstowne Fire Station; plaza deck drainage and concrete improvements at the Government Center; fire alarm system replacement at the Government Center and Fairfax County Courthouse; elevator modernization at the Adult Detention Center, and building automation system upgrades at Fairfax Center Fire Station, Great Falls Library, Mott Community Center, Providence Community Center, and the Fire Training Academy.

Due to budget constraints in FY 2024, an amount of $1,500,000 is included to address one of the top priority category F projects. In addition, an amount of $6,100,000 is proposed to be funded as part of a future quarterly review for a total of $7,600,000 to support the most critical FY 2024 identified projects. In recent years, it has been the Board of Supervisors' practice to fund some or all of the infrastructure replacement and upgrade projects using one-time funding as available as part of quarterly reviews. These projects, all Category F, will address fire alarm system replacement, HVAC system upgrades, roof replacement, envelope renewal, and site work. The table below provides specific project details of the projects that are proposed to be funded in the FY 2024 Advertised Budget Plan and the projects that are proposed to be funded as part of a future quarterly review.

FY 2024 Infrastructure Replacement and Upgrade Program

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
Project proposed to be funded as part of the FY 2024 Advertised Budget Plan:					
1	Building Envelope	Various Parking Garages (Partial funding associated with the first phase of a multi-year program).	F	• Maintenance no longer feasible • Leaks through openings and failed drainage systems resulting in flooding and ponding • Deterioration and corrosion of existing structures • Pedestrian and vehicle hazards	$1,500,000
Projects proposed to be funded as part of a future quarterly review:					
2	Building Envelope	Various Parking Garages (Remaining FY 2024 funding associated with the first phase of a multi-year program)	F	• Maintenance no longer feasible • Leaks through openings and failed drainage systems resulting in flooding and ponding • Deterioration and corrosion of existing structures Pedestrian and vehicle hazards	$500,000
3	Fire Alarm	Annandale Center	F	• Maintenance intensive • Parts difficult to obtain • Elevated risk due to potential system malfunction	$100,000
4	HVAC	Pennino Building	F	• Maintenance intensive and increased system failure • Water leaks and air infiltration • Parts are no longer available or are obsolete • Increased utilities costs	$4,600,000
5	Roof	Fairfax County Government Center	F	• Caulking has exceeded its life cycle • Water leaks • Lightning protection requires recertification • Increased utilities costs	$500,000

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
6	Paving	Fairfax County Courthouse	F	• Maintenance no longer feasible • Deteriorating conditions • Potential for damage to vehicles and injuries to pedestrians	$400,000
				Total	**$7,600,000**

In addition to the above projects identified as part of the FY 2024 plan, FMD has identified additional Category F projects. Analysis of these requirements is conducted annually, and projects may shift categories, become an emergency and be funded by the emergency systems failures project, or be eliminated based on other changes, such as a proposed renovation project.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$80,651,798**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $80,651,798 due to the carryover of unexpended project balances in the amount of $60,236,073 and an adjustment of $20,415,725. This adjustment included an increase to the General Fund transfer of $20,015,961, including: $3,000,000 to support emergency systems failures that occur at aging County facilities throughout the year, and $17,015,961 to support the Capital Sinking Fund. In addition, the adjustment included the appropriation of revenues in the amount of $399,764 received in FY 2022 associated with reimbursements from the Virginia Department of Transportation (VDOT) and the Virginia State Police for their share of the operational costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC) as well as the state share of future projected capital renewal requirements at this facility.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$43,704,861**	**$0**	**$60,635,837**	**$0**
Revenue:				
MPSTOC Reimbursement[1]	$399,764	$0	$0	$0
Total Revenue	**$399,764**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$28,291,318	$1,500,000	$21,515,961	$1,500,000
Total Transfers In	**$28,291,318**	**$1,500,000**	**$21,515,961**	**$1,500,000**
Total Available	**$72,395,943**	**$1,500,000**	**$82,151,798**	**$1,500,000**
Total Expenditures	**$11,760,106**	**$1,500,000**	**$82,151,798**	**$1,500,000**
Total Disbursements	**$11,760,106**	**$1,500,000**	**$82,151,798**	**$1,500,000**
Ending Balance[2]	**$60,635,837**	**$0**	**$0**	**$0**

[1] A total of $399,764 represents revenue received from the Virginia Department of Transportation (VDOT) and Virginia State Police associated with the state share of operating costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC). These funding reimbursements will be held in projects for future infrastructure replacement and upgrade requirements. State reimbursement is based on actual operational expenditures, eliminating the need to reconcile estimates and actuals each year.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Capital Sinking Fund for Facilities (GF-000029)	$66,144,221	$5,346,134.77	$42,280,681.73	$0
Electrical System Upgrades and Replacements (GF-000017)		600,000.00	371,658.13	0
Elevator/Escalator Replacement (GF-000013)		1,402,099.99	2,943,806.81	0
Emergency Building Repairs (GF-000008)		15,600.00	5,478,243.35	1,500,000
Emergency Generator Replacement (GF-000012)		24,690.11	1,845,066.60	0
Emergency Systems Failures (2G08-005-000)		1,612,394.49	11,062,278.57	0
Fire Alarm System Replacements (GF-000009)		348,500.19	2,718,566.06	0
HVAC System Upgrades and Replacement (GF-000011)		500,577.83	9,230,376.30	0
MPSTOC County Support For Renewal (2G08-008-000)		801,257.90	2,401,226.30	0
MPSTOC State Support For Renewal (2G08-007-000)		0.00	941,585.00	0
Parking Lot and Garage Improvements (GF-000041)		0.00	289,512.31	0
Roof Repairs and Waterproofing (GF-000010)		1,108,850.25	2,588,797.33	0
Total	**$66,144,221**	**$11,760,105.53**	**$82,151,798.49**	**$1,500,000**

Fund 30030: Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage, and demand for services in underserved areas of the County. Renovated library facilities are designed to utilize new information resource delivery, and existing facilities from the early 1960s are being redesigned updated to replace aging building systems, maximize space, and accommodate modern technology.

In the fall of 2020, the voters approved a bond referendum in the amount of $90.0 million to support four priority library facilities. These libraries include Kingstowne Regional, Patrick Henry Community, Sherwood Regional, and George Mason Regional libraries. The Kingstowne Library site was previously purchased by the County to replace the existing leased space with a newly constructed library. The Kingstowne Complex, which collocates the Kingstowne Regional Library with the Franconia Police Station, the Franconia District Supervisor's Office, the Franconia Museum, an Active Adult Center, and a childcare facility in one comprehensive facility on the library site, is currently in construction. The design also includes garage parking and a County fueling station. The Patrick Henry Library project will support a proposed joint development project between Fairfax County and the Town of Vienna to replace the library and provide additional parking structures for the Library and the Town. The Sherwood Regional and George Mason Regional Library renovations will support upgrades to all the building systems which have outlived their useful life, including major replacements such as roof and heating, ventilation, and air conditioning (HVAC) replacement. In addition, the renovations will accommodate current operations, provide for energy efficiency and a more efficient use of the available space, meet customers' technological demands, and better serve students and young children. Quiet study areas and group study rooms will be improved, with space to accommodate a higher number of public computers and wireless access.

No funding has been included in Fund 30030, Library Construction, for FY 2024. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects in the design and construction phases to support the Board of Supervisors updated Sustainable Development and Energy Policy requirements and accommodate the recent trends of increasing construction costs related to market escalation and supply chain issues and demands. It should also be noted that an increase in funding may be required to accommodate the recent Board adopted Prevailing Wage Rate Ordinance.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$103,295,301**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $103,295,301 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$8,712,610**	**$0**	**$13,287,604**	**$0**
Revenue:				
Sale of Bonds[1]	$8,000,000	$0	$90,000,000	$0
Town of Vienna Revenue[2]	663,000	0	0	0
Total Revenue	**$8,663,000**	**$0**	**$90,000,000**	**$0**
Total Available	**$17,375,610**	**$0**	**$103,287,604**	**$0**
Total Expenditures[3]	**$4,088,006**	**$0**	**$103,287,604**	**$0**
Total Disbursements	**$4,088,006**	**$0**	**$103,287,604**	**$0**
Ending Balance[4]	**$13,287,604**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 6, 2012, the voters approved a bond referendum in the amount of $25.0 million to renovate four priority library facilities that included John Marshall, Pohick, Reston, and Tysons Pimmit. In addition, on November 3, 2020, the voters approved a bond referendum in the amount of $90.0 million to support four libraries including George Mason, Kingstowne, Patrick Henry, and Sherwood. An amount of $8.0 million was sold as part of the January 2022 bond sale. Including prior sales, a total of $90.0 million remains in authorized but unissued bonds for this fund.

[2] Project LB-000015, Patrick Henry Community Library - 2020, is a joint development project between Fairfax County and the Town of Vienna for a replacement library and additional parking structures for both the library and the Town. Fairfax County is managing the project and periodic payments will be received from the Town for their respective share of the overall costs.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $7,696.40 to FY 2022 expenditures to record an expenditure accrual. This impacts the amount carried forward resulting in a decrease of $7,696.40 to the *FY 2023 Revised Budget Plan*. The project affected by this adjustment is LB-000016, George Mason Regional Library. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[4] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Contingency - Bonds (5G25-057-000)		$0.00	$84,093.83	$0
George Mason Regional Library - 2020 (LB-000016)	15,000,000	121,777.83	14,871,182.05	0
John Marshall Community Library - 2012 (LB-000008)	6,300,000	107,086.01	490,750.57	0
Kingstowne Regional Library - 2020 (LB-000012)	36,500,000	425,879.25	34,130,549.96	0
Lorton Community Library (LB-000013)	8,730,000	3,169,367.45	2,351,207.14	0
Patrick Henry Community Library - 2020 (LB-000015)	23,663,000	249,784.19	23,411,889.42	0
Reston Regional Library - 2012 (LB-000010)	10,000,000	13,767.64	9,948,815.78	0
Sherwood Regional Library - 2020 (LB-000014)	18,000,000	0.00	17,999,115.74	0
Tysons Pimmit Regional Library - 2012 (LB-000011)	5,366,803	343.50	0.00	0
Total	**$123,559,803**	**$4,088,005.87**	**$103,287,604.49**	**$0**

Fund 30060: Pedestrian Walkway Improvements

Focus

Fund 30060, Pedestrian Walkway Improvements, was eliminated as part of the *FY 2021 Carryover Review*. The closure of Fund 30060 will allow for the consolidation of all District Capital Project funds in Fund 30010, General Construction and Contributions. It should be noted that the Board of Supervisors has initiated a Bicycle and Pedestrian Access Program with proposed funding of $100 million over six years. This funding is included in Fund 30050, Transportation Improvements.

No funding has been included for Fund 30060 in FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$3,664,892**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$800,000	$0	$0	$0
Total Transfers In	**$800,000**	**$0**	**$0**	**$0**
Total Available	**$4,464,892**	**$0**	**$0**	**$0**
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Transfers Out:				
General Construction and Contributions (30010)[1]	$4,464,892	$0	$0	$0
Total Transfers Out	**$4,464,892**	**$0**	**$0**	**$0**
Total Disbursements	**$4,464,892**	**$0**	**$0**	**$0**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Funding in the amount of $4,464,892 was transferred from Fund 30060 to Fund 30010, General Construction and Contributions, to consolidate all District Capital projects in one place. Fund 30060 is closed, and all remaining balances were transferred to projects within Fund 30010.

Fund 30070: Public Safety Construction

Focus

Fund 30070, Public Safety Construction, supports the construction of fire and police stations, governmental centers with police substations, and other public safety facilities. Projects are funded by several public safety bond referenda approved by the voters and by the General Fund. Several projects approved as part of the 2012 and 2015 Public Safety Bond referenda are currently underway or nearing completion.

In the most recent Public Safety Bond Referendum in 2018, the voters approved $182.0 million to support the expansion, renovation, and/or construction of five fire stations and three police facilities. All of these fire stations, including the Mount Vernon, Fairview, Gunston and Seven Corners Stations, and one station currently operated by volunteers, require replacement of major building subsystems such as heating, ventilation, and air conditioning (HVAC) and electrical systems, which have reached the end of their useful life. The existing stations continue to be challenged by the need for female living space and larger apparatus bays. Stations do not meet the current and future operational needs of the Fire and Rescue Department. These stations were constructed approximately 40 to 50 years ago and lack women's accommodations to include bunkrooms, lockers, and bathroom facilities. Without these facilities, it can be difficult to meet the minimum shift staffing requirements per station. Additionally, the existing apparatus bays barely fit the current equipment assigned to the stations with no room to add units for future growth. Continuous fire and rescue service will be provided to the communities during construction.

In addition, several Police Department facilities, including the Police Evidence Storage Annex, the Criminal Justice Academy, and the Mason District Police Station, are well beyond their useful life expectancy and are currently undersized to meet the current functions/operations. These facilities are in need of renovation in order to replace or upgrade building systems at the end of their life cycle and to meet current and future operational needs of the Police Department. The Public Safety bond also included funding for the renovation of several General District Court and Circuit Court courtrooms in the Jennings Judicial Center in order to provide for safe, efficient and Americans with Disabilities Act (ADA) compliant rooms, and funding for the infrastructure replacement/upgrades and a full renovation of the Adult Detention Center.

No funding is included in this fund for FY 2024. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects in the design and construction phases to support the Board of Supervisors' updated Sustainable Development and Energy Policy requirements and accommodate the recent trends of increasing construction costs related to market escalation and supply chain issues and demands. In addition, an increase in funding may be required to accommodate the recent Board-adopted Prevailing Wage Rate Ordinance.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$310,007,961**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $310,007,961 due to the carryover of unexpended project balances of $297,996,496 and a net adjustment of $12,011,465. The adjustment included funding of $7,500,000 to support current experience with construction project cost escalation; the appropriation of bond premium in the amount of $4,000,000 associated with the January 2022 bond sale; the appropriation of additional proffer revenue in the amount of $45,337 received in FY 2022 associated with the Fire Department's Emergency Vehicle Preemption Program; and the appropriation of interest revenue in the amount of $7,963 and proffer revenue of $468,023 received in FY 2022 associated with public improvements in the Scotts Run South area. This adjustment was partially offset by a decrease of $9,858 associated with the final project reconciliation of the Public Safety Headquarters (PSHQ) project. This funding was required to be transferred to Fund 20000, Consolidated County and Schools Debt Service, to support debt service requirements associated with the bonds.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$12,043,122**	**$0**	**$11,602,629**	**$0**
Revenue:				
Sale of Bonds[1]	$36,000,000	$0	$291,510,000	$0
Bond Premium[1]	4,000,000	0	0	0
Interest on Investments[2]	8,634	0	0	0
Fire Department's Emergency Vehicle Preemption Program Proffers	281,517	0	0	0
Proffer Contributions[3]	468,023	0	0	0
Total Revenue	**$40,758,174**	**$0**	**$291,510,000**	**$0**
Transfers In:				
General Fund (10001)[4]	$2,500,000	$0	$7,500,000	$0
Total Transfers In	**$2,500,000**	**$0**	**$7,500,000**	**$0**
Total Available	**$55,301,296**	**$0**	**$310,612,629**	**$0**
Total Expenditures[5]	**$40,133,286**	**$0**	**$310,602,771**	**$0**
Transfers Out:				
Consolidated County and Schools Debt Service (20000)[6]	$3,565,381	$0	$9,858	$0
Total Transfers Out	**$3,565,381**	**$0**	**$9,858**	**$0**
Total Disbursements	**$43,698,667**	**$0**	**$310,612,629**	**$0**
Ending Balance[7]	**$11,602,629**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 2015, the voters approved a $151.0 million Public Safety Bond, and on November 6, 2018, the voters approved a $182.0 million Public Safety Bond. An amount of $36.0 million from the 2015 referendum was sold in January 2022. An amount of $4.0 million was also applied to this fund in bond premium associated with the January 2022 sale. A balance of $291.51 million remains in authorized but unissued bonds for this fund.

[2] Interest on Investments revenue represents $671 in interest earned associated with the Scotts Run Fire Station project and $7,963 in interest earned associated with public improvements in the Scotts Run South area.

[3] Proffer contributions represent revenue in the amount of $468,023 associated with public improvements in the Scotts Run South area.

[4] Represents a transfer from Fund 10001, General Fund, to support current experience with construction project cost escalation.

[5] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as a decrease of $594,810.28 to FY 2022 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in an increase of $594,810.28 to the *FY 2023 Revised Budget Plan*. The projects affected by this adjustment are AD-000002, Adult Detention Center Renovation – 2018, CF-000003, Courtroom Renovations - Bond Funded – 2012, FS-000013, Merrifield Fire Station – 2015, FS-000014, Reston Fire Station – 2015, PS-000009, South Co. Police Station/Animal Shelter – 2015, PS-000010, Police Heliport – 2015, and PS-000026, Mason Police Station - 2018. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[6] The Public Safety Headquarters project is now complete. Therefore, the available project balance of $3,565,381 from Project PS-000006, Public Safety Headquarters, was transferred to Fund 20000, Consolidated County and Schools Debt Service, in FY 2022 as it is required to offset debt requirements associated with the bonds. In addition, an amount of $9,858 was transferred to Fund 20000, Consolidated County and Schools Debt Service, in FY 2023 based on the final project reconciliation.

[7] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Adult Detention Center Renovation – 2018 (AD-000002)	$55,000,000	$4,071,332.27	$49,048,525.98	$0
Construction Escalation Reserve (2G25-124-000)	7,500,000	0.00	7,500,000.00	0
Contingency - Bonds (2G25-061-000)		0.00	5,462,721.02	0
Contingency - General Fund (2G25-096-000)		0.00	1,878,154.71	0
Courtroom Renovation Equipment/Furniture (2G08-017-000)	1,589,169	168,339.89	714,871.95	0
Courtroom Renovations - Bond Funded - 2012 (CF-000003)	21,000,000	3,012,200.22	5,357,640.28	0
Criminal Justice Academy - 2018 (OP-000007)	18,000,000	180,541.53	17,569,071.28	0
Edsall Fire Station - 2015 (FS-000017)	13,970,000	4,156,327.30	926,246.28	0
Emergency Vehicle Operations and K9 Center – 2015 (PS-000012)	3,600,000	2,473.20	2,378,565.41	0
Fairview Fire Station - 2018 (FS-000053)	16,000,000	724,013.47	14,723,267.90	0
Feasibility Studies (2G25-103-000)	591,487	412.20	468,698.08	0
Fire and Rescue Training Facilities (2G25-108-000)	875,000	46,008.95	73,543.04	0
Franconia Police Station - 2015 (PS-000013)	33,500,000	169,011.33	31,643,749.06	0
Gunston Fire Station - 2018 (FS-000054)	13,000,000	196,115.31	12,633,333.35	0
Jefferson Fire Station-2012 (FS-000010)	16,250,000	(16,607.33)	736,166.43	0
Lorton Volunteer Fire Station (FS-000011)	15,340,000	483,581.61	1,069,934.53	0
Mason Police Station - 2018 (PS-000026)	23,000,000	128,923.60	22,471,900.87	0
Merrifield Fire Station - 2015 (FS-000013)	9,000,000	1,856,479.87	1,510,646.94	0
Mount Vernon Fire Station - 2018 (FS-000055)	16,000,000	0.00	15,992,594.45	0
Penn Daw Fire Station - 2015 (FS-000015)	15,400,000	38,721.81	11,831,159.96	0
Police Evidence Storage Annex - 2018 (OP-000008)	18,000,000	1,820.55	17,819,743.50	0
Police Facilities Security Assessment (2G25-115-000)	250,000	92,160.52	56,727.94	0
Police Heliport - 2015 (PS-000010)	14,100,000	6,382,637.14	2,359,403.82	0
Police Tactical Operations - 2015 (PS-000011)	37,500,000	134,634.24	35,215,017.28	0
Public Safety Infrastructure Upgrades (GF-000025)	3,119,514	7,760.04	0.00	0
Reston Fire Station - 2015 (FS-000014)	16,000,000	2,181,998.49	597,212.65	0
Scotts Run FS Proffer Contributions (FS-000079)	9,188,858	40,955.00	670.97	0
Scotts Run Public Improvements-Stormwater (SD-000042)	4,719,111	731,904.37	3,987,206.19	0
Seven Corners Fire Station - 2018 (FS-000056)	15,950,000	440,525.58	14,154,634.98	0
South Co. Police Station/Animal Shelter - 2015 (PS-000009)	33,700,000	12,682,068.17	15,541,842.53	0
Traffic Light Preemptive Devices (PS-000008)	966,350	194,416.96	362,334.58	0
Traffic Light Preemptive Maintenance (2G92-013-000)	12,394	0.00	12,394.12	0
Tysons East Fire Station (FS-000043)	799,217	379,924.18	91,672.71	0
Tysons Fire Station (FS-000042)	1,417,152	57,374.16	1,270,875.86	0
Volunteer Fire Station - 2018 (FS-000057)	15,000,000	439,541.61	14,436,057.49	0
Woodlawn Fire Station - 2015 (FS-000016)	11,950,000	1,147,689.69	706,184.80	0
Total	**$462,288,252**	**$40,133,285.93**	**$310,602,770.94**	**$0**

Fund 30090: Pro Rata Share Drainage Construction

Focus

Fund 30090, Pro Rata Share Drainage Construction, supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

On January 27, 2015, the Board of Supervisors approved an amendment to the County's Uniform Pro Rata Share Assessment Program. The previous program stipulated that funds collected from a specific watershed could only be utilized for the construction of drainage improvement projects located within that watershed. The current program includes a single countywide rate for assessment purposes and a single project across all 30 major watersheds. All assessments collected are aggregated and used for any eligible project within the County.

No funding is included for Fund 30090 in FY 2024. All funding for this program is from private sources and is appropriated at year end. Existing projects will utilize Pro Rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$8,607,972**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $8,607,972 due to the carryover of unexpended project balances in the amount of $5,626,964 and an adjustment of $2,981,008 to appropriate pro rata share revenues received during FY 2022.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$5,711,319**	**$0**	**$8,607,972**	**$0**
Revenue:				
Pro Rata Shares	$2,982,510	$0	$0	$0
Total Revenue	**$2,982,510**	**$0**	**$0**	**$0**
Total Available	**$8,693,829**	**$0**	**$8,607,972**	**$0**
Total Expenditures	**$85,857**	**$0**	**$8,607,972**	**$0**
Total Disbursements	**$85,857**	**$0**	**$8,607,972**	**$0**
Ending Balance[1]	**$8,607,972**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Bull Run Watershed (SD-000003)	$262,324	$60.22	$75,355.76	$0
Countywide Watershed Improvements (SD-000040)	17,662,540	436.29	8,368,111.52	0
Horse Pen Creek Watershed (SD-000012)	2,630,500	0.00	164,488.93	0
Johnny Moore Creek Watershed (SD-000013)	15,734	15,718.00	16.00	0
Nichol Run Watershed (SD-000018)	307,142	69,642.00	0.00	0
Total	**$20,878,240**	**$85,856.51**	**$8,607,972.21**	**$0**

Fund 30400: Park Authority Bond Construction

Focus

Fund 30400, Park Authority Bond Construction, provides for the continued design, construction, and renovation of Fairfax County parks and park facilities, and is primarily supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. The existing program is most recently supported by $100.0 million in General Obligation bonds approved by the voters on November 3, 2020. This funding will support priority needs including equity throughout the County, reinvestment in aging facilities, investment in land and cultural resources protection, advancement of phased projects, and improving the park experience.


Photo of the Huntley Meadows wetland restoration project

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 30400 in FY 2024. Work will continue on existing and previously funded projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$144,419,986**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $144,419,986 due to the carryover of unexpended project balances in the amount of $142,779,668 and an adjustment of $1,640,318. This adjustment was due to the appropriation of bond premium in the amount of $1,500,000 associated with the January 2022 bond sale and $140,318 associated with miscellaneous revenues received in FY 2022 for grants and contributions.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$14,777,465**	**$0**	**$3,333,710**	**$0**
Revenue:				
Sale of Bonds[1]	$13,500,000	$0	$141,070,000	$0
Bond Premium[1]	1,500,000	0	0	0
Grants and Contributions	140,318	0	0	0
Total Revenue	**$15,140,318**	**$0**	**$141,070,000**	**$0**
Total Available	**$29,917,783**	**$0**	**$144,403,710**	**$0**
Total Expenditures[2]	**$26,584,073**	**$0**	**$144,403,710**	**$0**
Total Disbursements	**$26,584,073**	**$0**	**$144,403,710**	**$0**
Ending Balance[3]	**$3,333,710**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Park bond in the amount of $94.7 million, of which $87.7 million was appropriated to Fund 30400 and $7.0 million was appropriated to Fund 30010, General Construction and Contributions. In addition, on November 3, 2020, the voters approved a Park bond in the amount of $100.0 million. An amount of $13.5 million from the 2016 referendum was sold in January 2022 and an amount of $1.5 million was applied to this fund in bond premium associated with the January 2022 sale. Including prior sales, an amount of $141.07 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $16,275.81 to FY 2022 expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $16,275.81 to the *FY 2023 Revised Budget Plan*. The projects affected by these adjustments are PR-000091, Existing Facility Renovations – 2012, and project PR-000093, Land Acquisition and Stewardship – 2012. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Community Parks/New Facilities - 2012 (PR-000009)	$7,285,000	$1,123,003.34	$496,589.31	$0
Existing Facility Renovations - 2012 (PR-000091)	45,556,673	2,345,517.85	7,848,304.49	0
Grants and Contributions (PR-000010)	4,070,982	86,055.00	1,002,610.00	0
Land Acquisition and Open Space - 2016 (PR-000077)	7,000,000	1,298.44	743,238.86	0
Land Acquisition and Open Space - 2020 (PR-000145)	7,000,000	505,950.00	3,888,400.00	0
Land Acquisition and Stewardship - 2012 (PR-000093)	12,915,000	1,203,312.32	2,632,690.64	0
Natural and Cultural Resource Stewardship - 2016 (PR-000076)	7,692,000	867,743.43	4,012,844.38	0
Natural and Cultural Resource Stewardship - 2020 (PR-000148)	12,239,400	71,046.04	12,168,353.96	0
New Park Development - 2016 (PR-000079)	19,820,000	5,602,329.03	11,154,400.87	0
New Park Development - 2020 (PR-000146)	27,712,000	8,737,316.88	18,974,683.12	0
Park Renovations and Upgrades - 2016 (PR-000078)	53,266,663	4,700,948.33	27,122,546.96	0
Park Renovations and Upgrades - 2020 (PR-000147)	55,698,600	1,339,552.11	54,359,047.89	0
Total	**$260,256,318**	**$26,584,072.77**	**$144,403,710.48**	**$0**

Fund S31000: Public School Construction

Focus

Fund S31000, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from 2019 and 2021 bond referenda support capital construction projects in this fund.

In FY 2024, progress will continue on the school bond referendum projects and projects funded by Fund S10000, School Operating. Major projects for FY 2024 include facility modifications, building maintenance, renovations, capacity enhancement, and infrastructure management.

All financial schedules included in the County's FY 2024 Advertised Budget Plan include a General fund transfer of $15,600,000 for Public School Construction. Based on recommendations from the Joint CIP Committee, the School bond sales limit is expected to gradually increase by $50 million over several years, from $180 million in FY 2022 to $205 million in FY 2023 and FY 2024 and to $230 million in FY 2025, with commensurate increases for the County. It should be noted that the Joint CIP Committee recommendations also included an increase to the percentage allocated to the Sinking Fund at year-end and includes the Schools in the allocation.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$66,312,244**	**$0**	**$76,642,886**	**$0**
Reserves:				
Reserve for Turf Replacement	$1,587,636	$1,615,720	$1,264,926	$1,293,010
Total Reserve	**$1,587,636**	**$1,615,720**	**$1,264,926**	**$1,293,010**
Revenue:				
Sale of Bonds[2]	$180,000,000	$180,000,000	$205,000,000	$205,000,000
State School Construction Grant	0	0	24,219,183	0
TJHSST Tuition - Capital Costs	1,134,478	800,000	800,000	800,000
Fairfax City	3,973,617	0	1,640,274	0
Miscellaneous Revenue	1,582,071	306,000	306,000	306,000
Miscellaneous Recovered Costs	1,000,000	0	1,000,000	0
Turf Fields	2,232,062	0	0	0
Turf Field Replacement Revenue	17,090	345,000	345,000	345,000
Subtotal Revenue	**$189,939,318**	**$181,451,000**	**$233,310,457**	**$206,451,000**
Initiated Projects But Unissued Bonds	$0	$0	$315,342,445	$0
Total Revenue[3]	**$189,939,318**	**$181,451,000**	**$548,652,902**	**$206,451,000**
Transfers In:				
School Operating Fund (S10000)				
Building Maintenance	$13,000,000	$6,449,030	$13,500,000	$6,449,030
Classroom Equipment	1,421,113	592,000	592,000	1,848,000
Facility Modifications	600,000	600,000	9,593,325	600,000
Synthetic Turf Field Replacement	983,084	1,650,097	2,400,097	1,650,097
County General Fund (10001)				
Joint BOS/SB Infrastructure Sinking Reserve	$13,100,000	$15,600,000	$32,553,312	$15,600,000
Total Transfers In	**$29,104,197**	**$24,891,127**	**$58,638,734**	**$26,147,127**
Total Available	**$286,943,395**	**$207,957,847**	**$685,199,448**	**$233,891,137**
Expenditures:				
Subtotal Expenditures	$209,035,583	$203,814,043	$368,563,994	$232,570,043
Contractual Commitments	0	0	315,342,444	0
Total Expenditures[3]	**$209,035,583**	**$203,814,043**	**$683,906,438**	**$232,570,043**
Total Disbursements	**$209,035,583**	**$203,814,043**	**$683,906,438**	**$232,570,043**
Ending Balance	**$77,907,812**	**$4,143,804**	**$1,293,010**	**$1,321,094**
Reserves:				
Reserve for Turf Replacement	$1,264,926	$1,643,804	$1,293,010	$1,321,094
Available Ending Balance	**$76,642,886**	**$2,500,000**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2]The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales there is a balance of $519,260,000 in authorized but unissued school bonds.

[3] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $1,000,020 have been reflected as an increase to FY 2022 revenue and audit adjustments of $1,287,275 have been reflected as an increase to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

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Special Revenue Funds

FY 2024

Advertised Budget Plan

Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue, and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

Program Activity Revenue

These funds support the County's cable operations as well as land development services. The primary sources of revenue for program activity funds are derived from receipts generated through program operations.

- Fund 40030 – Cable Communications
- Fund 40200 – Land Development Services

County and Regional Transportation

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. Fund 40000, County Transit Systems, combines state, regional and local funds to support the Fairfax Connector Bus system and Virginia Railway Express (VRE) commuter rail. Fund 40010, County and Regional Transportation Projects, is supported by commercial and industrial taxes for transportation, as well as regional transportation funds allocated to Northern Virginia from the state.

- Fund 40000 – County Transit Systems (Refer to the Transportation Overview)
- Fund 40010 – County and Regional Transportation Projects (Refer to the Transportation Overview)

Fairfax-Falls Church Community Services Board

Funding to support Community Services Board programs for individuals and families affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness and/or substance use disorders is derived from a variety of sources including the Cities of Fairfax and Falls Church, the state and federal governments, client/program fees and a transfer from the General Fund.

- Fund 40040 – Fairfax-Falls Church Community Services Board

Early Childhood Birth to 5

This fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high quality, affordable, early care and education for young children.

- Fund 40045 – Early Childhood Birth to 5

Community Centers

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- Fund 40050 – Reston Community Center
- Fund 40060 – McLean Community Center
- Fund 40070 – Burgundy Village Community Center

Service Districts

These funds are service districts that provide a specific service to County residents. The Integrated Pest Management Program generates revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment and prevention of state approved forest insects and diseases in the County, and the prevention of the West Nile Virus, Lyme disease, and other tick-borne diseases. The Stormwater Services Program supports staff and operating requirements and stormwater capital projects, including repairs to stormwater infrastructure, measures to improve water quality, stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports implementation of watershed master plans, increased public outreach efforts and stormwater monitoring activities. The Board of Supervisors established the Tysons Service District on January 8, 2013, as part of a multi-faceted approach to funding transportation infrastructure in Tysons. The Service District will fund projects that benefit all of the residential and non-residential landowners within Tysons. Similarly, the Reston Service District was established by the Board of Supervisors on April 4, 2017, to provide funding for road and transportation projects that will benefit both residential and non-residential landowners within Reston Transit Station Areas.

- Fund 40080 – Integrated Pest Management Program
- Fund 40100 – Stormwater Services
- Fund 40180 – Tysons Service District
- Fund 40190 – Reston Service District

E-911

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- Fund 40090 – E-911

Dulles Rail Phase I Transportation Improvement District

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property to fund the extension of the Metrorail Orange line in the vicinity of West Falls Church to Wiehle Avenue in Reston. Fairfax County's share of Phase I, $400 million, was financed from the Phase I Transportation Improvement District.

- Fund 40110 – Dulles Rail Phase I Transportation District Improvements (Refer to the Transportation Overview)

Dulles Rail Phase II Transportation Improvement District

The District was formed by the Board of Supervisors on December 21, 2009. Phase II of the Dulles Metrorail project opened for service on November 15, 2022, and runs from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension serves Reston Town Center, Herndon, Innovation Center, Dulles Airport, Route 606 and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Dulles Metrorail on either side of the right-of-way of the Dulles Airport Access Road (DAAR) and Dulles Toll Road (DTR) within Fairfax County, will be taxed to help Fairfax County fund $330 million towards the County's share of Phase II costs. On November 17, 2022, a partial defeasance of the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan with the United States Department of Transportation was conducted utilizing $38.6 million in cash available in this fund.

- Fund 40120 – Dulles Rail Phase II Transportation District Improvements (Refer to the Transportation Overview)

Metrorail Parking System Pledged Revenues

This fund supports collection and disbursement of funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County, including debt service, operating and maintenance expenses of those facilities.

- Fund 40125 – Metrorail Parking System Pledged Revenues (Refer to the Transportation Overview)

Solid Waste Management

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- Fund 40130 – Leaf Collection
- Fund 40140 – Refuse Collection and Recycling Operations
- Fund 40150 – Refuse Disposal
- Fund 40170 – I-95 Refuse Disposal

Housing

These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300 – Housing Trust (Refer to the Housing Overview)
- Fund 40330 – Elderly Housing Programs (Refer to the Housing Overview)
- Fund 50800 – Community Development Block Grant (Refer to the Housing Overview)
- Fund 50810 – HOME Investment Partnerships Program (Refer to the Housing Overview)

State and Federal Aid

This fund administers programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; and aid aging citizens within Fairfax County.

- Fund 50000 – Federal-State Grants

Operation of the Public School System

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- Fund S10000 – Public School Operating
- Fund S40000 – Public School Food and Nutrition Services
- Fund S43000 – Public School Adult and Community Education
- Fund S50000 – Public School Grants and Self-Supporting Program

Fund 40030: Cable Communications

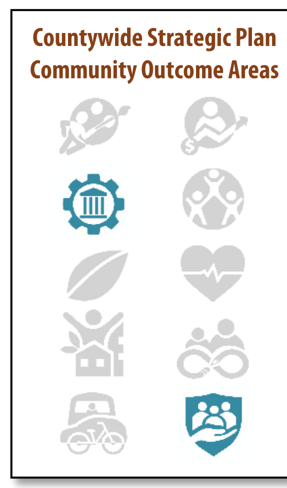
Mission

To promote the County's cable communications policy; to enforce public safety, customer service, and regulatory requirements among the County's franchised cable operators; to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network; and to provide video production services to County agencies.

To accomplish the mission, Communications Policy and Regulation and Communications Productions encourage competition, innovation, and inclusion of local community interests in the countywide deployment of cable communications services; negotiate, draft, and provide regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protect the health, safety, and welfare of the public by enforcing safety codes and construction standards; ensure community access to public, educational, and governmental programming; maintain a reliable means of mass communication of official information during emergencies; provide digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and support internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 40030, Cable Communications, primarily supports the following Community Outcome Areas:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's cable communications ordinance and franchise agreements, communications productions, and cable-related consumer and policy services. CCF revenue supporting this fund comes from Public, Educational, and Governmental (PEG) access capital grants and Virginia communications sales and use taxes.

Communications Policy and Regulation negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers, serving over 179,000 cable subscribers. Communications Policy and Regulation ensures that cable operators provide quality customer service, safe cable system construction and operation, access to PEG programming, and emergency information.

Communications Policy and Regulation enforces construction codes and standards on a competitively neutral basis. In FY 2022, 99 percent of inspected work sites were in compliance with applicable codes.

Communications Policy and Regulation consults with the Department of Information Technology and monitors new developments in cable and broadband legislation, regulation, and technology, and tracks cable and broadband regulatory matters before the Federal Communications Commission.

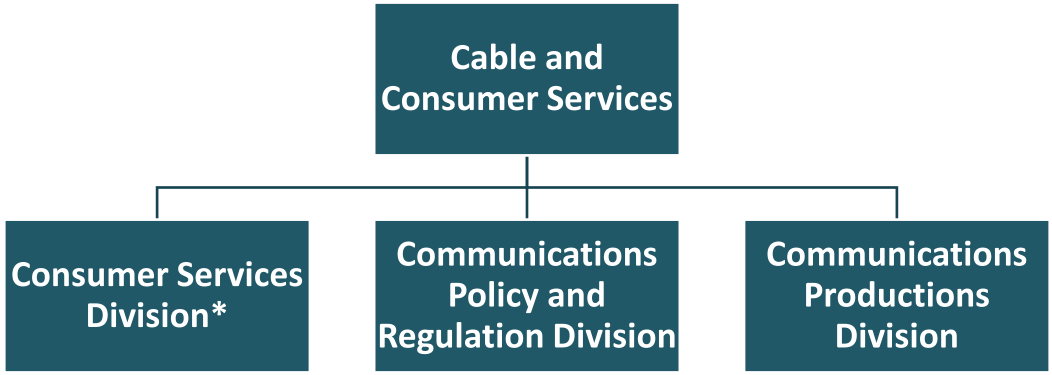
Communications Policy and Regulation administers financial support for the I-Net fiber optic network serving County and Fairfax County Public Schools (FCPS) locations. These locations are provided video, high-speed data, and voice services via the I-Net, the backbone of the County Enterprise-Wide Network. The I-Net's operational management is the responsibility of the Department of Information Technology. The I-Net is composed of more than 4,000 kilometers of fiber linking over 400 County and FCPS locations.

Communications Productions operates Fairfax County Government Channel 16 and the Fairfax County Training Network. Channel 16 televises and streams meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals; County Executive projects; Board-directed special programming; town meetings; Board of Supervisors district programs; and informational shows highlighting the services of County agencies. Channel 16 also produces podcasts for agencies and members of the Board of Supervisors. Channel 16 reaches an estimated 499,000 residents via cable television and reaches an even larger audience through Channel 16's streaming, video-on-demand, and YouTube. In FY 2022, Channel 16 video-on-demand was accessed 369,348 times, a 40 percent increase from FY 2021. Channel 16 reaches an increasingly diverse community by offering programs translated into Spanish, Korean, Vietnamese, Arabic, Urdu, and Farsi as requested by County agencies. Beginning in February 2022, Spanish closed captions were provided for all public meetings including meetings of the Board of Supervisors, Planning Commission, and Board Zoning Appeals, as well as live events such as District Town Halls and press conferences. In March 2022, all new Channel 16 programming was made available with Spanish closed captions. All Channel 16 programming is closed captioned in English. These services further increase public access and engagement with the County.

Communications Productions televises training and internal communication programming on the Fairfax County Training Network through the Fairfax County I-Net, reaching approximately 30,000 Fairfax County Government and FCPS employees. Communications Productions operates an emergency message system and supports video teleconferencing.

During the period from FY 2012 – FY 2024, approximately $23.2 million of the Fund 40030 balance had been used to support critical IT projects funded out of Fund 10040, Information Technology Projects, including the Tax System Modernization Project, the Police In-Car Video Project, and several other IT-related projects. During the same period, approximately $52.4 million of the Fund 40030 balance had been used to support staff and equipment costs related to construction, maintenance, and refresh of the I-Net.

Organizational Chart



All staffing and operating support for the Communications Policy and Regulation Division and the Communications Productions Division is found in Fund 40030, Cable Communications in Volume 2.

* All staffing and operating support for the Consumer Services Division is found in the Public Safety Program Area in Volume 1.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,352,726	$6,475,789	$6,475,789	$6,904,940
Operating Expenses	4,250,874	4,430,104	8,987,765	3,573,233
Capital Equipment	458,413	760,000	1,770,310	400,000
Total Expenditures	**$10,062,013**	**$11,665,893**	**$17,233,864**	**$10,878,173**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	48 / 48	47 / 47

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$441,617**

An increase of $441,617 in Personnel Services includes $118,381 for a 2.00 percent market rate adjustment (MRA) for all employees and $100,934 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $222,302 is included to support employee retention and recruitment efforts that will align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($12,466)**

A decrease of $12,466 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operating Expenses **($856,871)**
A decrease of $856,871 in Operating Expenses is based on actual experience from prior years and expenditure adjustments to support I-Net data and video.

Capital Equipment **($360,000)**
Capital Equipment funding of $400,000, a decrease of $360,000 from the FY 2023 Adopted Budget Plan, includes support for audio-video replacement equipment for Fairfax County Government Channel 16 and the Government Center Conference Center.

Position Reduction **$0**
A review of positions for potential reduction was conducted and 1/1.0 FTE position will be eliminated in Fund 40030, Cable Communications, as a result of this review. Based on current budget constraints, the position can be eliminated without adversely impacting agency operations.

Redirection of Positions **$0**
As part of an internal reorganization of positions approved by the County Executive, 1/1.0 FTE position was redeployed to another agency to provide additional support for critical County programs.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$5,567,971**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $5,567,971, due to encumbrances of $1,442,383 and an increase of $4,125,588, which included $3,989,697 to support I-Net for the Department of Information Technology, and $135,891 associated with upgrade and replacement of Channel 16 video equipment as well as Government Center Conference Center A/V upgrades.

Redirection of Positions **$0**
As part of an internal reorganization of positions approved by the County Executive, 1/1.0 FTE position was redeployed to another agency to provide additional support for critical County programs.

Cost Centers

The three divisions within Fund 40030, Cable Communications, are the Communications Policy and Regulation Division, the Communications Productions Division, and the Institutional Network. They work together to achieve the mission of the Fund.

Communications Policy and Regulation Division

The Communications Policy and Regulation Division (CPRD) negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,436,323	$3,495,179	$3,604,969	$3,641,603
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	20 / 20	20 / 20	20 / 20	19 / 19

Communications Productions Division

The Communications Productions Division (CPD) produces programming for Fairfax County Government Channel 16, video streaming, and the Fairfax County Training Network.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$3,797,847	$4,113,239	$4,167,411	$4,373,465
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	28 / 28	28 / 28

Institutional Network

The Institutional Network cost center is responsible for the County Enterprise-Wide Network Services and is managed by the Department of Information Technology.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$3,827,843	$4,057,475	$9,461,484	$2,863,105
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

COMMUNICATIONS POLICY AND REGULATION DIVISION – 19 Positions			
Office of the Director			
1	Director, DCCS		
Consumer Services Division			
1	Director, Consumer Services Division		
Administrative Services			
1	Financial Specialist III	1	Financial Specialist II
Communications Policy and Regulation Division			
1	Director, Policy and Regulation	1	Administrative Assistant IV
Policy and Regulation			
2	Management Analysts III		
Regulation and Licensing			
1	Administrative Assistant III		
Inspections and Enforcement			
0	Engineers III [-1]	1	Communications Engineer
1	Engineering Technician III	5	Senior Electrical Inspectors
Consumer Affairs			
1	Consumer Specialist II	1	Consumer Specialist I
1	Administrative Assistant II		
COMMUNICATIONS PRODUCTIONS DIVISION – 28 Positions			
Communications Productions Division			
1	Director, Comm. Productions Division	1	Administrative Assistant II
1	Administrative Assistant IV		
Communications Productions			
1	Instructional Cable TV Specialist	1	Graphic Artist IV
5	Producers/Directors	4	Media Technicians
5	Assistant Producers		

Communications Engineering			
1	Network/Telecom Analyst III	1	Network/Telecom Analyst I
2	Network/Telecom Analysts II		
Conference Center			
1	Administrative Associate	1	Administrative Assistant III
1	Video Engineer	1	Administrative Assistant II
Regulation and Licensing			
1	Administrative Assistant III		
-	**Denotes Abolished Position(s)**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

In FY 2022, Communications Inspections and Enforcement staff inspected 8,654 cable communications construction work sites, a decrease of 23 percent due to a vacant inspector position, recently filled in September 2022.

In FY 2022, the Communications Productions Division produced 876.2 hours of original programming, and maintained a 100 percent successful transmission rate. The nine percent decrease in programming hours from FY 2022 is due in part to a shift in programming requirements related to the COVID-19 pandemic.

In FY 2022, seven I-Net locations were constructed, and three I-Net locations were activated for video transport which was significantly lower than previous year experience due to changes in project priorities during the pandemic. In addition, 35 I-Net incidents were repaired which was also significantly lower than previous year experience primarily due to the COVID-19 pandemic. These trends are expected to continue in FY 2023 and FY 2024. However, the number fluctuates from year to year based on the amount of construction and road repair activity within the County.

Safety and Security

In FY 2022, 99 percent of cable communications construction work sites inspected were in compliance with applicable codes.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Effective Technology and Quality Facilities						
Percent of I-Net locations constructed	85%	17%	80%	100%	70%	80%
Percent of total I-Net locations activated for video	88%	17%	90%	100%	100%	100%
Percent of I-Net overall uptime	99.9%	99.9%	99.9%	99.9%	99.9%	99.0%
Percent of program transmission uptime	99.96%	99.74%	99.50%	100.00%	99.50%	99.50%
Percent of reservation requests scheduled	99.98%	99.98%	100.00%	99.94%	100.00%	100.00%
Customer Satisfaction with County Services						
Percent of homeowner cable construction complaints completed	103%	97%	95%	106%	95%	99%
Percent of inquiries completed[1]	98%	103%	97%	97%	97%	98%
Percent of requested programs completed	98%	99%	98%	100%	98%	98%
Safety and Security						
Following Laws and Regulations						
Percent of inspected work sites in compliance with applicable codes	99%	100%	94%	99%	95%	95%

[1] FY 2021 actual included open inquires that were carried over from prior years and closed in FY 2021.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$11,006,035**	**$2,136,846**	**$10,192,481**	**$3,958,624**
Revenue:				
Franchise Operating Fees	$13,929,040	$13,128,704	$13,128,704	$12,866,130
I-Net and Equipment Grant	5,792,488	5,591,277	5,591,277	5,563,105
Total Revenue	**$19,721,528**	**$18,719,981**	**$18,719,981**	**$18,429,235**
Total Available	**$30,727,563**	**$20,856,827**	**$28,912,462**	**$22,387,859**
Expenditures:				
Personnel Services	$5,352,726	$6,475,789	$6,475,789	$6,904,940
Operating Expenses	4,250,874	4,430,104	8,987,765	3,573,233
Capital Equipment	458,413	760,000	1,770,310	400,000
Total Expenditures	**$10,062,013**	**$11,665,893**	**$17,233,864**	**$10,878,173**
Transfers Out:				
General Fund (10001)[1]	$2,704,481	$2,527,936	$2,527,936	$2,679,707
Tech. Infrastructure Services (60030)[2]	4,714,102	2,314,102	2,314,102	3,814,102
Schools Operating Fund (S10000)[3]	875,000	875,000	875,000	875,000
Schools Grants & Self Supporting (S50000)[3]	1,829,486	1,652,936	1,652,936	1,804,707
Schools Grants & Self Supporting (S50000)[4]	350,000	350,000	350,000	350,000
Total Transfers Out	**$10,473,069**	**$7,719,974**	**$7,719,974**	**$9,523,516**
Total Disbursements	**$20,535,082**	**$19,385,867**	**$24,953,838**	**$20,401,689**
Ending Balance[5]	**$10,192,481**	**$1,470,960**	**$3,958,624**	**$1,986,170**

[1] The base Transfer Out to the General Fund represents compensation for staff and services provided by the County primarily for cable-related activities and is calculated as 20 percent of the franchise operating fees. In addition, annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated into the FY 2024 budget.

[2] FY 2024 funding of $3,814,102 reflects a direct transfer to Fund 60030, Technology Infrastructure Services, to support staff and equipment costs related to construction of the I-Net.

[3] The base Transfer Out to the Schools funds reflects compensation for staff and services provided by the Fairfax County Public Schools (FCPS) and is calculated as 20 percent of the franchise operating fees. Of this total, FCPS directs $875,000 to Fund S10000, School Operating Fund, with the remaining total directed to Fund S50000, Schools Grants & Self Supporting. Annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated in the FY 2024 budget.

[4] This funding reflects a direct transfer of $350,000 to FCPS to support a replacement equipment grant.

[5] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 40030. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 40040: Fairfax-Falls Church Community Services Board

Mission

To provide and coordinate a system of community-based supports for individuals and families of Fairfax County and the Cities of Fairfax and Falls Church that are affected by developmental disabilities, mental illness and/or substance use disorders.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Fairfax-Falls Church Community Services Board primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Empowerment and Support for Residents Facing Vulnerability	*All people facing vulnerability are empowered and supported to live independent lives to their fullest potential.*
Healthy Communities	*All people can attain their highest level of health and well-being.*
Lifelong Education and Learning	*All people at every stage of life are taking advantage of inclusive, responsive and accessible learning opportunities that enable them to grow, prosper and thrive.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

The Fairfax-Falls Church Community Services Board (CSB) is the public provider of services and supports to people with developmental disabilities, mental illness, and/or substance use disorders in Fairfax County and the Cities of Fairfax and Falls Church. As one of Fairfax County's Boards, Authorities, and Commissions (BACs) it operates as part of Fairfax County Government's human services system, governed by a policy- administrative board with 16 members, 13 appointed by the Fairfax County Board of Supervisors, one by the Sheriff's Department, and one each by the Councils of the Cities of Fairfax and Falls Church. State law requires every jurisdiction to have a CSB or Behavioral Health Authority (BHA). The Fairfax-Falls Church CSB is one of 40 such entities (39 CSBs and one BHA) in the Commonwealth of Virginia.

All residents of Fairfax County and the Cities of Fairfax and Falls Church can access CSB's Engagement, Assessment, and Referral (EAR) services, as well as its Wellness, Health Promotion, and Prevention Services (WHPP). Most of CSB's other non-emergency services are targeted primarily to people whose conditions seriously impact their daily functioning. As the single point of entry into publicly funded behavioral health care services, CSB prioritizes access to services for those who are most disabled by their condition and have no access to alternative service providers.

CSB's community-based services and supports are designed to improve mental, emotional, and physical health and quality of life for many of the community's most vulnerable residents. This continuum of services is provided primarily by nearly 1,500 CSB employees, including psychiatrists, psychologists, nurses, counselors, therapists, case managers, support coordinators, peer specialists, and administrative and support staff. Their efforts are combined with those of contracted service providers, dedicated volunteers and interns, community organizations, concerned families, faith communities, businesses, schools, and other Fairfax County agencies to provide a system of community-based supports for individuals and families that are affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness, and/or substance use disorders.

Strategic Priorities and Integrated Services

CSB has continued to evaluate and improve business and clinical operations strategically and systematically to enhance delivery of behavioral healthcare services. The CSB has extended its strategic plan due to the COVID-19 pandemic. However, the CSB anticipates beginning its strategic planning process before the end of FY 2023 and is also working to ensure the efficient and effective use of resources with a new electronic health record system in FY 2024.

CSB continues to integrate services and incorporate evidence-based practices. For instance, CSB merged mental health and substance use disorder outpatient and case management services to target resources and supports to individuals with co-occurring mental illness and substance use disorders. In addition, CSB assessment staff members are now all trained to assess for substance use disorders as well as for mental health and co-occurring disorders. Adults and children can walk into the Sharon Bulova Center for Community health (formerly Merrifield Center), without prior appointment, and receive a free, face-to-face screening to determine if they meet CSB priority access guidelines for services. If they do meet the guidelines, they are often seen that same day, often by the same staff member, for a full assessment. With this improved, more efficient system, people who need CSB services no longer must wait weeks for assessments.

The integration of primary and behavioral health care continues to be a strategic priority for CSB and the County Health and Human Services System. Continued partnerships with Inova Behavioral Health, Neighborhood Health's Community Health Center Network, and the Northern Virginia Dental Clinic at the Sharon Bulova Center allows individuals to access and receive comprehensive and coordinated services – for behavioral and primary health care – in an integrated manner.

Also located at the Sharon Bulova Center is the Merrifield Crisis Response Center (MCRC) for individuals with mental illness, developmental disabilities, and co-occurring substance use disorders who encounter the criminal justice system. The MCRC serves as a key intercept point of the County's "Diversion First" initiative. Law enforcement officers can transfer custody of individuals who need mental health services to a specially trained officer at the MCRC 24/7/365, where emergency mental health professionals can provide clinical assessment and stabilization, as well as referral and linkage to appropriate services. Medical clearance is now on site at the MCRC, which will help to reduce lengthy wait times for individuals at local emergency departments and expedite transfer of custody throughout the medical assessment process.

Another priority for CSB and Fairfax County is the need for suicide prevention and intervention strategies. In Virginia, suicide is the second leading cause of death among 10 to 34-year-olds. CSB also continues to support a contract partnership with PRS/CrisisLink to provide a crisis and suicide prevention text line and call-in hotline, which are broadly promoted throughout the County and Fairfax

County Public Schools (FCPS). This partnership has been strengthened and expanded with the recent 988 crisis hotline rollout, a national initiative that aligns with the Commonwealth's transformation of crisis services. CSB has a lead role with the regional Suicide Prevention Alliance of Northern Virginia (SPAN), launched by the Northern Virginia Health Planning Region II (Planning District 8) with grant funding from the Virginia Department of Behavioral Health and Developmental Services (DBHDS). The group includes regional stakeholders from the community, CSBs, schools, and advocacy groups. SPAN coordinates and implements a regional suicide prevention plan, expanding public information, training, and intervention services throughout the broader Northern Virginia community.

CSB continues to provide a nationally certified Mental Health First Aid (MHFA) program that introduces key risk factors and warning signs of mental health and substance use problems, builds understanding of their impact, and describes common treatment and local resources for help and information. As part of the County's Diversion First initiative, CSB provides MHFA training to the Office of the Sheriff's jail-based staff, Fire and Rescue personnel, and other first responders.

CSB recognizes and supports the uniquely effective role of individuals who have experienced mental illness or substance use disorders and who are themselves in recovery. People can and do recover and are well-suited to help others achieve long-term recovery. Within the behavioral health care field, this service is known as peer support services. CSB continues to expand its use of peer support specialists across the continuum of services for substance use/co-occurring disorders. The Peer Outreach Response Team (PORT) is now receiving overdose referrals directly from law enforcement in addition to fire & rescue.

CSB has also integrated cross-system supports. CSB's intern and volunteer program contributes significantly to the agency's overall mission, with volunteers and interns providing support to individuals and families throughout the CSB service continuum. Internships also provide an excellent training ground for future clinicians in CSB's workforce and community. In FY 2022, the intern and volunteer program had 71 participants who provided 94,000 hours of service to the CSB community. Based on the Virginia Average Hourly Value of Volunteer Time, as determined by the Virginia Employment Commission Economic Information Services Division, the value of these services in FY 2022 was $268,417.

Behavioral Health Workforce Planning

In FY 2021 and throughout FY 2022, the results of the workforce crisis brought about by the COVID-19 pandemic continued to impact the CSB. While most services continued, there were less staff to meet the growing needs of the community. CSB continues to struggle with significant staff vacancies in critical service positions, which typically hover around 100 but reached an all-time high of 206 in May 2022. With these ongoing vacancies only heightening service challenges due to lack of qualified clinical staff needed to operate community programs, CSB is focused on increasing its workforce planning efforts.

Most of the CSB's clinical positions, including in the areas of nursing, behavioral health, developmental disabilities, and substance use disorders, require mandated specialty degrees, certifications, and licensure, as determined by ever-evolving state laws and licensing requirements. Due to these requirements, most health care related employers in our area are competing for the same group of qualified candidates.

CSB's recruitment efforts remained a strategic priority in FY 2022 and will remain critical to attract qualified talent and to ensure the retention of existing talent. Efforts include incentivizing referral, recruitment, and retention and one-time hiring bonuses for vacant positions that are chronically hard to fill. Additionally, reviewing and reflecting on the results of employee surveys for newly hired/existing staff and conducting staff exit interviews has been prioritized. The CSB Human Resources and Finance departments also did a salary compression analysis for hard to fill positions, including 466 clinicians. Through all of these efforts, the CSB has been able to reduce the number of full-time vacancies to 146.

Diversion First

Diversion First is a cross-system initiative providing alternatives to incarceration for people with mental illness, co-occurring substance use disorders and/or developmental disabilities who come into contact with the criminal justice system for low-level and/or nonviolent offenses. This program continues to have a positive impact in our community and is possible due to Fairfax County's tremendous commitment and solid partnerships between the Fairfax-Falls Church Community Services Board, Office of the Sheriff, Fairfax County Police Department, Fire and Rescue Department, Courts, Department of Public Safety Communications (DPSC), other county agencies and the community.

Diversion First uses the Sequential Intercept Model, a national framework to inform strategies and community-based responses to the involvement of people with behavioral health issues in the criminal justice system. The Merrifield Crisis Response Center (MCRC) continues to grow to meet community needs to provide a continuum of crisis services. The MCRC provides onsite medical assessment, a partnership with Neighborhood Health, a Federally Qualified Health Center, to divert individuals from local Hospital Emergency Rooms. In the coming year, the CSB will add 23-hour crisis stabilization, a service designed for individuals who may need ongoing assessment and crisis intervention in a safe environment that is less restrictive than a hospital.

In FY 2022, the CSB and Fairfax County Police Department launched a co-responder team, comprised of a Crisis Intervention Team (CIT) trained police officer and a CSB Crisis Intervention Specialist. The team responds to calls for public safety services related to behavioral health issues and provides crisis de-escalation, resources, and linkages to needed services. Plans include expanded teams including Peer Support Specialists and a CSB "Behavioral Health Liaison" based at the Department of Public Safety Communications.

The CSB continues to provide Mobile Crisis Unit (MCU) services for individuals who are experiencing a mental health emergency and who need, but are unwilling or unable to seek, mental health treatment. community-based services. In addition, the Community Response Team (CRT), a CSB collaboration with Fire and Rescue provides outreach and care coordination to frequent utilizers of public safety services, with the goal of better outcomes for individuals served and more efficient utilization of public safety resources. To date, more than 600 individuals have been referred to the CRT program, and the program plans to add a second team to expand services in FY 2023.

The CSB also supports the Sheriff's Striving to Achieve Recovery (STAR) program, a peer led, trauma informed, jail-based addiction recovery program. In addition, the CSB Jail Diversion program, comprised of clinicians, peer support specialists and medical staff, provide intensive, community-based case management to individuals involved in the criminal justice system, assisting critical needs such as treatment, health care and housing.

The CSB has a strong partnership with the specialty dockets, providing program and treatment coordination for participants of the Veterans Treatment Docket, Drug Court and Mental Health Docket. Those who are diverted to one of these dockets participate in a structured program integrating treatment with court supervision. The CSB also closely collaborates with Court Services to serve individuals in the Supervised Release Program, which provides intensive supervision in the community in lieu of incarceration.

Diversion First also includes a robust system of community-based behavioral health treatment, peer recovery support and housing to support stability, self-sufficiency skills and long-term independence. Diversion First is grounded in the commitment of multiple agencies to collaboratively, develop innovation solutions, and fill identified gaps to serve this vulnerable population. Full implementation of Diversion First will require not only a sustained commitment from County, city, and community leaders, but also additional investments from the Commonwealth to support the full continuum of crisis services.

Increased Use of Opioids

While we saw a reduction of overdoses through 2019, the ongoing COVID-19 pandemic brought new challenges requiring us to adjust our opioid response strategies. Our focus remained on reducing deaths from opioids, improving the quality of life of individuals impacted by opioid use disorder, and using data to describe the problem, target and improve interventions, and evaluate effectiveness. In the Fairfax Health District (inclusive of the County of Fairfax and cities of Fairfax and Falls Church), while the number of fatal overdoses trended higher in 2020 and 2021, relative to 2018 and 2019, the increase was not as dramatic as that observed statewide and nationally.

According to the Fairfax County Opioid Response Plan between 2007 and 2021, a total of 1,247 drug overdose deaths (of all types) were reported among residents of the Fairfax Health District. Notably, between 2007 and 2015, the number of all drug overdose deaths ranged from 40 to 89, but since 2016, over 100 fatal overdoses have occurred every year. Throughout this period, opioid overdoses accounted for most of the overdose deaths. Within the opioid deaths, there was a shift from overdose deaths being mostly caused by prescription opioid drugs in 2007 (34 of 45 deaths, or 76 percent) to most deaths in 2021 being caused by fentanyl (103 of 111, or 93 percent). Throughout the same period, heroin deaths declined from constituting 29 percent of deaths in 2007 to 11 percent of deaths in 2021. Statewide, there has been a similar upward trend in deaths from fentanyl overdoses while deaths from heroin and prescription opioid drugs have remained steady in the last few years. National data shows a spike in overdose deaths from synthetic opioids other than methadone (primarily fentanyl) starting in 2016 and continuing into 2020 (the year for which complete data are available).

Since most fatal overdoses in the Fairfax Health District in 2020 and 2021 involved fentanyl, the CSB now provides fentanyl test strips (FTS) to individuals participating in various programs. Expansion of this practice to other county agencies is being explored. Individuals who are using any type of opioid have priority for CSB substance use disorder services and can walk into the Sharon Bulova Center, without prior appointment, to receive a screening and assessment for services. CSB also continues to expand the use of Medication Assisted Treatment (MAT), which involves the provision of medications plus nursing services, community case management, and in-home supports to help individuals remain opioid-free. To promote recovery and community inclusion, CSB is expanding peer support services to help meet the needs of various populations. Additional peer support specialists are being used across the continuum of services for substance use/co-occurring disorders. CSB is also expanding its telehealth services, which was expedited through changes to federal and state rules/regulations during the COVID-19 pandemic. Many of these changes will remain in the future. This is positive for CSB's substance use treatment services as innovative solutions are needed to ensure timely treatment and access to needed medications.

In addition to providing treatment, CSB is the lead County agency for the education component of the County's Opioid and Substance Abuse Task Force. The CSB provides frequent community and media presentations about opioid use and resources for treatment. CSB's community efforts also include training non-medical personnel to administer the life-saving opioid- reversal medication naloxone.

Identified Trends and Future Needs

In the dynamic field of behavioral health care, multiple influences such as changes in public policy and community events shape priorities and future direction. Some of the current trends on the horizon include:

Virginia Legislative Reforms

Building on mental health reforms made in recent years, the 2017 Virginia General Assembly enacted STEP-VA, (System Transformation Excellence and Performance in Virginia), which mandated that CSBs provide new core behavioral health services. STEP-VA has been underfunded by the state since its inception. Despite this repeated underfunding, the Fairfax-Falls Church CSB has been able to begin providing all the mandated services.

The implementation of mandated STEP-VA services continues to be further complicated by the nationwide shortage in the behavioral health work force, compounded by salary compression for CSB staff and attrition rates, and impacted by the administrative burden of evolving regulatory requirements for service delivery. As additional mandates are implemented, the chasm between the funding the state provides and the actual costs of providing such services in Fairfax County continues to grow. This funding gap was further exacerbated as the Commonwealth began approving new behavioral health reform mandates that operate in tandem with STEP-VA, such as the Marcus Alert initiative (enacted during the 2020 General Assembly special session).

Behavioral Health System Transformation and Managed Care

Driven by Medicaid expansion and Virginia's worsening state hospital bed crisis, the Virginia Department of Medical Assistance Services (DMAS) is implementing a new state model in collaboration with DBHDS to bring significant changes to Medicaid-funded behavioral health services. Medicaid is the single largest payment source for many of Virginia's mental health providers. The Behavioral Health Redesign for Access, Value and Outcomes project, Project BRAVO, is transforming services covered by DMAS. Medicaid has transformed reimbursement for intensive community based and crisis services.

In FY 2018, Virginia expanded Medicaid. Since that time the CSB has significantly reduced the number of uninsured individuals. CSB has made significant changes to its healthcare revenue cycle business operations to reflect best practices in the industry.

The Hospital Bed Crisis

The Fairfax-Falls Church CSB continues to implement strategies to address the bed crisis. The ongoing local investments in behavioral health services help ensure one of the lowest per capita hospitalization rates in the Commonwealth (6 citizens per every 100,000 compared to the statewide average of 15 per 100,000). The Fairfax-Falls Church CSB and other CSBs in the Northern Virginia region also continue efforts to increase Temporary Detention Order (TDO) acceptance rates at private hospital partner facilities to decrease TDOs at state hospitals. CSB has also dedicated two full- time staff to continuously search for vacant psychiatric hospital beds. If the remainder of the state hospitalized individuals at the same low per capita rate as Fairfax, DBHDS would be able to close a state hospital and still have capacity in the hospital system.

The Extraordinary Barriers List (EBL) is a measure of community capacity to meet the individual needs in the community in state hospitalization. Individuals on the EBL exacerbate the bed crisis by retaining individuals who could be discharged if there was appropriate community capacity to meet their needs. This inadequate community capacity remains one of the main contributing factors to the bed crisis. In the last quarter of FY 2021, Fairfax had 14 individuals on the EBL, of which 13 needed a 24-hour residential community placement. Based on the cost of this level of care in the Fairfax-Falls Church CSB directly operated, vendor operated, or regionally contracted programs, between $745,096 and $1,210,986 would allow these 13 individuals to move into the community and free up critical state hospital bed space. The NVMHI average cost per patient day in FY 2020 was $1,043.60 and thus the cost to keep these individuals hospitalized for one year is $4,951,882, far greater than the cost to provide appropriate community based residential services.

Developmental Disabilities Services

The CSB continues to experience significant change as the Commonwealth works to make progress under the 2012 United States Department of Justice Settlement Agreement (DOJSA). The Commonwealth closed institutions (training centers), shifted services into the community and restructured Medicaid waiver funding to comply with the agreement. The redesigned waivers only partially address the chronic underfunding of community services, and waiver rates continue to be well below the cost of providing necessary services due to high costs of real estate and service delivery in Northern Virginia. Without sufficient Medicaid waiver reimbursement rates, providers will continue to struggle with increasing capacity.

The new requirements for enhanced support coordination include monthly, rather than quarterly, face-to-face visits, increased monitoring, and extensive documentation. The DOJSA also requires enhanced support coordination services for certain individuals on the Medicaid Waiver waitlist, those with waivers who live in larger group homes, or have other status changes. With the Commonwealth unable to exit the settlement agreement at the assigned date of July 1, 2021, DBHDS has continued to implement new service requirements to the CSB. The number and complexity of these new requirements accompanied with the short implementation timeline is making it extremely challenging for CSBs to appropriately partner with DBHDS to help them meet their DOJ settlement agreement requirements. It is expected that these requirements will continue well into 2023, as the DOJ has made clear the agreement will continue until all settlement provisions have been met.

Pursuant to DOJSA, CSBs throughout the Commonwealth are now the single point of eligibility determination and case management for individuals with developmental disabilities. As a result, CSB's role and oversight responsibility have grown, and the number of people served is increasing. This increase in demand and responsibility has led to resource challenges, including insufficient public and private provider capacity, insufficient Medicaid waiver rates for the Northern Virginia area, and insufficient state/federal funding to support the system redesign costs. For CSB to manage the workload of coordinating support for individuals receiving new Medicaid waivers, it is estimated to require one new support coordinator position for every 20 new Medicaid waivers. CSB staff are also working to meet the case management needs of more than 2,684 Fairfax-Falls Church residents on the state waiting list for Medicaid waivers.

Employment and Day Services
The number of special education graduates with developmental disabilities seeking employment and day support services after graduation continues to place demands on the CSB. Services provided to these individuals are largely funded through local dollars. CSB transition support coordinators work with students and their families to identify day and employment options and possibilities.

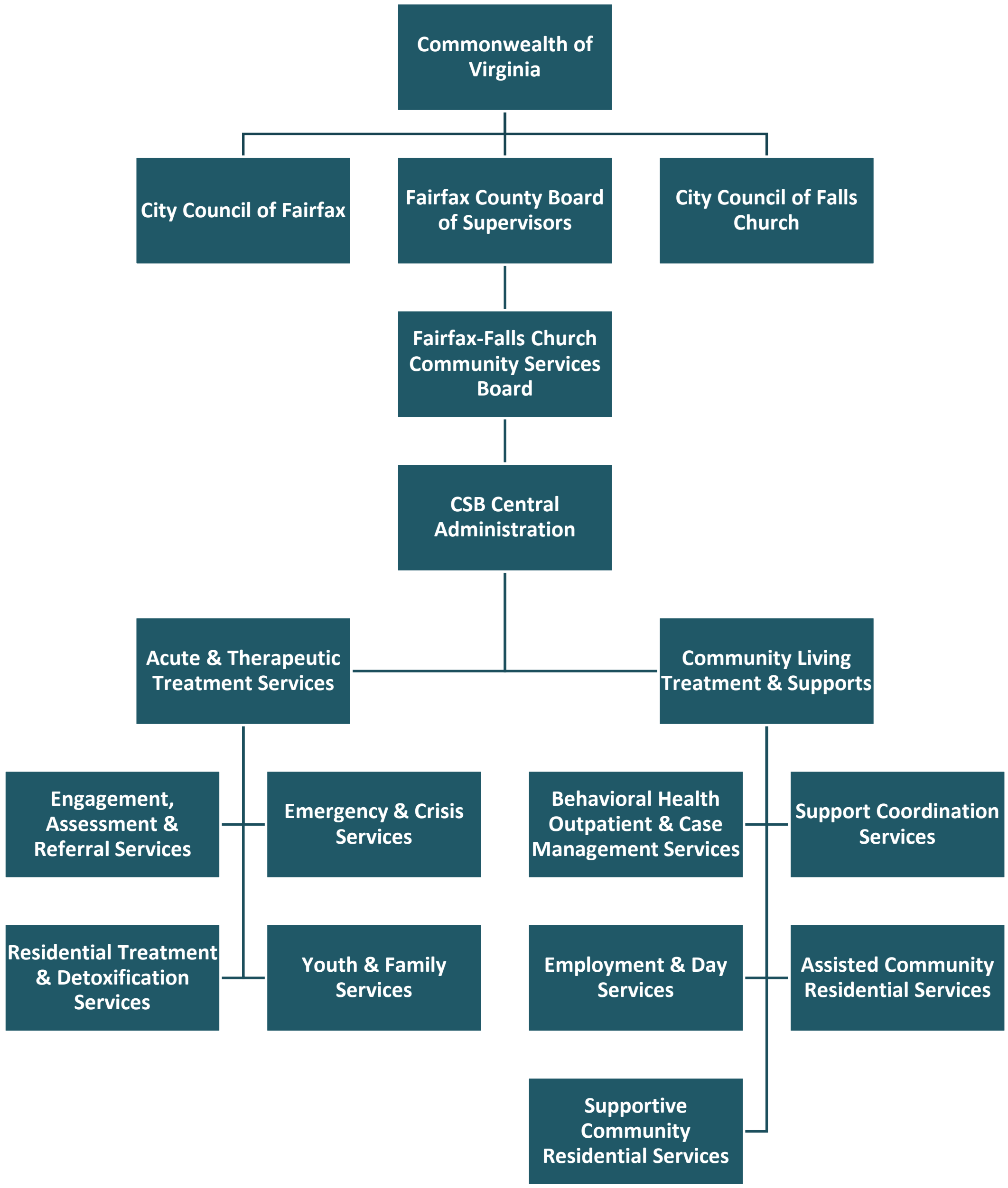
As directed by the Board of Supervisors, CSB worked with Human Services agencies and the Welcoming Inclusion Network to develop options for funding various levels of services for EDS and presented these options to the Board of Supervisors on December 11, 2018. While these efforts continued in FY 2022, CSB EDS continued to make significant adjustments due to the pandemic.

Relationship with Boards, Authorities, and Commissions
As one of the County's official Boards, Authorities, and Commissions (BACs), the CSB works with other BACs and numerous other community groups and organizations. It is through these relationships that broader community concerns and needs are identified, information is shared, priorities are set, partnerships are strengthened, and the mission of the CSB is carried out in the community.

Examples include:

- Alcohol Safety Action Program Local Policy Board
- Community Action Advisory Board (CAAB)
- Community Criminal Justice Board (CCJB)
- Community Policy and Management Team (CPMT), Fairfax-Falls Church
- Community Revitalization and Reinvestment Advisory Group
- Criminal Justice Advisory Board (CJAB)
- Fairfax Area Disability Services Board
- Fairfax Community Long-Term Care Coordinating Council
- Health Care Advisory Board
- Oversight Committee on Drinking and Driving
- Fairfax County Redevelopment and Housing Authority
- Fairfax County Planning Commission
- Northern Virginia Regional Commission

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$122,114,096	$144,386,423	$144,386,423	$150,339,995
Operating Expenses	47,329,447	59,532,746	68,904,185	60,320,330
Capital Equipment	514,898	0	419,866	0
Subtotal	**$169,958,441**	**$203,919,169**	**$213,710,474**	**$210,660,325**
Less:				
Recovered Costs	($1,703,159)	($1,568,760)	($1,568,760)	($1,568,760)
Total Expenditures	**$168,255,282**	**$202,350,409**	**$212,141,714**	**$209,091,565**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1095 / 1091	1105 / 1100.5	1105 / 1100.5	1102 / 1097.5

This department has 85/80.8 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$5,953,572**
An increase of $5,953,572 in Personnel Services includes $2,705,732 for a 2.00 percent market rate adjustment (MRA) for all employees and $2,500,013 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $747,827 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Contract Rate Increases **$2,066,260**
An increase of $2,066,260 in Operating Expenses supports negotiated contract rate adjustments for eligible providers of developmental disabilities, serious emotional disturbance, mental illness and/or substance use disorders, FASTRAN, as well as CSB-wide administrative services.

Department of Vehicle Services Charges **$10,153**
An increase of $10,153 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Transfer of Custodial Services **($160,750)**
A decrease of $160,750 is associated with the transfer of custodial services at the Gartlan Center and the Reston Human Services Building from Fund 40040, Fairfax-Falls Church Community Services Board, to Agency 08, Facilities Management Department. Fund 40040 is currently paying for services associated with these two facilities that house multiple agencies. To simplify the process, FMD will be budgeted for and pay the costs associated with all facilities that house multiple agency users starting in FY 2024.

Transfer of Diversion First Housing **($890,679)**
A decrease of $890,697 is associated with the transfer of Diversion First Housing services from Fund 40040, Fairfax-Falls Church Community Services Board, to Agency 38, Housing and Community Development. With the growth of the Diversion Program and in the interest of efficiency and best practice, it has been determined that HCD should assume housing management responsibilities, eliminating the need for the CSB to act as an intermediary.

Transfer of Pathway Homes Shelter Plus **($237,400)**
A decrease of $237,400 is associated with the transfer of the Fairfax County annual allocation to Pathway Homes from Fund 40040, Fairfax-Falls Church Community Services Board, to Agency 38, Housing and Community Development. This allocation supports three Continuum of Care grant-funded projects from the U.S. Department of Housing and Urban Development and better aligns with the work of HCD.

Position Reduction **$0**
A review of positions for potential reduction was conducted and 3/3.0 FTE positions will be eliminated in Fund 40040, Fairfax-Falls Church Community Services Board. Based on current budget constraints, the positions are unfunded and can be eliminated without adversely impacting agency operations.

General Fund Transfer
The FY 2023 budget for Fund 40040, Fairfax-Falls Church Community Services Board, requires a General Fund Transfer of $171,934,659, an increase of $6,741,156 over the FY 2023 Adopted Budget Plan, primarily due to additional funding to support employee pay increases and contract rate adjustments for eligible providers, offset by a transfer to Agency 08, Facilities Management Department, for custodial services, and a transfer to Agency 38, Housing and Community Development, for Diversion First Housing and the Pathway Homes Shelter Plus program.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$9,791,305**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $9,791,305, including $6,039,330 in encumbered carryover, consisting primarily of ongoing contractual obligations, residential treatment and health related services, medical and laboratory equipment and supplies, and building maintenance and repair services. Also included is an appropriation of $3,500,000 to implement a new electronic health record solution for the agency and an increase of $251,975 for FASTRAN related services and operations.

Cost Centers

CSB Central Administration

CSB Central Administration Unit (CAU) provides leadership to the entire CSB system, supporting over 20,000 individuals and their families, more than 70 nonprofit partners, and CSB employees. The CSB executive staff oversees the overall functioning and management of the agency to ensure effective operations and a seamless system of community services and key supports. CAU staff also provides support to the 16 citizen members of the CSB Board and serves as the liaison between the CSB; Fairfax County, the Cities of Fairfax and Falls Church; DBHDS; Northern Virginia Regional Planning; and the federal government.

The CAU is responsible for the following functions: health care regulatory compliance and risk management; communications and public affairs; consumer and family affairs; facilities management and emergency preparedness; business and administrative support operations, inclusive of the benefits/eligibility team and patience assistance program; management of the technology functions including the Electronic Health Record; oversight of Health Planning Region initiatives; organizational development and training; and data analytics and evaluation.

Medical Services

Medical Services provides and oversees psychiatric/diagnostic evaluations; medication management; pharmacy services; physical exams/primary health care and coordination with other medical providers; psychiatric hospital preadmission medical screenings; crisis stabilization; risk assessments; residential and outpatient detoxification; residential and outpatient addiction medicine clinics using medication assisted treatment (MAT); intensive community/homeless outreach; jail-based forensic services; public health and infectious diseases; and addiction medicine and associated nursing/case management. Nurses work as part of interdisciplinary teams and have several roles within the CSB, including medication administration and monitoring, psychiatric and medical screening, case management, and assessment and education and counseling.

A focus on whole health is a priority for Medical Services and key to the overall wellness of people served by the CSB. A current strategic priority is the development and implementation of integrated primary and behavioral health care. Another priority is responding to the opioid crisis by significantly expanding capacity to provide MAT. Also, of continuing importance, is the CSB's Patient Assistance Program (PAP) which arranges for the provision of ongoing, free prescription medications to eligible consumers with chronic conditions.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$46,348,450	$52,287,609	$57,470,298	$55,443,809
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	250 / 249.5	250 / 249.5	254 / 253.5	254 / 253.5

Acute and Therapeutic Treatment Services

Engagement, Assessment, and Referral Services

Engagement, Assessment, and Referral Services (EAR) serves as the primary point of entry for the CSB to help individuals get appropriate treatment that meets their needs. CSB's Priority Access Guidelines determine which individuals are referred to services in the community versus those who qualify for CSB services. EAR provides information about accessing services both in the CSB and the community, as well as assessment services for entry into the CSB service system. These services include an Entry and Referral Call Center that responds to inquiries from people seeking information and services and an Assessment Unit that provides comprehensive screening, assessment, and referral. Individuals can come in person to the CSB's Merrifield Center, without prior appointment, to be screened for services. CSB also offers a free, online screening tool from the County website to help people assess whether they or someone they care about need to seek help for a mental health or substance use issue. The goal of EAR is to engage people in need of services and/or support, triage people for safety, and connect people to appropriate treatment and support. People seeking information about available community resources or who are determined to be ineligible for CSB services are linked with other community services when possible.

Wellness, Health Promotion, and Prevention Services (WHPP) focuses on strengthening the health of the entire community. By engaging the community, increasing awareness, and building and strengthening skills, people gain the capacity to handle life stressors. Requests for trainings such as Mental Health First Aid (MHFA), QPR (Question, Persuade, Refer) continue to increase in demand from parents, professionals, and the community. Another important and much attended training, REVIVE! Rescuer Training helps participants understand opioids and how opioid overdoses happen. Participants learn the signs of an overdose and how to respond to an overdose emergency. All WHPP's trainings and initiatives have seen a considerable increase in enrollment and play a vital role in our community's emotional health and ability to handle challenges related to mental health concerns and substance misuse.

Emergency & Crisis Services

Emergency and Crisis Services are available to anyone in the community with an immediate need for short-term crisis intervention related to substance use or mental illness. CSB Emergency Services staff provides recovery-oriented crisis intervention, crisis stabilization, risk assessments, evaluations for emergency custody orders, voluntary and involuntary admission to public and private psychiatric hospitals, and assessment for admission for services in three regional crisis stabilization units. The CSB's emergency services site at the Sharon Bulova Center is open 24/7. Staff can also provide psychiatric and medication evaluations and prescribe and dispense medications. Twenty-three-hour crisis stabilization services are scheduled to launch in the coming months to provide outpatient crisis stabilization for up to four individuals at a time as a least restrictive alternative to inpatient psychiatric admission.

Located within CSB emergency services is the Merrifield Crisis Response Center (MCRC), part of the County's Diversion First initiative. Law enforcement officers who encounter individuals in need of mental health services can bring them to the MCRC, rather than to jail, and transfer custody to a specially trained Crisis Intervention Team (CIT) law enforcement officer at MCRC. The individual can then receive a clinical assessment from emergency mental health professionals and links to appropriate services and supports. On site medical clearance for psychiatric hospitalization and/or admission to crisis stabilization units is available by Neighborhood Health, a Federally Qualified Health Center. Based out of the MCRC are mobile teams including a mobile crisis unit and co-responder teams with Fairfax County Fire and Rescue and Fairfax County Police Department that provide response in the community for individual's that are super utilizers of public safety and 911 behavioral health calls for service. Efforts are underway to further expand these teams in the community.

The Court Civil Commitment Program provides "Independent Evaluators" (clinical psychologists) to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization.

The Wellness Circle Crisis Stabilization Unit program offers individuals experiencing an acute psychiatric crisis an alternative to hospitalization. It is an intensive, short-term (7-10 days), community-based residential program for adults with severe and persistent mental illness, including those who have co-occurring substance use disorders and provides medical detox services for individuals with a primary mental health diagnosis.

Residential Treatment & Detoxification Services

Residential Treatment Services (Fairfax Detoxification Center, Crossroads, New Generations, A New Beginning, A New Direction, Residential Support Services, and Cornerstones) offers comprehensive services to adults with substance use disorders and/or co-occurring mental illness who have been unable to maintain stability on an outpatient basis. At admission, individuals have significant impairments affecting various life domains, which may include criminal justice involvement, homelessness, employment, impaired family and social relationships, and health issues.

The Fairfax Detoxification Center provides a variety of services to individuals in need of assistance with their intoxication/withdrawal states. The center provides clinically-managed (social) and medical detoxification; buprenorphine detoxification; daily acupuncture (acudetox); health, wellness, and engagement services; assessment for treatment services; HIV/HCV/TB education; universal precautions education; case management services; referral services for follow-up and appropriate care; and an introduction to the 12-Step recovery process. The residential setting is monitored continuously for safety by trained staff. The detox milieu is designed to promote rest, reassurance, and recovery.

Continuing care services are provided to help people transition back to the community. Specialized services are provided for individuals with co-occurring disorders, pregnant and post-partum women, and people whose primary language is Spanish.

Youth & Family Services

Youth and Family Services (Y&F) provides assessment, education, therapy and case management services for children and adolescents ages 3 through 18 who have mental health, substance use and/or co-occurring disorders. All services support and guide parents and treat youth who have, or who are at risk for, serious emotional disturbance. The CSB maintains a close partnership with the Children's Services Act (CSA) program and Healthy Minds Fairfax. Together, CSB and these partners work to maximize local and state funds to provide comprehensive services to at-risk youth. Programs are funded through state block grants, as well as County, state, and federal funding. Revenue is also received from Medicaid, private insurance, and fees for service. Services are provided at four CSB clinics located throughout the County, as well as schools and juvenile court programs.

Child, Youth, and Family Outpatient Services provides mental health and substance use disorder treatment and case management for children, adolescents, and their families. Services are provided using evidenced-based and evidence-informed practices for youth who have, or who are at-risk of developing, a serious emotional disturbance and for those who have issues with substance use or dependency. Youth may be experiencing emotional or behavioral challenges, difficulties in family relationships, alcohol use, or drug use. Youth services include psychological evaluations, behavioral health care assessments, competency evaluations, urgent and crisis interventions, psycho-educational groups, and short-term individual and family treatment.

Youth and Family Intensive Treatment Services offers a variety of services to support youth and their families. The Resource Team provides state-mandated hospital discharge planning, behavioral health consultation, case management, and access to privately provided intensive treatment funded through CSA and the Mental Health Initiative. Wraparound Fairfax provides an intensive level of support for youth with complex behavioral health issues who are at high-risk for out-of-home placement, or who are currently served away from home and are transitioning back to the community.

FY 2022 saw two community trends driving the work of the Youth and Family Service area. The return of students to on-site learning in the spring of 2021 resulted in a surge of referrals from Fairfax County Public Schools (FCPS) to the CSB. Early in calendar year 2022 the opioid epidemic began directly impacting Fairfax youth. Our newest collaboration with the schools resulted in our new direct referral process. While the numbers are not yet large, the CSB has seen a continual increase in referrals of opioid using youth, primarily from public safety agencies. Many of these youth needed more intensive services than outpatient and Y&F collaborated with community partners to put them in place. CSB quickly mobilized additional resources and increased partnerships to address the needs in the community.

Healthy Minds Fairfax, a program of Y&F, coordinates a full range of mental health and substance abuse services for children and youth across multiple county agencies, the school system and private treatment providers. The program works to help youth and families in the Fairfax-Falls Church community access mental health and substance abuse services and improve the quality of those services. Staff continued to build and strengthen partnerships with stakeholders & community service providers towards meeting the needs of the children's mental health crisis and filling the gaps in services as well as providing more resources.

During FY 2022, CSB enhanced COVID-19 response for school direct referrals to meet mental health needs of children in the school that the staff were seeing as children returned to classrooms. The Student Assistant Program (SAP) is a collaboration between the CSB and Fairfax County Public Schools (FCPS) to assist students and their families with substance use disorder treatment and/or education. The program received over 100 referrals. In collaboration with Children's Services Act (CSA) staff, CSB increased case management capacity, expedited access to intensive care coordination services and created policies expanding emergency access to CSA services for youth at risk of hospitalization. The agency also started preparing for the launch of the FY 2023 youth medication assisted treatment program. The program's inception is one of many CSB and county responses to the opioid crisis plaguing youth. The Y&F program has become one of very few referral sources for youth using opioids. Needs often stretch beyond the levels of care provided to assist with the statewide gap in services and community's eminent need for higher levels of care for this population.

To serve the older youth/young adult population, CSB launched the Turning Point program with multi-year grant funding from the Virginia Department of Behavioral Health and Developmental Services. CSB was subsequently awarded a grant through the Substance Abuse and Mental Health Services Administration (SAMHSA) to expand services for those who are considered at risk for psychosis, from ages 14 to 25. Turning Point provides a way to intervene rapidly after a first episode of psychosis, and to provide wraparound services for the young person with the goal of getting them re-engaged in the community and less dependent on a service system. The early intervention program helps young people and their families understand and manage symptoms of mental illness and/or substance use disorder, while also building skills and supports that allow them to be successful in work, school, and life in general

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$46,719,766	$55,358,623	$55,737,275	$57,402,866
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	365 / 363	372 / 369.5	370 / 367.5	367 / 364.5

Community Living Treatment and Supports

Behavioral Health Outpatient & Case Management Services (BHOP)

Behavioral Health Outpatient and Case Management Services includes outpatient programming, case management, nurse and medication management, adult partial hospitalization, and continuing care services for people with mental illness, substance use disorders and/or co-occurring disorders. Individuals served may also have co-occurring developmental disabilities.

Outpatient programs include counseling (individual, group, and family) for adults. Services help people make behavioral changes that promote recovery, develop problem-solving skills and coping strategies, and develop a positive support network in the community. Intensive outpatient services are provided for individuals who would benefit from increased frequency of services. Continuing care services are available for individuals who have successfully completed more intensive outpatient services but who would benefit from periodic participation in group therapy, monitoring, and service coordination to connect effectively to community supports.

Case management services are strength-based, person-centered services for adults with serious and persistent mental or emotional disorders and who may also have co-occurring substance use disorders. Services focus on interventions that support recovery and independence and include supportive counseling and employment services focused on improving quality of life, crisis prevention and management, psychiatric and medication management and group and peer supports. The goal of case management services is to work in partnership with individuals to stabilize behavioral health crises and symptoms, facilitate a successful life in the community, help manage symptom reoccurrence, build resilience, and promote self-management, self-advocacy, and wellness. In addition to outpatient case management, staff are deployed to case management at community facilities including Lincolnia and Stevenson Place assisted living facilities, and New Horizons intensive residential services program.

Nursing and Medication Management: BHOP provides medication management at four major sites via medication clinics that are staffed by LPNs, Nursing RN Case Managers, and Prescribers. The medical staff works collaboratively with the rest of the team and an on-site pharmacy to provide routine psychotropic medication management and distribution to include injections, linkage to primary care providers, metabolic profiling, and acute care as it arises on site.

Adult Partial Hospitalization (APH) programs provide intensive recovery-oriented services to adults with mental illness or co-occurring disorders coupled with other complex needs. Services are provided within a day programming framework and are designed to help prevent the need for hospitalization or to help people transition from recent hospitalization to less-intensive services. APH focuses on helping individuals develop coping and life skills, and on supporting vocational, educational, or other goals that are part of the process of ongoing recovery. Services provided include service coordination, medication management, psycho-educational groups, group and family therapy, supportive counseling, relapse prevention, and community integration.

Psychosocial rehabilitation services provide a period for adjustment and skills development for persons with serious mental illness, substance use, and/or co-occurring disorders who are transitioning to employment. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, health literacy, pre-vocational services, and community integration. CSB contracts with community partners to provide psychosocial rehabilitation services to individuals who have limited social skills, have challenges establishing and maintaining relationships, and need help with basic daily living activities.

Turning Point First Episode Psychosis Program is an evidence-based, grant-funded, Coordinated Specialty Care (CSC) program for young adults between the ages of 16 and 30 who have experienced the onset of psychosis within the past twenty-four months. Turning Point helps participants and their families to better understand and manage symptoms of psychosis, while building skills and supports that allow them to be successful in work, school, and life. Turning Point is a transitional treatment program, and participants typically receive specialized services for approximately two years. Services include supported employment and education, peer support, psychiatric services, individual and group therapy, and family psychoeducation and support. Turning Point - Clinically High Risk for Psychosis (CHRP) provides additional services for those (aged 14 to 25) at high risk for a first episode of psychosis.

Support Coordination Services

Support Coordination Services provide a continuum of case management services for people with developmental disabilities and their families, engaging with them to provide long-term, intensive level services and supports. Services provided include assessment & eligibility, targeted and monitoring case management, and school transition. CSB support coordinators engage with individuals and families in a collaborative person-centered process to identify needed services and resources through an initial and ongoing assessment and planning process. They then link the individual to services and supports, coordinate and monitor services, provide technical assistance, and advocate for the individual. These individualized services and supports may include medical, behavioral, educational, employment/vocational, housing, financial, transportation, recreational, legal, and problem-solving skills development services. Support coordinators assess and monitor progress on an ongoing basis to make sure that services are delivered in accordance with the individual's wishes and regulatory standards for best practice and quality. Support Coordination services are directly and extensively impacted by the Department of Justice Settlement Agreement with the Commonwealth of Virginia, Department of Behavioral Health and Developmental Services. This agreement was reached in January 2012 and the Commonwealth's Commissioner has indicated a goal to exit the agreement by December 2023. A critical priority of the settlement is to reduce the Priority 1 (P1) waitlist for Medicaid Waivers. At present, the CSB has 971 individuals in P1 waitlist status. Strategies to mitigate workforce and private provider capacity challenges are needed to manage significant growth associated with investment in Medicaid Waiver reduction for support coordination and related services (i.e., residential, employment and day, psychiatric, emergency, behavioral health, diversion and jail-based services, etc.).

Employment & Day Services

Employment and Day Services provides assistance and employment training to improve individual independence and self-sufficiency to help individuals enter and remain in the workforce. Employment and day services for people with serious behavioral health conditions and/or developmental disabilities are provided primarily through contracts and partnerships with private, nonprofit, and/or public agencies. This service area includes developmental services; sheltered, group, and individualized supported employment; self-directed employment services; and psychosocial rehabilitation, including the Turning Point program.

Developmental services provide self-maintenance training and nursing care for people with developmental disabilities who have severe disabilities and conditions and need various types of services in areas such as intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily and community living skills, and employment. Sheltered employment provides employment in a supervised setting with additional support services for habilitative development. Group supported employment provides intensive job placement assistance for community-based, supervised contract work and competitive employment in the community, as well as support to help people maintain successful employment. Individualized supported employment helps people work in community settings, integrated with workers who do not have disabilities.

The Self-Directed Services (SDS) program provides a programmatic and cost-saving alternative to traditional day support and employment services. CSB provides funds directly to families who can purchase customized services for a family member. Services can include community participation and integration; training in safety, work/work environment, and social/interpersonal skills; and participation in community-based recreational activities, work, or volunteer activities. SDS staff helps the family identify resources and provides technical assistance. Funding for each SDS contract is calculated at 80 percent of the weighted average cost of traditional day support and employment services. The annualized cost avoidance is approximately $4,000 per person. This results from families not having to pay for personnel, overhead, and other expenses that a traditional service provider must incur.

Psychosocial rehabilitation services provide a period for adjustment and skills development for persons with serious mental illness, substance use, and/or co-occurring disorders who are transitioning to employment. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, health literacy, pre-vocational services, and community integration. CSB contracts with community partners to provide psychosocial rehabilitation services to individuals who have limited social skills, have challenges establishing and maintaining relationships, and need help with basic daily living activities.

Turning Point is an evidence-based, grant-funded, Coordinated Specialty Care (CSC) program for young adults between the ages of 16 and 25 who have experienced the onset of psychosis within the past twenty-four months. Turning Point helps participants and their families to better understand and manage symptoms of psychosis, while building skills and supports that allow them to be successful in work, school, and life. Turning Point is a transitional treatment program, and participants typically receive specialized services for approximately two years. Services include supported employment and education, peer support, psychiatric services, individual and group therapy, and family psychoeducation and support.

The CSB's Supported Employment program helps people with disabilities and/or people who are in recovery work towards life goals that involve getting and keeping a job in the competitive labor market, learning about career choices and barriers to employment, volunteering in the community, completing a GED, and continuing their education through college or industry certification. An employment specialist, called a workforce specialist or job coach, assists individuals to find and maintain employment. The Supported Employment program works with individuals who are receiving mental health and/or substance use disorder services from the CSB and can also work with people who are receiving services from another provider in the community.

The CSB directly provides and also contracts with community partners to provide Psychosocial and/or Supported Employment. The EDS division continues to evolve to include administrative oversight of contracts for other CSB divisions. While the contract budgets remain with the divisions that provide an identified service and content expertise for identified services remains with identified division leaders, expertise in contract solicitation, administration, and management, including data management and reporting sits with dedicated Contract & Data Managers on the EDS team. Consequently, the overarching division name will change to Contracts and Supportive Services, with EDS maintaining its current cost center and budget detail under the new division. These contracted and collaborative services include a full spectrum of residential services to individuals with behavioral health and developmental disabilities, as we'll as peer services. As division capacity permits, administrative oversight of all other service-specific contracts is anticipated.

Special Housing Projects are also supported under the EDS Division Director as appropriate for the planned over-arching name change to Contracts and Supportive Services. The CSB's special housing projects area includes DBHDS Permanent Supportive Housing (PSH), Diversion First Housing Program, Shelter Plus Care program, Brain Foundation collaboration, coordination of the CSB portion of mainstream housing vouchers, multiple housing projects coordinated with the Department of Housing and Community Development (HCD) through coordinated entry process, Flexible Funding program, Tenancy Supports program and other special leasing or property management projects. All programs support CSB individuals in need of prioritized housing for special need populations with additional community supports to help them maintain their housing.

Community Residential Services: Assisted & Supportive

Assisted Community Residential Services (ACRS) provides an array of needs-based, long-term residential supports for individuals with developmental disabilities. Supports are not time limited, are designed around individual needs and preferences, and emphasize full inclusion in community life and a living environment that fosters independence. These group homes and supervised apartment programs are directly operated by ACRS and include nursing care coordination, staff training on integrated healthcare protocols and nursing services to meet increasingly complex medical needs of program participants. Along with medical and healthcare assistance, supports provided include assistance with activities of daily living; educational and civic interests; transportation; and sustaining day and employment services.

Supportive Community Residential Services (SCRS) provides a continuum of residential services with behavioral health supports of varying intensity that help adults with serious mental illness or co-occurring substance use disorders live successfully in the community. Individuals live in a variety of settings (treatment facilities, apartments, condominiums, and houses) across the County. The services are provided based on individual need, and individuals can move through the continuum of care. Individuals admitted to SCRS typically have had multiple psychiatric hospitalizations, periods of homelessness, justice system involvement, and interruptions in income and Medicaid benefits. The programs offer secure residence, direct supervision, counseling, case management, psychiatric services, medical nursing, employment, and life-skills instruction to help individuals manage, as independently as possible, their primary care, mental health, personal affairs, relationships, employment, and responsibilities as good neighbors. SCRS is comprised of Residential Intensive Care (RIC) programs and Supportive Shared Housing Program (SSHP) programs. RIC offers community-based, intensive residential services of up to 24/7 monitoring of medication and psychiatric stability. Counseling, supportive, and treatment services are provided daily in a therapeutic setting. SSHP provides residential support and case management in a community setting. Fairfax County's Department of Housing and Community Development (HCD) and the CSB operate these designated long-term permanent subsidized units that are leased either by individuals or the CSB. As DBHDS continues to drive adaptation of supervised programs towards a permanent supportive housing model with the use of housing vouchers and grant funded housing services, it is anticipated that SCRS will adapt, and transition staff supports from CSB leased settings to service recipient-leased residences.

Many of the assisted and supportive residential programs are provided through various housing partnerships and contracted service providers. While services are primarily provided directly to adults, some contracted supports are provided to families for family-arranged respite services to individuals with developmental disabilities, regardless of age. Contracted services include: an Assisted Living Facility (ALF) with 24/7 care for people with serious mental illness and medical needs; an intensive residential program for 16 individuals with serious mental illness, many of whom are transitioning from psychiatric hospitals or seeking more intensive services to avoid hospitalization; Intermediate Care Facilities (ICFs) that provide 24/7 supports for individuals with developmental disabilities and highly intensive medical and/or behavioral support needs; group homes that provide 24/7 supports (small group living arrangements, usually four to six residents per home); supervised apartments that provide community-based group living arrangements with less than 24-hour care; daily or drop-in supports based on individual needs and preferences to maintain individuals in family homes, their own homes, or in shared living arrangements (such as apartments or town homes); short-term, in-home respite services and long-term respite services provided by a licensed 24-hour home for individuals with developmental disabilities; and emergency shelter services. Individualized

Purchase of Service (IPOS) is provided for a small number of people who receive other specialized long-term community residential services via contracts.

Diversion and Jail-Based Services
Diversion and Jail-Based Services provides treatment, engagement, and services to justice-involved individuals with behavioral health concerns. This treatment area includes community-based multi-disciplinary teams focused on diverting individuals away from the criminal justice system and into treatment. It also includes an interdisciplinary team at the Fairfax County Adult Detention Center (ADC) to provide crisis intervention, stabilization, and continuation of psychiatric medications, facilitation of emergency psychiatric hospitalization for individuals who are a danger to themselves or others, facilitation of substance use disorder treatment groups, release planning, and re-entry case management connecting individuals with community treatment and supports. The Diversion teams engage individuals prior to arrest, from the magistrates, with probation and pre-trial services, or from the courts. They provide an intensive level of treatment and support to enhance the individual's existing resources, link to ongoing supports, and help them attain their goals of community living without further justice involvement. Diversion and Jail- Based Services works closely with law enforcement, probation and pre-trial services, magistrates, courts, and with other CSB services such as Emergency, Detox, MAT, and Intensive Community Treatment Services. CSB partners with specialty courts to provide direct support for the Veterans Treatment Docket, the Drug Court and the Mental Health Docket Each of these efforts is focused in enhancing an individual's linkages to treatment services with the goal of reducing recidivism.

Intensive Community Treatment Services
Intensive Community Treatment Services includes Discharge Planning, Assertive Community Treatment (ACT), services for individuals who are adjudicated Not Guilty by Reasons of Insanity (NGRI), Projects for Assistance in Transition from Homelessness (PATH), and Intensive Case Management (ICM). Discharge planning services are provided to individuals in state psychiatric hospitals to link individuals to community-based services that enhance successful community-based recovery. Discharge Planners work collaboratively with the state hospital treatment team to develop comprehensive discharge plans. ACT is a multi-disciplinary team that provides enhanced treatment and support services for individuals with mental illness and co-occurring disorders. NGRI services include collaborating with state hospital staff, preparing and implementing conditional release plans, and submitting reports to the court on the person's progress and adjustment in the community. PATH is an outreach team meeting individual in the community who are homeless and connecting them to needed services, including healthcare, substance use treatment, shelter, and behavioral health services. Intensive Case Management (ICM) Teams provide intensive, community-based case management and outreach services to persons who have serious mental illness and/or co-occurring serious substance use disorders. Both ACT and ICM teams work with individuals who have acute and complex needs and provide appropriate levels of support and services where individuals live, work, and relax in the community. Many of the individuals served in these programs are homeless and have previously been hospitalized or involved with the criminal justice system. Services include case management, linking to community resources, crisis intervention, and medication management.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$75,185,518	$94,704,177	$98,934,141	$96,244,890
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	480 / 478.5	483 / 481.5	481 / 479.5	481 / 479.5

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

CSB CENTRAL ADMINISTRATION – 254 Positions			
1	Executive Director	1	Human Resources Generalist I
1	Deputy Director	1	Training Specialist III
1	Comm. Svs. Planning/Devel. Dir.	2	Training Specialists II
1	Finance Manager CSB	1	DD Specialist III
2	Policy and Information Managers	1	Info Tech Program Manager I
4	Management Analysts IV	1	Information Security Analyst I
13	Management Analysts III	3	Statistical and Data Specialists III
12	Management Analysts II	3	Statistical and Data Specialists II
4	Management Analysts I	1	Statistical and Data Specialist I
2	Financial Specialists IV	1	Data Analyst I
4	Financial Specialists III	3	Communications Specialists II
7	Financial Specialists II	1	Human Service Worker IV
6	Financial Specialists I	1	Human Service Worker III
2	Business Analysts IV	9	Human Service Workers II
5	Business Analysts III	33	Human Services Assistants
5	Business Analysts II	1	Volunteer Services Program Manager
1	Residential & Facility Development Manager	1	Administrative Associate
1	Information Officer III	4	Administrative Assistants V
1	Licensed Practical Nurse	21	Administrative Assistants IV
1	Human Resources Generalist III	14	Administrative Assistants III
5	Human Resources Generalists II	6	Administrative Assistants II
CSB Clinical Operations			
2	Deputy Directors	2	BHN Clinician/Case Managers
1	Assistant Deputy Director	7	Behavioral Health Specialists II
1	Psychiatrist	1	Behavioral Health Specialist I
1	Program Manager	1	Human Service Worker V
1	BHN Supervisor	1	Management Analyst I
1	Behavioral Health Supervisor	2	Licensed Practical Nurses
3	Behavioral Health Sr. Clinicians	5	Peer Support Specialists
Medical Services			
1	Medical Director of CSB	1	Behavioral Health Supervisor
1	Public Health Doctor, PT	1	BHN Clinician/Case Manager
23	Psychiatrists	1	Physician Assistant
2	Behavioral Health Managers	7	Nurse Practitioners
ACUTE AND THERAPEUTIC TREATMENT SERVICES – 370 Positions			
Engagement, Assessment & Referral Services			
1	CSB Service Area Director	7	Behavioral Health Specialists II, 1 PT
1	Behavioral Health Manager	1	Behavioral Health Specialist I
4	Behavioral Health Supervisors	2	Licensed Practical Nurses
11	Behavioral Health Senior Clinicians		
Emergency & Crisis Services			
1	CSB Service Area Director	4	BHN Clinicians/Case Managers
3	Behavioral Health Managers	16	Behavioral Health Specialists II
3	Clinical Psychologists	8	Behavioral Health Specialists I
10	Emergency/Mobile Crisis Supervisors	1	Cook
3	Behavioral Health Supervisors	1	Peer Support Specialist
43	Crisis Intervention Specialists, 1 PT [-3]	4	Human Service Workers I
6	Behavioral Health Senior Clinicians		
Residential Treatment & Detoxification Services			
1	CSB Service Area Director	1	Senior Clinician
2	Substance Abuse Counselors III	26	Behavioral Health Specialists I
2	Substance Abuse Counselors II	7	Licensed Practical Nurses
5	Substance Abuse Counselors I	2	Administrative Assistants V
3	BHN Supervisors	3	Food Service Supervisors
14	Behavioral Health Supervisors	2	Peer Support Specialists

Residential Treatment & Detoxification Services			
2	Behavioral Health Senior Clinicians	8	CSB Aides/Drivers
9	BHN Clinicians/Case Managers	2	Day Care Center Teachers I, 1 PT
40	Behavioral Health Specialists II, 1 PT	6	Cooks
6	Behavioral Health Managers	2	Registered Nurses
Wellness, Health Promotion & Prevention Services			
1	Behavioral Health Manager	11	Behavioral Health Specialists II
1	Behavioral Health Supervisor		
Youth & Family Services			
1	Director Healthy Minds Fairfax	12	Behavioral Health Supervisors
2	Clinical Psychologists	39	Behavioral Health Sr. Clinicians, 1 PT
5	Behavioral Health Managers	25	Behavioral Health Specialists II
COMMUNITY LIVING TREATMENT AND SUPPORTS – 481 Positions			
Behavioral Health Outpatient & Case Management Services			
1	CSB Service Area Director	5	Behavioral Health Managers
5	BHN Supervisors	11	BHN Clinician/Case Managers
16	Behavioral Health Supervisors	48	Behavioral Health Specialists II
38	Behavioral Health Sr. Clinicians, 1 PT	6	Licensed Practical Nurses
Support Coordination Services			
1	Management Analyst I	98	DD Specialists II
5	DD Specialists IV	3	DD Specialists I
16	DD Specialists III		
Employment & Day Services			
1	CSB Service Area Director	1	Management Analyst III
1	Behavioral Health Manager	2	Management Analysts I
1	DD Specialist IV	1	Behavioral Health Supervisor
3	DD Specialists II	1	CSB Aide/Driver
2	DD Specialists I		
Assisted Community Residential Services			
2	CSB Service Area Directors	1	BHN Supervisor
2	DD Specialists IV	3	BHN Clinician/Case Managers
2	DD Specialists III	1	Management Analyst I
6	DD Specialists II	2	Licensed Practical Nurses
49	DD Specialists I		
Supportive Community Residential Services			
1	CSB Service Area Director	1	Housing/Community Develop Division Director
3	Behavioral Health Managers	5	Mental Health Counselors
1	DD Specialist IV	3	Licensed Practical Nurses
7	Behavioral Health Supervisors	1	Food Service Supervisor
3	Behavioral Health Senior Clinicians	1	Cook
12	Behavioral Health Specialists II	1	Residential & Facility Devlop Mgr
12	Behavioral Health Specialists I, 1 PT		
Diversion and Jail-Based Services			
1	CSB Service Area Director	3	BHN Clinician/Case Managers
2	Behavioral Health Managers	19	Behavioral Health Specialists II
6	Behavioral Health Supervisors	4	Behavioral Health Specialists I
11	Behavioral Health Senior Clinicians	1	Peer Support Specialist
Intensive Community Treatment Services			
1	CSB Service Area Director	1	Behavioral Health Specialist I
2	Behavioral Health Managers	1	Licensed Practical Nurse
8	Behavioral Health Supervisors	1	Mental Health Therapist
7	Behavioral Health Senior Clinicians	3	Peer Support Specialists
7	BHN Clinicians/Case Managers	2	Administrative Assistants III
16	Behavioral Health Specialists II		
-	**Denotes Abolished Position(s)**		
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

Empowerment and Support for Residents Facing Vulnerability

In FY 2022, the CSB met 53 percent of its service quality objectives (8 out of 15) and 53 percent of its outcome objectives (8 out of 15) as compared to the targets of 80 percent, with several objectives only slightly below the target level. Although the CSB was able to make changes in the service system, such as providing services through telehealth, the pandemic has continued to have an impact on the CSB service system and may have played a role in fewer objectives being met this fiscal year. A variety of other factors also may have influenced the outcomes achieved. These include changes in policy at the federal and state levels, changes in program and service delivery, focus on priority population, and staffing levels. The CSB program staff regularly review service and outcome data to improve data collection, service delivery and individual outcomes. The CSB has begun to use new measurement tools to evaluate changes in client functioning. These tools and measures will be explored to determine applicability and reliability for use as outcome measures in the future.

In FY 2022, 5,227 individuals with a developmental disability received an assessment, case coordination, and/or Targeted Support Coordination services, at an average cost of $5,118 per person. The number served was slightly below the target this year as staff from the Department of Behavioral Health and Developmental Services (DBHDS) assisted with providing outreach to approximately 300 individuals on the Medicaid Waiver waitlist who were updated to priority status, and thereby eliminated the need for CSB staff to provide outreach to these individuals. While most individuals received assessment and case coordination services, 1,532 individuals received Targeted Support Coordination services, missing the target of 1,768. This was due to DBHDS holding the allocation of 150 FY 2022 Waiver slots until June 2022, which delayed the startup of services for these individuals into FY 2023. The number of individuals receiving support coordination increases as the number of Medicaid Waivers assigned by the state increases. DBHDS will not allocate any new slots in FY 2023 due to the funding being reallocated to increase Medicaid rates for Medicaid Waiver Services. It is anticipated that 600 new Waiver Slots will be allocated statewide in FY 2024 with Fairfax typically receiving 12 percent of the allocation, which is estimated as seventy-two (72) new Waiver Slots in FY 2024. It is also anticipated that there will be an increase in individuals served through State Plan Option Case Management. Overall, it is expected that 1,900 individuals will be served in FY 2023 and FY 2024.

Each individual that receives Targeted Support Coordination services has monthly contacts with a support coordinator and has a team consisting of professionals and family members who meet at least every 90 days with the individual to ensure needs are being addressed and progress towards outcomes is accomplished and reflected in the Individual Support Plan (ISP). During these meetings, which include the individual, 96 percent of individuals indicated they were satisfied with services. Ninety-eight percent of Person-Centered Plan outcomes were met for individuals served in Targeted Support Coordination. This outcome represents the Person-Centered Plan outcomes developed by CSB support coordinators, with active participation from the individual, as well as family members and people who know him or her best. Challenges to meeting service outcomes include finding specialized providers who can meet the complex medical and behavioral needs of the individuals served, transportation throughout the region, and ensuring vendors are able to apply for and obtain customized rates through Medicaid.

In FY 2022, 90 individuals were served in directly operated group homes, contracted group homes and supported apartments throughout the community. The number of individuals in this service area has decreased over the past few fiscal years due to natural attrition. The lowered estimate of individuals served in FY 2024 reflects changes in individual needs which impact funding streams and continuity of services with the CSB. As this population ages, more individuals will require services provided through Medicaid waivers or a higher level of care that is not offered by the CSB. The average cost per individual served increased to $90,016, which was partially due to the decrease in individuals served and an increase in staffing levels in group homes as response to the acute needs of this aging and intensely medically and behaviorally involved population.

This service area maintains contracts with community-based providers to support a continuum of residential services and supports to include congregate group homes, respite facility, respite subsidy, and in-home supports. This service area is designed to enhance community capacity and maintain the quality of care for individuals served. The CSB will continue serving individuals directly and through contracts in the future, shifting this level of care to community-based providers throughout the county and focusing on the identified priority populations. In addition, CSB staff members provide consultation and assistance to community-based providers in navigating new Medicaid funding structures to maximize their state funding and capacity to serve this population.

The individuals who receive residential services generally show high levels of satisfaction with their living arrangement and the supports and activities offered. In FY 2022, 96 percent of those surveyed indicated satisfaction. This is slightly below the target of 98 percent and is largely due to limitations that were required to maintain individuals' health and safety during the COVID-19 pandemic. Examples of these limitations include decreased community activities/engagement, limited options for employment and vocational activities, and visitor restrictions in the home. It is anticipated that satisfaction levels will increase as these limitations subside and day programs reopen. Additionally, 95 percent of those served were able to maintain their existing level of residential independence, which affords a higher level of independence for individuals with developmental disability.

Healthy Communities

In FY 2022, 230 individuals received Adult Residential Treatment for substance abuse, including those who received services through primary treatment, community re-entry, and aftercare services, at an average cost of $51,688 per person. This represented a 37 percent decrease from the number of individuals served in FY 2020, which is partly due to social distancing requirements that reduced program capacity to maintain client and staff safety. The CSB continues to consult with the Health Department, which advises facilities on the best practices regarding COVID-19. In addition, fewer individuals requested residential treatment as some clients are reluctant to enter care in a congregate setting due to the pandemic. Aside from limitations on the number of individuals that can be served, as the residential facilities age, additional maintenance and repair costs are incurred. However, had the pandemic not reduced the programs' ability to admit individuals at the usual pace, it is expected that numbers served would have more closely matched the target and the estimated cost per individual served. Many of the residential treatment programs in this service area are large, allowing them to produce an economy of scale that, when combined with successful outcome measures, provide a positive return on investment.

Outcome surveys are conducted one-year post discharge. Individuals are surveyed about overall satisfaction with the services received, their current substance use status, and employment. Ninety-five percent of respondents indicated that they were satisfied with services. Of the respondents, 89 percent reported that they had reduced their substance use at one-year post discharge as compared to their substance use prior to entering the program, exceeding the target of 80 percent. Residential treatment programs recognize the importance of employment in ensuring economic stability and the benefits of daily structure, responsibility, and accountability in an individual's recovery. During the past fiscal year, 80 percent of respondents were employed one-year post discharge, meeting the target. Given the increase in employment opportunities since FY 2019, we expect that the percent of clients employed will reach 85 percent in FY 2023. Although the target was met, there are still challenges which staff remain focused on meeting to assist individuals with employment. As the age of the population served has trended lower and the service delivery model has changed, including a decreased length of stay, individuals are often less prepared for future employment upon entering the program and there is less time for them to connect with job supports during treatment.

In FY 2022, Behavioral Health Outpatient and Case Management Services (BHOP) provided services to 4,194 adults with mental health, substance use, and/or co-occurring disorders at an average cost of $3,159 per individual. Eighty-eight percent of individuals who expressed an opinion indicated that they were satisfied with services. This service area has implemented several business process improvements to enhance efficiencies around service delivery, including client engagement, collaborative documentation, centralized scheduling, no-show policy, and utilization review. In the past year, BHOP has made several improvements including expansion of the provision of evidence-based trauma-informed care and the implementation of The Rapid Engagement and Assessment Transition (TREAT) teams. The goal of the TREAT teams is to increase program capacity, facilitate the initiation of individuals into treatment services, and allow clinicians to refer more people to community-based providers when stable. Staff are enhancing linkages with community partners, including Neighborhood Health, to move stable individuals to community-based care along with providing increased collaboration to allow for rapid re-entry into CSB outpatient services if needed. During the pandemic, BHOP was able to quickly move to primarily telehealth services in March 2020 and has since transitioned to a hybrid model consisting of telehealth and in-person service delivery.

For the past several years, this service area has tracked employment outcomes for those receiving treatment primarily for substance use. In FY 2022, 68 percent of those served obtained or maintained employment, which was seven percent higher than FY 2020. This program has seen a change in population and referrals during the COVID-19 pandemic and is examining options for potential changes to programming to better meet client needs. Additional measures that are reflective of the goals of current programming are being explored for this service area.

In FY 2022, CSB clinicians housed in the Adult Detention Center (ADC) served a total of 2,021 individuals at a cost of $831 per individual. In addition, 1,985 forensic assessments were conducted with 1,505 individuals (unduplicated) during the fiscal year. As part of the Diversion First initiative, ADC staff members screen all individuals for mental health issues as part of the medical assessment. The results from the evidence-based tool are used to identify individuals for more in-depth clinical assessments or referral to other providers. This helps to ensure that those who are incarcerated and in need of behavioral health services are properly identified and referred for treatment.

Timeliness of assessment and services correlates with better behavioral health outcomes. In FY 2022, 75 percent of those referred for a forensic assessment received that assessment within two days of referral, which did not meet the of the target of 90 percent. The assessments that did not occur within two days were partly impacted by the COVID-19 pandemic, which limited timely access. Of those individuals who received a full forensic assessment, 83 percent received follow up treatment services while in jail, which could include services to address mental health and/or substance use disorder. The CSB Jail Services team has expanded the scope of its work to include Emergency Custody Orders (ECOs) and Temporary Detention Orders (TDOs) to help stabilize acute mental health needs while individuals are incarcerated or upon release. In FY 2021, the Sheriff's Office expanded services for Medication Assisted Treatment (MAT) for individuals with opioid use disorder. The CSB provides coordination of care and release planning for MAT participants prior to and post release. This service area continues to collaborate with the specialty courts and other Diversion First services to provide needed supports to individuals while incarcerated and to link them with appropriate services upon release.

In FY 2022, CSB discharge planners served 489 adults, at an average cost of $1,872 per individual. This represents a 31 percent decrease from FY 2020. There have been significant increases in the number of adults served each year since 2017 when state legislative changes required shorter time frames to locate alternative treatment, which resulted in more admissions to state hospitals as a last resort placement. However, during the past year, five of the eight state hospitals were closed at various times either because of a COVID-19 outbreak or a staffing shortage due to the challenge of hiring and retaining behavioral health professionals. This resulted in limited capacity and pressure for staff to locate alternatives to state hospitals. An additional reason for the decline of adults served include Medicaid expansion, which resulted in more people who were able to obtain insurance and could be served in community hospitals or a crisis care program. Community hospitals also expanded their bed capacity, allowing for more people to be served in the community rather than the state hospitals.

Increased demand generally results in shorter hospital stays and greater need for responsive discharge planning services for clients with multiple complex treatment needs. Ninety-three percent of all adults were scheduled for a CSB assessment within seven days of hospital discharge. The additional seven percent of clients were scheduled within fifteen days for an assessment. For individuals who had been discharged and were waiting for an assessment, discharge planners remained involved to ensure continuity until individuals could begin receiving other CSB services. One hundred percent of clients who returned satisfaction surveys indicated they were satisfied with services in FY 2022. However, due to occasional hospital restrictions due to outbreaks of COVID-19, fewer satisfaction surveys were able to be administered and the results reflect a limited number of responses. It is expected that the survey response rate will increase in future fiscal years.

As individuals re-integrate into community-based settings, access to ongoing care supports their reintegration and recovery. Of the individuals referred for assessment and CSB treatment services, 68 percent remained in CSB services after 90 days, which just missed the target of 70 percent. More individuals are required to be discharged from hospitals as soon as possible, while also presenting with a higher acuity and complexity. As individuals may not be as well prepared to adjust to community-based treatment, this requires more complex planning between providers to help ensure individuals remain in treatment and impacts the overall outcomes. Additionally, the pandemic has put stress on the behavioral health care system nationwide, which has limited the availability of treatment resources and may have impacted client engagement. The CSB is working to mitigate these issues and anticipates that as more resources become available, this will improve client engagement, staffing consistency, and retention in services.

In FY 2022, EAR served 2,806 adults in walk-in assessment at the Sharon Bulova Center at an average cost of $1,006 per individual served. This represented a 35 percent increase in the number of individuals served compared to FY 2021, suggesting that the impact of the COVID-19 pandemic is waning, and the number of adults served is gradually returning to pre-pandemic levels. The CSB continues to utilize virtual options that were put in place early in the pandemic along with providing in-person services, and it is expected that this will allow the CSB to serve clients at levels seen prior to the pandemic in the upcoming year.

In FY 2019, the Virginia DBHDS launched a Same Day Access screening model throughout the state. Fairfax has utilized this model for several years, with the goal of shortening the amount of time that it takes for an individual to begin receiving appropriate behavioral health treatment. Additional enhancements to the assessment process for FY 2022 include a new triage process, nursing and peer specialist positions, and contracted telehealth providers, which streamline the process for clinical staff, provide resources to link clients with services in the community, and enhance the client experience. In FY 2022, 68 percent of individuals who provided their opinion in a satisfaction survey were satisfied with their assessment services. Although this result did not meet the 95 percent target, it is expected that improvements in staffing and the assessment process will result in increased client satisfaction in FY 2023.

Once an individual is assessed and recommended for services, best practice is to begin treatment services as soon as possible. Of the individuals who received an assessment and were referred to CSB services, 64 percent attended their first scheduled CSB service appointment. The CSB continues to address this issue by maximizing existing staff resources, offering more groups in additional locations and times, providing outreach and engagement services during the transition from assessment to treatment, enhancing utilization management, and linking clients to appropriate services in the community. To align with a new DBHDS statewide measure related to treatment engagement with an expectation that 70 percent of individuals will attend their first scheduled service appointment, the CSB has adjusted its target for FY 2023 to reflect the state's benchmark.

Supportive Community Residential Services (SCRS) served 286 individuals in FY 2022 at an average cost of $33,923 per person. Continued expansion of state and federal housing programs, along with additional Medicaid accessibility, will allow this service area to decrease reliance on local funding for housing and services over time. A recently awarded contract with community-based providers with an existing vendor has created a better flow for a continuum of services. It is anticipated to have a positive impact on the cost of services and system-wide capacity throughout the region. The contract is designed to maximize the use of available state and federal funding sources. As expected, fewer individuals were served in this service area in FY 2022 due to contract and service delivery re-alignment, coupled with Medicaid expansion, which allows more individuals to be served by community-based providers. Overall, 91 percent of individuals reported being satisfied with services in FY 2022.

One of the goals in this service area is for clients to reach a stage where they are at a self-sufficiency level in which they can move to a more independent housing arrangement. Clients must be able to consistently manage their own medication administration, appointments, finances, and work schedules with minimal staff intervention to move out of a level of care that provides daily interaction with clinical staff. The percentage of individuals who were ready to move to a more independent residential setting within one year was 14 percent, which did not meet the target. This was due to new placements in FY 2022 that were made possible by vouchers obtained through a partnership with the Department of Housing and Community Development (DHCD). These housing vouchers are essential for providing a subsidy to low-income individuals so that they may afford housing in Northern Virginia. Research suggests that permanent supportive housing for this vulnerable population leads to more successful outcomes. Although the new placements are a positive outcome, when there is a high percentage of new individuals receiving this service, there is an increase in the clinical acuity of the population being served. Clients in service are making progress towards independent living, however the transition to a community-based setting requires a significant amount of skill training and rehabilitation for clients to reach a level of functioning that allows for a successful move to a more independent living arrangement, a process which typically takes 12 to 18 months. It is anticipated that as these clients have more time in service that this percentage will increase in future fiscal years. This service area continues to manage wait lists, need for services, and available slots based on resources in the community.

Lifelong Education and Learning

In FY 2022, Youth and Family Outpatient Services served 1,408 youth at an average cost of $4,042 per person. While the number of youth served increased from FY 2021, this represented a 23 percent decrease compared to FY 2020. As a result of impacts from the pandemic and the nationwide staffing shortage, the CSB received fewer direct referrals from the school and court systems throughout the fiscal year. However, there was a slow but steady increase in referrals and by the

Spring of 2022 the number of youth identified in need of behavioral health services had returned to pre-pandemic levels and this is expected to continue into 2023. Additionally, the opioid epidemic and the recent overdoses amongst this population has forged increased collaboration between the CSB, youth-serving agencies in the community, and public safety. These strong partnerships are expected to result in additional referrals and the expansion of CSB services to this population in the upcoming years. Throughout the pandemic, the CSB has maintained the capacity to serve youth and families in the community, through a combination of telehealth and in-person services. Behavioral health needs of youth are met through individualized plans which include outpatient individual, family and group treatment, case management and/or psychiatric services. Youth and Family Outpatient staff coordinate closely with education, child welfare, and juvenile justice to meet the needs of youth involved in multiple systems. Through case management, youth with especially complex and high-risk behaviors can access intensive services funded through the Children's Services Act or Medicaid.

Overall, 91 percent of families indicated satisfaction with services in FY 2022, which was slightly below the target of 95 percent. In the upcoming year, as the programs become fully staffed and can offer more in-person and evening services, along with expanded services delivered in the school system, it is expected that the satisfaction rate will improve. In 2019, the CSB implemented a new research-backed outcomes measurement tool, the Daily Living Activities-20 (DLA-20). The DLA-20 assesses individual functioning on 20 daily living skills and identifies where outcomes are needed so that clinicians can address functional deficits through individualized service plans. Results from these assessments show that 88 percent of youth served maintained or improved functioning on school-related measures, which fell just under the target of 90 percent. The CSB is exploring options to utilize the DLA-20 for tracking client outcomes and improvements in the future.

In FY 2022, 1,233 individuals with developmental disability received directly operated and contracted day support and employment services. This represented a 57 percent increase from FY 2021, indicating that the programs are slowly recovering from the program closures that were necessary earlier in the pandemic and the reluctance of individuals and families to return to service due to safety concerns. Of these individuals, 751 received services fully funded by Fairfax County while 482 received services partially funded through Medicaid Waiver and partially by Fairfax County. The average cost to serve these individuals was $23,166 per person. Programs are continuing to face capacity challenges due to significant staffing shortages and it is unclear when these issues will be resolved. The CSB has been working with community providers to mitigate the impacts of the pandemic and identify opportunities to increase community capacity. It is anticipated that the number of individuals served will increase, based on the estimated number of graduates from Fairfax County Public Schools (FCPS) who may be eligible for CSB Employment and Day Support Services. Due to the pandemic, FCPS extended an extra year of eligibility for individuals who would have typically aged out of the school system, which also contributed to a reduction in the number of FY 2020 and 2021 graduates that were placed in services. It is expected that these graduates will steadily begin placements in Day Support and Employment services in FY 2023.

For those that receive services, one factor that leads to improved outcomes is driven by enjoyment of the activity in which they are engaged and in FY 2022, 98 percent of individuals reported satisfaction with their services. Of the individuals who received group supported employment services, the average annual wage was $7,089, and for those who received individual supported employment, $12,776 was the average annual wage. The pandemic continues to cause difficulties in establishing and maintaining new Group Supported Employment opportunities. It is anticipated that this decreased earnings trend will continue due to the mitigating factors of employment opportunities and decreased availability of weekly hours. Staff are exploring additional ways to support members in the community, including options to utilize the Adult Day Health programs run by the Fairfax County Health Department and the Senior Centers run by Neighborhood and Community Services.

This service area also provides employment services to individuals with serious mental illness, substance use and/or co-occurring disorders. In FY 2022, 450 adults received supported employment services, which included individual and group employment coaching and support, at a cost of $3,800 per individual. The number of individuals served was lower than typical due to impacts of the COVID-19 pandemic and is partly due to client reluctance to work in face-to-face, service-oriented employment, due to the pandemic and a reduced number of referrals for this service. This program is also undergoing a baseline fidelity review related to evidence-based best practices and recommendations include reducing caseload sizes and updating business processes which may result in reductions in the number of individuals served in future years.

In FY 2022, Employment Services staff and contractors continued to focus on individual job development and placement. Overall, 446 individuals, or 99 percent of those served, received individual supported employment services while four individuals, or one percent, received group supported employment services. Of the 446 individuals served, 96 percent indicated satisfaction with services, and 61 percent obtained paid or volunteer employment. In this area, the program is beginning to see improvement and is nearing the success rates in job placement seen prior to the pandemic. Although not formally employed, a higher number of individuals served this year received educational supports to prepare them for future employment. This included guidance to enroll and attend college courses, support for skills training classes, and study to obtain professional certifications or licenses. One positive effect of the pandemic has been new opportunities for virtual volunteer work, which increase community involvement and build communication and other work readiness skills. As the new program model is implemented in the upcoming year, it is expected that employment outcomes will increase in FY 2024 and beyond.

The individuals who obtained paid employment worked an average of 27 hours per week and received an average hourly wage of $15.23, surpassing the target of $12.00. This is primarily due to individuals with prior professional experience who worked with job coaches to successfully secure employment in their career fields, which increased the average wage. Additional employment included work in the educational, government, restaurant and retail sectors within the region and is reflective of many job placements in this service area. There was a significant number of individuals working in customer service call center and entry level IT positions. Due to the recent increases in the state minimum wage and the hourly wage increases of local employers, it is estimated that this will continue to increase over the next several fiscal years.

In FY 2022, the Wellness, Health Promotion and Prevention (WHPP) team provided Mental Health First Aid (MHFA) training to 473 individuals at an average cost of $276 per individual. MHFA is an evidence-based international health education program that helps participants identify, understand, and respond to individuals experiencing a crisis due to mental health and/or substance use disorders. Of the participants receiving MHFA training, 100 percent passed the standard exam required to obtain MHFA certification and 96 percent of the participants were satisfied with the training.

In FY 2022, there were 16 virtual Youth MHFA courses (for adults who interact with youth), 26 Adult MHFA courses, and two Public Safety MHFA courses for the Sheriff's Office for a total of 44 courses. Early in FY 2022 there was limited desire from the public to gather for an in-person training due to COVID safety concerns. Additionally, the CSB's ability to provide specialty MHFA courses, such as the Higher Education, Older Adult, or Spanish language versions, was also limited in FY 2022 as these curricula were not yet launched by the National Council for Wellbeing. In January 2022, the National Council issued the updated in-person curriculum for MHFA Youth and Adult. The WHPP team continues to deliver monthly open enrollment virtual trainings. In addition, the WHPP team offers customized in-person or virtual trainings for groups and organizations as requested. In FY 2022, some of the customized MHFA courses were delivered to the following groups: Brain Injury Services, Creekside Village Community Center, Boy Scouts (virtual and in-person), Office to Prevent and End Homelessness (OPEH), Volunteer Solutions, Zeta Phi Beta Sorority, Inc., Fairfax Health Department (Maternal Child Health), Office for Children Head Start, FCPS School Nurses, FCCPS Teachers and Parents, Community Emergency Response Team (CERT), and the Town of Vienna Recreation Staff and Public Works Staff.

Safety and Security

In FY 2022, the Merrifield Crisis Response Center (MCRC) served 6,527 individuals through general emergency services and two mobile crisis units at an average cost of $1,131 per person. Since FY 2021, the number served increased by four percent, exceeding the target and suggesting that Emergency Services usage is returning to pre-pandemic levels. Emergency Services operates 24 hours per day, 7 days per week, and aids every individual who presents for services. In FY 2022, 88 percent of individuals received face-to-face services within one hour of check-in, just missing the target of 90 percent.

In 2018, a Community Response Team began providing services. This is a co-responder model partnership with CSB, law enforcement, Fire and Rescue and Dispatch to provide proactive case management, engagement, and referral services to individuals that are identified as super-utilizers of public safety services and whose needs may be better met through CSB or other community services. A second Community Response Team will be formed in October 2022 to provide a broader scope of services. In May 2021, Fire and Rescue began conducting direct transports to MCRC for individuals in behavioral health crisis. Staff are implementing a multi-agency initiative that will create several co-responder teams involving a mental health clinician and CIT trained police officer to respond to requests for mental health interventions through the 911 call center. These co-response teams could increase the number of individuals served in future fiscal years.

In October 2020, the CSB implemented on-site medical clearance services for individuals in need of psychiatric hospitalization and admission to crisis stabilization units. This effort is expected to reduce utilization of emergency departments, increase efficiency for CSB and law enforcement staff and provide a better client experience. In addition, Emergency Services staff continue to explore better ways of serving the community and expanding crisis services to offer alternatives to psychiatric hospitalization such as piloting a 23-hour crisis stabilization program. A 23-hour program allows an individual to receive increased monitoring and support in an outpatient setting up for to 23 hours. It is anticipated that this expanded continuum of crisis services may increase the number of individuals served in the future.

A goal for the Emergency and Crisis service area is to identify the best options and least restrictive services for individuals who are experiencing severe behavioral health issues. In FY 2022, 72 percent of crisis intervention and stabilization services provided by the general emergency service and the mobile crisis units were less restrictive than psychiatric hospitalization, surpassing the target of 65 percent. For FY 2024, we expect that 70 percent of crisis intervention and stabilization services will be less restrictive than psychiatric hospitalization due to the implementation of our continuum of crisis services, including expanded co-responder teams and a 23-hour crisis stabilization program. There are a variety of factors that drive the number of hospitalizations. The CSB is continuing to see an increase in the acuity of individuals seeking emergency services, partly due to the impacts of the pandemic with lower treatment compliance rates and the ongoing hospital bed shortage which has limited available access to inpatient psychiatric care.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Empowerment and Support for Residents Facing Vulnerability						
Services Are High Quality and Coordinated						
Percent of CSB service quality objectives achieved	88%	88%	80%	75%	80%	80%
Percent of CSB outcome objectives achieved	73%	67%	80%	60%	80%	80%
Percent of individuals served in directly-operated and contracted group homes and supported apartments who maintain their current level of residential independence and integration in the community	100%	98%	98%	94%	98%	98%
Percent of Person-Centered Plan objectives met for individuals served in Targeted Support Coordination	96%	98%	88%	99%	88%	88%
Healthy Communities						
Improving Physical and Behavioral Health Conditions						
Percent of individuals receiving an assessment who attend their first scheduled service appointment	67%	59%	80%	59%	80%	80%
Percent of individuals receiving intensive or supervised residential services who are able to move to a more independent residential setting within one year	13%	18%	13%	19%	18%	18%
Percent of individuals served who are employed at one year after discharge	72%	77%	80%	80%	75%	75%
Percent of individuals served who have reduced alcohol and drug use at one-year post-discharge	85%	87%	80%	82%	80%	80%
Percent of individuals who had a forensic assessment that attend a follow-up appointment after their assessment	62%	62%	60%	75%	62%	62%
Percent of individuals who maintain or improve employment status after participating in at least 30 days of substance use treatment	59%	62%	80%	63%	70%	70%
Access to Health Services						
Percent of adults referred to the CSB for discharge planning services that remain in CSB services for at least 90 days	71%	70%	70%	59%	70%	70%
Percent of individuals trained who obtain Mental Health First Aid certification	95%	95%	92%	96%	92%	92%
Lifelong Education and Learning						
Supporting Career-Based Training						
Average annual wages of individuals with a developmental disability receiving group supported employment services	$6,750	$6,576	$6,750	$5,203	$6,250	$6,250
Average annual wages of individuals with a developmental disability receiving individual supported employment services	$15,985	$15,157	$16,200	$13,298	$15,500	$15,500
Average hourly rate of individuals with serious mental illness, substance use, and/or co-occurring disorders receiving individual-supported employment services	$14.61	$14.61	$12.00	$13.27	$12.00	$12.00
Supporting Academic Achievement						
Percent of youth who maintain or improve school functioning after participating in at least 90 days of outpatient services	91%	72%	90%	90%	90%	90%
Safety and Security						
Percent of crisis intervention/stabilization services provided that are less restrictive than psychiatric hospitalization	72%	74%	65%	72%	65%	65%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$38,795,887**	**$10,225,028**	**$45,581,191**	**$26,041,861**
Revenue:				
Local Jurisdictions:				
Fairfax City	$2,343,815	$2,479,063	$2,479,063	$2,479,063
Falls Church City	1,062,348	1,123,651	1,123,651	1,123,651
Subtotal - Local	**$3,406,163**	**$3,602,714**	**$3,602,714**	**$3,602,714**
State:				
State DBHDS	$8,966,895	$8,451,543	$8,451,543	$8,451,543
Subtotal - State	**$8,966,895**	**$8,451,543**	**$8,451,543**	**$8,451,543**
Federal:				
Block Grant	$4,168,224	$4,053,659	$4,053,659	$4,053,659
Direct/Other Federal	91,579	154,982	154,982	154,982
Subtotal - Federal	**$4,259,803**	**$4,208,641**	**$4,208,641**	**$4,208,641**
Fees:				
Medicaid Waiver	$8,268,323	$7,000,000	$7,000,000	$7,000,000
Medicaid Option	9,480,076	8,582,708	8,582,708	8,582,708
Program/Client Fees	4,731,403	4,296,500	4,296,500	4,296,500
CSA Pooled Funds	644,245	890,000	890,000	890,000
Subtotal - Fees	**$23,124,047**	**$20,769,208**	**$20,769,208**	**$20,769,208**
Other:				
Miscellaneous	$124,800	$124,800	$124,800	$124,800
Subtotal - Other	**$124,800**	**$124,800**	**$124,800**	**$124,800**
Total Revenue	**$39,881,708**	**$37,156,906**	**$37,156,906**	**$37,156,906**
Transfers In:				
General Fund (10001)	$150,158,878	$165,193,503	$165,445,478	$171,934,659
Total Transfers In	**$150,158,878**	**$165,193,503**	**$165,445,478**	**$171,934,659**
Total Available	**$228,836,473**	**$212,575,437**	**$248,183,575**	**$235,133,426**
Expenditures:				
Personnel Services	$122,114,096	$144,386,423	$144,386,423	$150,339,995
Operating Expenses	47,329,447	59,532,746	68,904,185	60,320,330
Recovered Costs	(1,703,159)	(1,568,760)	(1,568,760)	(1,568,760)
Capital Equipment	514,898	0	419,866	0
Total Expenditures	**$168,255,282**	**$202,350,409**	**$212,141,714**	**$209,091,565**
Transfers Out:				
General Fund (10001)	$15,000,000	$0	$10,000,000	$0
Total Transfers Out	**$15,000,000**	**$0**	**$10,000,000**	**$0**
Total Disbursements	**$183,255,282**	**$202,350,409**	**$222,141,714**	**$209,091,565**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Ending Balance	**$45,581,191**	**$10,225,028**	**$26,041,861**	**$26,041,861**
DD Medicaid Waiver Redesign Reserve[1]	$2,500,000	$2,500,000	$2,500,000	$2,500,000
Opioid Use Epidemic Reserve[2]	50,000	50,000	50,000	50,000
Diversion First Reserve[3]	5,853,866	4,408,162	5,853,866	5,853,866
Medicaid Waiver Expansion Reserve[4]	2,800,000	2,800,000	2,800,000	2,800,000
Unreserved Balance[5]	**$34,377,325**	**$466,866**	**$14,837,995**	**$14,837,995**

[1] The DD Medicaid Waiver Redesign Reserve ensures the County has sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

[2] The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

[3] The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

[4] The Medicaid Waiver Expansion Reserve ensures the County has sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

[5] The Unreserved Balance fluctuates based on specific annual program requirements.

Fund 40045: Early Childhood Birth to 5

Mission

The mission of the Early Childhood Birth to 5 Fund is to build capacity and support the expansion of the County's Equitable Early Childhood System. The fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high-quality affordable early care and education for young children. This advances the goal of the Board of Supervisors to ensure that every child in Fairfax County has equitable opportunities to thrive.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 40045, Early Childhood Birth to 5 primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Economic Opportunity	*All people, businesses, and places are thriving economically.*
Lifelong Education and Learning	*All people at every stage of life are taking advantage of inclusive, responsive and accessible learning opportunities that enable them to grow, prosper and thrive.*

Focus

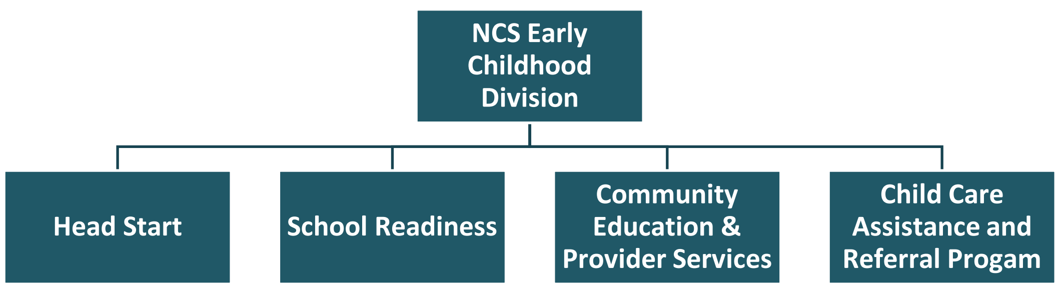
The Early Childhood Birth to 5 Fund was established to serve as a dedicated funding source to build capacity and support the expansion of the County's Equitable Early Childhood System. Funding which supports existing early childhood programs is included in the fund. The Early Childhood Birth to 5 Fund is administered by the Department of Neighborhood and Community Services (NCS), Early Childhood division.

Young children who begin kindergarten with a strong social, emotional, and cognitive foundation are more likely to reach high levels of academic achievement and earn higher incomes as well as be less likely to drop out of school and experience negative health factors. These positive outcomes benefit not only individual children and families, but also contribute to the enduring well-being of the community. However, not all children have access to the high-quality early childhood education supports and services they need to develop a strong foundation for school success. Lack of access to resources is pronounced in neighborhoods throughout the County in which family income is low, a contributing factor to inequity of opportunity.

Providing access to affordable high-quality early childhood education is a two-generational strategy which supports parents' workforce participation while also preparing young children for lifelong and future workforce success. The Fairfax County Equitable School Readiness Strategic Plan (ESRSP) lays out a vision and roadmap for ensuring that all young children in Fairfax County have the supports they need to be successful in school and beyond. Reflecting the goals of One Fairfax, which lifts up equity as a core policy principle, the ESRSP identifies goals and strategies to expand and enhance the County's Equitable Early Childhood System in order to ensure that all children enter kindergarten at their optimal developmental level with equitable opportunity for success. The plan seeks to advance racial and social equity so that every family has access to high-quality and affordable early childhood programs in the setting that best meet their family's needs.

In May 2019, the Board of Supervisors requested that the County Executive convene a School Readiness Resources Panel (SRRP) to identify innovative and bold expansion goals and long-term funding strategies for school readiness supports and services. In September 2019, the SRRP presented to the Board of Supervisors their recommended goal of ensuring that all children ages birth to five living in households with income below 300 percent of the federal poverty level have access to publicly funded early childhood programs in the public and private sectors. A primary strategy for reaching this goal is to pursue local revenue and funding options to support a sustainable dedicated funding stream for early childhood education.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,383,622	$6,533,305	$6,533,305	$6,824,014
Operating Expenses	19,281,087	26,968,768	27,372,305	27,458,097
Total Expenditures	**$24,664,709**	**$33,502,073**	**$33,905,610**	**$34,282,111**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	53 / 52.25	53 / 52.25	53 / 52.25	53 / 52.25

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$252,917**
An increase of $252,917 in Personnel Services includes $121,799 for a 2.00 percent market rate adjustment (MRA) for all employees and $96,939 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $34,179 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Contract Rate Increases **$344,162**
An increase of $344,162 in Operating Expenses is included to support the cost of contract rate increases that serve infants, toddlers, young children, families of young children, and child care providers.

Realignment of Resources within the Health and Human Services System **$109,205**
An increase of $109,205 is associated with the transfer of resources from Agency 79, Department of Neighborhood and Community Services (NCS), to Fund 40045, Early Childhood Birth to 5, in order to align budget to actual service delivery within the human services system.

Fringe Benefits Increase **$72,914**
An increase of $72,914 in Personnel Services is included to support increased costs of fringe benefits as a result of increases in employee pay and health care insurance premiums.

Department of Vehicle Services Charges **$840**
An increase of $840 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Changes to FY 20232 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$403,537**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $403,537 due to encumbered funding in Operating Expenses.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

EARLY CHILDHOOD BIRTH TO 5 FUND - 53 Positions			
HEAD START - 13 Positions			
1	Child Care Program Administrator II	3	Day Care Center Teachers II
1	Child Care Specialist III	4	Day Care Center Teachers I
1	Child Care Specialist II	1	Business Analyst II
2	Human Service Workers II		
SCHOOL READINESS - 11 Positions			
1	Child Care Program Administrator II	6	Child Care Specialists II, 3 PT
1	Child Care Program Administrator I	1	Management Analyst III
1	Child Care Specialist III, PT	1	Administrative Assistant II

COMMUNITY EDUCATION & PROVIDER SERVICES - 29 Positions			
1	Child Care Program Administrator II	3	Child Care Specialists III
2	Child Care Program Administrators I	4	Child Care Specialists II
1	Management Analyst II	6	Child Care Specialists I
1	Management Analyst I	6	Administrative Assistants IV
1	Business Analyst I	2	Administrative Assistants III
1	Human Service Worker I	1	Administrative Assistant II
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

The performance measures for the Child Care Assistance and Referral program, Head Start, and Community Education and Provider Services (CEPS) were moved from Agency 79, Department of Neighborhood and Community Services beginning in FY 2021 and are reflected below. Performance measures for School Readiness are currently being developed. It is anticipated that these new measures will be included in the *FY 2025 Advertised Budget Plan*.

Economic Opportunity

In FY 2021 and FY 2022, the number of children enrolled in the Child Care Assistance and Referral program decreased due to the COVID-19 pandemic. In addition, efforts continued to be directed primarily towards spending state child care subsidy funding, resulting in fewer children enrolled in the local subsidy program.

While the number of County permitted homes decreased 8 percent in FY 2022, the FY 2022 data revealed several positive signs of recovery from the pandemic. There was a 59 percent increase in the number of people attending the Preparing for Your Permit information workshop in FY 2022 (173) as compared to FY 2021 (109), which resulted in a 102 percent increase in applications received (75 in FY 2022, 37 in FY 2021). There was also a 56 percent increase in the number of initial permits issued in FY 2022 (70 initial permits) compared to FY 2021 (45 initial permits).

Turnover continued to impact the number of family child care providers. When examining reasons from providers who did not renew their permit, FY 2022 saw slight increases in providers retiring, closing their business due to having no children in care, moving out of the County, and transitioning to be a state licensed family child care provider. However, continued emphasis on retention efforts in FY 2022 helped mitigate a potentially larger decrease in providers.

Lifelong Education and Learning

In FY 2022, the Head Start/Early Head Start program returned to on site services, with reduced enrollment at the start of the school year to support social distancing recommendations to mitigate the spread of COVID-19. Full enrollment is expected in FY 2023.

The Head Start/Early Head Start Program collects and analyzes data at three intervals during the program year to determine children's progress towards meeting school readiness benchmarks. Data collection was impacted by COVID-19 during the 2019-2020 and 2020-2021 program years. Despite some continued interruptions to programming, data results for the 2021-2022 program year show increases from the FY 2022 estimates.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Economic Opportunity						
Economic Stability and Upward Mobility for All People						
Percent change in number of children served in CCAR	(14%)	(22%)	20%	(10%)	0%	33%
Percent change in number of permitted child care slots	(12%)	(10%)	7%	(8%)	16%	0%
Lifelong Education and Learning						
Supporting Academic Achievement						
Percent of 4-year-old children reaching benchmarks in socioemotional skills[1]	NA	NA	80%	85%	85%	86%
Percent of 4-year-old children reaching benchmarks in literacy and language skills[1]	NA	NA	73%	78%	78%	79%
Percent of 4-year-old children reaching benchmarks in math skills[1]	NA	NA	75%	76%	76%	77%

[1] The Head Start/Early Head Start Program collects and analyzes data at three intervals each year – Fall, Winter and Spring checkpoints – to determine children's progress across all areas of development throughout the program year. The survey of parents on service quality is completed in the Fall and Spring. The onset of the COVID-19 pandemic in mid-March 2020 interrupted that schedule of data collection. The program was subsequently unable to report child outcomes for program year 2019-2020 and program year 2020-2021.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$7,523,433**	**$2,283,430**	**$10,583,969**	**$10,180,432**
Revenue:				
Child Care Services for Other Jurisdictions	$7,104	$155,918	$155,918	$155,918
USDA Grant-Gum Springs Head Start	40,112	44,689	44,689	44,689
Home Child Care Permits	10,122	15,353	15,353	15,353
Non-Tax Penalty for Late Payment	350	0	0	0
Total Revenue	**$57,688**	**$215,960**	**$215,960**	**$215,960**
Transfers In:				
General Fund (10001)	$32,667,557	$33,286,113	$33,286,113	$34,066,151
Total Transfers In	**$32,667,557**	**$33,286,113**	**$33,286,113**	**$34,066,151**
Total Available	**$40,248,678**	**$35,785,503**	**$44,086,042**	**$44,462,543**
Expenditures:				
Personnel Services	$5,383,622	$6,533,305	$6,533,305	$6,824,014
Operating Expenses	19,281,087	26,968,768	27,372,305	27,458,097
Total Expenditures	**$24,664,709**	**$33,502,073**	**$33,905,610**	**$34,282,111**
Transfers Out:				
General Construction and Contributions (30010)	$5,000,000	$0	$0	$0
Total Transfers Out	**$5,000,000**	**$0**	**$0**	**$0**
Total Disbursements	**$29,664,709**	**$33,502,073**	**$33,905,610**	**$34,282,111**
Ending Balance	**$10,583,969**	**$2,283,430**	**$10,180,432**	**$10,180,432**

Fund 40050: Reston Community Center

Mission

To create positive leisure, cultural and educational experiences that enhance the quality of life for all people living and working in Reston by providing a broad range of programs in arts, aquatics, enrichment, recreation, and life-long learning; creating and sustaining community traditions through special events, outreach activities, and facility rentals; and building community through collaboration and celebration.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Reston Community Center primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.*

Focus

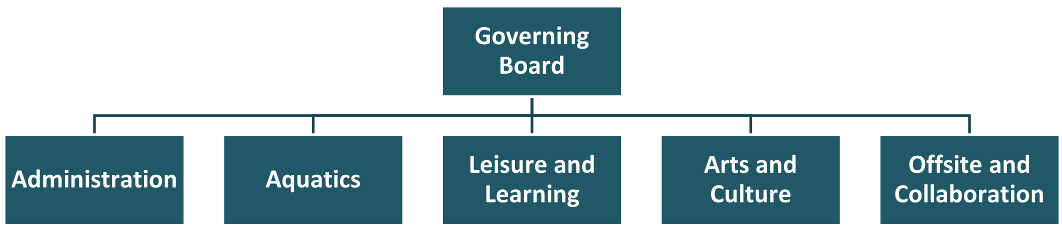
Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's sense of place.

The operations for RCC are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate is $0.047 per $100 of assessed property value and was last revised in March 2006. In FY 2024, projected revenue from property assessments is $9,500,478, a 6.3 percent increase over the FY 2023 Adopted Budget Plan.

RCC also collects revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual costs of programming and operations since Small District 5 property owners have already contributed tax revenues to fund RCC. Consequently, Small District 5 residents and employees have enjoyed RCC programs at greatly reduced rates. The Board of Governors has an established financial policy that limits the cost recovery of programs/services fees to a maximum of 25 percent of the agency expenditures for Personnel and Operating costs (combined). Revenue performance across program levels is also affected by patrons using RCC's Fee Waiver Program which fully subsidizes individual participation, if needed due to economic circumstances, in activities of their choosing. The balance of RCC's revenue is composed of tax receipts and interest.

RCC's 2021-2026 Strategic Plan reflects the agency's facility goals for serving the community. The two principle facility needs expressed in numerous surveys and focus group results continue to be a new indoor recreation facility in Reston and a new performing arts venue for the community. These added facilities will help address the demand pressures on programs and services that are constrained by existing facilities. Both would require multiple funding resources and partners. RCC continues to support their realization through partnerships, development activity or other means.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,540,791	$6,217,239	$6,464,192	$6,861,297
Operating Expenses	2,630,241	3,031,577	3,305,710	3,319,771
Capital Equipment	6,590	0	0	0
Capital Projects	194,790	357,500	1,125,643	335,000
Total Expenditures	**$8,372,412**	**$9,606,316**	**$10,895,545**	**$10,516,068**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	49 / 49	49 / 49
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$278,206**

An increase of $278,206 in Personnel Services includes $114,421 for a 2.00 percent market rate adjustment (MRA) for all employees and $71,200 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $92,585 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($9,337)**
A decrease of $9,337 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Programmatic Adjustments **$663,383**
An increase of $663,383 composed of $375,189 in Personnel Services and $288,194 in Operating Expenses is included for projected program operations in FY 2024.

Capital Projects **($22,500)**
A decrease of $22,500 in Capital Projects results in total capital project funding of $335,000. Capital funding will support improvements to the theatre, as well as necessary repairs to flooring and elevators.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$1,289,229**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $1,289,229, due to unexpended capital project balances of $1,476,256, as well as increases of $246,953 in Personnel Services and $274,134 in Operating Expenses to account for increased programming within the community center; offset by a decrease of $708,114 in Capital Projects due to the completion of the Natatorium project.

Cost Centers

The lines of business in Fund 40050, Reston Community Center, have been changed to advance RCC Strategic Planning; the new ones are Administration (which includes facility rentals), Arts and Culture, Aquatics, Leisure and Learning, and Offsite and Collaboration. These distinct program areas work to fulfill the mission and carry out the key initiatives of Reston Community Center through their related cost centers.

Administration

Administration provides effective leadership, supervision, and administrative support for RCC programs, and maintains and prepares the facilities of Reston Community Center for Small District 5 patrons.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$4,628,618	$5,454,988	$6,375,285	$5,997,489
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	28 / 28	28 / 28
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

Arts and Culture

RCC's Arts and Culture department provides Performing Arts and Arts Education presentations to Small District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music, visual and related arts.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$1,743,031	$1,865,085	$1,478,835	$1,429,246
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	6 / 6	6 / 6

Aquatics

RCC's Aquatics Cost Center provides a safe and healthy pool environment, and balanced Aquatic programming year-round for all age groups in Small District 5. Programming occurs in both the Terry L. Smith Aquatics Center and throughout the community.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$924,963	$952,662	$994,343	$1,033,478
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	5 / 5	5 / 5

Leisure and Learning

RCC'S Leisure and Learning department provides recreational, educational, enrichment and social activities to all age groups, encouraging communitywide, positive, and meaningful leisure experiences in Small District 5.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$1,075,800	$1,333,581	$1,211,251	$1,232,823
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	6 / 6	6 / 6

Offsite and Collaboration

RCC's Offsite and Collaboration department encompasses Community Events and Equity Partnerships (formerly "Outreach and Collaboration") to address the growing demand for offsite content delivery, and expansion of partnership efforts to assure the equitable distribution of agency resources in neighborhoods throughout Reston, particularly those that have traditionally lacked resources or amenities.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$0	$0	$835,831	$823,032
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	4 / 4	4 / 4

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ADMINISTRATION - 29 Positions			
1	Executive Director, E	1	Park/Recreation Specialist II
1	Deputy Director	1	Chief, Bldg. Maintenance Section
1	Financial Specialist II	5	Maintenance Workers
1	Financial Specialist I	1	Facility Attendant II
1	Network/Telecom Analyst I	6	Administrative Assistants IV
1	Communications Specialist II	1	Administrative Assistant III
1	Management Analyst I	4	Administrative Assistants II
1	Public Information Officer I	2	Graphic Artists III
ARTS AND CULTURE - 6 Positions			
1	Theatrical Arts Director	2	Asst. Theatre Technical Directors
1	Park/Recreation Specialist II	1	Administrative Assistant IV
1	Theatre Technical Director		
AQUATICS - 5 Positions			
1	Park/Recreation Specialist II	1	Administrative Assistant II
2	Park/Recreation Specialists I	1	Park/Recreation Assistant
LEISURE AND LEARNING - 6 Positions			
1	Park/Recreation Specialist IV	2	Park/Recreation Assistants
3	Park/Recreation Specialists II		
OFFSITE AND COLLABORATION - 4 Positions			
1	Park/Recreation Specialist IV	1	Park/Recreation Assistant
2	Park/Recreation Specialists II		
E	**Denotes Exempt Position(s)**		

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

RCC supports the work anticipated in multiple community outcome areas in the Fairfax County Strategic Plan. The obvious concentration for RCC is the "Cultural and Recreational Opportunities" theme area, but significant effort occurs in other theme areas as well. Some key metrics related to Strategic Plan objectives pursued by RCC include:

- Commission for Accreditation of Park and Recreation Agencies (CAPRA) accreditation which was achieved by the agency in October 2020. RCC's accreditation evidence of compliance documentation is reviewed annually (also: Effective and Efficient Government).
- Contributions to establishment of a *Master Arts Plan for Facilities* and *Public Art Master Plan* for Fairfax County (FY 2022). Adoption is anticipated in FY 2023 and FY 2024 respectively (also: Neighborhood Livability).
- Customer satisfaction surveys for all RCC programs and services (ongoing).
- Establishment of a comprehensive community calendar of events and activities for Reston (FY 2022, FY 2023).
- Successful launch of Reston Community Center Strategic Plan 2021-2026 goals in FY 2022 and ongoing (also: Effective and Efficient Government).
- Joint delivery with the Department of Public Works and Environmental Services Building Design and Construction Branch/PPPEA on a feasibility study for a possible arts center in Reston to be realized via proffer from Boston Properties (FY 2022; FY 2023, also: Neighborhood Livability, Effective and Efficient Government).

RCC's current strategic plan (2021-2026) identifies Customer Satisfaction as the primary performance measure of RCC success in delivery of its programs and services. For FY 2022, Customer Satisfaction surveys measured the following issues:

1. My RCC Program/Service was a high-quality offering.
2. My RCC Program/Service was provided at a reasonable cost.
3. The setting for my RCC Program/Service was appropriate, clean, and accessible.
4. RCC employees were helpful and courteous in my interactions with them.
5. I would recommend RCC to others.
6. My RCC Program/Service improved my quality of life and/or enhanced my skills or knowledge.

For each of the above statements, patrons are asked to rate on a scale of Strongly Agree, Agree, Neutral, Disagree, or Strongly Disagree. The objective is to obtain 90 percent or greater of total responses in the combined Agree/Strongly Agree categories. The first year of full implementation of the Satisfaction Surveys was FY 2014. A sixth question, added to the survey in FY 2019, ascertains if the patron's quality of life has been enhanced by their participation.

RCC participation totals are calculated over a calendar year to include the four full seasons of RCC programming. Overall, participation in RCC's FY 2022 cycle of programs was 124,853 which represents a 240 percent increase over the prior year. This number does not include participation in programs, events or activities offered through RCC's Facility Rentals services which adds an estimated 21,405 participants; total estimated rentals participation compared to FY 2021 fell 10 percent from the prior year; this is largely due to the uptick in programming and various COVID-19 variant surges that affected social activities.

As programming continues to increase to more customary levels of offerings, the target RCC participation total will be at or near the 200,000 level until new facilities are available for program/service delivery. Given that Facility Rentals services are provided only after programmed and partnered activities are scheduled, that participation will fluctuate year to year depending on both the number of opportunities for rentals and their purpose.

Another key area of focus for the Five-Year Strategic Plan is on Collaboration and Partnerships. This enables Small District 5 resources to be deployed beyond RCC's walls to serve constituents more effectively. The performance measurement goal addressing this area of focus is the number of partnering organizations from among Reston providers and Fairfax County government agencies (or nonprofit organizations) serving the Reston community, whose efforts align with RCC's mission.

As demand for delivery of neighborhood-focused content and services continues to grow, RCC has addressed this by establishing a new department to focus on these efforts: Offsite and Collaboration. The new department will encompass the Community Events cost center previously under "Arts and Events" and the Outreach and Collaboration cost center previously in "Leisure and Learning." That cost center has been renamed to reflect the agency's commitment to equitable distribution of resources – it is now "Equity Partnerships." A key driver in this cost center is RCC's partnership and collaboration with Opportunity Neighborhoods – Reston.

Administration

Online registration was successfully launched in FY 2014. Patron utilization of online purchasing for enrollment in RCC offerings in its first years of adoption grew much faster than the targeted 15 percent per year increase. The overall objective for the Strategic Plan is to achieve a level of 50 percent or more of all transactions in registered enrollment and ticketing accomplished via the Internet, hence the Performance Measure metric now reflects that goal.

Online registration for FY 2022 was 56 percent of all registered activity.

The actual number of community-based partners in FY 2021 was 43. RCC's partnerships remained integral to program planning, community outreach and achieving greater brand identity and recognition.

For patron satisfaction surveys, the goal is to obtain 90 percent or greater of responses in the Agree/Strongly Agree categories. In Administration, the service delivery measured by the Customer Satisfaction surveys is for Facility Rentals. Five of six measurable categories surpassed the 90 percent target and were at or above 95 percent. The sixth category generated many "not applicable" responses as people do not view rental of space as contributing to skills or life enhancement.

Arts and Culture (Previously Arts and Events)

This department offers a wide range of professional and community-based arts performances and experiences. RCC offers classes and workshops in the performing and visual arts, as well as hosting fine arts exhibits. The Community Events sponsored, or co-sponsored, festivals and outdoor activities continue to grow and will be moved to the new Offsite and Collaboration department. The Arts and Culture team provides support for partner community arts organizations that perform in RCC facilities, as well as arts programs, workshops and performances in Reston schools.

The Professional Touring Artist Series events returned to in-person formats presented in the CenterStage. Over the course of the season, 1,461 audience members came back to live shows. Highlights included performances and talks by such illustrious artists and writers as The Seldom Scene, Regina Carter, Michael W. Twitty and BD Wong. Community arts organization performances brought 1,187 attendees to the CenterStage. Arts Education offerings generated total enrollment of 724 participants, along with 788 studio visits.

Aquatics

The RCC Terry L. Smith Aquatics Center offers year-round instructional, fitness, water safety and recreational swimming options in addition to rentals and therapeutic aquatics offerings. In 2021 there were 23,117 visits to the RCC swimming pools representing a 58 percent increase year-over-year. Enrollment in registered class offerings increased by 384 percent from 581 to 2,233 as the community emerged from COVID-19's most severe impacts. Visits from participants in organizations renting the pools totaled 11,493.

RCC's community-wide, land-based water safety program, DEAP (Drowning Education and Awareness Program), provided employment certification training and group water safety presentations for Reston patrons and organizations, including certification of 66 Reston Swim Team Association coaches. Swim team and other group rental reservations for RCC's Terry L. Smith Aquatics Center remain an important layer of programming and cost center revenue performance.

Overall demand in Reston for aquatics programs remains very strong as demonstrated by the addition of other commercially available water exercise and fitness options as well as lesson offerings. RCC programming, including aqua aerobics offerings six days a week and increased swim lessons time, will continue to draw more pool usage while also providing rental ability to our community partners, including South Lakes High School, Reston Masters Swim Team and the Reston Swim Team Association winter swim program.

Leisure and Learning

The Leisure and Learning team engages patrons from birth to their wisdom years in thousands of different enriching, educational, entertaining and healthy living programs. In 2021, people returned to pre-COVID-19 in-person experiences in the offerings from this department. Events like Halloween Family Fun and Eggnormous Egg Hunt served 260 people. Classes and workshops enrollment grew in Fitness to 512, in Lifelong Learning to 708, and in Youth/Teen to 1,183.

In RCC Leisure and Learning reservation program offerings, which have replaced the pre-COVID-19 "drop-in" menu, Fitness participation totaled 2,177; Lifelong Learning totaled 522; and Youth/Teen participation totaled 249. These gains should trend upward if COVID-19 impacts recede. Attention to air quality, room capacities and regular cleaning will continue for Fitness offerings. Lifelong Learning experiences were offered in virtual as well as in-person formats. Youth/Teen experiences included new program offerings: Math Tutoring and a "Float a Boat" event in the RCC pools; each proved to be very popular.

Offsite and Collaboration

In the past year, the Community Events cost center returned to more traditional levels of programming. Beloved traditions like the Reston Multicultural Festival and summer concert series throughout the community attracted total participation of 53,123 people to these arts-infused experiences. Even blustery weather conditions couldn't stop 12,000 people from attending the annual Reston Holiday Parade at Reston Town Center. The Thanksgiving Food Drive returned to its typical format where volunteers sorted 3,600 pounds of food and $610 in gift cards to donate to Cornerstones.

Programs that have been associated with the Leisure and Learning cost center "Outreach and Collaboration" will now be housed in the cost center "Equity Partnerships." This cost center is the second cost center of the new department. Offerings such as Crafternoons and Fun Around Town are provided in the housing complexes associated with the County Opportunity Neighborhood program. While targeted to serve those families, these programs are open to all and help foster a sense of community and belonging regardless of individual home addresses.

RCC will be expanding the staffing that supports content delivery throughout the community. These efforts provide for more equitable distribution of resources to formerly underserved areas as well as the new multi-family housing that is being built and occupied in the Silver Line corridor in Reston.

One Fairfax

Reston Community Center has been engaged with achieving equitable outcomes for programs and services for many years. For more than three decades, programming for Reston's annual Dr. Martin Luther King Jr. Birthday Celebration has focused on both celebrating past civil rights movement accomplishments and continuing the work required to achieve Dr. King's goals. The theme has been "Are We Keeping the Promise?" Over the years, RCC has expanded that discussion to all seasons of program offerings. Inclement weather forced postponement of the Keynote Speaker Heather McGhee to the upcoming year.

Similarly, RCC's Fee Waiver Program has been implemented to reduce the impacts of income inequality for 30-plus years. It was expanded in 2016 and again in 2020 to provide broader eligibility parameters to support families as they transition to greater economic success but remain less able to participate in RCC programs because of limited resources. In ways both direct and subtle, RCC seeks to display the positive impact of Reston's diversity and to promote the elements of One Fairfax on a variety of fronts. These are listed here with accompanying highlights to illustrate the breadth and depth of RCC's commitment to the One Fairfax policy.

RCC Program or Service	Performance Metric
Fee Waiver Program	FY 2022: 141 households; 235 members; The amount of $70,835 represents the value used. This is a 729 percent increase over the prior year's COVID-19 limited participation.
Equity Matters Programming	FY 2022 programs offered were 33, including films, performances, the restored Diva Central event (free formal dresses for teens), Reston Baby Expo, Fun Around Town and other events.
Opportunity Neighborhood	RCC is an active community partner; offsite programming is delivered to the communities served by Opportunity Neighborhood in Reston. Free offerings such as Fun Around Town, Crafternoons, and CPR certification were provided.
Other Strategies	RCC publications are deliberately designed to feature actual program participants reflecting the community's diversity. Board engagement and participation recruitment is focused on diverse representation. Multilingual Customer Service and other team members serve patrons who speak Chinese, Spanish, Urdu and Russian.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities [1]						
Administration						
Number of community-based partners to deliver programs and services to Reston.	46	46	35	43	35	35
On-Line registration percentage.	56.97%	53.30%	50.00%	56.00%	50.00%	50.00%
High Quality	96%	100%	90%	100%	90%	90%
Reasonable Cost	99%	93%	90%	100%	90%	90%
Clean Accessible	99%	100%	90%	94%	90%	90%
Employees Helpful/Courteous	92%	93%	90%	100%	90%	90%
Recommend RCC	97%	100%	90%	94%	90%	90%
Enhance life/Skills	NA	79%	90%	71%	90%	90%
Arts and Culture						
High Quality	98%	99%	90%	98%	90%	90%
Reasonable Cost	96%	98%	90%	96%	90%	90%
Clean/Accessible	98%	98%	90%	99%	90%	90%
Employees Helpful/Courteous	96%	96%	90%	95%	90%	90%
Recommend RCC	98%	99%	90%	99%	90%	90%
Enhance life/Skills	NA	96%	90%	94%	90%	90%
Aquatics [2]						
High Quality	NA	96%	90%	94%	90%	90%
Reasonable Cost	NA	96%	90%	97%	90%	90%
Clean/Accessible	NA	96%	90%	100%	90%	90%
Employees Helpful/Courteous	NA	93%	90%	94%	90%	90%
Recommend RCC	NA	94%	90%	97%	90%	90%
Enhance Life/Skills	NA	89%	90%	91%	90%	90%
Leisure and Learning						
High Quality	95%	91%	90%	94%	90%	90%
Reasonable Cost	97%	98%	90%	96%	90%	90%
Clean/Accessible	97%	97%	90%	94%	90%	90%
Employees Helpful/Courteous	94%	97%	90%	98%	90%	90%
Recommend RCC	97%	99%	90%	99%	90%	90%
Enhance Life/Skills	NA	88%	90%	92%	90%	90%

[1] It should be noted that the enhancing life and skills portion of the survey was not introduced until FY 2021.

[2] The Aquatics Center was closed for construction during FY 2020 and therefore no performance measures were collected in that category in that year.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$7,472,208**	**$6,009,153**	**$9,095,686**	**$8,599,349**
Revenue:				
Taxes	$9,024,196	$8,930,260	$9,130,260	$9,500,478
Interest	8,400	15,870	15,870	15,870
Vending	216	1,600	1,600	1,600
Aquatics	317,012	403,934	403,934	425,000
Leisure and Learning	221,817	352,500	352,500	479,408
Rental	175,444	181,000	181,000	181,000
Arts and Culture	248,778	263,081	314,044	303,645
Total Revenue	**$9,995,890**	**$10,148,245**	**$10,399,208**	**$10,907,001**
Total Available	**$17,468,098**	**$16,157,398**	**$19,494,894**	**$19,506,350**
Expenditures:				
Personnel Services	$5,540,791	$6,217,239	$6,464,192	$6,861,297
Operating Expenses	2,630,241	3,031,577	3,305,710	3,319,771
Capital Equipment	6,590	0	0	0
Capital Projects	194,790	357,500	1,125,643	335,000
Total Expenditures	**$8,372,412**	**$9,606,316**	**$10,895,545**	**$10,516,068**
Total Disbursements	**$8,372,412**	**$9,606,316**	**$10,895,545**	**$10,516,068**
Ending Balance[1]	**$9,095,686**	**$6,551,082**	**$8,599,349**	**$8,990,282**
Maintenance Reserve	$1,199,507	$1,217,789	$1,247,905	$1,308,840
Feasibility Study Reserve	199,918	202,965	207,984	218,140
Capital Project Reserve	3,500,000	3,500,000	7,000,000	7,000,000
Economic and Program Reserve	4,196,261	1,630,328	143,460	463,302
Unreserved Balance	0	0	0	0
Tax Rate per $100 of Assessed Value	**$0.047**	**$0.047**	**$0.047**	**$0.047**

[1] The fund balance in Fund 40050, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. The available fund balance is divided into four reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming, funds for future capital projects, and funds for economic and program contingencies. The Maintenance Reserve is equal to 12 percent of total revenue, the Feasibility Study Reserve is equal to 2 percent of total revenue, and the Capital Project Reserve has a limit of $7,000,000.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
RCC - CenterStage Theatre Enhancements (CC-000008)	$868,022	$43,187.00	$190,183.08	$45,000
RCC - Facility Enhancements (CC-000002)	1,726,163	50,273.57	24,255.09	12,000
RCC - Natatorium Projects (CC-000009)	5,721,132	(77,912.41)	0.00	0
Reston Arts Venue (CC-000024)	110,000	76,961.55	33,038.45	0
Reston Community Center Improvements (CC-000001)	3,163,269	102,280.58	878,165.91	278,000
Total	**$11,588,586**	**$194,790.29**	**$1,125,642.53**	**$335,000**

Fund 40060: McLean Community Center

Mission

The mission of the McLean Community Center (MCC or the Center) is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1A, Dranesville.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The McLean Community Center primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation, and culturally enriching activities.*

Focus

Fund 40060, McLean Community Center (MCC), fulfills its mission by offering a wide variety of civic, social, and cultural activities to its residents, including families, local civic organizations, and businesses.

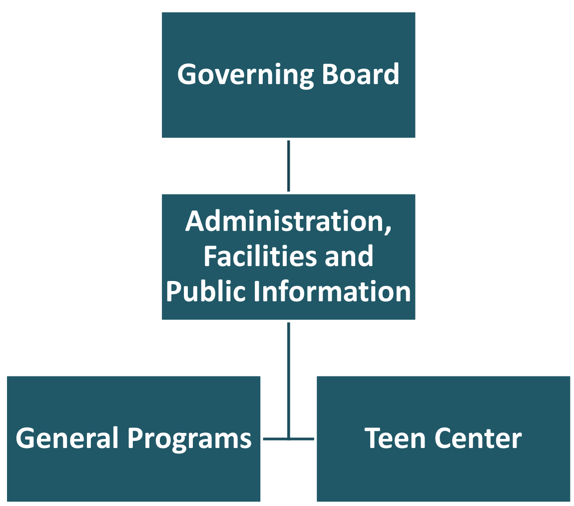
MCC offers classes and activities such as aerobics, music, art, and dance for all ages at nominal fees to the residents of Small District 1A. Special events and seasonal activities such as McLean Day, Fourth of July, Summer Camp, and outdoor concerts are held at MCC, local schools and parks. The Alden Theatre presents professional shows, films, and a variety of entertainment for children and adults, including educational speaker sessions, community arts theatre and music productions. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Teens can enjoy their time at the Teen Center after school, during school breaks and at Friday Night Activities and events.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville. The Small District 1A real estate tax rate for FY 2024 will remain at $0.023 per $100 of assessed real property value. Other revenue sources include program fees, rental income, and interest on investments. Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined an annual plan which directs the expansion of the agency's functions for the next year. MCC will train staff to provide information to enhance the Center's capability for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming.

At its meeting on February 27, 2013, the Governing Board of the McLean Community Center approved a motion to pursue the renovation and expansion of the MCC's nearly 40-year-old facility. The Capital Facilities Committee of the MCC Governing Board engaged in a feasibility study to evaluate the renovation and expansion options. The renovation of the facility was completed in January 2019.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,438,847	$4,060,877	$4,060,877	$4,091,742
Operating Expenses	2,233,451	2,671,950	2,836,675	3,075,979
Capital Projects	323,684	1,100,000	1,539,618	190,000
Total Expenditures	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	32 / 29.2	34 / 31.2	34 / 31.2	34 / 31.2

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$151,097**

An increase of $151,097 in Personnel Services includes $74,066 for a 2.00 percent market rate adjustment (MRA) for all employees and $58,107 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $18,924 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Programmatic Adjustments **$288,489**

An increase of $288,489 includes an increase of $404,029 in Operating Expenses, partially offset by a decrease of $115,540 in Personnel Services, to support projected program operations in FY 2024.

Other Post-Employment Benefits **($4,692)**

A decrease of $4,692 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Capital Projects **($910,000)**

Funding of $190,000 in Capital Projects, a decrease of $910,000 from the FY 2023 Adopted Budget Plan, is included to support improvements to the facility, including repairs and additions in the theater.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$604,343**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $604,343 due to encumbered carryover of $164,725 and unexpended project balances of $439,618.

Cost Centers

The cost centers in Fund 40060, McLean Community Center, are: Administration, Facilities and Public Information; General Programs composed of instruction classes, special events, performing arts, visual arts, and youth activities; and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.

Administration, Facilities and Public Information

The Administration, Facilities and Public Information Cost Center administers the facilities and programs of the McLean Community Center, assists residents and local groups' planning activities, and provides information to residents to facilitate their integration into the life of the community.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,699,962	$3,712,539	$4,231,950	$2,872,092
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	17 / 14.7	19 / 16.7	19 / 16.7	19 / 16.7

General Programs

The General Programs Cost Center provides programs and classes to McLean Community Center district residents of all ages to promote personal growth and sense of community involvement.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,656,913	$3,404,877	$3,479,819	$3,697,530
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	13 / 12.5	13 / 12.5	13 / 12.5	13 / 12.5

Teen Center

The Teen Center Cost Center provides a safe recreational and productive environment for local youth in grades 7 through 12 to promote personal growth.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$639,107	$715,411	$725,401	$788,099
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	2 / 2	2 / 2	2 / 2	2 / 2

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ADMINISTRATION, FACILITIES AND PUBLIC INFORMATION – 19 Positions			
Administration			
1	Executive Director	4	Administrative Assistants IV
1	Financial Specialist II	1	Administrative Assistant II
1	Administrative Assistant V	1	Network/Telecom Analyst I
Facilities			
1	Chief Building Maintenance Section	5	Facility Attendants II, 5 PT
1	Park/Recreation Assistant		
Public Information			
1	Communications Specialist II	2	Communications Specialists I
GENERAL PROGRAMS – 13 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist III	1	Administrative Assistant III
1	Park/Recreation Specialist II		
Special Events			
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
Performing Arts			
1	Theatrical Arts Director	1	Administrative Assistant IV
1	Theatre Technical Director	1	Facility Attendant II
1	Asst. Theatre Technical Director	1	Facility Attendant I, PT
1	Park/Recreation Specialist I		
Youth Activities			
1	Park/Recreation Specialist I		
TEEN CENTER – 2 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

The McLean Community Center (MCC) facilities play an important part in the greater McLean area by providing places for MCC to hold its programs, classes, and meetings; serving as the home for the McLean Project for the Arts and community arts groups; and offering meeting and event space for residents and community organizations.

In FY 2022, the total number of patrons using the Center increased by 224 percent, compared to 2021. Operations were still heavily affected by the COVID-19 pandemic in FY 2021. All areas of operation in McLean Community Center showed significant recovery from 2021 and all instructional classes, special events, performing arts, and youth events had growth in usage by patrons. Total patrons using the center in FY 2022 were 45,303. Significant increases are projected for 2023 and 2024.

The total number of patrons using the teen center in FY 2022 was 9,854 compared to 1,669 in FY 2021. In FY 2022, the teen center weekday participants increased from FY 2021 by 368 percent, and the weekend participants also increased significantly. Participants in 2023 and 2024 are anticipated to be back to the pre-pandemic levels. The large percentage increases in patrons using the teen center are attributable to the closure of the teen center in FY 2021 due to the COVID-19 pandemic. The teen center reopened in FY 2022 and is expected to continue regaining patrons.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in patrons using the Center	(49.4%)	(56.3%)	457.1%	224.0%	5.9%	2.4%
Percent change in participation in classes and Senior Adult activities	(21.5%)	(62.3%)	241.5%	201.5%	1.4%	37.4%
Percent change in participation at Special Events	(86.0%)	88.5%	261.1%	149.3%	1.2%	(14.6%)
Percent change in participation at Performing Arts activities	14.6%	(54.5%)	201.5%	58.2%	7.7%	7.0%
Percent change in participation at Youth Activities	10.3%	(40.9%)	184.9%	356.0%	25.7%	39.2%
Percent change in weekend patrons[1]	(79.3%)	(100.0%)	1,500.0%	203,500.0 %	33.3%	25.0%
Percent change in weekday patrons	9.4%	(81.8%)	584.8%	368.7%	21.2%	108.2%

[1] The large percentage increase in this figure is attributable to the closure of the teen center in FY 2021 due to the COVID-19 pandemic and its reopening in FY 2022.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$6,531,813**	**$5,630,070**	**$6,564,243**	**$4,859,900**
Revenue:				
Taxes	$5,190,922	$5,636,842	$5,636,842	$5,853,338
Interest	6,252	20,000	20,000	20,000
Rental Income	47,188	80,670	80,670	79,480
Instructional Fees	378,081	467,300	467,300	532,723
Performing Arts	67,161	114,550	114,550	132,750
Special Events	89,588	53,400	53,400	96,500
Youth Programs	92,250	138,910	138,910	138,910
Teen Center Income	114,489	212,500	212,500	296,000
Miscellaneous Income	11,368	8,655	8,655	18,020
Total Revenue	**$6,028,412**	**$6,732,827**	**$6,732,827**	**$7,167,721**
Total Available	**$12,560,225**	**$12,362,897**	**$13,297,070**	**$12,027,621**
Expenditures:				
Personnel Services	$3,438,847	$4,060,877	$4,060,877	$4,091,742
Operating Expenses[1]	2,233,451	2,671,950	2,836,675	3,075,979
Capital Projects	323,684	1,100,000	1,539,618	190,000
Total Expenditures	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
Total Disbursements	**$5,995,982**	**$7,832,827**	**$8,437,170**	**$7,357,721**
Ending Balance[2]	**$6,564,243**	**$4,530,070**	**$4,859,900**	**$4,669,900**
Equipment Replacement Reserve[3]	$120,568	$0	$0	$0
Capital Project Reserve[4]	5,918,675	3,530,070	3,859,900	3,669,900
Operating Contingency Reserve[5]	525,000	1,000,000	1,000,000	1,000,000
Tax Rate per $100 of Assessed Value	**$0.023**	**$0.023**	**$0.023**	**$0.023**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $550.00 to FY 2022 expenditures to accurately record an expenditure accrual. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustment will be included in the FY 2023 Third Quarter Package.

[2] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[3] The Equipment Replacement Reserve had been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases at 2 percent of total revenue. Beginning in FY 2023, this amount will be included in the Capital Project Reserve.

[4] The Capital Project Reserve is primarily for the Renovation of the McLean Community Center (MCC). The MCC Board has authorized utilizing an amount of $8.0 million over a multiyear period for the renovation. The Capital Project Reserve also funds other capital projects for MCC and the Old Fire House Teen Center.

[5] The Operating Contingency Reserve has been established by the MCC Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream. The amount was increased to $1,000,000 starting in FY 2023.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$7,217,829	$293,803.54	$1,472,508.41	$190,000
Old Firehouse Improvements (CC-000018)	190,975	29,880.91	67,109.09	0
Total	**$7,408,804**	**$323,684.45**	**$1,539,617.50**	**$190,000**

Fund 40070: Burgundy Village Community Center

Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social, and civic activities.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 40070, Burgundy Village Community Center primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.*

Focus

Fund 40070, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Village Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Burgundy Village Community Center funds invested by the County, and rental fees.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Village Community rent the facility for $75 per event while non-residents are charged $500 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$13,017	$22,010	$22,010	$22,451
Operating Expenses	15,298	25,646	25,974	25,646
Capital Equipment	0	0	65,170	0
Total Expenditures	**$28,315**	**$47,656**	**$113,154**	**$48,097**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$441**

An increase of $441 in Personnel Services includes $441 for a 2.00 percent market rate adjustment (MRA) for all employees effective July 2023.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$65,498**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $65,498 due to encumbered funding that was primarily for the new deck that is being built at the Community Center.

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

For the first time since the beginning of the pandemic, the facility was open for public use for all of FY 2022. As a result, rental volume returned to pre-pandemic levels reflecting a significant increase in rental volume compared to the previous two years. As the facility opened, staff continued to monitor and follow public health guidance to ensure residents were served in a safe manner. Community satisfaction with the facility continued to remain high. In FY 2023 and FY 2024, it is anticipated that rental volume will remain at a consistent level.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in facility use to create a community focal point	6.1%	(70.2%)	336.1%	483.3%	0.0%	0.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$244,609**	**$166,889**	**$322,528**	**$296,033**
Revenue:				
Taxes	$36,663	$40,521	$40,521	$43,727
Interest	246	1,000	1,000	1,000
Rent	69,325	45,138	45,138	62,156
Total Revenue	**$106,234**	**$86,659**	**$86,659**	**$106,883**
Total Available	**$350,843**	**$253,548**	**$409,187**	**$402,916**
Expenditures:				
Personnel Services	$13,017	$22,010	$22,010	$22,451
Operating Expenses	15,298	25,646	25,974	25,646
Capital Equipment	0	0	65,170	0
Total Expenditures	**$28,315**	**$47,656**	**$113,154**	**$48,097**
Total Disbursements	**$28,315**	**$47,656**	**$113,154**	**$48,097**
Ending Balance[1]	**$322,528**	**$205,892**	**$296,033**	**$354,819**
Tax Rate per $100 of Assessed Value	**$0.02**	**$0.02**	**$0.02**	**$0.02**

[1] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

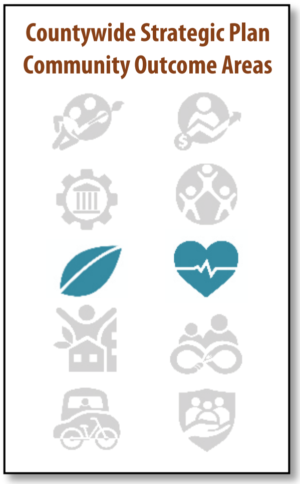
Fund 40080: Integrated Pest Management Program

Mission

To suppress forest pest infestation and pests of public health concern throughout the County through surveillance, pest and insect control, as well as public information and education, so that none of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 40080, Integrated Pest Management Program primarily supports the following Community Outcome Areas:



Community Outcome Area	Vision Statement
Environment and Energy	*All people live in a healthy sustainable environment.*
Healthy Communities	*All people can attain their highest level of health and well-being.*

Focus

Fund 40080, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program (FPP) managed by Stormwater Services and the Disease-Carrying Insects Program (DCIP) managed by the Health Department. Integrated Pest Management (IPM) is an ecological approach to pest control that combines appropriate pest control strategies into a unified, site-specific plan. The goal of an IPM program is to reduce pest numbers to acceptable levels in ways that are practical, cost-effective, and safe for people and the environment. FPP focuses on preventing the spread of state approved forest insects and diseases in the County. DCIP focuses on protecting citizens from public health pests and maintaining a low incidence of the West Nile virus, Lyme disease, and other tick-borne and mosquito-borne diseases as the prevention of epidemics and spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 40080 activities, and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2024, the same tax rate, along with the existing fund balance, will continue to support both programs.

Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects and disease that are eligible for control by this program; however, the FPP is tasked with monitoring and providing control of these insects and diseases. Currently VDACS has approved six insects and two diseases for inclusion on the list of insects and diseases that can be controlled. They are the gypsy moth, cankerworm, emerald ash borer, hemlock woolly adelgid, Asian long-horned beetle, spotted lanternfly, sudden oak death, and thousand cankers disease of black walnut. The proposed treatment plan and resource requirements for all listed pests are submitted annually to the Board of Supervisors for approval.

Research has shown that by slowing the spread of an invasive insect, control costs can be reduced overall. Agricultural quarantines are an effective method implemented to eradicate or slow the spread to other areas. The quarantines currently in effect in the County are intended to slow the spread of the target insects and not intended to eradicate them. In the United States, eradication is only attempted when an invasive species is discovered early, and its populations are small enough to be contained and completely eliminated. Forest pest quarantines are not an unusual or a historically recent method of controlling the spread of pests.

Throughout the year, staff conducts an extensive outreach program with the goal of educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations. Funding has also been allocated for the removal and/or remediation of hazardous trees. This activity will be limited to instances where the hazard is a direct result of pests included in the list of insects and diseases eligible for control by the program. Additionally, funding has been allocated for the removal and remediation of tree of heaven. Tree of heaven is a preferred host tree for spotted lanternfly and is thought to be an effective management strategy for minimizing the impact of this pest.

Spongy Moth

In FY 2022, spongy moth, formerly known as gypsy moth, (*Lymantria dispar*) larvae populations remained very low. There was no measurable defoliation reported in Fairfax County. Active control programs in conjunction with the naturally occurring fungal pathogen *Entomophaga maimaiga* may explain the extremely low spongy moth populations in Fairfax County and other areas. Staff continues to monitor spongy moth, but no control treatments have been applied in recent years. Spongy moth populations are cyclical, and it is not uncommon for outbreaks to reoccur.

The spongy moth was first quarantined by state and federal governments in 1912 and continues to be quarantined today. More information about spongy month can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/spongy-moth

Fall Cankerworm

Fall cankerworm (*Alsophila pometaria*) is an insect native to the eastern United States that feeds on a broad variety of hardwood trees. Periodic outbreaks of this pest are common, especially in older declining forest stands. The Mount Vernon, Mason, and Franconia (previously Lee) magisterial districts have most recently experienced the most severe infestations and associated defoliation. Staff observed population outbreak levels in the winters of 2012 and 2013 and declining populations since 2014. No treatment was required in calendar year 2021 and the first half of calendar year 2022.

FPP conducted an extensive defoliation survey to measure the damage caused by fall cankerworm in May 2022. The purpose of this survey was to determine those areas of Fairfax County where fall cankerworm larvae have impacted the County's urban forest resources through foliar feeding and to quantify this feeding damage as a percentage of canopy defoliated. The data acquired from this survey contributed to knowledge of overall cankerworm population dynamics in Fairfax County as well as locating areas of concern to be targeted in the ensuing year's fall cankerworm banding survey. The defoliation surveys for fall cankerworm were done in grids in the known areas of fall cankerworm activity in the southeastern portion of the County. Defoliation was quantified using a visual survey at each grid point. The results of this survey indicated that there was no significant defoliation from fall cankerworm in calendar year 2022.

The FY 2024 budget provides capacity to treat 500 acres of ground treatment and up to 5,000 acres of aerial treatment, should insect surveys conducted between November 2022 and January 2023 indicate the need. More information about fall cankerworm can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/fall-cankerworm.

Emerald Ash Borer

The emerald ash borer (EAB), *Agrilus planipennis*, is an exotic beetle introduced from Asia that was first discovered in the state of Michigan in the early 2000s. This beetle attacks ash trees (*Fraxinus sp.*) and can cause mortality in native ash species in as little as two years. Recently, researchers in Ohio also observed EAB attacking white fringetree (*Chionanthus virginicus*), a close relative of ash. In July 2008, infestations of emerald ash borer were discovered in Fairfax County and the County was put under federal quarantine for emerald ash borer. In the summer of 2012, the Virginia Department of Agriculture and Consumer Services determined that the entire state was generally infested so it became part of the USDA quarantine; however, the USDA removed the federal domestic EAB quarantine regulations effective January 14, 2021, because the domestic quarantine was not proven effective in stopping its spread.

Trapping efforts revealed that beetle populations extend to all areas of Fairfax County. Staff is responsible for educating the public on how to manage the impending mortality and replacement of many thousands of ash trees. Education efforts emphasize hiring a private contractor to remove dead and dying trees and options for effective pesticides that may conserve ash trees in the landscape. More information about EAB can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/emerald-ash-borer.

In March 2015, the Board of Supervisors authorized staff to begin a control program for EAB on trees on publicly owned land, including fire stations, parks, schools, and libraries. Since 2015, staff have treated 187 ash trees for EAB. Yearly assessments are made on treated trees to evaluate their health and crown conditions based on parameters set in the EAB Management Plan.

Since 2016, FPP has made efforts to request and release emerald ash borer parasitoid wasps from the USDA: *Oobius agrili, Spathius agrili, and Tetrasticus planipennisi.* As part of the release process, an inventory was conducted of ash stands within the County. Several potential sites were identified, and the FPP has released emerald ash borer parasitoid wasps on several County properties. In accordance with the EAB parasitoid release agreement, staff will continue to monitor and report on the establishment of these wasps as part of a national network at www.mapbiocontrol.org. FPP planted ash seedlings in release sites in an effort to reestablish the County ash population in calendar year 2021. Staff will continue to identify additional areas that qualify for parasitoid release. The wasps were produced and supplied from the USDA's Animal and Plant Health Inspection Service (APHIS) at the Plant Protection and Quarantine (PPQ) EAB Parasitoid Rearing Facility in Brighton, Michigan. For more information on the parasitoids, please call 866-322-4512.

Thousand Cankers Disease

Thousand cankers disease (TCD) is caused by a fungal pathogen resulting from an association of a fungus (*Geosmithia morbida*) and the walnut twig beetle (WTB) (*Pityophthorus juglandis*) native to the southwestern United States. In August 2010, the disease was detected in black walnut trees in Tennessee. The following year, TCD was reported in central Virginia, then Fairfax and Prince William counties in 2012. This disease complex causes only minor damage to western walnut species; however, Eastern black walnut trees (*Julgans nigra*) are very susceptible and infested trees usually die within a few years. Following disease discovery, VDACS listed Fairfax County under state quarantine that prohibited the transportation of walnut wood and its products. More information about the statewide quarantine related to TCD can be found on this webpage:
https://law.lis.virginia.gov/admincode/title2/agency5/chapter318/. There is no existing federal regulation regarding TCD.

To monitor the insect's presence more closely, staff deployed WTB traps in confirmed locations for calendar year 2021. WTB was positively identified from the traps that were deployed. Staff continue to monitor walnut tree health and follow the disease status elsewhere in Virginia. More information about TCD can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/thousand-cankers-disease.

Sudden Oak Death

Sudden oak death (SOD) is caused by a fungus (*Phytophthora ramorum*) that has resulted in wide-scale tree mortality in the western United States since 1995. Fortunately, this disease has been found only in isolated locations in the eastern United States and officials feel that these infestations have been contained. Diligent monitoring is critical in slowing the spread of this disease and testing methods have been developed. Consequently, staff has implemented these monitoring methods in areas of the County where nursery stock that could have been shipped from areas known to have the pathogen is being sold. Staff continue to educate private and public groups on this disease and its control. More information on SOD can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/sudden-oak-death.

Asian Longhorned Beetle

The Asian longhorned beetle (ALB) (*Anoplophora glabripennis*) is an invasive, wood-boring beetle that, like EAB, has the potential to have drastic economic and social impacts should it be introduced in Fairfax County. The larvae will kill trees by boring into the heartwood and disrupting the tree's nutrient flow. Imported into the United States via wood packing material used in shipping, infestations of ALB in or near Chicago, New York, Boston, and Ohio have been discovered since the mid-1990's. In June 2020, an infestation was found in Hollywood, South Carolina. These pests will infest many hardwood tree species but prefer maple species, one of the predominant trees in Fairfax County's urban forest ecosystem. According to the United States Forest Service, most of the infestations found in the United States have been identified by tree care professionals and informed homeowners. Staff has developed a basic management plan to address such monitoring and outreach for this invasive species. More information on ALB can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/asian-longhorned-beetle.

Hemlock Woolly Adelgid

Hemlock woolly adelgid (HWA) (*Adelges tsugae*) is a sap-feeding insect that infests and eventually kills eastern hemlock trees. Staff employ various control options for this pest, including injected pesticide treatments and releasing predatory insects that feed on HWA. Native eastern hemlock is relatively rare in Fairfax County. Staff will continue to inventory the natural stands of eastern hemlock. Staff continue to manage trees in two native stands, the Dranesville and Springfield magisterial districts. Staff monitored the condition of treated hemlocks in calendar year 2021. Staff is continuing to research management options for hemlocks and HWA. More information on HWA can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/hemlock-wooly-adelgid

Spotted Lanternfly

Spotted lanternfly (SLF) (*Lycorma delicatula*) is an insect native to Asia and was found in suburban Philadelphia, Pennsylvania, in 2014. In January 2018, this insect was found in Frederick County, Virginia, and since then it has been found in many other localities in Virginia. Due to the destructive nature of this pest, VDACS in cooperation with UDSA APHIS have begun eradication efforts in areas with known infestation.

VDACS has established a quarantine for Warren County, Clarke County, and Frederick County, Virginia, as well as the City of Winchester, Virginia. Under the quarantine, the movement of articles capable of transporting spotted lanternfly is restricted. Unfortunately, SLF has been found around the Mid-Atlantic including Pennsylvania, West Virginia, Maryland, and Delaware. All states with known SLF infestations have their own quarantine in hopes to limit the spread of this pest.

This insect feeds on a broad range of host trees and has a strong preference for tree of heaven (*Ailanthus altissima*). Tree of heaven is an invasive tree species native to Asia. This insect has not yet established itself in Fairfax County but when it does, it has the potential to cause a significant nuisance. Staff monitored for this insect and inventoried tree of heaven in high-risk introduction areas in calendar year 2022. The removal of tree of heaven could minimize the negative impact of this pest once it arrives. The FPP is conducting a pilot program to remove tree of heaven on County properties.

Staff anticipates the need for significant public education and community engagement will be in high demand once spotted lanternfly is established in the County. Given the broad host range for this pest, staff in the Urban Forest Management Division (UFMD) anticipates most residents in the County will be impacted. Staff has created a mailbox for residents to report SLF sightings: ReportSLF@Fairfaxcounty.gov.

Outreach

The FPP conducts and participates in multiple outreach and education efforts. Staff fosters an appreciation for trees and the urban forest to inspire citizens, County agencies, and the development industry to protect, plant, and manage greenscape resources. Targeted audiences for education and training include Fairfax County Public Schools, County staff, citizen scientists, homeowner's associations, and natural resource professionals. Through public events such as Fairfax County Arbor Day Celebration, Environment Expo, and town hall meetings, staff educate the public about the County's urban forest resources and programs. Staff develop hands-on activities and displays that help convey the importance of the stewardship of the County's natural resources. In addition, staff reach out to students in the County through various school programs which encourage students to advocate for protection and support of the County's urban forest. More information about education programs can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/education-programs.

The FPP continues to improve messaging and communication with County residents by utilizing a variety of media to reach multiple audiences and demographics in the County. Such methods include printed materials such as brochures as well as podcasts, videos, social media, webinars, the County website, newspaper articles, and television, radio, and YouTube interviews. Much of the outreach can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/news-videos-podcasts.

Management Plans

The nature of invasive insects and diseases is such that it is difficult to make long-term predictions on monitoring techniques and response plans. USDA has drafted a management plan for ALB; it outlines a role for localities consistent with what staff had envisioned. For example, County staff can play a critical role in public meetings, notification, and mapping. VDACS and the FPP have drafted basic management plans for ALB and EAB. The management plans will act in concert with plans in place by USDA and VDACS. The Forest Pest Management Program, which is subject to approval by the Board of Supervisors, provides a summary of program activities. The most recent report was approved on March 8, 2022, and can be viewed as part of the Final Board Package for that date here:
https://www.fairfaxcounty.gov/boardofsupervisors/sites/boardofsupervisors/files/assets/meeting-materials/2022/board/mar08-final-board-package.pdf

Disease-Carrying Insects Program

Mosquitoes, ticks, and other vectors are responsible for transmitting pathogens that can result in life-changing illnesses such as West Nile Virus (WNV), Zika, and Lyme disease. The Health Department's Disease-Carrying Insects Program (DCIP) was established in 2003 and works to protect County residents and visitors from vector-borne diseases. The DCIP uses an integrated approach to monitor and manage vectors. The program continuously promotes personal protection and vector prevention methods in the community to raise awareness of these public health pests, the diseases they transmit, and what residents can do to protect themselves and their families.

West Nile virus and other mosquito-transmitted pathogens of public health concern

WNV, which is transmitted from birds to humans through the bite of infected mosquitoes, continues to be a national public health concern, and is the most reported locally acquired mosquito-borne infection in Fairfax County. In addition to WNV, the Virginia Department of Health's reportable disease list includes other mosquito-borne illnesses: chikungunya, dengue, eastern equine encephalitis, Jamestown canyon, LaCrosse encephalitis, malaria, St. Louis encephalitis, and Zika.

The Health Department's Division of Epidemiology and Population Health investigates reported cases of these illnesses and notifies the DCIP. The DCIP conducts entomological investigations for these cases, as appropriate, providing education and information as well as controlling mosquitoes as necessary to protect public health.

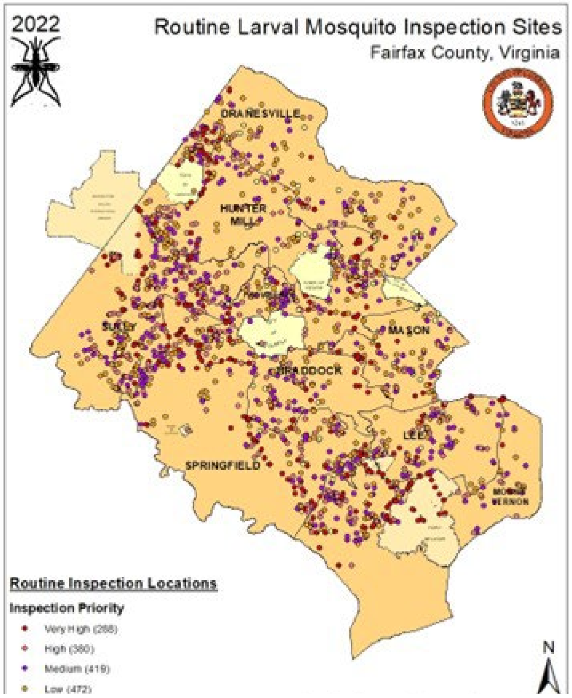
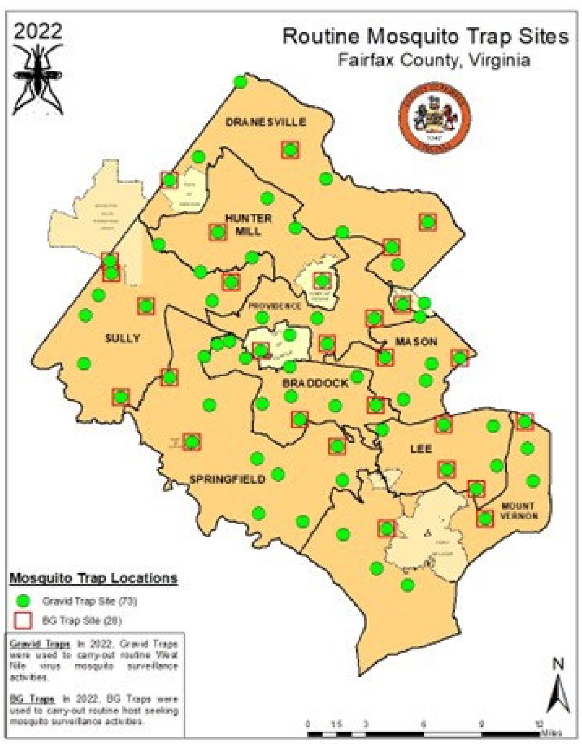


Figure 1. 2022 Routine larval mosquito inspection sites (dry ponds)



Mosquito Inspections, Surveillance, and Control Activities

The Health Department responds to complaints and requests for assistance about standing water and mosquitoes as a service to residents who have mosquito-related concerns. Residents are encouraged to call the Health Department, send an email to fightthebite@fairfaxcounty.gov or submit a mosquito complaint online.

Immature mosquito surveillance efforts (conducted between March and November) help identify aquatic habitats that support the development of mosquitoes. Health Department staff routinely inspect approximately 1,700 publicly maintained “dry ponds” (Figure 1) and approximately 200 VDOT-maintained stormwater structures throughout that timeframe. Targeted treatments of those habitats can be highly effective at controlling mosquitoes before they reach the flying adult stage when they are more difficult to control.

Adult mosquito surveillance is a vital component of Integrated Mosquito Management (IMM) for monitoring mosquito abundance and viral activity. Adult mosquitoes are trapped weekly from May through October at 73 sites (Figure 2) within the Fairfax Health District, which includes the Cities of Fairfax and Falls Church. Trapping efforts collect a variety of mosquito species, some of which are important disease vectors:

- *Culex pipiens* and *Culex restuans*: common mosquitoes that are the main vectors of WNV.
- *Aedes albopictus*: the most common nuisance mosquito in Fairfax County (also known as the tiger mosquito) that is a potential vector of chikungunya, dengue, yellow fever, and Zika.
- *Aedes aegypti*: an invasive tropical species that is the main vector of chikungunya, dengue, yellow fever, and Zika. This species is present in Washington, DC, but collections are infrequent in Fairfax County.

On its own, or in conjunction with human disease investigations, mosquito surveillance provides information that can trigger control efforts for immature and/or adult mosquitoes. Control efforts and activities may include public education, elimination of larval habitats, larvicide applications, and/or spraying to kill adult mosquitoes.

Action thresholds for targeted adult mosquito control efforts (“spraying”) are flexible, as recommended by organizations such as the American Mosquito Control Association and the National Association of County and City Health Officials (NACCHO). The following indicators may trigger adult mosquito spraying by the Health Department:

- Results of mosquito surveillance and testing,
- Environmental factors that impact mosquito or disease cycles,
- Detection of medically important invasive species, and
- Reported cases of human disease.

Lyme disease and other tick-borne diseases

Lyme disease is the most reported vector-borne illness in the United States, with an average of more than 30,000 cases reported annually. It is also the most reported vector-borne disease in Fairfax County each year. The bacterium that causes Lyme disease (*Borrelia burgdorferi*) is transmitted from small mammals to humans through the bite of an infected blacklegged tick (*Ixodes scapularis*). Other tick-borne diseases reported in the County include anaplasmosis, ehrlichiosis, and spotted fever rickettsiosis.

Tick Surveillance and Identification

The DCIP collects and identifies ticks each month from several vet clinics and the Fairfax County Animal Shelter. Staff also work with local wildlife officials to attend deer management activities that occur in the County to remove and identify ticks from deer. Since FY 2021, through a collaboration with the Fairfax County Police Department's Wildlife Management Specialist and Animal Services Division, DCIP has received ticks collected through the County's deer management archery program. Tick surveillance may also be performed using other methods such as dragging, flagging, sweeping, and trapping. Blacklegged ticks collected by routine or response surveillance are tested for the Lyme disease bacteria at the Health Department laboratory. The data generated by tick surveillance and testing are used to inform the public about the seasonality of local tick species, the diseases they spread, and to reinforce messaging about the importance of preventing tick bites.

An invasive species, the longhorned tick (*Haemaphysalis longicornis*), has been identified in several states since it was first detected in the U.S. in 2017. This tick has been detected annually in Fairfax County since 2020. It transmits a variety of pathogens to humans and animals in other parts of the world; however, its medical significance in the western hemisphere is uncertain.

The DCIP offers a free tick identification service where people find out what type of tick bit them, information about tick-borne diseases and tick prevention methods. This service does not test ticks or provide medical advice. More information can be found at:
https://www.fairfaxcounty.gov/health/fightthebite.

Outreach and Education

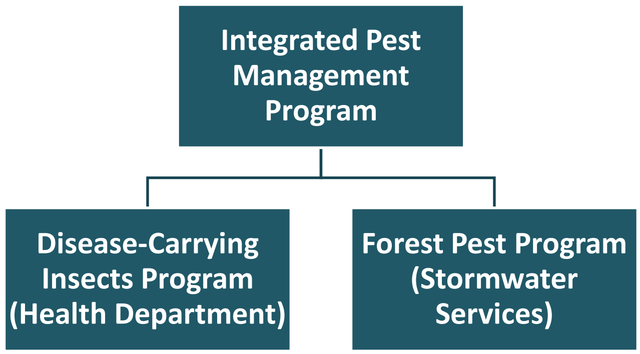
Outreach and education are essential to vector-borne disease prevention. The Health Department is committed to increasing community awareness of personal protection actions that help prevent mosquito and tick-borne diseases as well as steps that can be taken to reduce mosquitoes and ticks. Staff distribute educational materials, offer yard inspections, and advise citizens about how to reduce their exposure to mosquitoes and ticks. DCIP staff provide educational presentations for County workers, neighborhood and homeowners associations, schools, and other interested groups, partnering with the Health Department's Division of Community Health Development to promote more equitable information-sharing of vector-borne disease prevention messages. Outreach and education resources can be found on the DCIP webpage:
https://www.fairfaxcounty.gov/health/fightthebite.

Management Plans

The DCIP Annual Report, which is subject to approval by the Board of Supervisors, provides a summary of program activities. The most recent report was approved on March 8, 2022, and can be viewed as part of the Final Board Package for that date here:
https://www.fairfaxcounty.gov/boardofsupervisors/sites/boardofsupervisors/files/assets/meeting-materials/2022/board/mar08-final-board-package.pdf.

The DCIP maintains relationships with professional and governmental organizations such as the American Mosquito Control Association and Centers for Disease Control and Prevention for guidance on mitigation of vector-borne diseases. Staff share information and network with regional counterparts throughout the year for situational awareness and to gather ideas for program improvements.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,435,272	$2,143,374	$2,143,374	$2,214,821
Operating Expenses	598,665	1,255,557	1,470,003	1,255,557
Capital Equipment	95,544	35,000	35,000	35,000
Total Expenditures	**$2,129,481**	**$3,433,931**	**$3,648,377**	**$3,505,378**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	14 / 14	15 / 15	15 / 15	15 / 15

Summary by Program

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
Forest Pest Program				
EXPENDITURES				
Total Expenditures	$1,184,649	$1,549,413	$1,684,542	$1,579,782
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	8 / 8	8 / 8	8 / 8
Disease-Carrying Insects Program				
EXPENDITURES				
Total Expenditures	$944,832	$1,884,518	$1,963,835	$1,925,596
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	7 / 7

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$71,447**

An increase of $71,447 in Personnel Services includes $39,759 for a 2.00 percent market rate adjustment (MRA) for all employees and $25,914 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $5,774 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$214,446**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $214,446 in encumbered funding in Operating Expenses for contractual obligations in both the Forest Pest Program and the Disease-Carrying Insect Program.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

INTEGRATED PEST MANAGEMENT PROGRAM - 15 Positions			
Forest Pest Program			
1	Urban Forester IV	1	Urban Forester I
2	Urban Foresters III	1	Administrative Assistant III
3	Urban Foresters II		
Disease-Carrying Insects Program			
1	Epidemiologist III	2	Environmental Health Specialists II
1	Environmental Health Supervisor	1	Environmental Technician II
2	Environmental Health Specialists III		

Performance Measurement Results by Community Outcome Area

Environment and Energy

Forest Pest Program

The FPP recently expanded the list of pests that are monitored and treated. The new performance measures are more inclusive of the work completed by staff. There was no aerial treatment for the spongy moth (formerly called gypsy moth) in the spring of 2022. The number of forest pest surveys and related activities in FY 2022 is 68.5 percent higher than the previous fiscal year. This increase is largely due to expansion of the SLF and HWA programs. Monitoring and treatment projects were modified to increase efforts for the early detection and rapid response for spotted lanternfly. Staff increased the number of monitoring traps and the frequency that they were checked. Generally, invasive species are easier to manage when found early in their infestation. Staff increased efforts to inventory the extent of hemlock stands in the Dranesville and Springfield Districts and identify what areas of the County to prioritize treatment. Additionally, staff treated more hemlock trees than in previous years. Defoliation surveys for listed insects conducted in the summer of 2022 indicated that there will be no defoliation in Fairfax County in FY 2023.

Healthy Communities

Disease-Carrying Insects Program

The FY 2022 program cost-per-capita was $0.76, $0.22 higher than in FY 2021 and $0.01 lower than in FY 2020. The fluctuation from FY 2020 through FY 2022 was due to staffing and operational impacts of the Health Department's response to the COVID-19 pandemic. The numbers of routine stormwater structures inspected and treatments to control immature mosquitoes were lower than estimated for FY 2022. This is also attributed to a reduction in staffing due to the COVID-19 pandemic during the beginning of FY 2022. Inspection numbers are expected to increase for FY 2023 as staffing and operational capacity approach pre-pandemic levels.

The percentage of stormwater structure inspections resulting in treatments to control immature mosquitoes was 14 percent in FY 2022, up four percentage points from FY 2021 and higher than the 12 percent estimate. This increase in the proportion of stormwater structures treated is partially due to an operational shift toward more frequent inspections of sites that have historically been known to produce large numbers of *Culex* mosquitoes. The increased treatment to decrease the number of *Culex* mosquitoes aids in preventing the transmission of West Nile Virus.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Environment and Energy						
Promoting Air, Water and Land Quality						
Percent of County tree defoliation resulting from listed Forest Pest infestation	0%	0%	0%	0%	0%	0%
Healthy Communities						
Improving Physical and Behavioral Conditions						
Percent of stormwater structure inspections that resulted in treatments to control immature mosquitoes	15%	10%	12%	14%	12%	12%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$5,154,993**	**$4,028,808**	**$5,587,249**	**$4,488,355**
Revenue:				
General Property Taxes	$2,697,970	$2,692,792	$2,692,792	$3,141,666
Interest on Investments	4,767	7,691	7,691	7,691
Total Revenue	**$2,702,737**	**$2,700,483**	**$2,700,483**	**$3,149,357**
Total Available	**$7,857,730**	**$6,729,291**	**$8,287,732**	**$7,637,712**
Expenditures:				
Forest Pest Program	$1,184,649	$1,549,413	$1,684,542	$1,579,782
Disease-Carrying Insects Program	944,832	1,884,518	1,963,835	1,925,596
Total Expenditures	**$2,129,481**	**$3,433,931**	**$3,648,377**	**$3,505,378**
Transfers Out:[1]				
General Fund (10001) - Forest Pest Program	$66,453	$67,609	$67,609	$67,609
General Fund (10001) - Disease-Carrying Insects Program	74,547	83,391	83,391	83,391
Total Transfers Out	**$141,000**	**$151,000**	**$151,000**	**$151,000**
Total Disbursements	**$2,270,481**	**$3,584,931**	**$3,799,377**	**$3,656,378**
Ending Balance[2]	**$5,587,249**	**$3,144,360**	**$4,488,355**	**$3,981,334**
Tax Rate Per $100 of Assessed Value	**$0.001**	**$0.001**	**$0.001**	**$0.001**

[1] Funding in the amount of $151,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40080, Integrated Pest Management. These indirect costs include support services such as Human Resources, Purchasing, Budget, and other administrative services.

[2] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress spongy moth, cankerworm, emerald ash borer, or West Nile Virus - carrying mosquito populations in a given year.

Fund 40090: E-911

Mission

To provide and maintain highly professional and responsive 9-1-1 emergency and non-emergency communication services to the citizens of Fairfax County, City of Fairfax, Town of Herndon, Town of Vienna, Fort Belvoir, those that work in and visit Fairfax County and to the Fairfax County Police, Fire and Rescue, and Sheriff departments in a collaborative and supportive work environment that utilizes highly trained and qualified staff. To deliver emergency and non-emergency communications utilizing state-of-the-art technology through a variety of systems integrated to provide 9-1-1 telephone, computer-aided dispatch, multi-channel trunked radio and wireless data networks in a cost-effective, sustainable, reliable, and technologically innovative manner; and to utilize industry accepted best policies, practices, and standards in an efficient and cost-effective manner.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Department of Public Safety Communications primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

The activities and programs in Fund 40090, E-911, provide support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. DPSC is designated as the primary 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns therein. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions over the telephone until fire-rescue-EMS units arrive on the scene of an emergency incident. Due to the vital, mission-critical, and time-sensitive service provided by DPSC personnel, they are, for many reasons, recognized as the "First of the First Responders." Additionally, DPSC receives all commercial and residential security, fire, and medical alarm requests for service calls from private alarm service providers. Some examples of non-emergency services provided include responding to police non-emergency calls received; reporting of towed vehicles and private vehicle impounds; calls for Animal Control Unit services, a subsidiary of the Fairfax County Police Department (FCPD); and responding to non-emergency calls for service for fire and rescue assistance and information. DPSC also provides National Crime Information Center (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure criminal and investigative information is shared with the appropriate authorities within the County and on a regional, state, and federal level. Additionally, DPSC serves as the official custodian of approximately 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as required by law and approximately 88,000 hours of Computer-Aided Dispatch (CAD) records. DPSC receives and responds to court subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions and data records. Audio and data recordings are also maintained per national standards for investigative, quality assurance and training purposes. The Department of Information Technology (DIT) supports the telephony, radio, CAD, and audio-visual infrastructure and maintenance within Fund 40090.

Information Technology (IT) Projects
In FY 2024, IT Projects funding totals $8.51 million, reflecting no change from the FY 2023 Adopted Budget Plan level. Funding is provided for four specific projects in FY 2024. For detailed descriptions of each project, please see the Information Technology Project Details which follow the FY 2024 Funding Adjustments.

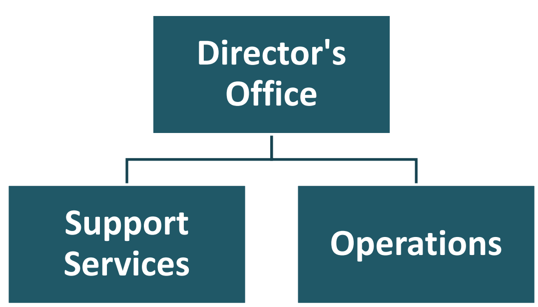
Revenues
There are four main revenue categories in the E-911 Fund: Communications Sales and Use Tax (CSUT), State Wireless E-911 Reimbursement, Interest Income and Other Revenue. All communications taxes are remitted to the state for distribution to localities based on the locality's share. Fairfax County's share is currently 18.89 percent.

The CSUT revenue represents the statewide tax of 5 percent on telephone services to include landlines, post-paid wireless, internet, long distance calling and cable/satellite television and radio services. The Cable Franchise Fee portion of the CSUT is directed to Fund 40030, Cable Communications. The projected FY 2024 CSUT revenue total for Fund 40090 is $40.6 million, which is consistent with the FY 2023 Adopted Budget Plan.

The Wireless E-911 Revenue category is derived from a monthly $0.75 surcharge on all wireless/cellular telephones and is distributed to localities as part of the Wireless E-911 State Reimbursement. Disbursements are based on a formula that is fixed for five years and will be recalculated in calendar year 2023.

Other Revenue reflects annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz re-banding initiative.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$26,542,673	$34,608,877	$34,308,877	$36,578,087
Operating Expenses	13,857,928	14,566,641	19,121,766	14,566,850
IT Projects	3,047,571	8,507,552	24,947,390	8,507,552
Total Expenditures	**$43,448,172**	**$57,683,070**	**$78,378,033**	**$59,652,489**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	221 / 221	223 / 223	223 / 223	223 / 223

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$1,969,210**

An increase of $1,969,210 in Personnel Services includes $701,363 for a 2.00 percent market rate adjustment (MRA) for all employees and $57,701 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023, as well as $1,059,495 for FY 2024 merit and longevity increases (including the full-year impact of FY 2023 increases) for uniformed employees awarded on the employees' anniversary dates. The remaining increase of $150,651 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Department of Vehicle Services Charges **$209**

An increase of $209 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

IT Projects **$0**

Funding of $8,507,552, the same level as the FY 2023 Adopted Budget Plan, has been included for IT Projects. Of this total, $3,531,352 supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies, $1,616,200 is included to support mobile computer terminal (MCT) replacement, a program designed to replace one-fifth of the public safety fleet each year, $2,180,000 is included to continue a multi-phase effort to transition core 9-1-1 services into a more robust and technologically up-to-date operating environment, and $1,180,000 is included to continue an ongoing replacement cycle for all the equipment that supports the computer-aided dispatch (CAD) system.

General Fund Transfer

The FY 2024 budget for Fund 40090, E-911, requires a General Fund Transfer of $12,461,548, an increase of $1,843,156 over the FY 2023 Adopted Budget Plan, primarily due to a market rate adjustment for all employees and performance-based and longevity increases for non-uniformed and uniformed merit employees, and additional funding for specific job classes identified in the County's Benchmark Compensation Study.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$20,694,963**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $20,694,963, including carryover of Information Technology (IT) projects and IT project encumbrances of $19,124,080 and $1,570,883 in encumbered carryover.

Cost Centers

Department of Public Safety Communications

The Department of Public Safety Communications cost center table below reflects all positions in the department and all expenditures except for IT Projects funding. In FY 2024 IT Projects funding totals $8,507,552.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$40,400,601	$49,175,518	$53,430,643	$51,144,937
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	221 / 221	223 / 223	223 / 223	223 / 223

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS - 223 Positions			
1	Director	1	Financial Specialist III
1	PSTOC General Manager	1	Financial Specialist II
2	Assistant Directors	1	Financial Specialist I
5	PSC Squad Supervisors	1	Info. Tech. Program Manager I
20	PSC Asst. Squad Supervisors	1	Info. Tech III
171	PSCs III	1	Human Resources Generalist III
1	PSC Records Analyst	1	Human Resources Generalist II
1	Programmer Analyst III	1	Geog. Info. Spatial Analyst III
2	Management Analysts IV	1	Geog. Info. Spatial Analyst II
1	Management Analyst III	1	Network/Telecomm Analyst III
3	Management Analysts II	3	Administrative Assistants IV
2	Management Analysts I		

Performance Measurement Results by Community Outcome Area

Safety and Security

In FY 2022, with a 95 percent rate, DPSC exceeded the new National Emergency Number Association (NENA) standard of 90 percent of 9-1-1 calls answered within 10 seconds. With a 96 percent rate, DPSC exceeded the NENA standard of 95 percent of 9-1-1 calls answered within 20 seconds. While the agency did see some improvement, staff vacancies continued to be a challenge in FY 2022 due to the difficulty with hiring enough qualified applicants, the long lead time of training newly hired public safety communicators, retaining trainees, and facing the reality of experienced public safety communicators retiring from the agency. While successfully maintaining a prudent and disciplined management of financial resources, the agency was still required to meet minimum operational staffing using overtime expenditures. DPSC anticipates making progress in FY 2024 with retaining staff and training new public safety communicators to reduce its dependence on overtime and improve the cost efficiency of its operations.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Safety and Security						
Timeliness and Quality of Emergency Response						
Percent 9-1-1 calls arriving at DPSC answered within 10 seconds	94%	95%	90%	94%	90%	90%
Percent 9-1-1 calls arriving at DPSC answered within 20 seconds	96%	96%	95%	96%	95%	95%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$24,429,018**	**$7,684,145**	**$36,497,137**	**$13,758,886**
Revenue:				
Communications Sales and Use Tax	$42,484,195	$40,568,880	$40,568,880	$40,568,880
State Reimbursement (Wireless E-911)[1]	4,591,138	3,396,251	3,396,251	3,396,251
Other Revenue[2]	1,082,485	1,046,259	1,046,259	150,000
Interest Income	26,680	10,000	10,000	10,000
Total Revenue	**$48,184,498**	**$45,021,390**	**$45,021,390**	**$44,125,131**
Transfers In:				
General Fund (10001)	$7,331,793	$10,618,392	$10,618,392	$12,461,548
Total Transfers In	**$7,331,793**	**$10,618,392**	**$10,618,392**	**$12,461,548**
Total Available	**$79,945,309**	**$63,323,927**	**$92,136,919**	**$70,345,565**
Expenditures:				
Personnel Services	$26,542,673	$34,608,877	$34,308,877	$36,578,087
Operating Expenses	13,857,928	14,566,641	19,121,766	14,566,850
IT Projects[3]	3,047,571	8,507,552	24,947,390	8,507,552
Total Expenditures	**$43,448,172**	**$57,683,070**	**$78,378,033**	**$59,652,489**
Total Disbursements	**$43,448,172**	**$57,683,070**	**$78,378,033**	**$59,652,489**
Ending Balance	**$36,497,137**	**$5,640,857**	**$13,758,886**	**$10,693,076**

[1] Localities receive wireless 9-1-1 funding based on annual true-up data (total number of all incoming 9-1-1 calls, wireless 9-1-1 calls and personnel costs). On July 1, 2018, the PSAP funding percentages produced through the formula were recalculated as required by the Code of Virginia §56-484.17. This formula will be fixed for five years and recalculated in calendar year 2023.

[2] This revenue category includes annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz rebanding initiative. This also reflects a one-time reimbursement totaling $1.79 million, split into two payments received in FY 2021 and FY 2022, from the state as a result of transitioning from the old telephony system to the new ESI-net platform. This completes the state reimbursement to help offset the increased cost of the new ESI-net system and will be reflected in the FY 2023 Third Quarter Package.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Information Technology Project Details

2G70-056-000, Public Safety Communications Wireless Radio

IT Priorities:

- Improved Service and Efficiency
- Enhanced County Security

FY 2022 Expenditures	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget
$0	$7,588,782	$3,531,352

Description: This project was established in FY 1995 (along with Project 2G70-059-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications for the DPSC, Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

This specific project supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies. FY 2024 funding remains unchanged at $3,531,352. Replacement radios were purchased in December 2022 and a funding schedule was developed using existing project balances in this project, as well as unused funds in Project 2G70-026-000 in Fund 10040, IT Projects, as the initial payment. The remaining costs (including principal and interest) of $34.4 million will be split into ten equal payments starting in FY 2024. It should be noted that annual payments will total $3.4 million, and the difference will accumulate in this project towards the next cycle of replacement. It should be noted that FY 2021 was the final lease payment on the existing radios; however, DIT is beginning the process of working with the agencies involved on the next generation of devices, and it is anticipated that replacement costs for these units will be significantly higher. Therefore, DIT recommends maintaining the funding level at the baseline level so that these funds can be applied to the next generation of radios. Substantial additional discussion on this topic will be required over the short-to-mid-term.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

2G70-059-000, Mobile Computer Terminal Replacement

IT Priorities:

- Improved Service and Efficiency
- Enhanced County Security

FY 2022 Expenditures	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget
$1,735,142	$3,178,061	$1,616,200

Description: This project was established in FY 1995 (along with Project 2G70-056-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems, which are vital for ensuring immediate and systematic response to emergencies. Replacement and enhancement are necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

Funding of $1,616,200 supports Mobile Computer Terminal (MCT) replacement, a long-standing program designed to replace one-fifth of the public safety fleet each year to keep technology up to date. This equipment supports field personnel by granting them access to the CAD system, Virginia Criminal Information Network, County Enterprise System, and a host of other remote databases required in their daily functions. This mandated functionality supports the DPSC, Police, Fire and Rescue, and the Sheriff's Office. Current equipment will not support existing public safety access to available remote systems due to a lack of connectivity ports and devices in the vehicle. If ports and additional power to connect devices to these units are not provided, a risk of non-compliance to regulation and an inability to access criminal information systems could occur. Docking stations that support connectivity of MCT units to the CAD and other systems are purchased on an as needed basis, older units are breaking on a regular basis due to age and are rapidly becoming obsolete. Funding will move towards accomplishing a complete replacement cycle with the updated technology needed to maintain a rapidly changing mobile fleet environment.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replacement and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-078-000, E-911 Telephony Platform Replacement		
IT Priorities: • Improved Service and Efficiency • Enhanced County Security	• Maintaining a Current and Supportable Technology Infrastructure	
FY 2022 Expenditures	**FY 2023 Revised Budget Plan**	**FY 2024 Advertised Budget**
$661,323	**$10,101,726**	**$2,180,000**

Description: Fairfax County is in the midst of a multi-phase effort to transition its core 9-1-1 services into a more robust and technologically up-to-date operating environment. Widespread adoption of rapidly advancing technologies like text, video, Voice over Internet Protocol (VoIP) and the saturation of high-speed broadband access has raised the expectations of 9-1-1 services for the citizens of Fairfax County. Improvements are needed to support new requirements and expectations. The upgrades will allow the County to continue the migration to NG9-1-1 as that technology matures. NG9-1-1 will provide the ability to accept multimedia data (e.g., text, video, and photo) and improve interoperability, call routing accuracy, PSAP call overflow for extreme natural disaster situations, emergency health profile data sharing, and location accuracy. NG9-1-1 will strengthen system resiliency and reliability, as well as increase opportunities to potentially achieve fiscal and operational efficiency through cost-sharing arrangements.

An overview of 9-1-1 today with NG9-1-1 is shown below:

9-1-1 Today	Full NG9-1-1
Primarily voice calls via telephone handsets	Voice, text, or video information available from many different types of communication devices sent over IP networks
Most information transferred via voice	Advanced data sharing is automatically performed (e.g., telematics)
Callers to 9-1-1 routed through legacy selective routers, limited forwarding / backup ability	Enhanced backup capabilities provided as calls can be routed to different PSAP locations more dynamically (if required)
Routing is based on phone number / Master Street Address Guide (MSAG)	Ability to route “calls” more accurately (routing is based on GIS coordinates)

Funding of $2.18 million is included in FY 2024 to continue this transition process. It is anticipated this level of funding will be required through at least FY 2024 and then depending on the available NG9-1-1 technology in the future, additional funds will likely be required.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-079-000, Public Safety CAD Hardware Refresh		
IT Priorities: • Improved Service and Efficiency • Enhanced County Security • Maintaining a Current and Supportable Technology Infrastructure		
FY 2022 Expenditures	**FY 2023 Revised Budget Plan**	**FY 2024 Advertised Budget**
$651,106	**$4,078,821**	**$1,180,000**

Description: Funding of $1,180,000 is included to maintain an ongoing five-year cycle to refresh and update the hardware/software environment that supports the CAD system. The CAD System supports all of Fairfax County Public Safety in their mission to keep Fairfax County and its citizens safe. The CAD System is the primary dispatch records system that is used 24/7/365 by DPSC call-takers to process all calls for service received on 9-1-1 and other emergency and non-emergency lines. With this system, they are able to efficiently process over 5,000 calls for service each day and document each event with full details of the activities associated with the incident from the time the call is received to dispatch of the call and on through to unit arrival, clearing the call for service and then transfer of the information to the associated records management system where the responding unit(s) can retrieve data to complete an incident report.

Call information is downloaded to the CAD System, added comments are inserted and then the call for service is routed to the appropriate DPSC dispatcher(s) who then use the same CAD system to identify the closest appropriate field units for the event, and dispatch and track those units responding to the event and documenting services provided. Through the CAD System interfaces, users have instant access to records from a diverse collection of other systems like Virginia Criminal Information Network, National Crime Information Center, Geographic Information Systems (GIS), Virginia Hospital & Healthcare Association status tracking system, agency specific Record Management Systems, Sheriff's Information Management System, to name a few. The field units can also use the CADs in their vehicles to provide them directions to any location within and immediately surrounding the County.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

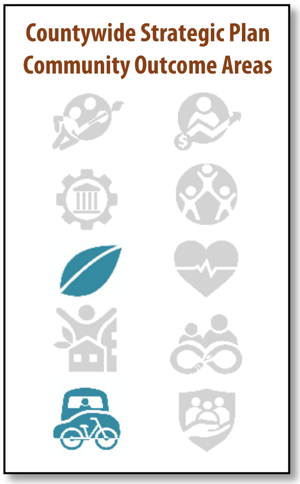
Fund 40100: Stormwater Services

Mission

To develop and maintain a comprehensive watershed and infrastructure management program to protect property, health, and safety; to enhance the quality of life; and to preserve and improve the environment for the benefit of the public. To plan, design, construct, operate, inspect, and maintain stormwater infrastructure; perform environmental assessments through coordinated stormwater and maintenance programs in compliance with all government regulations utilizing innovative techniques, customer feedback and program review; and to be responsive and sensitive to the needs of the residents, customers, and public partners.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Stormwater Services fund primarily supports the following Community Outcome Areas:



Community Outcome Area	Vision Statement
Environment and Energy	*All people live in a healthy sustainable environment.*
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

Stormwater Services are essential to protect public safety, preserve property values, and support environmental mandates such as those aimed at protecting the Chesapeake Bay and the water quality of local jurisdictional waterways. Projects in this fund include repairs to stormwater infrastructure; measures to improve water quality such as stream stabilization, rehabilitation, safety upgrades of state regulated dams, repair and rehabilitation of underground pipe systems and surface channels, flood mitigation, site retrofits and best management practices (BMP); and other stormwater improvements.

The Board of Supervisors approved a special service district to support the Stormwater Management Program and provide a dedicated funding source for both operating and capital project requirements by levying a service rate per $100 of assessed real estate value, as authorized by Code of Virginia Ann. Sections 15.2-2400. Since this fund was established, staff has made significant progress in the implementation of watershed master plans, public outreach efforts, stormwater monitoring activities, water quality and flood mitigation project implementation, and operational maintenance programs related to existing storm drainage infrastructure including stormwater conveyance and regulatory requirements.

Staff continues to assess the appropriate service rate required to fully support the stormwater program in the future and address the growth in inventory and other community needs. Some of the additional community needs under evaluation include debt service to support the dredging of Lake Accotink, the anticipation of additional flood mitigation requirements, and strengthening the role and financial support for the implementation of stormwater requirements associated with Fairfax County Public Schools sites under renovation. This enhanced program may require incremental changes to the rate over time and may result in a higher rate to fully support the program. Staff continues to evaluate these requirements, as well as the staffing to support them, and analyze the impact of increased real estate values on revenue projections.

One of the recent initiatives being funded by the Stormwater Services Fund is the new Stormwater/Wastewater facility which will consolidate operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Stormwater operations are currently conducted from various locations throughout the County, and a new colocation of Stormwater and Wastewater staff will provide efficiencies and sharing of resources.

While staff continues to further evaluate the impact of recent initiatives and the long-term requirements for the Stormwater Program, the FY 2024 rate will remain the same as the FY 2023 Adopted Budget Plan level of $0.0325 per $100 of assessed value. However, based on capital project costs and projected revenues, it is anticipated that in the next several years, incremental rate increases will be required based on continued growth of stormwater facilities and infrastructure that must be inspected and maintained by the County, the implementation of flood mitigation projects, and additional requirements in the forthcoming Municipal Separate Storm Sewer System (MS4) Permit. On an annual basis, staff will continue to evaluate the program, analyze future requirements, and develop Stormwater operational and capital resource needs.

The FY 2024 levy of $0.0325 will generate $100,802,650, supporting $28,655,231 for staff and operational costs; $70,747,419 for capital project implementation including, infrastructure reinvestment, regulatory requirements, dam safety, emergency and flood response and contributory funding requirements; and $1,400,000 transferred to the General Fund to partially offset central support services such as Human Resources, Purchasing, Budget and other administrative services supported by the General Fund, which benefit this fund.

Stormwater Services Operational Support

Stormwater Services operational support includes funding for staff salaries, Fringe Benefits, and Operating Expenses for all stormwater operations. In addition, Fund 40100 includes positions related to transportation operations maintenance provided by the Maintenance and Stormwater Management Division. All funding for the transportation related salary expenses and equipment previously supported by Agency 87, Unclassified Administrative Expenses - Public Works Programs, are supported by capital projects in Fund 30010, General Construction and Contributions, as they do not qualify for expenses related to the stormwater service district. Funding for these programs within Fund 30010, General Construction and Contributions, provides more transparency and the carryforward of balances at year-end.

Fund 40100 also supports the Urban Forestry Management Division (UFMD). The UFMD was established to mitigate tree loss and maximize tree planting during land development, enforce tree conservation requirements and monitor and suppress populations of Gypsy Moth, Emerald Ash Borer, and other forest pests. The UFMD also implements programs needed to sustain the rich level of environmental, ecological, and socio-economic benefits provided by the County's tree canopy. The UFMD is aligned with the mission of Stormwater Services as it strives to "improve water quality and stormwater management through tree conservation." Tree canopy and forest soils function to mitigate significant levels of water pollution and stormwater runoff.

<u>FY 2024 Stormwater Capital Project Support</u>

Conveyance System Inspections, Development and Rehabilitation
The County owns and operates approximately 1,614 miles of underground stormwater pipes and improved channels, with an estimated replacement value of over one billion dollars. County staff continues to perform internal inspections of all the stormwater pipes. The initial results show that approximately 5 percent of the pipes exhibit conditions of failure, and an additional 5 percent require

Barnack Drive – Before *(Outfall Restoration)*   ***Barnack Drive – After*** *(Outfall Restoration)*

maintenance or repair. MS4 Permit regulations require inspection and maintenance of these 1,614 miles of existing conveyance systems, 68,000 stormwater structures, and a portion of the immediate downstream channel at the 7,000 regulated pipe outlets. Acceptable industry standards indicate that one dollar reinvested in infrastructure saves seven dollars over the asset's life and 70 dollars if asset failure occurs. The goal of this program is to inspect pipes on a 20-year cycle and rehabilitate pipes and improve outfall channels before total failure occurs. Total funding in the amount of $10.0 million is included for Conveyance System Inspections, Development and Rehabilitation in FY 2024, including $3.0 million for inspections and development and $7.0 million for rehabilitation and outfall restoration.

Dam Safety and Facility Rehabilitation
There are approximately 8,200 stormwater management facilities in service that range in size from

Popes Head View - Before **(Dam Rehabilitation)**   **Popes Head View - After** **(Dam Rehabilitation)**

small rain gardens to large state-regulated flood control dams. The County is responsible for inspecting approximately 5,800 privately-owned facilities and maintaining over 2,400 County-owned facilities. This inventory increases annually and is projected to continually increase as new development and redevelopment occurs in the County. This initiative also includes the removal of sediment that occurs in both wet and dry stormwater management facilities to ensure that adequate capacity is maintained to treat the stormwater. The program results in approximately 50 projects annually that require design and construction management activities as well as contract management and maintenance responsibilities. This program maintains the structures and dams that control and treat the water flowing through County-maintained facilities. This program improves dam safety by supporting annual inspections of 20 state-regulated dams and the Huntington Levee and by developing Emergency Action Plans required by the state. The Emergency Action Plans are updated annually. In addition, these plans include annual emergency drills and exercises, and flood monitoring for each dam. Total funding in the amount of $17.0 million is included in FY 2024, including $6.0 million for maintenance and $11.0 million for rehabilitation.

Stormwater/Wastewater Facility
This project will provide funding for a Stormwater/Wastewater Facility which will consolidate operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Currently, Stormwater operations are conducted from various locations throughout the County, with the majority of staff located at the West Drive facility. Facilities for field maintenance operations and for field/office-based staff are inadequate and outdated for the increased scope of the stormwater program, and inadequate to accommodate future operations. This project is currently in construction and is scheduled to be completed in late 2025. The facility is financed by EDA bonds with the Stormwater Services Fund and Wastewater Fund supporting the debt service. Funding in the amount of $4.2 million is included in FY 2024 to support the debt service for the Stormwater/Wastewater Facility.

Emergency and Flood Response Projects
This program supports flood control projects for unanticipated flooding events that impact storm systems and structural flooding. The program provides annual funding for scoping, design, and construction activities related to flood mitigation projects. Funding in the amount of $7.0 million is included for the Emergency and Flood Response Projects in FY 2024.

Enterprise Asset Management-Work Order System
This project will provide funding for the transition from an Enterprise Asset Management (EAM) system to a more functional Asset Management Program (AMP). This funding will support the acquisition of software, servers, and consultant services to migrate asset management and related work order management into the new system. The current system tracks assets, inspections, daily work management, and associated contractor costs. Features of the replacement system include geographic information system (GIS) integration and field mobility. The Department of Public Works and Environmental Services (DPWES) Information Technology staff have collaborated with the Stormwater Management and the Wastewater Management staff to promote interagency capabilities, optimize performance, and improve system lifecycle management for the new system. This new system will meet the future expectations for both divisions and optimize service delivery for DPWES. Funding in the amount of $0.64 million is included in Capital Projects and an amount of $0.66 million is included in Operating Expenses for this project in FY 2024.

Stormwater-Related Contributory Program
Contributory funds are provided to the Northern Virginia Soil and Water Conservation District (NVSWCD) and the Occoquan Watershed Monitoring Program (OWMP). The NVSWCD is an independent subdivision of the Commonwealth of Virginia that provides leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-

member Board of Directors - three members are elected every four years by the voters of Fairfax County and two members are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental goals established by the Board of Supervisors. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation, and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage, and the impact on the surrounding environment. NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. FY 2024 funding of $0.6 million is included in Fund 40100 for the County contribution to the NVSWCD.

The OWMP and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP plays a critical role as the unbiased interpreter of basin water quality information. FY 2024 funding of $0.2 million is included in Fund 40100 for the County contribution to the OWMP.

Contributory funding also supports additional projects selected through the successful NVSWCD-administered Conservation Assistance Program (CAP) and Virginia Conservation Assistance Program (VCAP) as approved by the Board of Supervisors on September 4, 2021. CAP and VCAP provide cost share and technical assistance for the voluntary installation of environmental best management practices (BMP). The programs align with the County's watershed management plans that suggest establishing a cost share program with property owners on BMP projects located on private land. The BMPs installed under CAP and VCAP help address private drainage and erosion issues, improve water quality, and support long-term stewardship of the County watersheds by building awareness of the importance of watershed protection. FY 2024 funding of $0.25 million is included in Fund 40100 for the first year of this contribution to NVSWCD.

Stormwater Allocation to Towns

On April 18, 2012, the State Legislature passed SB 227, which entitles the Towns of Herndon and Vienna to all revenues collected within their boundaries by Fairfax County's stormwater service district. An agreement was developed whereby the Towns remain part of the County's service district and the County returns 25 percent of the revenue collected from properties within each town. This allows for the Towns to provide services independently, such as maintenance and operation of stormwater pipes, manholes, and catch basins. The remaining 75 percent remains with the County and the County takes on the responsibility for the Towns' Chesapeake Bay Total Maximum Daily Load (TMDL) requirements as well as other TMDL and MS4 requirements. This provides for an approach that is based on watersheds rather than on jurisdictional lines. Funding in the amount of $1.25 million is included for the Stormwater Allocations to Towns project in FY 2024.

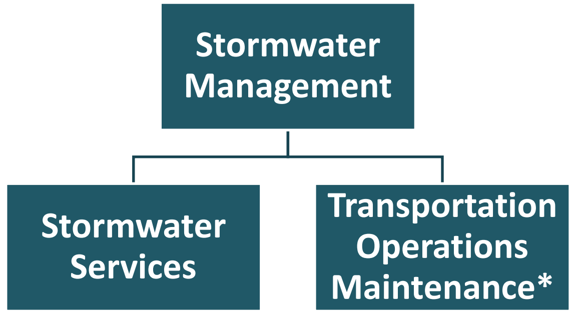
Regulatory Program

The County is required by federal law to operate under the conditions of a state-issued MS4 Permit. Stormwater staff annually evaluates funding required to meet the increasing federal and state regulatory requirements pertaining to the MS4 Permit, and state and federal mandates associated with controlling water pollution delivered to local streams and the Chesapeake Bay. The MS4 Permit allows the County to discharge stormwater from its stormwater systems into state and federal waters. There are approximately 15,000 stormwater outfalls in the County and 7,000 are regulated outfalls covered by the permit. The most recent permit was issued to the County in April 2015 and expired in April 2020. The County is operating under an Administrative Continuance until a new permit is issued. The permit requires the County to document the stormwater management facility inventory, enhance public outreach and education efforts, increase water quality monitoring efforts, and provide stormwater management and stormwater control training to all appropriate County employees. The permit requires the County to implement sufficient stormwater projects that will reduce the nutrients and sediment to comply with the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $4.0 million is included for the Stormwater Regulatory Program in FY 2024.

Stream and Water Quality Improvements
This program funds water quality improvement projects necessary to mitigate the impacts to local streams and the Chesapeake Bay resulting from urban stormwater runoff. This includes water quality projects such as construction and retrofit of stormwater management ponds, implementation of green stormwater infrastructure facilities, stream restoration, and water quality projects identified in the

completed Countywide Watershed Management Plans. These projects will aid in the reduction of pollutants and improve water quality in County streams that are considered to be in fair to very poor condition and likely do not meet Federal Clean Water Act water quality standards. In addition, TMDL requirements for local streams and the Chesapeake Bay are the regulatory drivers by which pollutants entering impaired water bodies must be reduced. The Chesapeake Bay TMDL was established by the EPA and requires that MS4 communities, as well as other dischargers, implement measures to significantly reduce the nitrogen, phosphorous, and sediment loads in waters that drain to the Chesapeake Bay by 2025. MS4 Permit holders must achieve 35 percent of the required reductions within the current five-year permit cycle and 60 percent of the required reductions in the next five-year permit cycle. In addition, compliance with the Chesapeake Bay TMDL requires that the County undertake construction of new stormwater facilities and retrofit existing facilities and properties. The EPA continually updates the Chesapeake Bay compliance targets and credits. It is anticipated that the changes to the assigned targets as well as how projects are credited will likely impact future compliance requirements. In addition to being required to meet the Chesapeake Bay TMDL targets, the current MS4 Permit requires the County to develop and implement action plans to address local impairments. Most of the 1,900 watershed management plan projects contribute toward achieving the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $25.6 million is included for Stream and Water Quality Improvements in FY 2024.

Organizational Chart



*Denotes functions that are included in both Fund 30010, General Construction and Contributions, and Fund 40100, Stormwater Services.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$21,994,682	$24,580,634	$24,580,634	$26,019,550
Operating Expenses	3,002,806	4,010,636	4,386,236	3,870,636
Capital Equipment	1,519,045	652,000	1,019,268	895,000
Capital Projects	56,797,439	65,879,740	257,786,068	70,747,419
Subtotal	**$83,313,972**	**$95,123,010**	**$287,772,206**	**$101,532,605**
Less:				
Recovered Costs	($1,547,199)	($2,129,955)	($2,129,955)	($2,129,955)
Total Expenditures	**$81,766,773**	**$92,993,055**	**$285,642,251**	**$99,402,650**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	200 / 200	208 / 208	208 / 208	208 / 208

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$1,471,126**

An increase of $1,471,126 in Personnel Services includes $467,911 for a 2.00 percent market rate adjustment (MRA) for all employees and $405,184 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $598,031 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($32,210)**

A decrease of $32,210 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Asset Management Program **($140,000)**
Funding of $660,000 in Operating Expenses, a decrease of $140,000 from the FY 2023 Adopted Budget Plan, will support a new Asset Management Program (AMP). Funding will support the acquisition of software, servers, and consultant services to migrate asset management and related work order management into the new system. This new system will meet the future expectations for both Stormwater and Wastewater divisions and optimize service delivery for the Department of Public Works and Environmental Services.

Capital Equipment **$243,000**
Funding of $895,000 in Capital Equipment, an increase of $243,000 over the FY 2023 Adopted Budget Plan, is included for new equipment and replacement equipment that has outlived its useful life. Replacement equipment in the amount of $195,000 includes: $175,000 to replace two equipment trailers and one forklift that support all maintenance and emergency response programs in transporting construction materials, light duty and snow removal equipment, and $20,000 to replace two backpack electrofishers that are used to support the Countywide comprehensive biological monitoring program to assess the ecological health of watersheds and to satisfy regulatory requirements of the Municipal Separate Storm Sewer System (MS4) permit issued by the state (and mandated by the Clean Water Act). In addition, new equipment in the amount of $700,000 includes: $350,000 to retrofit older trucks with new spreader controllers and a GPS enabled system to optimize the County's winter weather operations; $250,000 to purchase a heavy equipment simulator package that is capable of training operators on backhoes, wheel loaders, excavators, skid steers, and bulldozers; and $100,000 to purchase a web-based GPS location system for the County's assets in order to instantly locate and check the status of all machinery, equipment, and tools.

Capital Projects **$4,867,679**
Funding of $70,747,419 in Capital Projects, an increase of $4,867,679 over the FY 2023 Adopted Budget Plan, has been included in FY 2024 for priority stormwater capital projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$192,712,809**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $192,712,809 based on the carryover of unexpended project balances in the amount of $190,278,892 and a net adjustment of $2,433,917. This adjustment included the carryover of $742,868 in operating and capital equipment encumbrances and an increase to capital projects of $1,691,049. The adjustment to capital projects was based on the appropriation of higher than anticipated Stormwater tax revenues of $841,515; actual Economic Development Authority (EDA) Bonds of $376,033 and interest earnings of $154,900 associated with the Stormwater/Wastewater Facility; operational savings of $247,858; revenues of $195,570 received in FY 2022 as a reimbursement from the Metropolitan Washington Council of Governments; revenues of $30,583 collected for tree preservation and planting projects in FY 2022; revenues received in FY 2022 from the sale of capital equipment in the amount of $24,340; and the appropriation of $1,796, which was the result of a reconciliation of fund balances to the County's financial statements. The adjustment to capital projects was partially offset by a decrease of $181,546 due to the transfer of Civil Penalties Fees to Fund 40200, Land Development Services.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

STORMWATER SERVICES – 208 Positions			
MSMD Administration (10 positions)			
1	Director, Maintenance and SW	1	Safety Analyst I
1	HR Generalist II	1	Administrative Assistant IV
1	HR Generalist I	4	Administrative Assistants III
1	Safety Analyst II		
IT – Director's Office/Stormwater (1 position)			
1	Network/Telecom. Analyst I		
Finance – Wastewater and Stormwater (4 positions)			
1	Financial Specialist IV	1	Financial Specialist I
1	Financial Specialist II	1	Administrative Assistant III
Contracting Services/Material Support (5 positions)			
1	Material Mgmt. Specialist III	1	Financial Specialist II
2	Contract Analysts I	1	Inventory Manager
Dam Safety and Maintenance Projects/Projects and LID/Inspection and Maintenance (18 positions)			
1	Public Works-Env. Serv. Manager	5	Engineering Technicians III
1	Engineer IV	2	Engineering Technicians II
1	Senior Engineer III	1	Project Manager II
2	Engineers III	2	Project Managers I
1	Ecologist III	1	Assistant Project Manager
1	Ecologist II		
Field Operations (75 positions)			
2	Env. Services Supervisors	3	Masons
1	Public Works-Env. Serv. Manager	1	Vehicle Maintenance Coordinator
3	Public Works-Env. Bus. Ops. Managers	5	Engineering Technicians III
2	Public Works-Env. Serv. Specialists	2	Engineering Technicians II
8	Senior Maintenance Supervisors	1	Carpenter II
5	Maintenance Supervisors	2	Equipment Repairers
2	Maintenance Crew Chiefs	1	Welder II
15	Senior Maintenance Workers	1	Welder I
10	Heavy Equipment Operators	1	Trades Supervisor
10	Motor Equipment Operators		
Stormwater Infrastructure Branch (16 positions)			
1	Public Works-Env. Serv. Manager	1	Senior Engineering Inspector
4	Engineers IV	2	Engineering Technicians II
1	Senior Engineer III	2	Engineering Technicians I
4	Engineers III	1	Project Manager I
Transportation Infrastructure Branch (7 positions)			
1	Engineer V	3	Project Managers I
1	Engineer IV	1	Engineering Technician II
1	Project Manager II		
Stormwater Planning Division (56 positions)			
1	Director, Stormwater Planning	1	Emergency Mgmt. Specialist III
1	Engineer V	1	Planner IV
4	Engineers IV	1	Planner III
1	Senior Engineer III	2	Landscape Architects III
9	Engineers III	1	Engineering Technician III
4	Project Managers II	1	Management Analyst II
2	Project Managers I	2	Code Specialists II
4	Ecologists IV	1	Financial Specialist II
5	Ecologists III	1	Financial Specialist I
3	Ecologists II	1	Contract Specialist II
2	Ecologists I	1	Assistant Contract Specialist
3	Project Coordinators	3	Administrative Assistants III
1	Public Works-Env. Serv. Manager		

Urban Forestry (16 positions)			
1	Director, Urban Forestry Division	3	Urban Foresters I
1	Urban Forester IV	1	Project Manager I
4	Urban Foresters III	1	Administrative Assistant II
5	Urban Foresters II		

Performance Measurement Results by Community Outcome Area

Environment and Energy

The objective to receive no MS4 Permit violations related to inspection and maintenance of public and private stormwater management facilities was met in FY 2020, FY 2021 and FY 2022. It is expected that this objective will also be met in FY 2023 and FY 2024. The objective to update 100 percent of the Stormwater emergency action plans was also met in prior years. It is expected that this trend will continue in both FY 2023 and FY 2024.

Mobility and Transportation

The objective to keep 100 percent of the commuter facilities operational for 365 days was met in prior years. It is expected that this goal will be met in FY 2023 and FY 2024.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Environment and Energy						
Promoting Air, Water and Land Quality						
MS4 permit violations received	0	0	0	0	0	0
Percent of Emergency Action Plans current	100%	100%	100%	100%	100%	100%
Mobility and Transportation						
Infrastructure Condition, Sustainability and Environmental Impact						
Percent of commuter facilities available 365 days per year	100%	100%	100%	100%	100%	100%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$90,246,043**	**$0**	**$192,147,379**	**$0**
Revenue:				
Stormwater Service District Levy	$88,017,253	$94,393,055	$94,393,055	$100,802,650
Sale of Bonds[1]	93,376,033	0	0	0
Interest on Investments[2]	154,900	0	0	0
Stormwater Local Assistance Fund (SLAF) Grant[3]	2,967,180	0	629,613	0
Tree Preservation/Planting Fund[4]	30,583	0	0	0
Miscellaneous[5]	247,160	0	81,000	0
Total Revenue	**$184,793,109**	**$94,393,055**	**$95,103,668**	**$100,802,650**
Total Available	**$275,039,152**	**$94,393,055**	**$287,251,047**	**$100,802,650**
Expenditures:				
Personnel Services	$21,994,682	$24,580,634	$24,580,634	$26,019,550
Operating Expenses	3,002,806	4,010,636	4,386,236	3,870,636
Recovered Costs	(1,547,199)	(2,129,955)	(2,129,955)	(2,129,955)
Capital Equipment	1,519,045	652,000	1,019,268	895,000
Capital Projects[6]	56,797,439	65,879,740	257,786,068	70,747,419
Total Expenditures	**$81,766,773**	**$92,993,055**	**$285,642,251**	**$99,402,650**
Transfers Out:				
General Fund (10001)[7]	$1,125,000	$1,400,000	$1,400,000	$1,400,000
Land Development Services (40200)[8]	0	0	208,796	0
Total Transfers Out	**$1,125,000**	**$1,400,000**	**$1,608,796**	**$1,400,000**
Total Disbursements	**$82,891,773**	**$94,393,055**	**$287,251,047**	**$100,802,650**
Ending Balance[9]	**$192,147,379**	**$0**	**$0**	**$0**
Tax Rate Per $100 of Assessed Value	**$0.0325**	**$0.0325**	**$0.0325**	**$0.0325**

[1] In FY 2022, an amount of $93.4 million in Economic Development Authority (EDA) Bonds was issued to support the construction of the Stormwater/Wastewater Facility to consolidate operations and maximize efficiencies between the Stormwater and Wastewater Divisions.

[2] Interest on Investments revenue represents interest earned associated with the Stormwater/Wastewater Facility project.

[3] Represents previously approved Virginia Department of Environmental Quality (VDEQ) Stormwater Local Assistance Fund (SLAF) grants to support stream and water quality improvement projects. An amount of $2,967,180 was received in FY 2022 and an amount of $629,613 is anticipated in FY 2023 and beyond.

[4] Reflects revenues collected through the land development process that will support tree preservation and planting projects in FY 2023.

[5] Miscellaneous revenues in FY 2022 represent an amount of $195,570 received as a reimbursement from the Metropolitan Washington Council of Governments for emergency flood response projects, an amount of $27,250 collected in civil penalties, and an amount of $24,340 received from the sale of capital equipment. In addition, an amount of $81,000 is carried forward to FY 2023 to support the Paul Springs Stream Restoration project at Hollin Hills. The existing pipes will be replaced, and the Virginia Department of Transportation (VDOT) has agreed to reimburse Fairfax County for expenses up to $81,000.

[6] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $63,612.94 to FY 2022 Capital Projects to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $63,612.94 to the *FY 2023 Revised Budget Plan*. The projects affected by this adjustment are 2G25-006-000, Stormwater Regulatory Program, and SD-000031, Stream and Water Quality Improvements. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[7] Funding in the amount of $1,400,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40100. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[8] Funding in the amount of $208,796 was transferred to Fund 40200, Land Development Services, to reflect all revenues and expenditures associated with civil penalty activities in the new Special Revenue fund.

[9] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
CAP/VCAP Grant Contribution to NVSWCD (2G25-011-000)	$250,000	$0.00	$0.00	$250,000
Conveyance System Inspection/Development (2G25-028-000)	16,725,000	1,643,450.33	5,090,929.65	3,000,000
Conveyance System Rehabilitation (SD-000034)	72,034,135	6,044,388.77	11,878,259.71	7,000,000
Dam and Facility Maintenance (2G25-031-000)	41,194,841	5,652,284.47	11,770,027.95	6,000,000
Dam Safety and Facility Rehabilitation (SD-000033)	68,576,104	5,039,029.28	12,188,745.52	11,000,000
Debt Service for Stormwater/Wastewater Facility (2G25-117-000)	13,358,875	1,293,366.22	7,885,633.78	4,179,875
Emergency and Flood Response Projects (SD-000032)	43,881,661	1,263,804.43	20,389,681.87	7,000,000
Enterprise Asset Management-Work Order System (SD-000044)	3,040,000	349,952.00	2,050,048.00	640,000
Flood Prevention-Huntington Area-2012 (SD-000037)	41,750,000	199,282.02	2,460,742.22	0
Lake Accotink Dredging (SD-000041)	5,000,000	816,946.24	3,606,866.14	0
NVSWCD Contributory (2G25-007-000)	7,139,388	554,811.00	609,346.00	609,346
Occoquan Monitoring Contributory (2G25-008-000)	1,940,079	177,799.00	183,437.00	189,438
Stormwater Allocation to Towns (2G25-027-000)	8,494,829	839,132.79	1,054,987.13	1,250,000
Stormwater Civil Penalties Fees (2G25-119-000)	4,204	4,204.03	0.00	0
Stormwater Proffers (2G25-032-000)	56,500	2,500.00	54,000.01	0
Stormwater Regulatory Program (2G25-006-000)	68,014,584	3,083,566.07	8,337,212.29	4,000,000
Stormwater/Wastewater Facility (SD-000039)	102,045,933	12,048,546.30	81,894,862.28	0
Stream and Water Quality Improvements (SD-000031)	281,332,285	17,160,729.68	86,784,775.25	25,628,760
Towns Grant Contribution (2G25-029-000)	5,805,976	600,097.34	1,306,485.83	0
Tree Preservation and Plantings (2G25-030-000)	339,499	23,548.79	240,027.57	0
Total	**$780,983,893**	**$56,797,438.76**	**$257,786,068.20**	**$70,747,419**

Fund 40200: Land Development Services

Mission

The mission of Fund 40200, Land Development Services (LDS), focuses on the safe and sustainable building of communities throughout Fairfax County. As such, the fund is committed to the protection of the environment, and the health, safety, and welfare of all who live in, work in, and visit Fairfax County. Through partnerships with stakeholders, LDS achieves excellence in service by balancing the needs, rights, and interests of the community in the building and land development process.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Land Development Services primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Economic Opportunity	*All people, businesses, and places are thriving economically.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

Fund 40200 was established as part of the FY 2023 Adopted Budget Plan to serve as a dedicated funding source to help realize the Board of Supervisors' vision and community values for safe and sustainable communities, as codified in the regulations that guide building and land development design and construction. Funding which previously provided General Fund support for Agency 31, Land Development Services, and funding associated with employee fringe benefits in Agency 89, Employee Benefits, was transferred to Fund 40200 to provide an accounting mechanism to reflect all revenues and expenditures associated with LDS activities in a dedicated Special Revenue Fund.

The fund is supported fully by the fees and charges assessed by LDS. It is expected that the fees will be calculated to cover all required services and reserves necessary to operate those services year over year. Fee schedules are expected to be adjusted periodically to reflect market trends and to ensure that cost recovery is maximized. An appropriate level of operating reserves will be determined such that they are robust enough to sustain the fund operations during periods of economic uncertainty. Any excess revenues at year-end will stay in the fund and may be used for future investment or to help finance operating activities when fee revenues do not fully support expenses. The self-sustaining nature of the fund also will allow for more flexibility in responding to market demands to increase staff and resources, as land development fees will cover land development activities. The fund will also make investments in both capital technology costs and annual hardware replacement. In addition, the fund will cover indirect costs for central support services provided by General Fund agencies as well as other operational costs such as space and utilities.

LDS is the gateway agency to land and site development in the County. It facilitates the safe and sustainable building of Fairfax County communities, protecting the health, safety, and welfare of the County's structures. The role of LDS is to preserve community character and facilitate economic development, which involves about $2 billion worth of construction annually.

This important mission is accomplished by having customers apply for permits and submit plans, when required, for certain land disturbance, building construction, or building modification activities. Permits and plans are reviewed by professional engineers and code specialists at LDS to ensure safety, followed by inspections before projects are deemed complete and safe for occupancy. Whether staff are working with large commercial projects, smaller single-family homes, deck renovations, office tenant improvements, or other projects, they are responsible for ensuring that all buildings and sites developed in Fairfax County meet safety, health, and environmental standards.

On average, LDS staff process around 5,800 building permit applications per month. Applications range from gas appliance installations and residential additions, such as decks, to the coordination of large, commercial development projects that involve public improvements, such as streetlights, sewer systems, or sidewalks. LDS processes approximately 70,000 building permits and conducts 190,000 building inspections and 46,000 site inspections each year. These services generated over $50 million in revenue in FY 2022 via fees collected.

In addition to LDS' role in ensuring safe buildings in the County, staff also enforce environmental compliance through the administration of the Chesapeake Bay Preservation Ordinance, County, and federal floodplain regulations, and erosion control and stormwater management code, as well as through the application of green building practices.

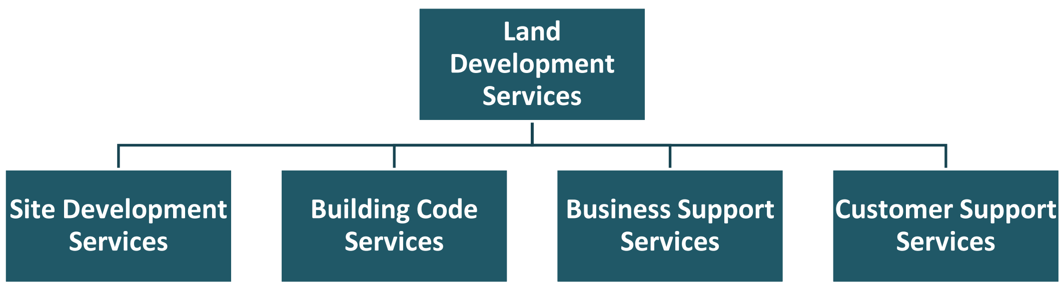
In FY 2023, LDS launched the Planning and Land Use System (PLUS), a modernized and centralized permitting platform. PLUS improves the efficiency and effectiveness of the land development process, aligning with the "Effective and Efficient Government" community outcome area of the Fairfax County Strategic Plan. Agency staff continue to seek innovative methods of reaching out to customers to ensure that everyone can successfully navigate the permitting process, which can feel complicated, especially for homeowners who do not need to use the PLUS platform on a regular basis, unlike professional contractors and large development companies.

Staff understand that regulations and codes can feel even more complicated for non-native English speakers. For all customers, LDS is continually adding opportunities for education. Multiple documents, instructions, user guides, videos, and webinars are made available online, and translation and interpretation are being pursued aggressively. Staff are also available to answer questions in person at the Herrity Building, during workshops at locations around the County, and at other special events such as the Capital Home Show. In observation of the One Fairfax policy, LDS has developed an equity impact plan, which includes providing dedicated attention to customers experiencing challenges accessing the PLUS system (e.g., language or computer literacy). Customers can also schedule one-on-one virtual meetings with staff to ask questions about their projects. In addition, LDS leadership have established equity training classes and created tools and dashboards so staff can first identify where the need for support and education about County codes and permitting expectations is greatest in the County, and then conduct targeted outreach in those areas. Training and education are also offered to the builders, designers, and other professionals in the home and commercial building industries when processes are modified.

LDS balances a focus to minimize the administrative burden for development projects with the increasing complexity of regulatory compliance. This difficult balance is further complicated by the continued development of smaller and environmentally complex project sites. LDS continues to focus on reducing the time it takes for site development or construction plans in the County to go from submission to completion. One of the problems that impacted staff's ability to be efficient in the past was the submission of substandard applications and lower-quality plans that did not meet minimum standards. To fix this problem, LDS, in partnership with industry, has sought to improve the quality of plans and permit applications. These changes have reduced the amount of time staff need to devote to the substandard submissions. This also ensures that high-quality, approval-ready plans do not languish in a queue filled with substandard applications. Based on performance metrics, changing LDS' culture from a focus on tracking the number of submissions to a focus on the total time staff spend on review has increased efficiency and reduced time to market year after year.

In FY 2024, LDS will continue to support the County's economic development and revitalization goals, improve development process timelines, and address rising workload requirements to ensure that the capacity exists to meet customer expectations and development opportunities. This will require a dynamic approach to resourcing that supports the regular course of business but allows LDS to increase resources during surge demand times and to similarly decrease resource expenditures during lower demand times.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$40,338,465	$40,374,784	$42,078,318
Operating Expenses	0	5,825,535	7,619,410	6,227,035
Subtotal	**$0**	**$46,164,000**	**$47,994,194**	**$48,305,353**
Less:				
Recovered Costs	$0	($353,732)	($353,732)	($428,283)
Total Expenditures	**$0**	**$45,810,268**	**$47,640,462**	**$47,877,070**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	311 / 311	313 / 313	313 / 313

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$1,617,884**
An increase of $1,617,884 in Personnel Services includes $759,794 for a 2.00 percent market rate adjustment (MRA) for all employees and $610,213 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $247,877 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($52,273)**
A decrease of $52,273 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Elevator Safety Compliance **$400,000**
Consistent with a recurring adjustment approved by the Board of Supervisors as part of the *FY 2022 Carryover Review*, an increase of $400,000 in Operating Expenses is included to support contracted elevator safety compliance.

Proffer Coordinator **$175,742**
Consistent with a recurring adjustment approved by the Board of Supervisors as part of the *FY 2022 Carryover Review*, an increase of $175,742 is associated with 1/1.0 FTE position to support proffer coordination among development agencies. This includes an increase of $174,242 in Personnel Services and $1,500 in Operating Expenses.

Work Performed for Others **($74,551)**
Recovered costs are increased by $74,551 to reflect the projected amount that is expected to be billed by LDS based on historical billing actuals in previous years.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$1,830,194**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $1,830,194, including $130,682 in Personnel Services associated with 1/1.0 FTE new position to support proffer coordination among development agencies, as well as an increase of $1,699,512 in Operating Expenses primarily to cover increased costs for contracted inspection services required to augment critical workforce needs and to cover outstanding encumbrances in the amount of $247,904 from Agency 31, Land Development Services.

Position Adjustments **$0**
In order to better support the implementation of the PLUS system, 1/1.0 FTE position was transferred from Agency 35, Department of Planning and Development to Fund 40200, Land Development Services.

Position Detail

The <u>FY 2024 Advertised Budget Plan</u> includes the following positions:

LAND DEVELOPMENT SERVICES - 313 positions			
Administration			
1	Director, LDS	1	Human Resources Generalist II
1	Management Analyst IV	1	Human Resources Generalist I
2	Financial Specialists III	3	Administrative Assistants V
2	Financial Specialists II	6	Administrative Assistants IV
1	Human Resources Generalist III	4	Administrative Assistants III
IT Operations			
1	IT Program Manager II	1	Network/Telecom. Analyst I
1	IT Systems Architect	2	Internet/Intranet Architects II
1	Business Analyst IV	1	Geog. Info. Spatial Analyst IV
1	Business Analyst III	1	Data Analyst II
1	Business Analyst II	1	IT Technician III
1	Programmer Analyst IV	2	Engineering Technicians II
1	Programmer Analyst III	1	Management Analyst I
1	Programmer Analyst II	1	Administrative Assistant II
1	Network/Telecom. Analyst III		
Code Academy			
1	Program and Procedures Coord.	1	Administrative Assistant III
2	Training Specialists III		
Site Review and Inspections			
1	Division Director, LDS	1	Code Specialist II
5	Engineers V	3	Supervising Eng. Inspectors
7	Engineers IV	4	Asst. Sup. Engineering Inspectors
9	Senior Engineers III	22	Senior Eng. Inspectors
15	Engineers III	1	Administrative Assistant IV
1	Code Specialist IV	1	Administrative Assistant III
2	Code Specialists III		
Building Review and Inspections			
1	Division Director, LDS	2	Code Specialists III
1	Chief Building Inspector	11	Code Specialists II
2	Engineers V	2	Code Specialists I
8	Engineers IV	7	Supervising Combination Inspectors
21	Engineers III	18	Master Combination Inspectors
4	Engineering Technicians III	22	Combination Inspectors
4	Engineering Technicians II	1	Administrative Assistant III
2	Engineering Aides	1	Administrative Assistant II
1	Code Specialist IV		
Customer and Technical Support Center			
1	Division Director, LDS	1	Combination Inspector
1	Project Coordinator	19	Engineering Technicians III
1	Planner IV	13	Engineering Technicians II
1	Code Specialist IV	4	Engineering Technicians I
5	Code Specialists III	4	Engineering Aides
7	Code Specialists II	4	Administrative Assistants III
1	Management Analyst I		

Operations			
1	Division Director, LDS/SW Compliance	3	Business Analysts III
1	Director LDS Review/Compliance	1	Information Officer III
1	Project Coordinator	1	Geog. Info. Spatial Analyst III
1	Management Analyst IV	1	Safety Analyst II
1	Management Analyst III	2	Planners IV
4	Management Analysts II	1	Engineer IV
1	Management Analyst I	1	Cons/Mngt Project Manager II
1	IT Program Manager I	1	Training Specialist III
1	IT Systems Architect	1	Administrative Assistant III
1	Data Analyst III	1	Administrative Assistant II

Performance Measurement Results by Community Outcome Area

Economic Opportunity

In FY 2022, the percentage of projects in irresolvable default which must be completed by the County remains at 0 percent. The percentage of permits issued on the day of application measure has been discontinued due to all permits being issued electronically. LDS continues to refine processes and remains 100 percent electronic for all permits and most building inspections.

Safety and Security

In FY 2022, the percentage of buildings experiencing catastrophic system failure as a result of building design remains at the goal of 0 percent. The number of construction projects required to cease as a result of deficiencies identifiable on the plan increased from 0 projects to 3 projects in FY 2022. This was due to a change in reporting methodology in which LDS tracks construction projects required to cease as a result of the issuance of a Stop Work Order. This tracking method began in late FY 2021. While the goal is to have 0 projects, LDS leverages the full regulatory authority given under the code to issue Stop Work Orders when necessary.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Economic Opportunity						
Promoting Economic Vibrancy in All Parts of Fairfax County						
Percent of projects in irresolvable default which must be completed by the County	0%	0%	3%	0%	0%	0%
Safety and Security						
Reliable and Secure Critical Infrastructure						
Percent of buildings experiencing catastrophic system failures as a result of building design	0%	0%	0%	0%	0%	0%
Construction projects required to cease as a result of deficiencies identifiable on the plan	0	0	0	3	0	0

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$8,518,113**
Revenue:				
Permits, Fees and Regulatory Licenses	$0	$46,955,995	$48,466,225	$48,595,218
Charges for Services	0	20,000	20,000	20,000
Fines & Forfeitures	0	70,000	70,000	70,000
Technology Surcharge Fee[1]	0	1,500,000	1,500,000	1,500,000
Miscellaneous Revenues	0	11,000	11,000	11,000
Total Revenue	**$0**	**$48,556,995**	**$50,067,225**	**$50,196,218**
Transfers In:				
General Fund (10001)[2]	$0	$0	$898,000	$0
Information Technology Fund (10040)[1]	0	0	5,334,554	0
Stormwater Services Fund (40100)[3]	0	0	208,796	0
Total Transfers In	**$0**	**$0**	**$6,441,350**	**$0**
Total Available	**$0**	**$48,556,995**	**$56,508,575**	**$58,714,331**
Expenditures:				
Personnel Services	$0	$40,338,465	$40,374,784	$42,078,318
Operating Expenses	0	5,825,535	7,619,410	6,227,035
Recovered Costs	0	(353,732)	(353,732)	(428,283)
Total Expenditures	**$0**	**$45,810,268**	**$47,640,462**	**$47,877,070**
Transfers Out:				
General Fund (10001)[4]	$0	$350,000	$350,000	$350,000
Total Transfers Out	**$0**	**$350,000**	**$350,000**	**$350,000**
Total Disbursements	**$0**	**$46,160,268**	**$47,990,462**	**$48,227,070**
Ending Balance[5]	**$0**	**$2,396,727**	**$8,518,113**	**$10,487,261**
Technology Surcharge Reserve[1]	$0	$1,500,000	$6,834,554	$8,334,554
Unreserved Ending Balance	**$0**	**$896,727**	**$1,683,559**	**$2,152,707**

[1] Revenue from the Technology Surcharge fee is set aside for future upgrades/replacement of the PLUS system. This revenue was previously deposited in Project IT-000037 in Fund 10040, Information Technology Projects. The balance of the project was transferred to Fund 40200, Land Development Services, as part of the *FY 2022 Carryover Review*.

[2] As part of the *FY 2022 Carryover Review*, a one-time transfer of $898,000 from the General Fund was included to cover outstanding encumbrances in the amount of $247,904 from Agency 31, Land Development Services, and other increased expenditures in FY 2023.

[3] As part of the *FY 2022 Carryover Review*, funding in the amount of $208,796 was transferred from Fund 40100, Stormwater Services, to reflect all revenues and expenditures associated with civil penalty activities in Fund 40200.

[4] Funding of $350,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40200. These indirect costs include support services such as Human Resources, Purchasing, Budgeting and other administrative services.

[5] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

Fund 50000: Federal-State Grants

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2024, awards already received, and awards anticipated to be received by the County for FY 2024 are included in the Fund 50000, Federal-State Grants budget. The total FY 2024 appropriation within Fund 50000, Federal-State Grants is $137,057,400, an increase of $10,840,121, or 8.6 percent, from the FY 2023 Adopted Budget Plan total of $126,217,279.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2024, the General Fund commitment for Local Cash Match totals $4,432,654, which is consistent with the total FY 2023 anticipated need for Local Cash Match of $4,432,654.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2024 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $5,075,000 is included as part of the reserve to allow for new grant awards that were not anticipated.

The County policy for grant application and award is based on certain pre-established criteria. The Board of Supervisors has authorized the grant applications for those grants listed on the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year. If the actual funding received does not differ significantly from the projected funding listed in the budget, the agency can work directly with the Department of Management and Budget (DMB) to appropriate funding. However, additional Board approval will be required to receive the award if it is significantly different from what is included in the Adopted Budget. If an agency is applying for a new grant award and it is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors approval, the agency can work directly with the DMB to apply for and receive the award. The Chairman of the Board of Supervisors, the County Executive and/or a designee appointed by the County Executive are authorized to enter into the grant agreement and any related agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for both grant awards included on the anticipated grant table and for those awards where Board of Supervisors' approval is not required. For any other grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

The Board of Supervisors continues to receive detailed updates on the status of funding related to the COVID-19 pandemic through stimulus funding update memorandums. Included in these memorandums is a summary of all grant funding received in response to the COVID-19 pandemic. As detailed in the April 17, 2020 memorandum from the County Executive to Senior Management Team, the County continues to utilize the modified grant policy which allows departments to apply for funding related to the COVID-19 pandemic prior to receiving formal Board approval. In addition, as the state allocates their American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds (Fiscal Recovery Fund), the County continues to receive grant funding intended to support pandemic response efforts. In many cases, the County is not required to apply or compete for these awards. The Board will continue to be notified of all awards through the stimulus funding update memorandums; however, in recognition of the increased number of grant-related Board items that these awards would generate, new grant awards less than $0.5 million will be included in a quarterly budget review rather than a formal Board item when possible. New grant awards $0.5 million or more and/or those awards less than $0.5 million with significant policy implications will continue to be approved through a separate Board item. The stimulus funding update memorandums are posted on the DMB website and can be found at www.fairfaxcounty.gov/budget.

Funding in Reserve within Fund 50000

An amount of $137,057,400 is included in FY 2024 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2024 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Estimated Grant Funding and the Reserve for Estimated Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2024, the Reserve for Estimated Grant Funding is $132,624,746, including the Reserve for Anticipated Grant Funding of $127,624,746 and the Reserve for Unanticipated Grant Funding of $5,000,000. This reflects an increase of $10,840,121, or 8.9 percent, from the FY 2023 Adopted Budget Plan Reserve for Estimated Grant Funding of $121,784,625. The increase is primarily attributable to increases in estimated funding primarily for grants in the Department of Family Services and the Department of Neighborhood and Community Services.

In FY 2024, the Reserve for Estimated Local Cash Match is $4,432,654 including the Reserve for Anticipated Local Cash Match of $4,357,654 and the Reserve for Unanticipated Local Cash Match of $75,000. This is consistent with the FY 2023 Adopted Budget Plan Reserve for Local Cash Match of $4,432,654.

The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. The anticipated Local Cash Match required by agencies is as follows:

Agency	FY 2024 Advertised Local Cash Match
Department of Housing and Community Development	$515,135
Department of Transportation	160,257
Department of Family Services	1,664,872
Department of Neighborhood and Community Services	1,855,367
Police Department	86,502
Fire and Rescue Department	75,521
Reserve for Unanticipated Grant Awards	75,000
Total	**$4,432,654**

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

Agency	FY 2022 Actual Pos / FTE	FY 2023 Adopted Pos / FTE	FY 2023 Revised Pos / FTE	FY 2024 Advertised Pos / FTE
Dept. of Housing and Community Development	2 / 2.0	2 / 2.0	2 / 2.0	2 / 2.0
Office of Human Rights and Equity Programs	2 / 2.0	2 / 1.6	2 / 2.0	2 / 2.0
Department of Transportation	6 / 5.5	6 / 5.5	6 / 5.0	6 / 5.0
Department of Family Services	67 / 66.3	67 / 66.3	69 / 68.3	66 / 64.8
Health Department	60 / 60.0	53 / 53.0	60 / 60.0	55 / 55.0
Fairfax-Falls Church Community Svcs. Board	79 / 74.7	74 / 69.8	77 / 73.4	85 / 80.8
Dept. of Neighborhood and Community Svcs.	131 / 124.2	129 / 123.2	134 / 127.2	142 / 135.2
Juvenile and Domestic Relations District Court	1 / 0.5	0 / 0.0	0 / 0.0	0 / 0.0
General District Court	8 / 8.0	8 / 8.0	8 / 8.0	8 / 8.0
Police Department	10 / 10.0	10 / 10.0	10 / 10.0	10 / 10.0
Office of the Sheriff	2 / 1.0	0 / 0.0	2 / 1.0	2 / 1.0
Fire and Rescue Department	20 / 19.5	19 / 18.5	20 / 19.5	20 / 19.5
Emergency Preparedness[1]	5 / 4.9	4 / 4.0	4 / 4.0	3 / 3.0
Total Federal/State Grant Fund[2]	**393 / 378.6**	**374 / 361.9**	**394 / 380.4**	**401 / 386.3**

[1] A total of 3/3.0 FTE Emergency Preparedness grant positions included in the FY 2024 Advertised Budget Plan are supported by UASI funding in the Department of Emergency Management and Security (2/2.0 FTE), and the Police Department (1/1.0 FTE).

[2] It should be noted that the FY 2023 Revised position count includes grant positions that are funded with prior year awards for which additional funding is not anticipated.

The following table provides funding levels for the FY 2024 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2024 may differ from the list below.

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT					
Continuum of Care Planning Project Grant (1380100)	2/2.0	$277,145	$0	$277,145	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding under the Continuum of Care (CoC) program to consolidate homeless assistance grant programs and monitor their progress.					
Emergency Solutions Grant (1380101)	0/0.0	$1,030,270	$515,135	$515,135	$0
The U.S. Department of Housing and Urban Development Emergency Solutions Grant (ESG) funding must be used to support prevention and rapid re-housing activities through the housing relocation and stabilization services that are provided by the community case managers and the Housing Locators Program contracted through several nonprofit organizations. HUD allocates funding in two phases at different times of the fiscal year with approximately 65 percent of funds arriving early in the year, and 35 percent arriving in the latter part of the year. A 50 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	**2/2.0**	**$1,307,415**	**$515,135**	**$792,280**	**$0**
OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS					
U.S. Equal Employment Opportunity Commission Contract (1390001)	1/1.0	$46,900	$0	$46,900	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and Equity Programs and the Federal EEOC. This agreement requires the Office of Human Rights and Equity Programs to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
HUD Fair Housing Complaints Grant (1390002)	1/1.0	$110,300	$0	$110,300	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding to assist the Fairfax County Office of Human Rights and Equity Programs with its education and outreach program on fair housing and to enforce compliance (including investigating complaints of illegal housing discrimination in Fairfax County) with the County's Fair Housing Act.					
TOTAL - OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS	**2/2.0**	**$157,200**	**$0**	**$157,200**	**$0**
DEPARTMENT OF TRANSPORTATION					
CAP Operating Assistance (1400021)	3/2.5	$643,126	$128,625	$514,501	$0
The Virginia Department of Rail and Public Transportation's Commuter Assistance Programs (CAP) Operating Assistance grant provides funding to assist commuters and promote alternative travel modes, including ridesharing, active transportation, and public transit (bus and rail). Any County resident or any non-County resident working in Fairfax County may use this program. A 20 percent Local Cash Match is required.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Employer Services (1400022)	2/2.0	$362,373	$0	$362,373	$0
The Virginia Department of Transportation provides funding for the Employer Services Program. The program supports employers promoting alternate commuting travel modes, including commuter benefits programs, telework and flexible work schedules, ridesharing arrangements, active transportation, and public transit.					
Countywide Transit Stores (1400090)	0/0.0	$640,000	$0	$640,000	$0
The Commonwealth Transportation Board authorizes Congestion Mitigation and Air Quality (CMAQ) funds to operate five transit stores to encourage transit usage and reduce reliance on single occupant vehicles. Transit stores provide transit information, trip planning, fare media, and ridesharing information to Fairfax County residents and visitors seeking alternatives to driving alone.					
CAP Project Assistance (1400153)	1/0.5	$158,162	$31,632	$126,530	$0
Funding provided by the Virginia Department of Rail and Public Transportation Commuter Assistance Program (CAP) Project Assistance grant provides funding to assist employers promoting alternative commuting travel modes, including commuter benefit programs, telework, and flexible work schedules, ridesharing arrangements, active transportation, and public transit. A 20 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF TRANSPORTATION	**6/5.0**	**$1,803,661**	**$160,257**	**$1,643,404**	**$0**
DEPARTMENT OF FAMILY SERVICES					
V-Stop (1670002)	1/0.8	$65,404	$0	$65,404	$0
The Virginia Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to increase the apprehension, prosecution, and adjudication of persons committing violent crimes against women. Funding is used to provide additional bilingual staff resources to the Domestic and Sexual Violence Services Crisis Lines. This includes the 24-hour Hotline, which provides crisis support, information and referral, options counseling, and safety planning services to members of the public, as well as the Lethality Assessment Protocol, or LAP Line, which is used only by Fairfax County Police when they respond to a domestic violence call that is assessed as high risk for lethality.					
Domestic Violence Crisis (1670003)	2/1.5	$155,000	$0	$155,000	$0
The Virginia Department of Social Services provides funding to assist victims of domestic and sexual violence and their families who are in crisis. The grant supports funding for a part-time Children's Counselor to provide services to children and caretakers who have been impacted by domestic violence and a full-time Social Service Specialist II who assists with Crisis Line calls including the 24/7 public hotline and the LAP Line with FCPD.					
Fairfax Bridges to Success (1670008)	3/3.0	$261,739	$0	$261,739	$0
The U.S. Department of Health and Human Services provides this funding to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities.					
Inova Health System (1670010)	15/15.0	$1,445,880	$0	$0	$1,445,880
Funding under the Inova Health System grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting, and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all Personnel Services costs (salary and County benefits) on a monthly basis for the positions.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Independent Living Initiatives Grant Program (1670023)	0/0.0	$23,100	$0	$23,100	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 23.					
Foster and Adoptive Parent Training Grant (1670024)	0/0.0	$445,450	$212,272	$233,178	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. A 48 percent Local Cash Match is required.					
Office for Violence Against Women - Domestic Violence Grant (1670051)	2/2.0	$1,000,000	$0	$1,000,000	$0
The U.S. Department of Justice, Office on Violence Against Women provides funds for a three-year grant to develop and strengthen effective responses to violence against women. This program encourages communities to treat sexual assault, domestic violence, dating violence, and stalking as serious crimes by strengthening the criminal justice response to these crimes and promoting a coordinated community response. Victim safety and offender accountability are the focus of projects funded under the program. The next grant award is anticipated to start on October 1, 2024.					
VOCA Victims Services Grant Program (VSGP) (1670082)	5/5.0	$1,054,472	$0	$1,054,472	$0
The Virginia Department of Criminal Justice Services (DCJS) provides funding for a two-year grant award for the Victims of Crime Act (VOCA) Victims Services Grant Program (VSGP). This VSGP grant program's objective is to expand and enhance direct services to victims of crime.					
Senior Community Service Employment Program (SCSEP) (1670094)	2/1.5	$160,873	$0	$0	$160,873
Fairfax County receives funding through the SkillSource Group by way of the National Council on Aging to provide services to eligible job seekers in Fairfax County. Funding is provided to identify and recruit participants, supervise job counseling, track data, evaluate performance, and develop strategies to increase employment and training opportunities within Fairfax County. The remaining 0/0.5 FTE is charged to the WIOA Youth Program (1670005) grant and the WIOA Dislocated Worker Program (1670006) grant and is reflected in the FTE count in those grants.					
Intervention & Prevention Services for Children Exposed to Domestic & Sexual Violence (1670096)	0/0.0	$500,000	$0	$500,000	$0
The U.S. Department of Justice, Office on Violence Against Women provides funding to support comprehensive, community-based efforts to develop or expand prevention, intervention, treatment, and response strategies to address the needs of children and youth impacted by sexual assault, domestic violence, dating violence, stalking, and sex trafficking. The CYEM Program also funds prevention efforts that engage men and boys as allies to combat violence against women and girls.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Workforce Innovation and Opportunity Act					
Fairfax County receives funding from the U.S. Department of Labor for the Workforce Innovation and Opportunity Act (WIOA) programs. WIOA is designed to help job seekers access employment, education, training and support services to succeed in the labor market and to match employers with the skilled workers they need. It should be noted that the positions associated with the WIOA funding are reflected based on which grant primarily supports the position; however, the position may also support the other WIOA grants. In these instances the FTE is reflected in the WIOA grant it supports resulting in the FTE exceeding the actual position count. Funding in the following programs is anticipated this fiscal year.					
WIOA Adult Program (1670004)	11/8.7	$1,894,208	$0	$1,894,208	$0
The WIOA Adult Program provides career services and training services to unemployed or under-employed adult job seekers. The program is universally accessible and customer centered; training services are job-driven. Services include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment and training services directly linked to job opportunities in in-demand industries and occupations. Priority is given to recipients of public assistance, other low-income individuals, individuals who are basic skills deficient, and veterans and eligible spouses.					
WIOA Youth Program (1670005)	8/8.7	$2,002,868	$0	$2,002,868	$0
The WIOA Youth Program provides career services and training services to youth and young adults beginning with career exploration, continued support for educational attainment, opportunities for skills training in in-demand industries and occupations, and culminating in employment along a career pathway or enrollment in post-secondary education. A key provision of the program requires a minimum of 75 percent of funding to be used for out-of-school youth defined as between the ages of 16-24, not attending any school, and meeting one or more additional barriers like school dropout, pregnant or parenting, or in foster care or aged out of foster care system. A 0/0.4 FTE is charged to this grant but the actual position is reflected above in the Senior Community Service Employment Program (1670094) grant.					
WIOA Dislocated Worker Program (1670006)	0/2.1	$1,489,467	$0	$1,489,467	$0
The WIOA Dislocated Worker Program provides career services and training services to assist workers who have been laid off or are about to be laid off. The program is universally accessible and customer centered; training services are job-driven. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, and training services directly linked to job opportunities in in-demand industries and occupations. A 0/0.1 FTE is charged to this grant but the actual position is reflected above in the Senior Community Service Employment Program (1670094) grant.					
Subtotal – WIOA	**19/19.5**	**$5,386,543**	**$0**	**$5,386,543**	**$0**
Fairfax Area Agency on Aging					
The Department of Family Services administers Aging Grants which include federal funds granted to localities under the Older Americans Act and state funds from the Virginia Department for the Aging. With additional support from the County, these funds provide community-based services such as case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer home services, home delivered meals, nutritional supplements and congregate meals. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program serves the jurisdictions of Alexandria, Arlington, Fairfax, and Loudoun.					
Community Based Services (1670016)	8/7.5	$1,337,559	$160,000	$1,154,453	$23,106
Community-Based Services provides services to adults aged 60 and older to enable them to live as independently as possible in the community. This includes assisted transportation, information and referral, telephone reassurance, volunteer home services, insurance counseling, and other related services.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Long Term Care Ombudsman (1670017)	3/3.0	$340,513	$25,268	$140,132	$175,113
The Long-Term Care Ombudsman Program, serving the City of Alexandria and the Counties of Arlington, Fairfax and Loudoun, improves quality of life for the more than 10,000 residents in 110 nursing and assisted living facilities by educating residents and care providers about patient rights and by resolving complaints against nursing and assisted living facilities, as well as home care agencies, through counseling, mediation and investigation. More than 60 trained volunteers are part of this program. The program also provides information about long-term care providers and educates the community about long-term care issues.					
Homemaker/Fee for Service (1670018)	0/0.0	$326,420	$0	$326,420	$0
Fee for Service provides home-based care to adults aged 60 and older to enable them to remain in their homes rather than in more restrictive settings. Services are primarily targeted toward those older adults who are frail, isolated, of a minority group, or in economic need.					
Congregate Meals Program (1670019)	0/0.0	$1,395,307	$800,000	$512,635	$82,672
The Congregate Meals program provides one meal a day, five days a week, which meets one third of the dietary reference intake for older adults. Congregate Meals are provided in 29 congregate meal sites around the County including the County's senior and adult day health centers, several private senior centers and other sites serving older adults such as the Alzheimer's Family Day Center. Congregate Meals are also provided to residents of the five County senior housing complexes.					
Home Delivered Meals (1670020)	0/0.0	$1,910,892	$190,000	$1,606,079	$114,813
Funding supports the Home-Delivered Meal program and the Nutritional Supplement program. Home-Delivered Meals provides meals to frail, homebound, low-income residents aged 60 and older who cannot prepare their own meals. Meals are delivered through partnerships with 22 community volunteer organizations that drive 49 delivery routes. The Nutritional Supplement program targets low-income and minority individuals who are unable to consume sufficient calories from solid food due to chronic disabling conditions, dementia, or terminal illnesses.					
Care Coordination (1670021)	3/3.0	$463,520	$130,000	$333,520	$0
Care Coordination Services are provided to elderly persons at risk of institutionalization who have deficiencies in two or more activities of daily living through the DFS "Adult Care Network" Program. Care Coordination Services include intake, assessment, plan of care development, implementation of the plan of care, service monitoring, follow-up and reassessment.					
Family Caregiver (1670022)	3/3.0	$551,935	$122,782	$429,153	$0
Caregiver Support provides education and support services to caregivers of persons 60 and older, or older adults caring for grandchildren. Services include scholarships for respite care, gap-filling respite and bathing services, assisted transportation (which is also reflected in Community-Based Services), assistance paying for supplies and services, and other activities that contribute to the well-being of senior adults and help to relieve caregiver stress.					
Respite Care Initiative Program (1670083)	0/0.0	$54,550	$24,550	$30,000	$0
This state funded grant program allows the agency to provide an evidence-based caregiver training program from the Rosalyn Carter Institute, "Caring for You, Caring for Me," through a contract with ElderLink.					
Subtotal – Fairfax Area Agency on Aging	**17/16.5**	**$6,380,696**	**$1,452,600**	**$4,532,392**	**$395,704**
TOTAL - DEPARTMENT OF FAMILY SERVICES	**66/64.8**	**$16,879,157**	**$1,664,872**	**$13,211,828**	**$2,002,457**

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
HEALTH DEPARTMENT					
Immunization Action Plan (1710001)	0/0.0	$77,539	$0	$77,539	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (1710002)	38/38.0	$3,135,076	$0	$3,135,076	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under age five. The award is based on participation levels in the program.					
Perinatal Health Services (1710003)	4/4.0	$256,849	$0	$256,849	$0
The Virginia Department of Health Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County.					
Tuberculosis Grant (1710004)	2/2.0	$170,000	$0	$170,000	$0
The U.S. Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provides funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Public Health Emergency Preparedness & Response (PHEP&R) for Bioterrorism (1710005)	2/2.0	$241,350	$0	$241,350	$0
For the Public Health Emergency Preparedness and Response (PHEP&R) grant, the U.S. Centers for Disease Control and Prevention (CDC) provides funding for ongoing development of public health preparedness and response efforts through the Virginia Department of Health. The goal of this grant is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region.					
WIC - Peer Counseling Program (1710007)	0/0.0	$133,130	$0	$133,130	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) grant. This program provides enhancements to the continuity and consistency of WIC's breastfeeding promotion efforts by offering mother-to-mother breastfeeding support.					
Virginia Department of Health Sexually Transmitted Disease Control and Prevention Grant (1710008)	0/0.0	$30,000	$0	$30,000	$0
The Health Department receives funding from the Virginia Department of Health in support of supplies and reagent costs associated with laboratory testing to control and prevent sexually transmitted diseases.					
Tuberculosis Outreach and Laboratory Support Services Grant (1710011)	2/2.0	$117,000	$0	$117,000	$0
The Health Department receives funding from the Virginia Department of Health in support of outreach and laboratory support services including mileage reimbursements, communications charges, and staff time required to support operations within Clinical Services of the Health Services Division.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Maternal, Infant and Early Childhood Home Visiting Program Grant (1710013)	4/4.0	$534,778	$0	$534,778	$0
Funding from the Virginia Department of Health supports the implementation of a Nurse-Family Partnership evidence-based early childhood home visiting service delivery model. The goal of this program is to improve the health and early childhood outcomes for vulnerable children and families by drawing on the expertise of Registered Nurses.					
Voluntary National Retail Food Regulatory Program Standards (1710015)	0/0.0	$15,000	$0	$0	$15,000
The National Association of County and City Health Officials (NACCHO) Mentorship Program is an ongoing effort aimed to increase implementation of the Program Standards by Local Health Departments (LHD). LHDs supported by this program receive peer-to-peer assistance and technical guidance. Through the mentorship program, participating LHDs benefit from the experience of other LHDs in understanding how to best apply the Program Standards to improve their food protection programs. The LHDs also receive guidance on how to accomplish key Program Standards requirements such as completing their Self-Assessment, developing an action plan and requesting a verification audit.					
Tobacco Use Control Grant (1710018)	1/1.0	$110,000	$0	$110,000	$0
Funding from the U.S. Centers for Disease Control and Prevention (CDC) provides for coordination of tobacco control activities in the Northern Virginia Health Region for the dissemination of the VDH quit line resources and implementation of policy, systems, and environmental changes within this region.					
Regulatory Program Standards Project (1710020)	0/0/0	$2,000	$0	$2,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Regulatory Programs Standards Project for jurisdictions to complete: a Self-Assessment of all nine standards, small projects related to meeting one or more standards, verification audit(s) confirming the results of the jurisdiction's Self-Assessment, or custom projects that increase a jurisdiction's conformance with the standards.					
Food Safety Training Project (1710021)	0/0.0	$3,000	$0	$3,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Food Safety Training Project for jurisdictions' staff to meet the requirements of Standard 2 (Step 1 & 3 Curriculum or CEU maintenance) or to attend FDA regional seminars to maintain FDA standardization.					
Virginia Foundation for Healthy Youth - Fairfax Food Council (1710026)	0/0.0	$33,000	$0	$33,000	$0
Funding from the Virginia Foundation for Healthy Youth supports a Fairfax Food Council Project Coordinator. This project coordinator supports the healthy eating aspects of the Community Health Improvement Plan with an emphasis on Food Council administrative support, community gardens workgroup, and nutrition education and literacy efforts.					
Immunization Action Plan - Pan Flu Grant (1710032)	0/0.0	$7,373	$0	$7,373	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding Pan Flu for children from low-income families within the community.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Preventing and Controlling STD, HIV and HCV (1710037)	0/0.0	$18,022	$0	$18,022	$0
The Virginia Department of Health provides funding to support the control and prevention of sexually transmitted diseases and their complications through case identification, partner notification, and active referrals for services and treatment.					
HIV Prevention Activities (1710043)	0/0.0	$72,086	$0	$72,086	$0
The Virginia Department of Health provides funding to support the control and prevention of HIV and their complications through case identification, partner notification, and active referrals for services and treatment.					
Disease Investigation Specialists (DIS) Grant (1710046)	2/2.0	$183,854	$0	$183,854	$0
The Virginia Department of Health provides funding to support the control and prevention of sexually transmitted infections, including HIV, syphilis, gonorrhea, and chlamydia. Disease Investigation Specialists' efforts include investigating reported cases of STIs, ensuring clients are appropriately treated for their infection, identifying and facilitating testing/treatment for sexual contacts, and providing prevention education to vulnerable populations.					
TOTAL - HEALTH DEPARTMENT	**55/55.0**	**$5,140,057**	**$0**	**$5,125,057**	**$15,000**
FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD					
Health Planning Region II Projects					
The Fairfax-Falls Church Community Services Board (CSB) receives funding from the Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) for behavioral and developmental disability services in Health Planning Region II (HPR II). For behavioral health services, HPR II includes the jurisdictions served by the Community Services Boards of Alexandria, Arlington, Fairfax, Loudoun, and Prince William. For developmental disability services, HPR II includes those listed above as well as the jurisdictions served by CSBs of Northwestern, Rappahannock, and Rappahannock-Rapidan. Services are designed to prevent institutional placements or support transition from institutional placements to the community. Projects include Acute Care, Discharge Assistance, Crisis Stabilization, Regional Education Assessment Crisis Services and Habilitation (REACH), and Suicide Prevention.					
Regional Acute Care (1760003)	0/0.0	$3,500,000	$0	$3,500,000	$0
DBHDS provides funding to HPR II for local inpatient services for individuals who require inpatient treatment but cannot be admitted to a state psychiatric hospital due to lack of capacity or complex clinical issues.					
Regional Discharge Assistance Program (1760004)	0/0.0	$6,480,823	$0	$6,480,823	$0
DBHDS provides funding to HPR II for specialized treatment services in the community for consumers with serious mental illness who have not been able to leave state hospitals without funding for such placements.					
Regional MH Crisis Stabilization (1760005)	0/0.0	$847,933	$0	$847,933	$0
DBHDS provides funding to HPR II for crisis stabilization services for consumers with mental illness and/or co-occurring developmental disabilities at-risk of hospitalization. The positions supported and funded by this grant split time with the DV Youth Crisis Stabilization grant, 1760035.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
REACH (1760025)	3/1.5	$3,449,743	$0	$3,449,743	$0
DBHDS provides funding to HPR II for the Regional Educational, Assessment, Crisis Services and Habilitation (REACH) program, promoting a system of care, community services and natural supports for individuals with developmental disabilities. To divert individuals from unnecessary institutional placements, services include mobile crisis services, alternative placements and short-term crisis stabilization.					
Regional MH Deaf Services (1760027)	0/0.0	$23,750	$0	$23,750	$0
DBHDS provides funding to HPR II for clinical and consultative services to address issues related to mental illness, developmental disability, and substance use disorder for people of all ages who are deaf, hard of hearing, late deafened and deaf-blind as well as their families.					
Regional Suicide Prevention (1760028)	0/0.0	$125,000	$0	$125,000	$0
DBHDS provides funding to HPR II for a comprehensive suicide prevention and intervention planning initiative among school personnel, human service providers, faith communities and others, including screening, counseling and referral services for individuals at-risk of suicide.					
Regional Developmental Services Youth Crisis Stabilization (1760035)	0/1.5	$2,989,589	$0	$2,989,589	$0
DBHDS provides funding to HPR II to provide a system of care for children with intellectual and developmental disabilities in crisis due to mental health or behavioral challenges. To divert children from unnecessary institutional placements, services include continuing care coordination, psychiatric and behavioral health specialist services and training for families and providers. There are three positions that are funded by both 1760035 and 1760025; however, the positions are displayed in 1760025 above.					
Regional MH Other (1760041)	8/8.0	$1,324,217	$0	$1,324,217	$0
DBHDS provides funding to HPR II to support seven positions providing project management, clinical oversight, financial management and administrative support for the various programs. In addition, MH Other funding may also be used for various behavioral health services as determined by HPR II priorities, including local inpatient and discharge planning services.					
Regional Community Support Center (1760042)	0/0.0	$75,000	$0	$75,000	$0
DBHDS provides funding to HPR II to support recovery-oriented services at the Northern Virginia Mental Health Institute. Services promote the development of recovery and resiliency skills needed for clients to successfully discharge to the community.					
Regional Substance Use Disorder - Detoxification Services (1760050)	0/0.0	$115,000	$0	$115,000	$0
DBHDS provides funding to HPR II to support substance use recovery-oriented detoxification services for individuals who without such services would be at risk for admission to a state hospital.					
Regional Substance Use Disorder STEP VA - Community Crisis Response & Detox Services (1760059)	4/4.0	$886,861	$0	$886,861	$0
DBHDS provides funding to HPR II to support individuals with co-occurring mental health and substance use disorders with medically-monitored residential withdrawal management services at the Woodburn Crisis Care Program who without such services would be at-risk for admission to a state hospital.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Regional MH STEP-VA Outpatient Services - Training (1760062)	1/1.0	$308,000	$0	$308,000	$0
DBHDS provides funding through the Systems Transformation, Excellence, and Performance (STEP-VA) initiative to provide outpatient services to individuals served by the Fairfax-Falls Church Community Services Board in order to build capacity through regional collaborations.					
Regional MH STEP-VA Children's Mobile Crisis (1760066)	1/1.0	$3,216,006	$0	$3,216,006	$0
DBHDS provides funding through the Systems Transformation, Excellence, and Performance (STEP-VA) initiative to expand children's mobile crisis response for individuals with co-occurring developmental disabilities and mental health needs. These services provide crisis intervention for individuals at-risk of homelessness, incarceration, hospitalization and/or danger to self or others.					
Regional MH STEP-VA Clinician's Crisis Dispatch/Crisis Call Center (1760074)	0/0.0	$1,594,600	$0	$1,594,600	$0
DBHDS provides funding for a Regional 988 Crisis Call Center as part of the Virginia Systems Transformation, Enhancement and Performance Initiative (STEP-VA). This Regional Call Center will provide individuals with real-time access to crisis counselors 24/7 through telephonic, text, and chat options; and crisis triage and assessment; provide service coordination and/or connect individuals with Regional and Local emergency services, both with local Law Enforcement and CSB Emergency services; and dispatch mobile crisis teams, as needed. This is a national response initiative to establish the 988 Call Center for Behavioral Health Crisis Emergencies and it will operate in concert with the existing 911 Emergency response line.					
Regional STEP-VA Peer Support (1760075)	1/1.0	$100,000	$0	$100,000	$0
DBHDS provides funding for a regional Peer Recovery Specialist Coordinator who will bring together peer specialists throughout the region as a community of providers, both established certified peer specialists and those new to the field exploring peer certification, and Family Support partner services.					
Regional STEP-VA Service Member, Veterans, and Families (SMVF) (1760076)	1/1.0	$174,600	$0	$174,600	$0
DBHDS provides funding to build service capacity, in partnership with federal, state, regional, and local SMVF services; link service members and families with services; participate and promote suicide prevention (Lock and Talk) initiatives; and identify and provide training to support these efforts.					
Subtotal - Health Planning Region II Projects	**19/19.0**	**$25,211,122**	**$0**	**$25,211,122**	**$0**
Department of Behavioral Health and Developmental Services Programs					
The Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) provides State and Federal funding through the State Performance Contract to CSB for specific services or targeted populations, such as treatment services for individuals with serious emotional disturbance, mental illness, substance use or co-occurring disorders.					
Recovery Services (1760006)	0/0.0	$468,192	$0	$468,192	$0
DBHDS provides funding for project-based, peer-operated recovery services for consumers recovering from mental illness, substance use and/or co-occurring disorders.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Homeless Assistance Program, PATH (1760013)	3/1.7	$164,542	$0	$164,542	$0
DBHDS provides funding for services for individuals with serious mental illness or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.					
Jail Diversion Services (1760015)	3/2.3	$321,050	$0	$321,050	$0
DBHDS provides funding for forensic services for individuals with serious mental illness who are involved in the Commonwealth's legal system. Services include mental health evaluations and screenings, case management and treatment to restore competency to stand trial.					
MH Initiative - Non-Mandated CSA (1760016)	4/4.0	$515,529	$0	$515,529	$0
DBHDS provides funding for mental health and case management services for children with serious emotional disturbance who reside in the community and are not mandated to be served under the Children's Services Act.					
MH Juvenile Detention (1760017)	1/1.0	$111,724	$0	$111,724	$0
DBHDS provides funding for assessment, evaluation, consumer monitoring and emergency treatment services for children and adolescents placed in juvenile detention centers.					
Regional MH Transformation Forensic Planner (1760018)	1/0.8	$75,563	$0	$75,563	$0
DBHDS provides funding for pre-discharge planning services for individuals being discharged from a State mental health facility.					
MH Law Reform (1760019)	8/8.0	$530,387	$0	$530,387	$0
DBHDS provides funding for outpatient treatment services for individuals under temporary detention orders, emergency custody orders or involved in involuntary commitment proceedings.					
MH Children's Outpatient Services (1760020)	1/1.0	$75,000	$0	$75,000	$0
DBHDS provides funding for intensive care coordination and wrap-around services for court-involved children and adolescents as well as psychiatric services for youth placed in juvenile detention centers.					
Turning Point: Young Adult Services Initiative (1760030)	8/7.0	$969,631	$0	$969,631	$0
DBHDS provides funding for medical and psychosocial support services as well as supported employment, education and family engagement services for young adults, ages 16 to 25, experiencing first episode psychosis.					
MH Expand Telepsychiatry (1760031)	0/0.0	$3,249	$0	$3,249	$0
DBHDS provides funding to support telemedicine technology.					
MH CIT Assessment Site (1760036)	0/0.0	$570,709	$0	$570,709	$0
DBHDS provides funding to support the County's Diversion First initiative by complementing existing resources at the Merrifield Crisis Response Center authorized to transfer custody of individuals experiencing an acute or sub-acute mental health crisis from law enforcement to emergency mental health personnel. Funding supports 1/1.0 FTE merit Police Officer and 1/1.0 FTE merit Deputy Sheriff position.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
STEP-VA (1760055)	15/15.0	$1,552,333	$0	$1,552,333	$0
DBHDS provides funding to support systems transformation, excellence and performance (STEP-VA) for same day access, primary health care integration and outpatient service enhancements.					
VA State Opioid Response - Recovery (1760056)	2/2.0	$175,000	$0	$175,000	$0
DBHDS provides State Opioid Response (SOR) Recovery funding for expanded Medication Addiction Treatment and peer support intervention services to reduce episodes of opioid overdoes and further prevention efforts regarding the opioid use epidemic.					
VA State Opioid Response - Prevention (1760057)	0/0.0	$75,000	$0	$75,000	$0
DBHDS provides State Opioid Response (SOR) Prevention funding to support implementation of evidence-based strategies to address the opioid use epidemic.					
SUD Medication Assisted Treatment (MAT) (1760064)	0/0.0	$130,000	$0	$130,000	$0
DBHDS provides funding for the administration of medication at the Adult Detention Center in an effort to combat substance use relapses.					
STEP-VA Peer and Family Support Program (1760077)	2/2.0	$221,185	$0	$221,185	$0
DBHDS provides funding for STEP-VA Peer Support Services to develop a regional resource for Recovery oriented services; establish a community of peer providers; provide training and promote peer certification; and develop family support services that promote recovery and wellbeing for individuals with substance use disorders.					
STEP-VA Veteran's Services (1760078)	1/1.0	$98,763	$0	$98,763	$0
DBHDS provides funding to support a Peer Support Specialist who will engage Veterans and navigate them to the appropriate service as well as provide additional training to CSB staff serving Veterans and their families.					
YSAT Program - Substance Abuse Prevention and Treatment Block Grant (1760081)	1/1.0	$250,000	$0	$250,000	$0
DBHDS provides funding to support treatment services for substance use disorder and co-occurring disorder for adolescents and young adults ages 16 to 25.					
Virginia Youth Screening, Brief Intervention, and Referral to Treatment Project (1760085)	1/1.0	$62,500	$0	$62,500	$0
DBDHS provides funding to support screening services for early intervention, brief intervention, and referrals for high-intensity treatment for youth ages 12 to 21.					
Mental Health Docket Program (1760088)	1/1.0	$125,207	$0	$125,207	$0
DBHDS provides funding to support services for individuals with serious mental illnesses and/or co-occurring substance use disorders.					
Marcus Alert Program (1760095)	4/4.0	$600,000	$0	$600,000	$0
DBHDS provides funding for activities related to Marcus Alert, Virginia's comprehensive behavioral health crisis response system that is currently under development across the Commonwealth. Funding has been provided to improve behavioral health response capability in the community and to enhance coordinated responses between public safety and behavioral health partners.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
STEP-VA Services for Case Management, Care Coordination and Psychiatric Rehabilitation (1760096)	5/4.0	$418,413	$0	$418,413	$0
Funding has been awarded to expand System Transformation Excellence and Performance (STEP-VA) direct services for Case Management, Care Coordination and Psychiatric Rehabilitation. STEP-VA is intended to reform the public mental health system by improving access, quality, consistency, and accountability in public mental health services across the Commonwealth. These services are three of the essential services included in STEP-VA.					
Subtotal- Department of Behavioral Health & Developmental Services Programs	**61/56.8**	**$7,513,977**	**$0**	**$7,513,977**	**$0**
High Intensity Drug Trafficking Area, HIDTA (1760002)	3/3.0	$333,333	$0	$333,333	$0
The U.S. Office of National Drug Control Policy provides funding through a sub-award with Washington/Baltimore HIDTA Mercyhurst University for residential, day treatment and medical detoxification services.					
Al's Pals: Virginia Foundation for Healthy Youth (1760022)	0/0.0	$50,000	$0	$50,000	$0
The Virginia Foundation for Healthy Youth (VFHY) provides funding for the Al's Pals: Kids Making Healthy Choices program. VFHY was created in 1999 by the General Assembly to distribute monies from the Virginia Tobacco Settlement Fund to localities for youth-focused tobacco use prevention programs. The Al's Pals program is an early childhood prevention program for children ages three to eight years old which includes interactive lessons to develop social skills, self-control and problem-solving abilities to prevent use of tobacco, alcohol, and other drugs.					
SAMHSA Clinically High Risk for Psychosis Program (CHR-P) (1760051)	2/2.0	$400,000	$0	$400,000	$0
The U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration provides funding for community programs for outreach and early intervention to clinically high-risk individuals for psychosis (CHR-P) under the age of 25.					
TOTAL – FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD	**85/80.8**	**$33,508,432**	**$0**	**$33,508,432**	**$0**
DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES					
Local Government Challenge Grant (1790002)	0/0.0	$4,500	$0	$4,500	$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (1790003)	1/0.6	$55,000	$0	$55,000	$0
The Virginia Foundation for Healthy Youth awards funding for a comprehensive tobacco, alcohol, and drug prevention program for teens. The program's goals include educating youth about tobacco products and addictions, including empowering them with life skills on resisting substance use by providing information on the social and health benefits for staying tobacco, alcohol, and drug free.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Joey Pizzano Memorial Fund (1790008)	0/0.0	$42,300	$0	$0	$42,300
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-age children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Enhanced Mobility - Fairfax Mobility Access Project (1790017)	2/2.0	$575,284	$133,657	$441,627	$0
The Metropolitan Washington Council of Governments (MWCOG) provides pass-through funding from the U.S. Department of Transportation, Federal Transit Administration, to fund projects that improve mobility for seniors and individuals with disabilities throughout the region by removing barriers to transportation services and expanding available transportation mobility options. A 30 percent Local Cash Match is required.					
Virginia Preschool Initiative (VPI) (1790025)	11/11.0	$10,418,904	$250,000	$10,168,904	$0
The Virginia Department of Education provides funding for the Virginia Preschool Initiative allowing Fairfax County to serve approximately 1,968 at risk three- and four-year-olds in a comprehensive preschool program in various settings throughout the County, including community preschools, family child care homes, and Fairfax County Public Schools. The Virginia Department of Education requires a Local Cash Match, which varies from year to year based on the state composite index. The anticipated state composite index for FY 2024 will require $250,000 in Local Cash Match from the County, with the balance of required Local Cash Match provided by the Fairfax County Public Schools, in-kind resources, and local funds.					
Infant and Toddler Connection - IDEA Part C (1790026)	38/38.0	$10,451,817	$0	$6,390,959	$4,060,858
The Commonwealth of Virginia, DBHDS provides funding for the Infant and Toddler Connection (ITC), a statewide program providing federally-mandated assessment and early intervention services as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). Funding supports assessment and early intervention services for infants and toddlers, from birth through age 3, who have a developmental delay or a diagnosis that may lead to a developmental delay. Services include physical, occupational and speech therapy; developmental services; medical, health and nursing services; hearing and vision services; service coordination; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; and transportation.					
Virginia Infant and Toddler Specialist Network (ITSN) (1790033)	4/4.0	$472,646	$0	$472,646	$0
Funds are provided by Child Development Resources, Inc. to establish a Virginia Infant and Toddler Specialist Network office in the Northern 1 Region (encompassing Arlington County, Fairfax County, Loudoun County, City of Alexandria, City of Fairfax, and City of Falls Church) to provide professional learning opportunities and on-site technical assistance to early childhood program educators in centers and family child care homes in order to strengthen practices and enhance the healthy growth and development of infants and toddlers (birth to 36 months of age).					
Unified Virginia Quality Improvement System (1790034)	4/4.0	$768,197	$0	$768,197	$0
The Virginia Department of Education provides funds to allow Fairfax County to develop and implement a strategic and detailed quality rating and improvement system plan for early childhood programs at a regional level, including Arlington County, Fairfax County, Loudoun County, and City of Alexandria.					
VECF Ready Regions Lead (1790050)	11/11.0	$2,373,766	$0	$2,373,766	$0
The Virginia Early Childhood Foundation, with federal pass-through funds from the U.S. Department of Education, provides funds to continue building and expanding relationships with families and early childhood programs; measure and increase access to high-quality early childhood programs; and measure and strengthen the experiences that young children, birth to five and at-risk, receive.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start (1790022)	32/24.4	$5,795,548	$745,991	$5,049,557	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children and their families.					
Early Head Start (1790023)	20/21.2	$4,556,858	$450,473	$4,106,385	$0
The Early Head Start program is a national child development program that serves income eligible families with children birth to 3 years of age. Families served by Early Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 224 children birth to 3 years of age, as well as pregnant mothers.					
Early Head Start Child Care Partnership & Expansion (1790024)	11/11.0	$1,120,262	$185,246	$935,016	$0
Funding from the U.S. Department of Health and Human Services is used to expand the Early Head Start program to serve an additional 56 children, including 16 children in two classrooms in a center-based program at Gum Springs Glen Children's Center and 40 children through partnerships with regulated family child care providers.					
Subtotal – Head Start Programs	**63/56.6**	**$11,472,668**	**$1,381,710**	**$10,090,958**	**$0**
U.S. Department of Agriculture (USDA) Food and Nutrition Service Programs					
USDA Food and Nutrition Service Programs is a collection of national programs serving income-eligible families with nutritionally balanced meals. The USDA provides partial reimbursement for meals and snacks to children in Head Start, Early Head Start, School-Age Child Care (SACC), Rec-Pac/RECQuest, family day care facilities, and other approved community locations throughout the school year and summer months.					
USDA Child and Adult Care Food Program - Family Day Care (1790030)	8/8.0	$3,363,100	$0	$3,363,100	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA Child and Adult Care Food Program - Outside of School-Time Programs – VDH (1790031)	0/0.0	$836,667	$0	$836,667	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to children in NCS outside of school-time programs, including the School-Age Child Care (SACC) program and community center programs.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
USDA At-Risk After School Food Program - VDOE (1790032)	0/0.0	$936,408	$40,000	$896,408	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children in NCS programs during the school year including the School-Age Child Care (SACC) program and community center programs.					
USDA (CACFP) At-Risk Summer Food Service Program (SFSP) - VDOE (1790037)	0/0.0	$647,197	$50,000	$597,197	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children as part of the Summer Food Service Program. This grant covers food served in NCS programs during the summer including the School-Age Child Care (SACC) program, community center programs, and other approved sites.					
USDA Greater Mount Vernon Head Start, Early Head Start, and Early Head Start CC Partnership & Expansion (1790047)	0/0.0	$161,845	$0	$161,845	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for meals and snacks served to Head Start and Early Head Start children in the Greater Mount Vernon Community Head Start, Early Head Start, and Early Head Start Expansion programs.					
Subtotal – USDA Programs	**8/8.0**	**$5,945,217**	**$90,000**	**$5,855,217**	**$0**
TOTAL - DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES	**142/135.2**	**$42,580,299**	**$1,855,367**	**$36,621,774**	**$4,103,158**
GENERAL DISTRICT COURT					
Comprehensive Community Corrections Act (1850000)	8/8.0	$816,978	$0	$816,978	$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 8/8.0 FTE grant positions that provide pre-trial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
POLICE DEPARTMENT					
Seized Funds (1900001, 1900002, 1900005, 1900006)	0/0.0	$650,000	$0	$400,000	$250,000
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures in connection with illegal narcotics activity.					
Victim Witness Assistance (1900007)	6/6.0	$483,536	$0	$483,536	$0
The Virginia Department of Criminal Justice Services provides funding to support 6/6.0 FTE positions in the Victim Witness Unit who deliver critical services to victims and witnesses of criminal activity.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Someplace Safe (1900008)	1/1.0	$52,993	$13,248	$39,745	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's Someplace Safe Program, which delivers critical services to victims of domestic violence in Fairfax County. A 25 percent Local Cash Match is required.					
DMV Traffic Safety Programs (1900013)	0/0.0	$28,000	$0	$28,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of a traffic safety information and enforcement program in Fairfax County.					
Justice Assistance Grant (JAG) (1900014)	0/0.0	$128,362	$0	$128,362	$0
The Justice Assistance Grant provides funding for equipment, technology, and other services designed to reduce crime and improve public safety in Fairfax County.					
DMV-Traffic Safety Programs - Pedestrian/Bicycle Enforcement (1900023)	0/0.0	$6,000	$0	$6,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper pedestrian and bicyclist safety laws in Fairfax County.					
DMV Traffic Safety Programs - Speeding Enforcement (1900024)	0/0.0	$56,700	$0	$56,700	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper selective speed enforcement laws in Fairfax County.					
State Police Internet Crimes Against Children Task Force (1900028)	0/0.0	$45,000	$0	$45,000	$0
The Virginia Department of State Police provides funding to support the Northern Virginia Internet Crimes Against Children Task Force with the overall mission of combating Internet crimes against children.					
DMV DWI Enforcement Squad (1900031)	0/0.0	$1,067,078	$0	$1,067,078	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support a designated squad of officers to specialize in the enforcement of DWI laws in Virginia. The objective is to reduce the number of alcohol related accidents and fatalities in the County. Statistical data will be collected to analyze the enforcement efforts to see if DWI accidents and fatalities decrease, thus providing a model for other Virginia law enforcement agencies. Funding will support 10/10.0 FTE merit police officer positions. No Local Cash Match is required.					
VOCA Victim Witness Assistance Program (1900032)	3/3.0	$366,270	$73,254	$293,016	$0
The Virginia Department of Criminal Justice Services provides funding to increase access to culturally appropriate direct victim services for unserved/underserved victims of crime. This funding will support a Victim Services Specialist who will respond exclusively to the needs of Hispanic victims of crime through advocacy and direct services, such as on-scene crisis stabilization counseling, community and emergency personnel briefings, critical incident response, judicial advocacy, court accompaniment, case management, follow-up services, and information and referral. A 20 percent Local Cash Match is required.					
TOTAL – POLICE DEPARTMENT	**10/10.0**	**$2,883,939**	**$86,502**	**$2,547,437**	**$250,000**

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
OFFICE OF THE SHERIFF					
HIDTA - Star 360 - Inmate Drug Treatment (1910004)	2/1.0	$150,000	$0	$150,000	$0
Funding has been awarded from the Washington/Baltimore High Intensity Drug Trafficking office to enhance the current Medication Assisted Treatment (MAT) for opioid use disorder at the Adult Detention Center (ADC). It builds on existing partnerships, post-release supports including housing, employment services, and health care designed to reduce recidivism and overdoses. This funding will help connect people with community-based services as program participants are released.					
FIRE AND RESCUE DEPARTMENT					
Virginia Department of Fire Programs (1920001)	11/10.5	$4,549,809	$0	$4,549,809	$0
The Virginia Department of Fire Programs provides funding for fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the Towns of Clifton and Herndon.					
Four-for-Life (1920002)	0/0.0	$920,733	$0	$920,733	$0
The Virginia Department of Health, Division of Emergency Services Four-for-Life Program is funded from the $4 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions to support emergency medical services, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies.					
Fire Prevention and Safety Grant Program (1920019)	0/0.0	$34,760	$1,655	$33,105	$0
The primary goal of the Fire Prevention and Safety grant program is to support projects that enhance the safety of the public and firefighters from fire and related hazards. The department intends to apply for funding to support projects that reduce injury and prevent death among high-risk populations and in the areas of fire investigations. A 5 percent Local Cash Match is required.					
Assistance to Firefighters Act (1920040)	0/0.0	$450,000	$58,696	$391,304	$0
The primary goal of the Assistance to Firefighters Grant (AFG) is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical serves organizations. The past grant application was submitted in FY 2022 and was funded in FY 2023 to purchase ultrasound diagnostic scan screening for early cancer detection in firefighters. The Department intends to apply for funding to support projects in training, operations, and safety and in wellness and fitness categories. A 15 percent Local Cash Match is required.					
Assistance to Firefighters Act-LDI (1920088)	0/0.0	$116,301	$15,170	$101,131	$0
The primary goal of this Assistance to Firefighters Grant is to provide funding for the regional Leadership Development Institute (LDI) which is a training delivered to both company and command-level officers across fifteen fire departments in Northern Virginia. This training addresses identified regional gaps in leadership development and creates consistent leadership models across the region. A 15 percent Local Cash Match is required.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
FEMA Urban Search and Rescue (1920005)	4/4.0	$1,209,650	$0	$1,209,650	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
FEMA Urban Search and Rescue Activations	0/0.0	$1,200,000	$0	$1,200,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the department's Urban Search and Rescue Team are identified in a cooperative agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by FEMA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1).					
BHA International Urban Search and Rescue (1920006)	5/5.0	$3,400,000	$0	$3,400,000	$0
A cooperative agreement with the U.S. Agency for International Development (USAID), U.S. Bureau of Humanitarian Assistance (BHA) exists to provide international disaster assistance, harnessing the expertise and unique capacities of other U.S. government entities to effectively respond to natural disasters and complex crises around the world. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. USAID/BHA awarded a five-year contract in FY 2021. It is anticipated that funding for year four of the five-year agreement will be in awarded in FY 2024 at an estimated value of $3,400,000. The total value of this agreement over the five-year grant period (exclusive of deployment costs) will be approximately $15,935,000.					
BHA International Urban Search and Rescue Activations	0/0.0	$3,000,000	$0	$3,000,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the department's Urban Search and Rescue Team are set forth in a cooperative agreement with the Office of U.S. Bureau of Humanitarian Assistance (BHA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by BHA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**20/19.5**	**$14,881,253**	**$75,521**	**$14,805,732**	**$0**
DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS					
Virginia E-911 PSAP Grant Program					
The Public Safety Answering Point (PSAP) Grant Program was established by the Commonwealth of Virginia to financially assist primary PSAPs through funding for 9-1-1 and GIS education and training. Grant awards are available for individual jurisdiction's PSAP Education Program (PEP) requests or multi-jurisdictional PEP requests. Jurisdictions are permitted to apply for both an individual PEP grant and a multi-jurisdictional PEP grant.					
Multi-Jurisdictional PEP (1950004)	0/0.0	$48,000	$0	$48,000	$0
Funding awarded through this grant is for a multi-jurisdictional request with the County acting as the fiscal administrator for participating jurisdictions.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Individual PEP Project (1950005)	0/0.0	$3,000	$0	$3,000	$0
Funding awarded through this grant is for an individual request to support County call-takers and dispatchers in the 9-1-1 center.					
TOTAL – DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS	**0/0.0**	**$51,000**	**$0**	**$51,000**	**$0**
DEPARTMENT OF ANIMAL SHELTERING					
Department of Motor Vehicles (DMV) Animal Friendly License Plate Grant (1960001)	0/0.0	$25,000	$0	$25,000	$0
The DMV Animal Friendly License Plate program provides funding to support sterilization programs for dogs and cats. Fairfax County receives an annual share of the DMV's Animal Friendly license plate sales.					
Tax Spay and Neuter Program (1960002)	0/0.0	$10,000	$0	$10,000	$0
The Virginia Department of Taxation distributes funding to localities on an annual basis that can be used either to provide low-cost spay and neuter surgeries, or be made available to any private, non-profit sterilization programs for dogs and cats within the locality. Funding for the program is provided by voluntary contributions from individuals' state income tax refunds for a Spay and Neuter Fund.					
TOTAL – DEPARTMENT OF ANIMAL SHELTERING	**0/0.0**	**$35,000**	**$0**	**$35,000**	**$0**
EMERGENCY PREPAREDNESS					
Emergency Management Performance Grant (1HS0012)	0/0.0	$109,897	$0	$109,897	$0
The U.S. Department of Homeland Security provides funding to enhance the capacity of localities to develop and maintain a comprehensive emergency management program with support for planning, training, and equipment procurement activities. Funding is administered by the Department of Emergency Management and Security.					
Urban Areas Security Initiative					
The U.S. Department of Homeland Security, through the District of Columbia which is serves as the State Administrative Agency, funds the Urban Areas Security Initiative (UASI) program to assist local governments by providing financial assistance to address the unique planning, training, equipment, and exercise needs of high-threat, high-density urban areas to assist them in building an enhanced and sustainable capacity to prevent, respond to, and recover from acts of terrorism. The UASI funding allocations are determined by a formula based on credible threat, presence of critical infrastructure, vulnerability, population, and other relevant criteria. Funded projects are typically regional in nature with benefits to multiple jurisdictions. In order to effectively implement these projects, a single jurisdiction is identified to act as a recipient of a subgrant award to handle all the financial management, audit, procurement, and payment provisions of the subgrant award and grant program. Several Fairfax County agencies including the Department of Emergency Management & Security, Police Department, Fire and Rescue Department, and the Department of Information Technology are expected to act as subgrantees for these funds. The following projects are anticipated in the coming year.					
Regional Preparedness System (1HS0035)	2/2.0	$475,317	$0	$475,317	$0
The National Capital Region (NCR) seeks to enhance regional preparedness and facilitate increased coordination capabilities among jurisdictions in the State of Maryland, the Commonwealth of Virginia and the District of Columbia. These enhancements can only occur by establishing a systematic program to integrate regional preparedness efforts, through targeted engagement of NCR Regional Emergency Support Function (RESF) Committees, devising a concept of operations for regional preparedness resourcing and facilitating					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
regional communication, coordination, collaboration and consensus among various regional jurisdictions and multi-disciplinary stakeholders. Funding is administered by the Department of Emergency Management and Security.					
CAD to CAD Maintenance (1HS0036)	0/0.0	$891,375	$0	$891,375	$0
Funding is provided to sustain seamless, real-time data interoperability between disparate CAD Systems in daily use by first responders in Northern Virginia and paves the way for expansion into Maryland. Funding specifically supports: 1) infrastructure hosting services, core software refresh and 24 hour a day, 7 days a week maintenance and operations support; 2) maintenance of CAD System vendor enhancements; 3) vendor enhancements, testing, and integration support; 4) data mapping to universal CAD2CAD data types; 5) development and testing; and 6) technical and project management resources to support day-to-day operations. Funding is administered by the Department of Information Technology.					
Interoperable Communications Infrastructure (NCRnet) (1HS0037)	0/0.0	$1,626,376	$0	$1,626,376	$0
Funding supports continued sustainment of the investments in the NCRNet, identity authentication services for regional applications, the regional colocation hosting facility, and the regional video teleconferencing service. Services for technical, financial, and management functions supporting the NCR Interoperable Communications Infrastructure (ICI) for governance, operations, and other regional activities. Funding is administered by the Department of Information Technology.					
Intelligence Analysis (1HS0039)	1/1.0	$1,375,367	$0	$1,375,367	$0
Funding supports contracted intelligence analysts who support the National Capital Region. These analysts complete detailed reports in a timely manner any time something occurs in the world that may have an impact on the region. This information is provided to first responders in an effort to increase their ability to detect, deter, and disrupt such planning activity to prevent attack. Funding is administered by the Police Department.					
National Capital Region, Incident Management Team (1HS0040)	0/0.0	$330,000	$0	$330,000	$0
Funding ensures the National Capital Region, Incident Management Team (NCR, IMT) receives adequate training and exercises to develop and maintain capability, capacity, and proficiency in all functional areas. The NCR, IMT is composed of 115 members from fire, emergency medical services (EMS), law enforcement, emergency management and public health agencies from the participating Council of Governments (COG) jurisdictions. Funding is administered by the Fire and Rescue Department.					
Radio Cache Maintenance (NCRIG) (1HS0047)	0/0.0	$222,845	$0	$222,845	$0
Funding is provided for ongoing logistical support to the National Capital Region radio cache housed in Fairfax County and to support training and exercise initiatives, or cache deployment for emergency responses and personnel. Funding is administered by the Fire and Rescue Department.					
Mass Notification and Communications (1HS0050)	0/0.0	$1,775,000	$0	$1,775,000	$0
Funding supports the yearly maintenance costs for the National Capital Region's emergency alerting system, which includes EAN and Fairfax Alerts. Funding is administered by the Department of Emergency Management and Security.					
WebEOC Maintenance (1HS0052)	0/0.0	$1,139,748	$0	$1,139,748	$0
Funding is provided to further enhance the WebEOC system within the National Capital Region area and increase the interoperability with local and Federal Partners as well as to expand the common operating picture within the National Capital Region. Funding is administered by the Department of Emergency Management and Security.					

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Cybersecurity Regional Coordination (1HS0084)	0/0.0	$300,000	$0	$300,000	$0
Funding allows first responders and other emergency support functions (ESF) in the NCR to use a single, familiar username/email address and strong password combination to access regional and shared applications. This concept of "single credential" that is used for any authorized application is a faster, easier, trusted and secure common utility, that does not require additional regional credentialing administration overhead. Funding is administered by the Department of Information Technology.					
Cybersecurity Critical Infrastructure Analyst (1HS0091)	0/0.0	$200,000	$0	$200,000	$0
Funding will be used to enhance cybersecurity and critical infrastructure protection in the region by hiring a contractor to specialize in cybersecurity and critical infrastructure protection. Funding is administered by the Police Department.					
Subtotal – Urban Areas Security Initiative	**3/3.0**	**$8,336,028**	**$0**	**$8,336,028**	**$0**
State Homeland Security Program					
The U.S. Department of Homeland Security funds the State Homeland Security Program (SHSP) to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber-attacks. The following projects are anticipated in the coming year.					
Technical Rescue Team (1HS0009)	0/0.0	$40,000	$0	$40,000	$0
The State Homeland Security Program provides funding for the procurement of structural technical rescue equipment. Funding is administered by the Fire and Rescue Department.					
Radio Cache Support - NoVA (1HS0011)	0/0.0	$90,000	$0	$90,000	$0
The State Homeland Security Program provides funding to support the Virginia Communications Cache Team. Funds will be used for training, planning, and exercising the Fairfax Communications Cache, part of the Virginia Communications Cache program under the Virginia Strategic Reserve Initiative, as well as to purchase replacement equipment. Funding is administered by the Fire and Rescue Department.					
Incident Management Team Sustainment (1HS0082)	0/0.0	$84,000	$0	$84,000	$0
The State Homeland Security Program provides funding to support financial assistance to high-risk urban areas in order to address the unique planning, equipment, and exercise needs of those areas. The National Capital Region, Incident Management Team (NCR, IMT) receives adequate training and exercises to develop and maintain capability, capacity, and proficiency in all functional areas. The NCR, IMT is composed of 115 members from fire, emergency medical services, law enforcement, emergency management, and public health agencies from the participating Council of Governments jurisdictions. Funding is administered by the Fire and Rescue Department.					
Swiftwater/Flood Rescue Team (1HS0090)	0/0.0	$82,500	$0	$82,500	$0
The State Homeland Security Program provides funding to purchase swift water rescue gear for team members. Funding is administered by the Fire and Rescue Department.					
Subtotal – State Homeland Security Program	**0/0.0**	**$296,500**	**$0**	**$296,500**	**$0**

FY 2024 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Metropolitan Washington Council of Governments					
In FY 2020, a portion of funding historically provided by the Urban Areas Security Initiative (UASI) program to assist local governments in high-density urban areas to enhance regional terrorism preparedness by developing integrated systems for prevention, protection, response, and recovery, was transitioned to the National Capital Region Homeland Security Executive Committee to provide a dedicated, longer-lasting, stable investment from the region. Funding for the projects is provided by the participating jurisdictions and managed by a lead jurisdiction. Fairfax County has been designated as the lead jurisdiction with participating jurisdictions making their respective payments to the County. Fairfax County is also considered a participating jurisdiction and also makes a payment into each funded project. The payments are based on a per capita allocation for the participating jurisdictions. The following projects are anticipated in the coming year.					
Geospatial Data Exchange and Index Program (1HS0086)	0/0.0	$385,000	$0	$0	$385,000
The National Capital Region (NCR) Geospatial Data Exchange (GDX) is a system that streamlines regional sharing of geospatial information between jurisdictions, tiers of government and regional partners. It improves situational awareness and provides planners and emergency managers with geospatial information system (GIS) data to support regional emergencies, planned events, or daily operations. NCR GDX gives users the flexibility to interact with datasets within the GDX environment or to integrate datasets directly within their own local applications and environments. The INDEX component provides map feeds of fire and rescue vehicle locations and incidents. Access to the map feeds is controlled through NCR GDX. Funding is administered by the Department of Information Technology.					
Identity and Access Management Service (1HS0087)	0/0.0	$355,350	$0	$0	$355,350
The Identity and Access Management Service (IAMS) enables first responders and other homeland security and public safety personnel in the National Capital Region to use a single, familiar username/email address and password combination to access regional and shared applications. Data systems leverage IAMS to rapidly provision, authenticate and control access to internal systems. IAMS has shown unprecedented impacts in information technology and security. Funding is administered by the Department of Information Technology.					
Automated Fingerprint Identification System (1HS0088)	0/0.0	$2,305,234	$0	$0	$2,305,234
The National Capital Region Automated Fingerprint Identification System (AFIS) provides a secure platform to rapidly search and compare latent fingerprints from crime scenes against a criminal database of more than two million arrest records that includes fingerprints, palm prints, mugshots, and demographic information. The data saved and retrieved from the AFIS database assists law enforcement personnel in solving crimes by matching latent prints with individuals who have a criminal history. The system also supports terrorism preparedness through data links with the Federal Bureau of Investigation's (FBI) Terrorist Screening Center Watch List. Funding is administered by the Police Department.					
Subtotal – Metropolitan Washington Council of Governments	**0/0.0**	**$3,045,584**	**$0**	**$0**	**$3,045,584**
TOTAL – EMERGENCY PREPAREDNESS	**3/3.0**	**$11,788,009**	**$0**	**$8,742,425**	**$3,045,584**
FUND 50000 SUMMARY					
Reserve for Anticipated Grants (subtotal of grants in above table)	*401/386.3*	*$131,982,400*	*$4,357,654*	*$118,208,547*	*$9,416,199*
Reserve for Unanticipated Grants	*0/0.0*	*$5,075,000*	*$75,000*	*$5,000,000*	*$0*
TOTAL FUND	**401/386.3**	**$137,057,400**	**$4,432,654**	**$123,208,547**	**$9,416,199**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**$41,780,816**	**$742,265**	**$25,634,840**	**$742,264**
Revenue:				
Federal Funds[2]	$166,399,768	$0	$260,699,748	$0
State Funds[2]	63,676,990	0	94,805,304	0
Other Revenue	12,140,647	0	16,930,215	0
Other Match	0	0	1,041,620	0
Reserve for Estimated Grant Funding	0	121,784,625	40,583,002	132,624,746
Total Revenue	**$242,217,405**	**$121,784,625**	**$414,059,889**	**$132,624,746**
Transfers In:				
General Fund (10001)				
Local Cash Match (LCM)	$1,522,223	$0	$2,424,903	$0
Reserve for Estimated LCM	2,910,431	4,432,654	2,007,751	4,432,654
Total Transfers In	**$4,432,654**	**$4,432,654**	**$4,432,654**	**$4,432,654**
Total Available	**$288,430,875**	**$126,959,544**	**$444,127,383**	**$137,799,664**
Expenditures:				
COVID-19 Funding	$81,013,245	$0	$64,502,511	$0
COVID-19 FEMA Public Assistance	33,091,870	0	10,598,133	0
Emergency Preparedness[3]	8,313,684	0	19,462,841	0
Department of Vehicle Services	0	0	320,700	0
Office of Elections	0	0	188,709	0
Dept. of Public Works & Environmental Services	0	0	1,664,780	0
Economic Development Authority	1,025,000	0	3,100,000	0
Dept. of Planning and Development	10,716	0	0	0
Dept. of Housing and Community Development	2,820,700	0	2,442,028	0
Office of Human Rights	150,133	0	720,375	0
Department of Transportation[2]	40,234,303	0	116,606,517	0
McLean Community Center[2]	5,500	0	9,200	0
Fairfax County Public Library	0	0	1,000	0
Department of Family Services[2]	13,181,045	0	17,464,779	0
Health Department	4,785,499	0	7,111,470	0
Fairfax-Falls Church Community Services Board[2]	21,731,695	0	80,009,302	0
Office of Strategy Management	281,733	0	0	0
Dept. Neighborhood and Community Services[2]	36,819,169	0	33,828,842	0
Circuit Court and Records	11,777	0	20,877	0
Juvenile and Domestic Relations District Court	192,599	0	141,916	0
Commonwealth's Attorney	16,175	0	31,919	0
General District Court	766,631	0	957,204	0
Police Department	2,964,459	0	7,317,170	0
Office of the Sheriff	197,864	0	137,007	0
Fire and Rescue Department	15,117,740	0	22,745,824	0
Department of Public Safety Communications	31,158	0	73,342	0
Department of Animal Sheltering	33,340	0	150,072	0
Unclassified Administrative Expenses	0	126,217,279	53,778,601	137,057,400
Total Expenditures	**$262,796,035**	**$126,217,279**	**$443,385,119**	**$137,057,400**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Total Disbursements	**$262,796,035**	**$126,217,279**	**$443,385,119**	**$137,057,400**
Ending Balance[4]	**$25,634,840**	**$742,265**	**$742,264**	**$742,264**

[1]The *FY 2023 Revised Budget Plan* Beginning Balance reflects $18,887,168 in Local Cash Match carried over from FY 2022. This includes $7,699,320 in Local Cash Match previously appropriated to agencies but not yet expended, $6,987,253 in Local Cash Match held in the Local Cash Match reserve grant, and $4,200,595 in the Reserve for Estimated Local Cash Match.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $2,193,968.01 in revenues have been reflected as an increase in FY 2022 actuals and $532,380.78 in expenditures has been reflected as a decrease in FY 2022 actuals to properly record revenue and expenditure accruals. This impacts the amount carried forward resulting in a decrease of $2,193,968.01 in revenues and an increase of $532,380.78 in expenditures to the *FY 2023 Revised Budget Plan*. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

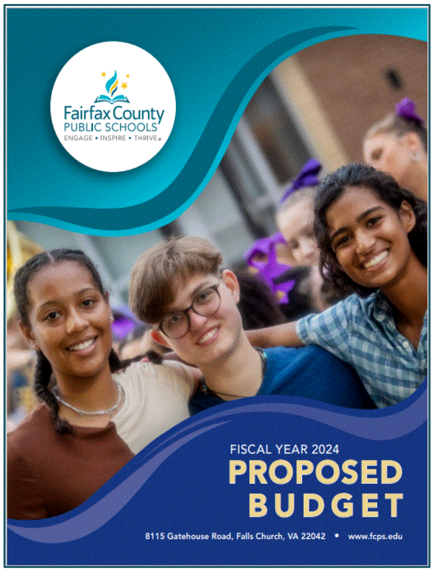
[3] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies currently involved in this effort include the Department of Information Technology, Police Department, Fire and Rescue Department, and Department of Emergency Management and Security.

[4] The Ending Balance in Fund 50000, Federal-State Grants, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

Fund S10000: Public School Operating

Focus

Expenditures required for operating, maintaining, and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund S10000, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment, and services, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.



It should be noted that the following fund statement reflects the FY 2024 Fairfax County Public Schools Superintendent's Proposed Budget which was released on January 12, 2023 and included a request for 7.0 percent increase to the General Fund Transfer. Adjustments to the Superintendent's Proposed Budget will be adopted by the Fairfax County School Board on February 23, 2023.

All financial schedules included in the FY 2024 Advertised Budget Plan reflect an increase of $144,098,951 or 6.3 percent in the General Fund transfer. The advertised County General Fund transfer for school operations in FY 2024 totals $2,419,409,875.

More details on the FCPS budget can be found at https://www.fcps.edu/index.php/about-fcps/budget/budget-documents.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance:				
Budgeted Beginning Balance	$32,112,883	$22,333,303	$26,536,181	$21,874,771
Department Carryover	14,893,188	0	24,089,039	0
Schools/Projects Carryover	61,377,348	0	86,387,519	0
Outstanding Encumbered Obligations	38,766,340	0	57,155,128	0
Recommended Expenditure Adjustments	57,164,001	0	69,063,902	0
Total Beginning Balance	**$204,313,760**	**$22,333,303**	**$263,231,769**	**$21,874,771**
Reserves:				
Future Year Beginning Balance	$21,874,771	$0	$21,874,771	$0
Fuel Contingency	2,000,000	0	2,000,000	0
School Board Flexibility Reserve	8,000,000	0	8,000,000	0
Total Reserves	**$31,874,771**	**$0**	**$31,874,771**	**$0**
Revenue:				
Sales Tax	$269,036,889	$248,287,712	$247,931,284	$257,401,723
State Aid	527,572,831	621,430,566	647,100,136	696,427,519
Federal Aid	167,082,179	47,168,910	203,178,639	48,789,598
City of Fairfax Tuition	48,934,163	51,248,621	51,248,621	52,273,593
Tuition, Fees, and Other	22,124,023	23,926,774	23,926,774	27,113,116
Total Revenue[2]	**$1,034,750,085**	**$992,062,583**	**$1,173,385,454**	**$1,082,005,549**
Transfers In:				
County General Fund (10001)	$2,172,661,166	$2,275,310,924	$2,275,310,924	$2,434,925,402
County Cable Communications (40030)	875,000	875,000	875,000	875,000
Total Transfers In	**$2,173,536,166**	**$2,276,185,924**	**$2,276,185,924**	**$2,435,800,402**
Total Available	**$3,444,474,782**	**$3,290,581,810**	**$3,744,677,918**	**$3,539,680,722**
Expenditures	$3,104,411,191	$3,255,508,063	$3,661,205,125	$3,501,682,261
School Board Flexibility Reserve	0	0	8,000,000	0
Total Expenditures[2]	**$3,104,411,191**	**$3,255,508,063**	**$3,669,205,125**	**$3,501,682,261**
Transfers Out:				
Consolidated County & Schools Debt Service Fund (20000)[3]	$3,008,593	$3,196,764	$3,466,625	$3,201,871
School Construction Fund (S31000)	16,004,197	9,291,127	26,085,422	10,547,127
Food and Nutrition Services Fund (S40000)	1,800,000	0	1,800,000	0
School Adult & Community Education Fund (S43000)	1,535,709	1,004,250	1,392,762	1,396,250
School Grants & Self-Supporting Fund (S50000)	22,608,552	20,853,213	20,853,213	22,853,213
Total Transfers Out	**$44,957,051**	**$34,345,354**	**$53,598,022**	**$37,998,461**
Total Disbursements	**$3,149,368,242**	**$3,289,853,417**	**$3,722,803,147**	**$3,539,680,722**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Ending Balance	**$295,106,540**	**$728,393**	**$21,874,771**	**$0**
Reserves:				
Future Year Beginning Balance	$21,874,771	$0	$21,874,771	$0
Fuel Contingency	2,000,000	0	0	0
School Board Flexibility Reserve	8,000,000	0	0	0
Commitments and Carryover:				
Budgeted Beginning Balance	$26,536,181	$0	$0	$0
Outstanding Encumbered Obligations	57,155,128	0	0	0
School/Projects Carryover	86,387,519	0	0	0
Department Critical Needs Carryover	24,089,039	0	0	0
Administrative Adjustments:				
Middle School Start Time Study	$275,000	$0	$0	$0
Stadium Bathrooms	7,500,000	0	0	0
Recruitment Incentive for Substitutes	3,496,037	0	0	0
Strategic Reserve	3,000,000	0	0	0
Young Scholars Extracurricular Enrichment	500,000	0	0	0
Transfer to ACE Fund	388,512	0	0	0
Major Maintenance	7,050,970	0	0	0
Paper Inflation	2,500,000	0	0	0
Electricity Inflation	2,491,155	0	0	0
FCPS Cost Share for Electric Buses	1,037,599	0	0	0
Safety and Security Review	1,000,000	0	0	0
Staffing Reserve	19,994,151	0	0	0
Turf Fields	750,000	0	0	0
Title IX Softball Fields	1,493,325	0	0	0
Employee Bonus	15,787,153	0	0	0
Food Service Equipment Transfer	1,800,000	0	0	0
Available Ending Balance	**$0**	**$728,393**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, an audit adjustment of $3,304,228 has been reflected as an increase to FY 2022 revenue, and $1,357,181 has been reflected as a decrease to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

[3] The FY 2023 transfer to Fund 20000, Consolidated County and Schools Debt Service, will be adjusted to reflect the correct amount of transfer to the Fund of $3,196,764.

Fund S40000: Public School Food and Nutrition Services

Focus

Fund S40000, Food and Nutrition Services, totals $135.6 million in FY 2024 for all Food and Nutrition Services' operational and administrative costs. This fund is entirely self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts. In FY 2022 and FY 2023, the fund was affected by the COVID-19 pandemic, requiring the transfer of funds from Fund S10000, School Operating.

The Food and Nutrition Services program:

- Offers approximately 28 million meals and snacks to students and families;
- Offers breakfasts in 190 schools and centers;
- Contracts meal provision to day care centers and snack provision to all School-Age Child Care (SACC) programs and Middle School After School programs; and
- Provides meals and nutrition counseling at senior nutrition sites and Meals-on-Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund S10000, School Operating Fund, is required in FY 2024 as sufficient revenues are expected to be derived from food sales and federal and state aid.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$6,227,389**	**$6,225,115**	**$48,647,696**	**$46,807,301**
Revenue:				
Food Sales	$3,856,625	$40,465,734	$40,465,735	$41,572,190
Federal Aid	120,735,499	46,489,647	46,500,443	45,638,936
State Aid	1,418,934	1,533,116	1,533,116	1,579,843
Other Revenue	21,420	36,183	36,183	44,925
Total Revenue[2]	**$126,032,478**	**$88,524,680**	**$88,535,477**	**$88,835,894**
Transfers In:				
School Operating Fund (S10000)	$1,800,000	$0	$1,800,000	$0
Total Transfers In:	**$1,800,000**	**$0**	**$1,800,000**	**$0**
Total Available	**$134,059,867**	**$94,749,795**	**$138,983,173**	**$135,643,195**
Total Expenditures[2]	**$86,070,355**	**$88,524,680**	**$92,175,872**	**$88,835,894**
Food and Nutrition Services General Reserve[3]	0	6,225,115	46,807,301	46,807,301
Total Disbursements	**$86,070,355**	**$94,749,795**	**$138,983,173**	**$135,643,195**
Inventory Change	($658,184)	$0	$0	$0
Ending Balance	**$48,647,696**	**$0**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $136,624 have been reflected as an increase to FY 2022 revenue and audit adjustments of $745,509 have been reflected as an increase to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

[3] Any unused portion of the allocated Food and Nutrition Services General Reserve carries forward into the subsequent budget year.

Fund S43000: Public School Adult and Community Education

Focus

Fund S43000, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2024 expenditures are estimated at $9.4 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**($557,874)**	**$0**	**($387,328)**	**$0**
Revenue:				
State Aid	$986,214	$1,221,983	$1,338,875	$1,169,395
Federal Aid	2,597,654	2,343,490	2,328,547	2,387,188
Tuition	2,927,992	4,033,603	4,087,355	4,464,275
Industry, Foundation, Other	9,932	78,752	25,000	13,210
Total Revenue[2]	**$6,521,792**	**$7,677,828**	**$7,779,777**	**$8,034,068**
Transfers In:				
School Operating Fund (S10000)	$1,535,709	$1,004,250	$1,392,762	$1,396,250
Total Transfers In	**$1,535,709**	**$1,004,250**	**$1,392,762**	**$1,396,250**
Total Available	**$7,499,627**	**$8,682,078**	**$8,785,211**	**$9,430,318**
Total Expenditures	**$7,886,955**	**$8,682,078**	**$8,785,211**	**$9,430,318**
Total Disbursements	**$7,886,955**	**$8,682,078**	**$8,785,211**	**$9,430,318**
Ending Balance	**($387,328)**	**$0**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $1,184 have been reflected as an increase to FY 2022 revenue. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

Fund S50000: Public School Grants and Self-Supporting Programs

Focus

Fund S50000, Public School Grants and Self-Supporting Programs, consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2024 revenue reflects federal, state, and private industry grants, summer school fees and transfers from Fund S10000, School Operating, and Fund 40030, Cable Communications. FY 2024 disbursements are estimated at $97.4 million.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$31,507,145**	**$6,388,639**	**$44,345,240**	**$11,001,055**
Revenue:				
State Aid	$7,483,650	$8,237,261	$23,778,315	$10,280,928
Federal Aid	69,740,761	37,659,835	88,831,665	42,850,814
Tuition	2,070,093	2,291,000	2,291,000	2,437,354
Industry, Foundation, Other	946,714	10,000	965,594	10,000
Unallocated Grants	0	6,000,000	6,000,000	6,000,000
Total Revenue[2]	**$80,241,218**	**$54,198,096**	**$121,866,574**	**$61,579,096**
Transfers In:				
School Operating Fund Grants (S10000)	$14,852,154	$13,096,815	$13,096,815	$15,096,815
School Operating Fund Summer School (S10000)	7,756,398	7,756,398	7,756,398	7,756,398
Cable Communications Fund (40030)[3]	2,179,486	2,002,936	2,002,936	2,002,936
Total Transfers In	**$24,788,038**	**$22,856,149**	**$22,856,149**	**$24,856,149**
Total Available	**$136,536,401**	**$83,442,884**	**$189,067,963**	**$97,436,300**
Total Expenditures[2]	**$84,526,672**	**$78,968,985**	**$178,066,908**	**$94,537,138**
Summer School Reserve[4]	7,664,489	2,224,109	11,001,055	2,899,162
Total Disbursements	**$92,191,161**	**$81,193,094**	**$189,067,963**	**$97,436,300**
Ending Balance	**$44,345,240**	**$2,249,790**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $137,832 have been reflected as an increase to FY 2022 revenue and audit adjustments of $116,085 have been reflected as an increase to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

[3] The FY 2024 transfer from Fund 40030, Cable Communications will be adjusted to reflect the final amount from the County of $2,154,707.

[4] Any unused portion of the allocated Summer School Reserve carries forward into the subsequent budget year. Information regarding the FY 2023 Summer School Reserve and the FY 2024 Beginning Balance is taken from the FY 2024 FCPS Superintendent's Proposed Budget.

Solid Waste Management Program Overview

Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Solid Waste Management Program primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Environment and Energy	*All people live in a healthy sustainable environment.*

Focus

The Solid Waste Management Program (SWMP) is responsible for the management and/or oversight and long-range planning for all refuse collection, recycling, and disposal operations within the County. Operations include a County-owned and operated refuse transfer station, two closed municipal solid waste landfills, a regional ashfill operated by the County, two recycling and disposal facilities, and equipment and facilities for refuse collection, disposal, and recycling operations.

Fund 40130, Leaf Collection, provides curbside vacuum leaf collection within Fairfax County's approved leaf collection districts. In FY 2024, approximately 25,800 homes are included within these districts. Revenue for Fund 40130 is derived from a levy charged to homeowners within leaf collection districts. The levy for leaf collection remains at $0.012 per $100 of assessed real estate value in FY 2024.

Fund 40140, Refuse Collection and Recycling Operations, provides for collection of waste and recycling from approximately 44,380 individual households within Fairfax County's approved sanitary districts. Revenue to support residential collection operations is derived from the refuse collection fee. In FY 2021, as a response to the impact of pandemic, the rate was reduced to $370 per unit to provide a credit for services for reduced service levels due to COVID-19 in FY 2020. This has weighed on the fund's operations and impacted the fund's capacity to provide sustainable services. The annual collection rate increased to $400 per home in FY 2022 and to $475 per home in FY 2023.

In FY 2024, the collection rate is proposed to increase to $490 per home, to assist SWMP in meeting increased labor, equipment, and contractual costs necessary to operate the collections programs.

The fund also supports collection of waste and recycling from properties owned and occupied by Fairfax County, known as the County Agency Routes (CARs) program. Revenue for this service is collected from County agencies to which the service is provided. In FY 2024, the rate for CARs will increase by $0.50 from $6.10 per cubic yard to $6.60 per cubic yard. Since the fund balances are low, a rate increase will be required to ensure the fees collected are more in line with the expenditures, especially when factoring in the replacement of aged equipment and personnel costs to ensure the sustainability and quality of services provision.

The Recycling Program is also funded through Fund 40140 and Fund 40150, Refuse Disposal (described below), and it is responsible for:

- Overall management of solid waste reduction and recycling programs;
- Plans for future recycling programs and waste reduction systems; and
- Ensuring that disposal capacity remains available for wastes by reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items from the waste stream to avoid disposal.

As part of the County's recycling program, the Fairfax County SWMP operates two manned locations, one at the I-66 Transfer Station and the other at the I-95 Landfill Complex.

Fund 40150, Refuse Disposal, funds operations at the I-66 Transfer Station, which receives refuse collected in northern and western portions of the County, and transports the refuse to Covanta Fairfax, LLC in Lorton, Virginia. When the Covanta facility is unavailable due to maintenance and other operational issues, wastes are transported to the Prince William County landfill or other available landfills outside of Fairfax County. Leaves and grass are transported to compost facilities for processing in Prince William County. Other programs conducted at the Transfer Station include operation of the Household Hazardous Waste program, electronics recycling, used motor oil, antifreeze and cooking oil recycling, latex paint recycling, automotive battery recycling, and scrap metal/appliance recycling. In FY 2022, Fund 40150 moved to a single rate of $66 per ton for all disposal and eliminated the discounted contractual disposal rate. This action is intended to simplify the rate structure and billing process as part of the conversion to a new billing system which went live April 2021. In FY 2024, the disposal rate will increase from $70 per ton to $72 per ton to assist SWMP in meeting increased labor and contractual costs necessary to operate the programs and to provide sustainable services. The SWMP is using the rate stabilization reserve to keep the proposed increase to only $2 additional per ton.

Fund 40170, I-95 Refuse Disposal, funds the operation of the I-95 Landfill Complex. This location includes the municipal solid waste (MSW) landfill that was designed and constructed by the District of Columbia and operated from 1970 to 1995 until it was closed in December 1995. Since that time, the facility has accepted only ash generated by the combustion of waste. The ash landfill has been constructed in four phases and meets federal and state standards for the construction of new landfills, which require a double liner with a leachate collection system for the prevention of groundwater degradation. These operations are funded by a Refuse Disposal fee, which is $29.70 per ton in FY 2024 to fund the ash disposal operation. This rate is set in advance by a formal multi-year contract with Covanta. Costs associated with operation and maintenance of environmental control equipment related to the closed portion of the landfill are anticipated to increase in future years. This is attributed to landfill gas collection, groundwater monitoring and remediation, stormwater management and leachate control. These activities ensure compliance with the facility's state-issued solid waste permit (SWP103) and stormwater permit (VAR051076), and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

Specific descriptions, discussions, and funding requirements for each fund of the Solid Waste Funds can be found on the pages following the SWMP Overview.

Solid Waste Operations Fee Structure[1]

	Fund 40130, Leaf Collection	Fund 40140, Refuse Collection and Recycling Operations	Fund 40150, Refuse Disposal	Fund 40170, I-95 Refuse Disposal[2]
FY 2024 Fee	$0.012/$100 Assessed Property Value	$490 Curbside	$72/Ton, System Fee Recycling and Disposal Center	$29.70/Ton
FY 2023 Fee	$0.012/$100 Assessed Property Value	$475 Curbside	$70/Ton, System Fee Recycling and Disposal Center	$28.44/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Residents and County Agencies	Fund 40150 and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed, which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

[2] The Ash Disposal Rate is set in contract with Covanta and adjusted at the beginning of each fiscal year since the residual disposal rate is escalated after the CPI is published in early July for each fiscal billing year. The new rate for each fiscal year becomes effective in every July of each year after CPI data is available.

Performance Measurement Results

Effective and Efficient Government

The program continued to exceed the targeted service quality measure of 95 percent of its customers rating refuse service.

Environment and Energy

The program exceeded the state-mandated recycling rate of 25 percent by 25.0 percent. The actual number of tons delivered to the Covanta facility was 731,342 tons in FY 2022. The upgraded facility allows for Covanta to have a more efficient way to process waste from SWMP and produce more energy that can be sold to the local utility company.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Collection Cost per home collected in the sanitary districts	$418.74	$414.16	$438.91	$426.85	$445.21	$470.82
Cost per ton for disposal operations	$64.57	$65.16	$68.02	$68.51	$68.11	$72.53
Customer Satisfaction with County Services						
Percent of customers or citizens rating refuse services as good or better	95.60%	95.00%	95.00%	95.00%	95.00%	95.00%
Customer satisfaction deviation from 95 percent target	0.60%	0.00%	0.00%	0.00%	0.00%	0.00%
Environment and Energy						
Supporting Sound Environmental Policy and Practices						
Total tons of sanitary district refuse and recyclables	67,432	70,652	68,000	62,855	70,000	65,000
Did the division meet the mandated recycling rate?	Yes	Yes	Yes	Yes	Yes	Yes
Total County tons recycled	422,286	466,793	422,286	464,299	460,000	460,000
Total County recycling rate	47.00%	49.60%	50.00%	50.00%	50.00%	50.00%
Ton of material delivered to Covanta	671,008	688,305	650,000	731,342	650,000	650,000

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

Focus

Agency 87, Unclassified Administrative Expenses – Public Works Programs, was eliminated as part of the FY 2023 Adopted Budget Plan. Funding was reallocated to several new projects in Fund 30010, General Construction and Contributions, to provide more transparency and carryforward of balances at year-end. This change resulted in no net impact to the General Fund.

No funding has been included for Agency 87 in FY 2024.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,152	$0	$0	$0

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

FY 2024 funding remains at the same level as the FY 2023 Adopted Budget Plan.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this agency since approval of the FY 2023 Adopted Budget Plan.

Fund 40130: Leaf Collection

Mission

To provide curbside vacuum leaf collection service for customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (October through January). Curbside vacuum leaf collection:

- Clears leaves from streets and reduces the risks of unsafe road conditions that can cause accidents and impede parking.

- Significantly reduces the accumulation of leaves in storm drains lowering the risk of flooding potential and preventing their discharge into surface waters of Fairfax County.

- Aids in keeping communities safe and healthy by eliminating potential vermin harborage.

Focus

The Solid Waste Management Program (SWMP) provides curbside vacuum leaf collection within Leaf Districts served through Fund 40130, Leaf Collection. Leaf Districts are created through a petition process established by the Code of Virginia, Section 21-118.2. Section 15.2-935 allows local jurisdictions to prohibit the placement of leaves and grass in landfills and other disposal facilities. To that end, leaf and other yard waste recycling was established in 1994 by the Fairfax County Board of Supervisors. The Board approved the amendment to the County's solid waste ordinance, Chapter 109.1, to require residents to separate yard waste from trash and other recyclables for placement at the curb separately to allow for collection and delivery to a yard waste recycling facility.

In the fall months, the SWMP deploys curbside vacuum leaf collection crews and equipment to the leaf districts. The crews vacuum leaves from the curb that have been placed there by residents. Routes for leaf collection follow the established routes used for trash and recycling collection. All leaf collection customers receive an annual brochure each year with general information about how the program works. Customers are notified in advance using visible signs placed in numerous locations in the leaf collection district with dates as to when collection will occur in their neighborhood. Each residence receives three rounds of leaf collection each season to ensure sufficient time passes for leaf accumulation and collection at the curb.

Leaves collected are transported to either of two composting facilities that are not owned or operated by Fairfax County. The facilities include the Prince William County yard waste composting facility owned by Prince William County and Loudoun Composting, a privately-owned composting facility in Loudoun County.

Revenue is derived from a collection levy (service fee) that is charged to homeowners within the leaf districts. The FY 2024 levy of $0.012 per $100 of assessed real estate value represents no increase from the FY 2023 rate. SWMP will continue to ensure an adequate balance between real estate tax revenues dedicated to leaf collection operations and usage of accumulated operational surpluses to sustain operations.

Performance Measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2024 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$459,700	$416,351	$416,351	$427,217
Operating Expenses	1,892,672	1,787,111	1,787,111	1,899,736
Capital Equipment	109,717	445,000	445,000	630,000
Total Expenditures	**$2,462,089**	**$2,648,462**	**$2,648,462**	**$2,956,953**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$10,866**

An increase of $10,866 in Personnel Services includes $8,552 for a 2.00 percent market rate adjustment (MRA) for all employees, effective July 2023. The remaining increase of $2,314 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Operating Expenses **$112,625**

An increase of $112,625 in Operating Expenses is mainly due to increases in costs for hauling services and fuel.

Capital Equipment **$185,000**

Funding of $630,000 in Capital Equipment reflects an increase of $185,000 over the FY 2023 Adopted Budget Plan. This FY 2024 vehicle replacement plan includes the replacement of two vacuum leaf trucks and one heavy duty utility truck with crane. The replacement equipment has exceeded its useful life and is required to be replaced based on age, mileage, frequency of costly repairs, excessive downtime, and overall condition of the equipment. There has been a substantial increase in steel prices which has impacted the cost new equipment.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$5,294,720**	**$4,973,823**	**$5,069,996**	**$4,765,140**
Revenue:				
Interest on Investments	$4,336	$14,839	$14,839	$14,839
Leaf Collection Levy/Fee	2,287,029	2,382,767	2,382,767	2,705,642
Total Revenue	**$2,291,365**	**$2,397,606**	**$2,397,606**	**$2,720,481**
Total Available	**$7,586,085**	**$7,371,429**	**$7,467,602**	**$7,485,621**
Expenditures:				
Personnel Services	$459,700	$416,351	$416,351	$427,217
Operating Expenses	1,892,672	1,787,111	1,787,111	1,899,736
Capital Equipment	109,717	445,000	445,000	630,000
Total Expenditures	**$2,462,089**	**$2,648,462**	**$2,648,462**	**$2,956,953**
Transfers Out:				
General Fund (10001)[1]	$54,000	$54,000	$54,000	$54,000
Total Transfers Out	**$54,000**	**$54,000**	**$54,000**	**$54,000**
Total Disbursements	**$2,516,089**	**$2,702,462**	**$2,702,462**	**$3,010,953**
Ending Balance	**$5,069,996**	**$4,668,967**	**$4,765,140**	**$4,474,668**
Operating Reserve[2]	$1,013,999	$933,793	$953,028	$894,934
Capital Equipment Reserve[3]	1,013,999	933,793	953,028	894,934
Rate Stabilization Reserve[4]	3,041,998	2,801,381	2,859,084	2,684,800
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Leaf Collection Levy/Fee per $100 of Assessed Value	**$0.012**	**$0.012**	**$0.012**	**$0.012**

[1] Beginning in FY 2020, funding in the amount of $54,000 was transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40130. This increase results in a corresponding decrease in the transfer out from Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Operating Reserve provides a minimum of 15 percent of the operating budget to maintain financial stability for unforeseen expenditures.

[3] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[4] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

Mission

The Fairfax County Solid Waste Management Program (SWMP) provides municipal refuse and recyclable collection services in an environmentally sound and economically viable manner to County residents within sanitary collection districts and other County and State government agencies. These operations are dedicated to keeping Fairfax County clean by preventing pollution associated with the improper disposal of refuse. The SWMP refuse collection operations also strives to reduce the County's overall municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling strategies to ensure Fairfax County meets or exceeds the Commonwealth of Virginia's recycling mandate of 25 percent of the solid waste stream.

Focus

Refuse Collection and Recycling operations in the SWMP are responsible for the collection of refuse and recyclable materials from approximately 44,380 residential customers within Fairfax County's sanitary refuse collection districts, properties owned or occupied by county agencies, and two public college campuses. The SWMP provides collection services to prevent health and safety hazards including the Community Cleanup Program, the Health Department Referral Program, the Sheriff's Office Evictions Program, and the Court/Board-directed Cleanup Program. The SWMP provides staff and equipment for these operations. Additionally, SWMP responds to community emergencies and recovery efforts in the wake of floods, hurricanes, snow events, and other emergencies.

The SWMP manages the system to promote recycling of Fairfax County generated wastes, including:

- Overall management of solid waste reduction and recycling programs.
- Plans for future recycling programs and waste reduction systems.
- Reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items from the waste stream to avoid disposal.

Refuse and recyclable materials collection is provided to residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon receipt of petition to provide said service. Residents are charged an annual fee for weekly refuse and recycling collection service through the semi-annual property tax collection system. The annual collection rate in FY 2024 is increased to $490 from the FY 2023 rate of $475. The proposed rate increase will assist SWMP in meeting increased labor and contractual costs necessary to operate the collections programs.

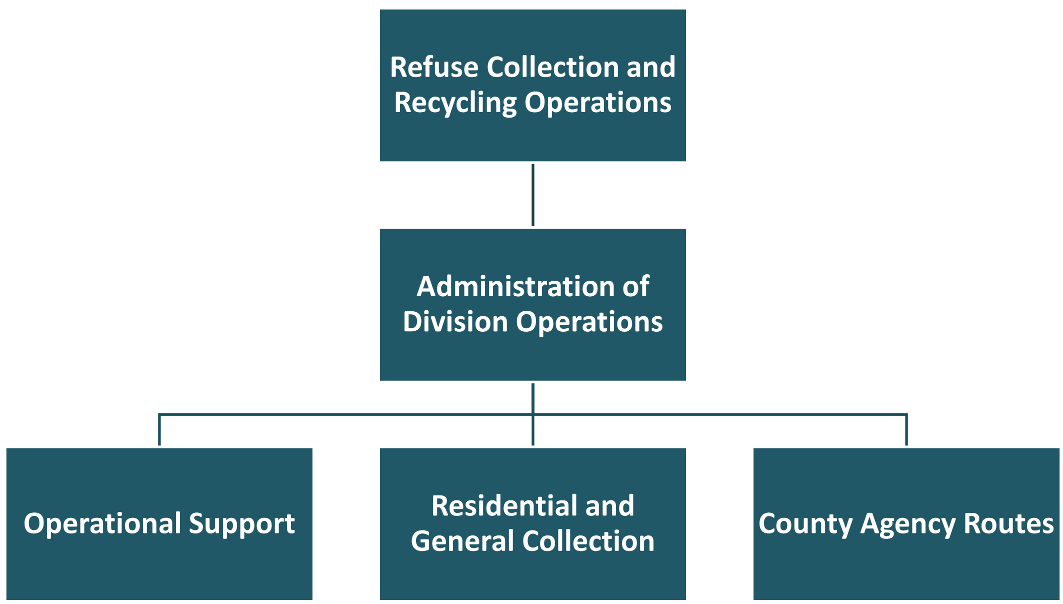
SWMP County Agency Route Program (CAR) is responsible for the collection of refuse and recycling from County agencies, and George Mason University. Revenue is derived from billings based upon the cubic yard capacity of the containers at each location, labor, equipment, and overhead costs as needed to provide adequate service.

The SWMP operates two programs designed to address oversized piles of waste and illegal dumping throughout the County. The first program, *Bulk Service*, provides residents with a convenient and cost-competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program, Clean Streets Initiative (CSI), partners with the Fairfax County Health Department to respond to complaints about uncollected waste dumped or illegally placed on properties throughout the County. The Health Department refers the complaint to the SWMP which contacts the property owner to compel them to remove the waste. If the owner refuses, SWMP staff removes the material for disposal and the owner is billed for the service.

Agency performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2024 Advertised Budget Plan for those items.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$8,676,096	$9,961,257	$9,961,257	$10,485,830
Operating Expenses	10,289,864	9,971,638	10,018,284	11,088,676
Capital Equipment	0	1,610,000	2,502,827	2,129,000
Capital Projects	24,624	100,203	1,042,188	500,000
Subtotal	**$18,990,584**	**$21,643,098**	**$23,524,556**	**$24,203,506**
Less:				
Recovered Costs	($73,457)	($73,457)	($73,457)	($73,457)
Total Expenditures	**$18,917,127**	**$21,569,641**	**$23,451,099**	**$24,130,049**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	105 / 105	105 / 105	104 / 104	104 / 104

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$549,985**

An increase of $549,985 in Personnel Services includes $180,514 for a 2.00 percent market rate adjustment (MRA) for all employees and $135,779 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $233,692 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($25,412)**

A decrease of $25,412 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operating Expenses **$1,117,038**

An increase of $1,117,038 in Operating Expenses is related to an increase of Refuse Disposal for recyclable material collections and the cost increase in transportation services and vehicle maintenances.

Capital Equipment **$519,000**

Funding of $2,129,000 in Capital Equipment reflects an increase of $519,000 over the FY 2023 Adopted Budget Plan. In FY 2024, the funding for Capital Equipment includes $550,000 for the replacement of two rear loading packers, $650,000 for the replacement of two side loader packers, $115,000 for two pick-up trucks, $395,000 for one front-loading packer, $350,000 for one crane truck, and $69,000 to replace six roll-off containers. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$399,797**

An increase of $399,797 in Capital Project reflects additional funding required in FY 2024 for the infrastructure improvement to Newington Operations facility and the mechanical repairs.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$1,881,458**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $1,881,458, including $695,128 in encumbered carryover, $244,345 in unencumbered carryover, and $941,985 in unspent Capital Project balance.

Position Adjustments **$0**

In order to better support the Zero Waste Program, 1/1.0 FTE position was transferred from Fund 40140, Refuse Collection, to Fund 40150, Refuse Disposal. There is no funding impact for Funds 40140 and 40150.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

REFUSE COLLECTION AND RECYCLING OPERATIONS – 104 Positions			
Admin. of Division Operations			
1	Deputy Director, DPWES	1	Human Resources Generalist I
1	PW Environmental Services Manager	1	Financial Specialist III
1	Human Resources Generalist III	3	Administrative Assistants IV
Operational Support			
1	PW Environmental Svcs. Specialist	1	Welder II
1	Management Analyst II	3	Administrative Assistants III
2	Asst. Refuse Superintendents	3	Administrative Assistants II
1	Trades Supervisor		
Residential and General Collections			
1	Solid Waste Oper. Div. Director	1	Maintenance Supervisor
1	Safety Analyst II	3	Equipment Repairers
1	Management Analyst II	21	Motor Equipment Operators
1	Asst. Refuse Superintendent	1	Administrative Assistant IV
4	Heavy Equipment Supervisors	1	Administrative Assistant II
6	Lead Refuse Operators	8	Senior Maintenance Workers
11	Heavy Equipment Operators	18	Maintenance Workers
County Agency Routes			
1	Heavy Equipment Supervisor	5	Heavy Equipment Operators

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$3,495,248**	**$865,802**	**$4,109,334**	**$3,475,213**
Revenue:				
Interest on Investments	$6,397	$21,590	$21,590	$12,147
Refuse Collection Fees[1]	19,356,600	22,980,066	22,980,066	24,132,357
Sale of Assets and Recyclables	40,292	0	0	26,607
Miscellaneous Revenues	59,538	25,966	25,966	18,761
Charges for Services	374,510	154,109	154,109	241,366
Replacement Reserve Fees	16,000	16,000	16,000	16,000
State Litter Funds[2]	171,876	113,247	113,247	146,464
Total Revenue	**$20,025,213**	**$23,310,978**	**$23,310,978**	**$24,593,702**
Total Available	**$23,520,461**	**$24,176,780**	**$27,420,312**	**$28,068,915**
Expenditures:				
Personnel Services	$8,676,096	$9,961,257	$9,961,257	$10,485,830
Operating Expenses[3]	10,289,864	9,971,638	10,018,284	11,088,676
Recovered Costs[4]	(73,457)	(73,457)	(73,457)	(73,457)
Capital Equipment	0	1,610,000	2,502,827	2,129,000
Capital Projects	24,624	100,203	1,042,188	500,000
Total Expenditures	**$18,917,127**	**$21,569,641**	**$23,451,099**	**$24,130,049**
Transfers Out:				
General Fund (10001)[5]	$494,000	$494,000	$494,000	$494,000
Total Transfers Out	**$494,000**	**$494,000**	**$494,000**	**$494,000**
Total Disbursements	**$19,411,127**	**$22,063,641**	**$23,945,099**	**$24,624,049**
Ending Balance[6]	**$4,109,334**	**$2,113,139**	**$3,475,213**	**$3,444,866**
Rate Stabilization Reserve[7]	$1,027,333	$528,284	$868,803	$861,216
Capital Equipment Reserve[8]	2,054,667	1,056,570	1,737,607	1,722,433
Operating Reserve[9]	1,027,334	528,285	868,803	861,217
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Levy per Household Unit[1]	**$400/Unit**	**$475/Unit**	**$475/Unit**	**$490/Unit**

[1] The FY 2024 levy/collection fee per household unit will increase from $475 to $490 per unit based on additional program requirements. The vast majority of these fees are collected as a separate levy included on the Real Estate Tax bill. Approximately 397 units must be billed directly by the agency.

[2] SWMP receives funding from the Commonwealth of Virginia from the State Litter Grant on an annual basis. This funding is then transferred to the Clean Fairfax Council, Inc. to fund its operations on behalf of the County. In FY 2022, an amount of $171,876 was received and distributed for this purpose and it is estimated that $146,464 will be received in FY 2024.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $325.46 to FY 2022 expenditures record expenditures in the proper fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[4] Recovered Costs represent billings to Fund 40130, Leaf Collection, for its share of the total administrative costs for the Division of Collection and Recycling. Also included is an amount billed to Fund 40150, Refuse Disposal, for administrative costs for the recycling program, which is coordinated by Fund 40140, Refuse Collection and Recycling Operations.

[5] Funding in the amount of $494,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[6] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[7] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

[8] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[9] The Operating Reserve is for the purchase/replacement of single-stream recycling and trash collection containers for sanitary district customers, the timely replacement of obsolete computer equipment, and other operating requirements.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Newington Refuse Facility Enhancements (SW-000001)	$3,455,833	$24,624.21	$1,042,188.25	$500,000
Total	**$3,455,833**	**$24,624.21**	**$1,042,188.25**	**$500,000**

Fund 40150: Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to maintaining a healthy and safe environment through the prevention of pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-66 Transfer Station in Fairfax, Virginia, and environmentally sound and economically viable disposal of waste at the Covanta facility in Lorton, Virginia. This fund also supports public disposal programs at the I-95 Landfill. The I-66 Transfer Station provides the County with the following services:

- Wastes are delivered to Covanta in Lorton, Virginia, for final disposal either directly by refuse collectors or transported from the I-66 Transfer Station where original collection occurred.
- Brush is ground into mulch on site by County staff and equipment for reuse.
- Leaves and grass are transported to composting facility in Prince William County where they are processed into a soil amendment. Construction and demolition debris (CDD) is transported to CDD landfills.
- Other programs conducted at the I-66 Transfer Station include operation of the Recycling and Disposal Centers (RDCs) for residents and small businesses; Household Hazardous Waste; electronics recycling; used motor oil, antifreeze, and cooking oil recycling; latex paint recycling; automotive battery recycling; and scrap metal/appliance recycling.
- Landfill gas generated at the closed landfill generates methane captured and processed for power production.
- Staff and equipment from the I-66 Transfer Station respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in winter months.

The combustion of waste for power production at the Covanta facility in Lorton:

- Generates 80 megawatts (MW) of renewable energy.
- Reduces the need for landfill space through volume reduction of solid waste that occurs in the combustion process.
- Reduces greenhouse gas emissions by generating renewable energy.
- Recovers ferrous and non-ferrous metal from the ash, which is recycled.
- Uses treated wastewater (rather than potable water) for cooling water used during the combustion process.

Focus

Fund 40150, Refuse Disposal, funds the operation of waste and recycling services to the community by providing a location for waste collection vehicles to empty their loads so they can be transported to Covanta for final disposal. The main role of the I-66 Transfer Station is to move waste collected in the northern and western parts of the County to the Covanta Fairfax, Inc. Waste to Energy Facility in Lorton or landfills outside the County for final disposal. The SWMP also uses County vehicles and private trucking companies to transport waste from the I-66 Transfer Station to its final disposal destination. The consolidation of loads of waste from small trucks into large trucks reduces the number of vehicles on the roads and operating costs for the County's solid waste management system as a whole.

In FY 2024, the proposed disposal rate increases from $70 to $72 per ton. The proposed rate increase will assist SWMP in meeting increased labor and contractual costs necessary to operate the programs and to provide sustainable services. The tonnage will remain the same volume as FY 2023. The total FY 2024 revenue for this fund is projected to be $58,734,182. It is important to note that projected expenditures are greater than projected revenue for FY 2024. The SWMP is using the rate stabilization reserve fund to keep the proposed rate increase to only $2 additional per ton, which is intentional to lessen the severity of the rate increase. Additional rate increases are projected in future fiscal years as the rate stabilization reserve is drawn down.

Fund 40150 pays a disposal fee per ton for all wastes disposed at the Covanta Waste to Energy Facility in Lorton. The SWMP recoups these costs through a disposal (tipping) fee to all users of the Covanta facility and those who deposit wastes at the transfer station.

The current contract between the County and Covanta guarantees the County sufficient capacity to dispose of its waste through January 31, 2026, with one additional 5-year extension available. The contract covers the period of Covanta's lease of the property to FY 2031. Operational risks for the facility are retained by Covanta. Moreover, the contract affords the County below market pricing and sustainability for waste disposal. Fairfax County is contractually obligated to deliver approximately 650,000 tons of municipal solid waste to Covanta annually.

Recycling operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The annual recycling rate in Fairfax County, based on Calendar Year 2021 information, is 47.5 percent, well above the Commonwealth of Virginia's mandated rate of 25 percent. The agency's goal is to maintain a high rate of recycling in the County.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2024 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$13,842,607	$14,882,590	$14,882,590	$15,587,590
Operating Expenses	39,572,949	39,169,512	39,352,591	41,380,512
Capital Equipment	424,580	3,230,000	5,135,498	3,214,000
Capital Projects	1,393,506	967,581	6,796,163	2,050,000
Subtotal	**$55,233,642**	**$58,249,683**	**$66,166,842**	**$62,232,102**
Less:				
Recovered Costs	($97,415)	($97,505)	($97,505)	($97,505)
Total Expenditures	**$55,136,227**	**$58,152,178**	**$66,069,337**	**$62,134,597**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	154 / 154	154 / 154	154 / 154	154 / 154

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$733,758**

An increase of $733,758 in Personnel Services includes $268,114 for a 2.00 percent market rate adjustment (MRA) for all employees and $230,590 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $235,054 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($28,758)**

A decrease of $28,758 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operating Expenses **$2,211,000**

Funding of $41,380,512 in Operating Expenses reflects an increase of $2,211,000 over the FY 2023 Adopted Budget Plan. This is primarily due to increases in refusal disposal expenses, transportation services and fuel expenses.

Capital Equipment **($16,000)**

Funding of $3,214,000 in Capital Equipment reflects a decrease of $16,000 from the FY 2023 Adopted Budget Plan. In FY 2024, funding for Capital Equipment includes $700,000 for the replacement of four tractors; $760,000 for the replacement of four trailers; $600,000 for the replacement for one wheel loader; $115,000 for the replacement of two pick-up trucks; $550,000 for the replacement of one material handler; and $69,000 for the replacement for four 50-yard containers. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment. The remaining amount of $420,000 is for the purchase of one new sweeper and one new vacuum trailer.

Capital Projects **$1,082,419**

An increase of $1,082,419 in Capital Project reflects additional funding required in FY 2024 to support civil work, site renovation and environmental compliance requirements at the I-66 Transfer Station.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$8,612,523**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $8,612,523 including $1,916,727 in encumbered carryover and $171,850 in unencumbered carryover, and $6,523,946 in unexpended Capital Projects balance.

Position Adjustments **$0**

In order to better support the Department of Public Works and Environmental Services'(DPWES) four core business areas and enhance department-wide initiatives, 1/1.0 FTE position was transferred from Fund 40150, Refuse Disposal, to Agency 25, Business Planning and Support. This position will continue to be funded by Fund 40150 through cost distribution in FY 2023. In addition, in order to better support the Zero Waste Program, 1/1.0 FTE position was transferred from Fund 40140, Refuse Collection, to Fund 40150, Refuse Disposal. There is no net change in total position count in Fund 40150, and no funding impact for Agency 25, Fund 40140 and Fund 40150.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

REFUSE DISPOSAL – 154 Positions			
1	Division Director	1	Code Specialist II
2	PW Environmental Services Managers	3	Code Specialists I
3	PW Environmental Services Specialists	1	Industrial Electrician II
1	PW Environmental Business Operator	5	Assistant Refuse Superintendents
1	Project Coordinator	1	Trades Supervisor
1	Constr/Mnt Project Manager I	3	Heavy Equipment Supervisors
1	Management Analyst IV	8	Lead Refuse Operators
3	Management Analysts II	50	Heavy Equipment Operators
1	Management Analyst I	1	Motor Equipment Operator
2	Financial Specialists III	2	Equipment Repairers
2	Financial Specialists II	1	Welder II
2	Financial Specialists I	1	Welder I
6	Environmental Technicians II	1	Human Resources Generalist I
1	Engineer III	2	Administrative Assistants V
1	Engineering Technician III	6	Administrative Assistants IV
2	Engineering Technicians II	16	Administrative Assistants III
1	Engineering Technician I	5	Senior Maintenance Workers
1	Safety Analyst II	1	Maintenance Trade Helper II
1	Code Specialist III	13	Maintenance Workers

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$64,882,548**	**$51,990,562**	**$61,331,508**	**$49,887,206**
Revenue:				
Interest on Investments	$50,852	$179,012	$179,012	$114,932
Refuse Disposal Revenue[1]	50,546,389	54,152,553	54,152,553	57,701,207
Other Revenue:				
White Goods	$1,075,614	$625,000	$625,000	$523,250
Sale of Equipment	64,454	0	0	0
Licensing Fees	98,355	82,320	82,320	108,000
Miscellaneous	375,523	293,150	293,150	286,793
Subtotal	$1,613,946	$1,000,470	$1,000,470	$918,043
Total Revenue	**$52,211,187**	**$55,332,035**	**$55,332,035**	**$58,734,182**
Total Available	**$117,093,735**	**$107,322,597**	**$116,663,543**	**$108,621,388**
Expenditures:				
Personnel Services	$13,842,607	$14,882,590	$14,882,590	$15,587,590
Operating Expenses[1]	39,572,949	39,169,512	39,352,591	41,380,512
Recovered Costs	(97,415)	(97,505)	(97,505)	(97,505)
Capital Equipment	424,580	3,230,000	5,135,498	3,214,000
Capital Projects[1]	1,393,506	967,581	6,796,163	2,050,000
Total Expenditures	**$55,136,227**	**$58,152,178**	**$66,069,337**	**$62,134,597**
Transfers Out:				
General Fund (10001)[2]	$626,000	$707,000	$707,000	$707,000
Total Transfers Out	**$626,000**	**$707,000**	**$707,000**	**$707,000**
Total Disbursements	**$55,762,227**	**$58,859,178**	**$66,776,337**	**$62,841,597**
Ending Balance[3]	**$61,331,508**	**$48,463,419**	**$49,887,206**	**$45,779,791**
Reserves:				
Capital Equipment Reserve[4]	$6,133,151	$4,846,342	$4,988,721	$4,577,979
Operating Reserve[5]	9,199,726	7,269,512	7,483,081	6,866,969
Rate Stabilization Reserve[6]	31,892,384	25,200,978	25,941,347	23,805,491
Environmental Reserve[7]	4,906,521	3,877,074	3,990,976	3,662,383
Construction and Infrastructure Reserve[8]	9,199,726	7,269,513	7,483,081	6,866,969
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
System Disposal Rate/Ton	$66	$70	$70	$72
Discounted Disposal Rate/Ton[9]	$66	$70	$70	$72

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $108,000.00 to FY 2022 revenues in order to record revenue from the waste exchange with Prince William County and an increase of $700,007.70 to FY 2022 expenditures to record expenditure accruals and accurately reflect expenses associated with the waste exchange with Prince William County. This impacts the amount carried forward resulting in a decrease of $695,364.16 to the *FY 2023 Revised Budget Plan*. The project affected by these adjustments is SW-000024, I-66 Transport Study/Site Redevelopment. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[2] In FY 2023, there is an increase from $626,000 to $707,000 in the amount transferred to the General Fund to partially offset central support services supported by the General Fund, which benefits Fund 40150. These indirect costs include support services such as Human Resources, Purchasing, Budgeting and other administrative services.

[3] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[4] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Proceeds from the sale of equipment as well as a small portion of Refuse Disposal Revenue are used to fund this reserve. The amount fluctuates based on anticipated replacement schedules of the existing fleet of vehicles.

[5] The Operating Reserve provides funds to react to unanticipated events such as significant changes in waste quantities, increases in contract disposal rates at composting facilities and landfills, increases in fuel costs, significant reductions in revenues, etc. The reserve also acts as a rate stabilization reserve, allowing smooth transition to rate changes minimizing the impact on customers.

[6] The Rate Stabilization Reserve is maintained in order to safeguard against significant increases in tipping fees charged to users of the Fairfax County Solid Waste Management Program.

[7] The Environmental Reserve is a contingency fund, assuring that the County has funds to implement unplanned actions to protect the environment or meet regulatory requirements related to the closed landfill at the I-66 Complex. Specific examples of current and future environmental projects are likely to include landfill gas control, groundwater protective measures, stormwater, and wastewater management.

[8] The Construction and Infrastructure Reserve provides for future improvements at the I-66 Transfer Station.

[9] In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. In FY 2022, Fund 40150 moved to a single rate for all disposal and eliminate the discounted rate. In FY 2024, the rate will increase to $72 per ton.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
I-66 Administrative Building Renovation (SW-000011)	$3,620,219	$92,068.89	$654,484.92	$250,000
I-66 Basement Drainage Renovation (SW-000023)	650,000	0.00	191,548.97	400,000
I-66 Environmental Compliance (SW-000013)	1,750,669	222,318.60	893,061.76	0
I-66 Landfill Methane Gas Recovery (SW-000029)	4,350,000	0.00	4,350,000.00	0
I-66 Transport Study/Site Redevelopment (SW-000024)	4,703,623	1,079,118.93	707,067.05	1,400,000
Total	**$15,074,511**	**$1,393,506.42**	**$6,796,162.70**	**$2,050,000**

Fund 40170: I-95 Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to keeping Fairfax County clean by preventing pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-95 Landfill Complex in Lorton, Virginia. The primary activity performed is the landfilling of ash generated from the combustion of waste at the energy from waste facility - Convanta Fairfax, LLC - in Lorton, Virginia. The following activities are conducted at this location:

- The Covanta combustion process generates ash, which is landfilled on site by County employees. Ash from a similar Covanta facility serving the City of Alexandria and Arlington County, and the Noman Cole Plant, are disposed of at the I-95 Ash Landfill.
- Brush is ground into mulch for reuse.
- Leaves and grass are transported to composting facilities in Prince William and Loudoun Counties where they are processed into a soil amendment.
- Landfill gas generated at the closed landfill generates methane captured and processed for power production.
- Staff and equipment from the I-95 facility are used to respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in winter months.
- Other programs conducted at the I-95 facility include operation of a Recycling and Disposal Center (RDC) for residents and small businesses, Household Hazardous Waste, and recycling of electronics, motor oil, antifreeze, cooking oil, latex paint, automotive batteries, and scrap metal.
- The SWMP manages environmental control programs for the closed portion of the landfill as required by federal and state regulations. Systems to control landfill gas and groundwater and stormwater impacts attributed to waste disposal are operated and maintained by County staff.

Focus

The County has operated the I-95 Landfill Complex for more than 25 years. It was previously owned and operated by the District of Columbia from 1970 to 1995. It has not accepted municipal waste since December 1995 and only accepts ash generated by the combustion of waste.

The ash landfill was designed in four phases and meets federal and state standards for the construction of new landfills, which requires a double liner with a leachate collection system for the prevention of groundwater degradation. Phases I and II have reached capacity and have been covered with an intermediate cover system. Phase III is currently being used for ash disposal and has at least five years of capacity remaining. Phase IV has not yet been constructed.

Covanta's suite of pollution control equipment includes a dolomitic lime system that chemically treats the ash to reduce the potential of mobilizing metals that may leach from the ash after landfilling. The ash is tested twice per year using the Toxicity Characteristic Leaching Procedure (TCLP), as specified in federal regulations. During FY 2017, analysis of the ash by a certified laboratory found

the ash to be non-hazardous, demonstrating that all parameters analyzed are within the limits for all regulated constituents.

This facility is responsible for the management of the closed portion of the municipal solid waste landfill including landfill gas control, groundwater monitoring and remediation, storm water management and leachate control. These activities ensure compliance with the facility's state-issued permit (SWP103) and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

The ash disposal fee is based on the rate set in advance by formal contract with Covanta and for FY 2024 the rate is $29.70 per ton to fund the ash disposal operation. Covanta Fairfax, LLC. pays SWMP $1.84 per ton to transport ash debris from the energy to waste facility to the landfill. The landfill's Post-Closure Reserve is required for a 30-year period after the ash landfill is closed as mandated by federal and state regulations. The FY 2024 Post-Closure Reserve is projected to be $30.9 million or 68.9 percent of the required $44.9 million. Increased maintenance needs require additional funding to ensure the landfill remains in compliance with its many permits.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2024 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,008,837	$4,618,714	$4,618,714	$4,847,941
Operating Expenses	2,362,567	2,590,885	2,600,980	3,084,384
Capital Equipment	468,162	1,600,000	2,167,688	1,838,000
Capital Projects	895,012	1,450,000	9,796,513	2,410,000
Total Expenditures	**$7,734,578**	**$10,259,599**	**$19,183,895**	**$12,180,325**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	44 / 44	44 / 44	44 / 44	44 / 44

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$235,785**

An increase of $235,785 in Personnel Services includes $83,707 for a 2.00 percent market rate adjustment (MRA) for all employees and $62,249 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $89,829 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($6,558)**

A decrease of $6,558 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operating Expenditures **$493,499**

An increase of $493,499 in Operating Expenses is primarily due to an increase in fuel costs and safety and emergency services.

Capital Equipment **$238,000**

Funding of $1,838,000 in Capital Equipment reflects an increase of $238,000 over the FY 2023 Adopted Budget Plan. Of this amount, $550,000 is for the replacement of one track loader, $550,000 for one material handler, $410,000 is for two dump trucks, $140,000 is for one Vibromax roller, $130,000 for two crew cab pick-up trucks, and $58,000 for one bush hog. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$960,000**

An increase of $960,000 in Capital Project reflects additional funding required in FY 2024 to support capital improvement and environmental compliance projects at the I-95 Landfill Complex.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$8,924,296**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $8,924,296, including $577,783 in encumbered and $8,346,513 in unexpected Capital Projects.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

I-95 REFUSE DISPOSAL – 44 Positions			
1	Engineer V	1	Trade Supervisor
1	PW Environmental Services Manager	1	Lead Refuse Operator
3	PW Environmental Services Specialists	9	Heavy Equipment Operators
1	Constr/Mnt Project Manager II	2	Motor Equipment Operators
1	Senior Engineer III	1	Welder I
1	Engineering Technician III	1	Maintenance Supervisor
3	Engineering Technicians II	1	Senior Maintenance Worker
1	Engineering Technician I	5	Maintenance Workers
1	Safety Analyst	1	Equipment Repairer
1	Management Analyst III	1	Administrative Assistant IV
1	Financial Specialist II	2	Administrative Assistants III
3	Asst. Refuse Superintendents	1	Administrative Assistant II

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$42,310,268**	**$35,105,094**	**$46,705,755**	**$38,165,434**
Revenue:				
Interest on Investments	$35,778	$230,222	$230,222	$69,440
Refuse Disposal Revenue	12,060,455	10,514,352	10,514,352	11,642,321
Sale of Equipment	219,832	108,000	108,000	219,045
Total Revenue	**$12,316,065**	**$10,852,574**	**$10,852,574**	**$11,930,806**
Total Available	**$54,626,333**	**$45,957,668**	**$57,558,329**	**$50,096,240**
Expenditures:				
Personnel Services	$4,008,837	$4,618,714	$4,618,714	$4,847,941
Operating Expenses	2,362,567	2,590,885	2,600,980	3,084,384
Capital Equipment	468,162	1,600,000	2,167,688	1,838,000
Capital Projects	895,012	1,450,000	9,796,513	2,410,000
Total Expenditures	**$7,734,578**	**$10,259,599**	**$19,183,895**	**$12,180,325**
Transfers Out:				
General Fund (10001)[1]	$186,000	$209,000	$209,000	$209,000
Total Transfers Out	**$186,000**	**$209,000**	**$209,000**	**$209,000**
Total Disbursements	**$7,920,578**	**$10,468,599**	**$19,392,895**	**$12,389,325**
Ending Balance[2]	**$46,705,755**	**$35,489,069**	**$38,165,434**	**$37,706,915**
Reserves:				
Environmental Reserve[3]	$3,736,460	$2,839,126	$3,053,235	$3,016,553
Capital Equipment Reserve[4]	4,670,576	3,548,906	3,816,543	3,770,692
Post-Closure Reserve[5]	38,298,719	29,101,037	31,295,656	30,919,670
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In FY 2023, there was in increase from $186,000 to $209,000 in the amount transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40170. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[3] The Environmental Reserve assures that the County has funds to implement, or at least start to implement, unplanned actions to protect the environment or meet regulatory requirements. Specific examples of future environmental projects are likely to include: Landfill Gas Control Projects, Stormwater Management, Wastewater (Leachate) Management, and Groundwater protective measures.

[4] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-95 Ashfill. Funds are transferred from Ash Disposal Revenue to equipment reserve as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule composed of yearly payments to the reserve, which are based on the useful life of the equipment and vehicles.

[5] The Post-Closure Reserve is required for a 30-year period after the ashfill closes and is mandated by federal and state regulations. The projected reserve of $30.9 million for FY 2024 represents 68.9 percent of the estimated requirement of $44,864,134 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
I-95 Landfill Closure (SW-000019)	$2,440,098	$34,878.37	$2,252,569.88	$0
I-95 Landfill Environmental Compliance (SW-000016)	1,969,536	97,419.47	726,944.72	410,000
I-95 Landfill Leachate Facility (SW-000018)	5,010,478	181,790.25	778,536.75	0
I-95 Landfill Lot B Redesign (SW-000020)	1,750,000	8,069.35	1,544,704.75	0
I-95 Landfill New Service Road (SW-000027)	1,500,000	36,726.92	1,236,868.18	0
I-95 Methane Gas Recovery (SW-000014)	3,559,232	436,565.78	935,817.94	0
I-95 Operations Building Renovation (SW-000015)	2,498,952	99,562.00	321,070.55	2,000,000
I-95 Transfer/Materials Recovery Fac. (SW-000022)	2,000,000	0.00	2,000,000.00	0
Total	**$20,728,296**	**$895,012.14**	**$9,796,512.77**	**$2,410,000**

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Internal Service Funds

FY 2024

Advertised Budget Plan

Internal Service Funds

Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

Internal Service Funds

- Fund 60000, County Insurance, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.

- Fund 60010, Department of Vehicle Services, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- Fund 60020, Document Services, supports the archive, mail, printing, copier, and micrographic services to County and School agencies.

- Fund 60030, Technology Infrastructure Services, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the enterprise network, data communications, PC replacements, and radio networks are billed to user agencies.

- Fund 60040, Health Benefits, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

Public Schools Internal Service Funds

- Fund S60000, Public School Insurance Fund, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- Fund S62000, Public School Health and Flexible Benefits, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

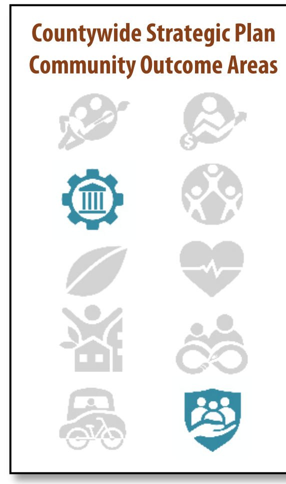
Fund 60000: County Insurance

Mission

To ensure the health and safety of County residents, employees, and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 60000, County Insurance, primarily supports the following Community Outcome Areas:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. Fund 60000, County Insurance, was established to fulfill this obligation. The fund also provides for countywide commercial insurance and for self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this fund.

Fairfax County provides a wide range of services to its employees and residents, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property; automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division of the Department of Finance approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as Workers' Compensation, automobile and general liability, and police professional and public officials' liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration uses both in-house staff and a contract claims administrator. Risk Management is committed to the prevention of injuries in the workplace and focuses on programs that address countywide injury prevention and reduction through training and awareness campaigns. Finally, Risk Management staff focuses on building and using partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,232,658	$1,852,375	$1,852,375	$1,914,714
Operating Expenses	24,979,480	33,371,100	43,822,314	33,478,764
Subtotal	**$26,212,138**	**$35,223,475**	**$45,674,689**	**$35,393,478**
Less:				
Recovered Costs	($1,271,142)	($210,000)	($210,000)	($210,000)
Total Expenditures	**$24,940,996**	**$35,013,475**	**$45,464,689**	**$35,183,478**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	13 / 13	13 / 13	13 / 13	13 / 13

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$62,339**

An increase of $62,339 in Personnel Services includes $36,200 for a 2.00 percent market rate adjustment (MRA) for all employees and $23,323 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $2,816 is included to support employee retention and recruitment efforts that will align the County's pay structures with the market based on benchmark data.

General Insurance Costs **$107,664**

A net increase of $107,664 in Operating Expenses is primarily due to increased costs for Workers' Compensation based on prior year experience and commercial insurance based on changes in the overall market.

General Fund Transfer

The FY 2024 budget for Fund 60000, County Insurance, requires a General Fund Transfer of $24,458,016, an increase of $59,523 over the FY 2023 Adopted Budget Plan, to support employee compensation increases.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$10,451,214**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $10,451,214, including $277,585 to fund outside counsel for ongoing litigation and $10,173,629 for expenditures related to tax litigation refunds as a result of the Virginia Supreme Court ruling on the Business, Professional, and Occupational License (BPOL) tax.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

COUNTY INSURANCE - 13 Positions			
1	Risk Manager	1	Loss Prevention Analyst II
1	Claims Specialist IV	1	Management Analyst II
1	Loss Prevention Analyst IV	1	Loss Prevention Analyst I
1	Claims Specialist III	1	Claims Specialist I
2	Loss Prevention Analysts III	1	Administrative Assistant V
1	Claims Specialist II	1	Administrative Assistant IV

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

Workers' Compensation costs are the single greatest challenge to the County Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Awareness of the County's programs in this area, coupled with efficient reporting systems, serves both employee and County interests. The Risk Management Division continues to work with County agencies on the importance of prompt reporting. The reporting time changed from average four days to average five days from FY 2021 to FY 2022. In FY 2022, the program processed 98 percent of all claims within 30 business days from the date of incident.

Safety and Security

Driver safety and accident prevention programs remain a priority to the County. The rate of preventable accidents has decreased from the FY 2022 estimate of 350 to an actual of 291 which is a 16.9 percent reduction based on the overall number of auto accidents reported. In addition to a decrease in overall number of accidents, the overall rate of preventable accidents between FY 2021 and FY 2022 also decreased by 12.4 percent, resulting in an overall decrease in preventable accidents from 1.21 to 1.06 per 100,000 miles driven in spite of an increase of 9.0 percent in miles driven. An analysis of these accidents indicates that there has been an overall decrease in losses resulting from collisions with other vehicles and fewer losses as a result of single vehicle incidents, such as collisions with fixed objects, and fewer accidents as a result of backing into vehicles or objects.

The commercial insurance portfolio is a key element in protecting the assets of the County against losses in a major event. It ensures that the County is not faced with major property, Workers' Compensation, and liability losses during periods when it cannot afford the costs associated with losses. While the actual premiums tend to increase, County staff successfully continues to obtain low rates for those premiums. The ratio of premium paid to value of assets covered was 0.143 percent in FY 2022.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Ratio of premium paid to value of assets covered	0.120%	0.099%	0.142%	0.143%	0.157%	0.161%
Customer Satisfaction with County Services						
Percentage of claims processed within 30 days	100%	98%	98%	98%	98%	98%
Safety and Security						
Safety-Related Prevention and Preparedness						
Preventable accidents per 100,000 miles driven	1.11	1.21	1.21	1.06	1.09	0.97

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$104,129,898**	**$86,854,556**	**$105,980,270**	**$85,599,074**
Revenue:				
Interest	$87,919	$50,000	$50,000	$50,000
Workers' Compensation	524,623	525,000	525,000	525,000
Other Insurance	217,865	110,000	110,000	110,000
Total Revenue	**$830,407**	**$685,000**	**$685,000**	**$685,000**
Transfers In:				
General Fund (10001)	$25,960,961	$24,398,493	$24,398,493	$24,458,016
Total Transfers In	**$25,960,961**	**$24,398,493**	**$24,398,493**	**$24,458,016**
Total Available	**$130,921,266**	**$111,938,049**	**$131,063,763**	**$110,742,090**
Expenditures:				
Administration	$1,486,960	$2,188,475	$2,188,475	$2,274,478
Workers' Compensation	15,737,976	20,520,000	20,520,000	20,545,000
Self-Insurance Losses	2,257,195	5,702,500	5,702,500	5,702,500
Litigation Expenses	222,415	0	10,451,214	0
Commercial Insurance Premium	5,156,080	6,277,500	6,277,500	6,336,500
Automated External Defibrillator	80,370	325,000	325,000	325,000
Total Expenditures	**$24,940,996**	**$35,013,475**	**$45,464,689**	**$35,183,478**
Total Disbursements	**$24,940,996**	**$35,013,475**	**$45,464,689**	**$35,183,478**
Ending Balance[1]	**$105,980,270**	**$76,924,574**	**$85,599,074**	**$75,558,612**
Restricted Reserves:				
Accrued Liability	$69,996,000	$69,996,000	$69,996,000	$69,996,000
Litigation Reserve	13,758,346	1,990,761	3,307,132	3,307,132
Reserve for Catastrophic Occurrences	22,225,924	4,937,813	12,295,942	2,255,480

[1] Fluctuations in the Ending Balance are primarily the result of variations in litigation expenses.

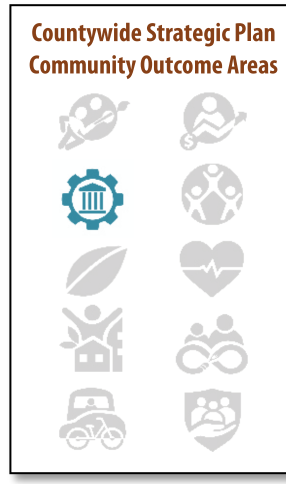
Fund 60010: Department of Vehicle Services

Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services that are responsive to the needs of customer departments and conserve the value of the vehicle and equipment investment.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Department of Vehicle Services primarily supports the following Community Outcome Area:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*

Focus

Fund 60010, Department of Vehicle Services (DVS), provides centralized maintenance and repair services on approximately 6,201 units, vehicles, and equipment, owned by Fairfax County and Fairfax County Public Schools (FCPS) to ensure conformance with all federal, state, and County policies, regulations, and procedures. DVS is responsible for acquiring and disposing of vehicles and equipment, performing preventative and routine maintenance to include acquiring the required parts and fluids, ensuring safety recalls are completed, building specialty vehicles, and complying with environmental permits for all four maintenance facilities. All staff support DVS' mission of providing customers with vehicles and equipment that are available to users when they are needed; reliable when they are in use; safe to operate; and maintained in an environmentally responsible manner.

As an internal service fund, DVS provides services to other agencies on a cost reimbursement basis, much like a private business operation, that fall within three core business functions: Vehicle Maintenance and Management, Vehicle Equipment Replacement, and Fuel Operations.

Vehicle Maintenance and Management

The department operates four vehicle maintenance facilities. The Jermantown and West Ox facilities are located in the central part of the County, and the Newington and Alban facilities are located on the southeast end of the County. DVS maintains the largest municipal fleet in Virginia and the ninth largest school bus fleet in the nation. DVS supports FCPS in providing safe and reliable transportation for FCPS students by maintaining and repairing all school buses in accordance with

Federal mandates. County employees provide vehicle maintenance and repair services to customer agencies from the four facilities over three shifts. Professional technicians are trained to perform scheduled and non-scheduled work on most vehicles and equipment and build specialty vehicles to customer specifications. Services range from State inspections, oil changes, tire replacement, body work, decal application, and troubleshooting transmission and engine issues. DVS coordinates recalls and warranty work and significant damage repair with contracted commercial vendors.

All four maintenance facilities have a parts room with knowledgeable staff who stock over 4,600 parts at an annual value of $3.6 million. However, the large volume of work results in the sale of over $11 million in parts annually to customers. Some of these parts are used to build or upfit vehicles for public safety. Since 2016, maintenance facilities have sustained the Blue Seal of Excellence by meeting the standards established by the National Institute for Automotive Service Excellence (ASE). DVS continues to meet the Blue Seal requirement that at least 75 percent of technicians performing diagnosis and repairs are ASE certified. Of the technicians with an ASE, 44 have at least one Master Technician status which occurs when a technician achieves certification in all the required testing areas for a particular discipline within the automotive industry (for example, automobile, medium/heavy truck, school buses, etc.).

Vehicle maintenance and management is necessary to maintain County operations and to meet its obligations to protect the personal safety and property of residents and the community. In the case of the Fairfax County Police Department and the Office of the Sheriff, DVS is responsible for the proper up-fit of vehicles. Other alternative options (such as privately-owned vehicle maintenance shops) have limited capacity to perform these services efficiently and effectively.

DVS uses an online reservation and scheduling system to effectively and efficiently manage vehicle sharing and reduce overall fleet expenses. All motor pool vehicles at the Government Center are accountable in the system, and keys are located at one of two kiosk locations. Additionally, kiosks are located at the Herrity and Pennino Buildings. Public Safety Headquarters manages private motor pools for administrative staff in the Police Department and Fire and Rescue Department. Automating vehicle sharing makes economic sense. Vehicle sharing typically increases vehicle utilization and reduces expenses and can be done by expanding the motor pool beyond one location. Staff is working with agencies to determine whether efficiencies could be gained by centralizing and reducing the fleet based on an analysis of FY 2022 and FY 2023 usage data.

All facilities maintain separate Stormwater Discharge Permits and participate in the Virginia Environmental Excellence Program (VEEP). As a facility-based VEEP participant, DVS uses environmental management systems and pollution prevention systems to maintain strong environmental records above and beyond legal requirements. Past projects include converting highly compacted soils that supported sparse, poor-quality vegetation to an un-mowed meadow that supports pollinators; ensuring spill kits are current and in all vehicles; participating in a compost waste pilot; and enhancements to the battery contract that enhance recycling.

Vehicle Equipment Replacement

DVS manages the Vehicle Equipment Replacement program, which ensures the systemic replacement of vehicles and equipment that have completed their cost-effective life cycles based on replacement criteria established by the Board of Supervisors. The Vehicle Replacement Fund accumulates funding over a vehicle's life to pay for the replacement of that vehicle when it reaches the end of its service life. The current replacement criteria include the age, mileage, and condition of the vehicle. As of July 2022, 33 agencies participate in the fund, which includes approximately 2,467 units. Additionally, DVS manages reserves for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement

Reserve for the Fire and Rescue Department; a Park Equipment Replacement Reserve for the Park Authority; and a FASTRAN Bus Replacement Reserve for the Department of Neighborhood and Community Services. In FY 2023, Foster Care Units were added to the FASTRAN Bus Replacement Reserve. These reserves allow the agencies to make fixed annual payments to ensure the availability of future funds for a stable replacement program.

DVS works to support the Fairfax County Operational Energy Strategy and further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in one focus area, electric vehicles (EV). DVS has been designated as one of two lead agencies for EV purchases and deployment and one of five partner agencies for EV infrastructure solutions. In general, the Vehicle Replacement Program replaces vehicles with a like-type of vehicle. However, as more electric vehicles are introduced to the market, a conventional gasoline-fueled County vehicle may be replaced with an electric vehicle to meet the County's desire for cleaner and more energy-efficient vehicles. DVS coordinates with other departments to ensure EV charging infrastructure is available to support the EV purchases. To date, DVS has installed 36 charging stations.

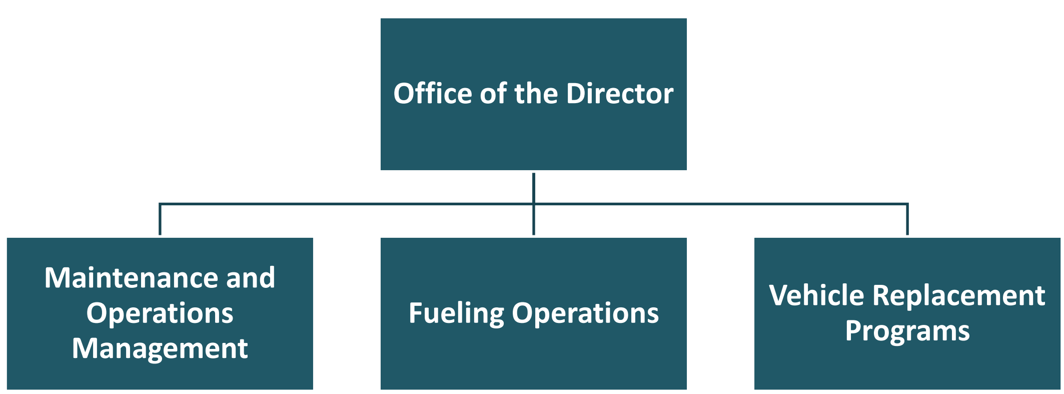
Fuel Operations

DVS services and maintains 53 fuel sites across the County that provide gasoline, ultra-low sulfur diesel, and DEF. A combination of County and contracted staff deliver fuel daily to sites that are used by all County agencies and Fastran, Connector, and FCPS.

Fuel operations are dynamic and heavily regulated by the EPA and DEQ. Management of the fuel sites requires providing an adequate supply of fuel by planning, coordinating, procuring, and paying for deliveries. DVS is responsible for managing repairs to and the replacement of fuel tanks and equipment, managing the automated fuel system, ensuring compliance with Federal and State regulations regarding testing for leaks and any necessary notification remediation of site contamination.

In July 2018, the Board of Supervisors adopted an Operational Energy Strategy, which included electric vehicles among its 10 focus areas. To date, the Board has approved $3.046 million to fund the purchase and installation of electric vehicle charging infrastructure, including electric vehicle charging stations (EVCS). EVCS located in County-owned parking lots and publicly accessible garages are available for use by the public as well as County employees, who will be able to charge personal vehicles for a fee, and for use by County fleet vehicles. Stations located in restricted-access County-owned garages and lots are available for use only by County fleet vehicles. EVCS are currently located in nine County-owned facilities and two parking garages.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$22,227,531	$24,426,116	$24,426,116	$26,583,744
Operating Expenses	49,770,566	40,814,720	41,235,254	40,814,720
Capital Equipment	13,569,705	13,985,123	18,743,098	18,080,317
Total Expenditures	**$85,567,802**	**$79,225,959**	**$84,404,468**	**$85,478,781**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	262 / 262	262 / 262	262 / 262	262 / 262

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$2,157,628**

An increase of $2,157,628 in Personnel Services includes $470,883 for a 2.00 percent market rate adjustment (MRA) for all employees and $481,237 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $1,205,508 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Capital Equipment **$4,095,194**

Capital Equipment funding of $18,080,317, an increase of $4,095,194 from the FY 2023 Adopted Budget Plan, includes the following: $8,093,538 to replace vehicles that meet criteria; $6,813,689 to purchase six vehicles from the Large Apparatus Reserve; $480,000 for the purchase of three ambulances for the Fire and Rescue Department; $832,818 to purchase seven buses from the FASTRAN replacement reserve for the Department of Neighborhood and Community Services; $700,000 for Helicopter maintenance for the Police Department; $196,470 associated with police specialty equipment replacement, $176,772 to purchase mission critical equipment; and $787,030 for fuel operations equipment.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$5,178,509**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $5,178,509, including an increase of $346,598 in helicopter maintenance. The remaining amount of $4,831,911 is due to encumbered carryover.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Programs, and Fueling Operations. Most of the agency's positions and funding are centered in Maintenance and Operations Management.

Maintenance and Operations Management

The Maintenance and Operations Management cost center provides centralized maintenance and repair services and performs required special tasks on vehicles and equipment owned by the County and Fairfax County Public Schools (FCPS) with County staff and contractors. DVS ensures that these vehicles and equipment are maintained in safe operational condition and as efficiently and cost-effectively as possible with consideration to the customer's requirements. DVS also ensures units are in compliance with all federal, state, and County policies, procedures, and regulations.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$39,759,946	$46,319,642	$44,708,265	$48,558,848
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	260 / 260	260 / 260	260 / 260	260 / 260

Vehicle Replacement Programs

The Vehicle Replacement Programs cost center manages the Vehicle Replacement Reserve which accumulates funding over the life of a vehicle (or equipment) to pay for the replacement of the vehicle when the vehicle meets replacement criteria. This reserve is intended primarily for General Fund agencies. In addition, the cost center manages several other specialty vehicle replacement reserves for the Police Department, Fire and Rescue Department, Park Authority, and the Department of Neighborhood and Community Services. These reserves ensure the systematic replacement of vehicles that have completed their cost-effective life cycles.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$15,993,426	$15,106,593	$19,896,479	$19,116,515
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	0 / 0	0 / 0

Fueling Operations

The Fueling Operations cost center manages the County's highway vehicle fuel program by purchasing over 10.5 million gallons of fuel annually at a significant cost savings to agencies. In addition, the cost center is responsible for managing the automated fuel system and maintaining the County's 53 fuel sites across the County while ensuring compliance with federal and state underground storage tank (UST) programs and regulations.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$29,814,430	$17,799,724	$19,799,724	$17,803,418
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	2 / 2	2 / 2

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

DEPARTMENT OF VEHICLE SERVICES – 262 Positions			
1	Director	1	Engineer Technician III
2	Assistant Directors	1	Business Analyst III
5	Vehicle and Equipment Superintendents	1	Safety Analyst II
5	Assistant Vehicle and Equip. Superintendents	1	Network/Telecom Analyst II
18	Vehicle and Equipment Supervisors	1	Information Technology Tech. III
14	Vehicle and Equipment Technicians III	1	Financial Specialist III
96	Vehicle and Equipment Technicians II	1	Financial Specialist II
60	Vehicle and Equipment Technicians I	1	Financial Specialist I
4	Auto Body Repairers II	1	Human Resources Generalist II
1	Auto Body Repairer I	1	Human Resources Generalist I
1	Automotive Body Repairer Aide	5	Administrative Assistants IV
1	Heavy Equipment Operator	7	Administrative Assistants III
2	Vehicle and Equipment Technician Aides	4	Material Mgmt. Supervisors
2	Management Analysts III	12	Material Mgmt. Specialists III
2	Management Analysts II	10	Material Mgmt. Specialists II

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

A total of 6,224 County and School units (motorized and non-motorized) were maintained in FY 2022. It should be noted that “units maintained” in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

DVS replaced 100 percent of Vehicle Replacement Reserve vehicles that met the established criteria in FY 2022.

Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the price savings associated with purchasing unleaded gasoline in-house in FY 2022 were higher than the target of $0.100; the price savings associated with purchasing diesel were significant but short of the $0.294 target for FY 2022.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Price savings between in-house and commercial stations: unleaded gasoline	$0.438	$0.148	$0.100	$0.039	$0.010	$0.010
Price savings between in-house and commercial stations: diesel	$0.294	$0.291	$0.294	$0.224	$0.341	$0.341
Vehicle availability rate	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Customer Satisfaction with County Services						
Percent of days vehicle availability rate target was achieved	100.0%	95.0%	100.0%	100.0%	100.0%	100.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$58,136,190**	**$50,985,910**	**$64,753,986**	**$64,306,068**
Vehicle Replacement Reserve	$21,712,255	$21,896,960	$28,328,281	$28,640,045
Facility Infrastructure/Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	3,154,067	874,689	2,044,206	298,260
Fire Apparatus Replacement Reserve	9,953,613	5,419,780	7,591,323	8,111,169
FASTRAN Bus Replacement Reserve	2,852,440	2,532,559	3,549,925	3,430,879
Helicopter Replacement Reserve	6,563,107	7,473,932	7,350,250	8,137,393
Helicopter Maintenance Reserve	1,014,022	1,064,022	1,364,022	567,424
Boat Replacement Reserve	298,459	348,668	355,028	411,597
Police Specialty Vehicle Reserve	3,062,355	2,971,398	3,251,399	3,789,750
Police In Car Video Reserve	3,326,120	2,204,150	3,550,751	3,550,751
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	1,153,108	1,170,957	2,345,565	2,345,565
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	5,560	5,560	0	0
Unreserved Beginning Balance	**$17,849**	**$0**	**$1**	**$0**
Revenue:				
Vehicle Replacement Charges	$10,119,476	$9,636,273	$9,636,273	$9,913,183
Ambulance Repl. Charges	514,000	514,000	514,000	514,000
Fire Apparatus Repl. Charges	5,346,358	5,159,000	5,159,000	5,159,000
FASTRAN Bus Repl. Charges	734,962	384,962	384,962	384,962
Helicopter Replacement Charges	787,143	787,143	787,143	787,143
Helicopter Maintenance Charges	350,000	350,000	350,000	550,000
Boat Replacement Charges	56,569	56,569	56,569	56,569
Police Specialty Vehicle Charges	583,088	560,614	560,614	565,947
Police In Car Video Charges	2,476,000	2,000,000	2,000,000	2,000,000
Vehicle Fuel Charges	31,006,890	17,799,724	17,799,724	17,803,418
Other Charges	39,731,338	46,319,642	46,708,265	48,558,848
Total Revenue	**$91,705,824**	**$83,567,927**	**$83,956,550**	**$86,293,070**
Transfers In:				
General Fund (10001)	$479,774	$0	$0	$0
Total Transfers In	**$479,774**	**$0**	**$0**	**$0**
Total Available	**$150,321,788**	**$134,553,837**	**$148,710,536**	**$150,599,138**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Expenditures:				
Vehicle Replacement	$3,978,027	$7,447,589	$9,324,510	$8,093,538
Ambulance Replacement	1,623,861	1,200,027	2,259,946	480,000
Fire Apparatus Replacement	7,708,648	3,154,969	4,639,154	6,813,689
FASTRAN Bus Replacement	37,477	504,008	504,008	832,818
Helicopter Maintenance	0	800,000	1,146,598	700,000
Police Specialty Replacement	394,044	0	22,263	196,470
Police In Car Video Replacement	2,251,369	2,000,000	2,000,000	2,000,000
Fuel Operations:				
Fuel	$28,753,260	$15,980,543	$15,980,543	$15,980,543
Other Fuel Related Expenses	1,061,172	1,819,181	1,819,181	1,822,875
Other:				
Personnel Services	$22,095,772	$24,339,765	$24,339,765	$26,493,699
Operating Expenses	17,652,882	21,888,377	22,277,000	21,888,377
Capital Equipment	11,290	91,500	91,500	176,772
Total Expenditures	**$85,567,802**	**$79,225,959**	**$84,404,468**	**$85,478,781**
Total Disbursements	**$85,567,802**	**$79,225,959**	**$84,404,468**	**$85,478,781**
Ending Balance[1]	**$64,753,986**	**$55,327,878**	**$64,306,068**	**$65,120,357**
Vehicle Replacement Reserve	$28,328,282	$24,085,644	$28,640,045	$30,459,690
Facility Infr./Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	2,044,206	188,662	298,260	332,260
Fire Apparatus Replacement Reserve	7,591,323	7,423,811	8,111,169	6,456,480
FASTRAN Bus Replacement Reserve	3,549,925	2,413,513	3,430,879	2,983,023
Helicopter Replacement Reserve	7,350,250	8,261,075	8,137,393	8,924,536
Helicopter Maintenance Reserve	1,364,022	614,022	567,424	417,424
Boat Replacement Reserve	355,028	405,237	411,597	468,166
Police Specialty Vehicle Reserve	3,251,399	3,532,012	3,789,750	4,159,227
Police In Car Video Reserve	3,550,751	2,204,150	3,550,751	3,550,751
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	2,345,565	1,170,957	2,345,565	2,345,565
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	0	5,560	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The Ending Balance in Fund 60010, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

Fund 60020: Document Services

Mission

To provide county-wide services and policy support for management, digitizing, printing, archiving and distribution of County documents and electronic records.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 60020, Document Services, primarily supports the following Community Outcome Area:

Countywide Strategic Plan Community Outcome Areas

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*

Focus

Document Services is an internal central support program for all County agencies in the Department of Information Technology (DIT) that includes a full set of services supporting physical and digital capabilities. Organizational units in the Document Services Fund include Printing and Duplicating Services (the Print Shop), the County's networked fleet of enterprise Multi-Functional Devices (MFDs) that provide distributed print/copy/scan/fax capabilities for County agencies at various locations in government facilities, Mail Services, and the County Archives. The organizational unit operations are managed and integrated with various divisions in the Department of Information Technology to achieve the highest degree of digital strategy innovation, and efficiency of service provisioning. Fund 60020, Document Services, manages these programs.

The Print Shop is responsible for providing high-speed digital black and white and color printing, offset printing, and bindery services, as well as facilitating outsourced commercial print services as necessary for County agencies and Fairfax County Public Schools (FCPS). The services include consultation for print output requirements and making recommendations on printed material options, document layout, and bindery options. All direct labor and material costs associated with Print Shop services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

The Print Shop utilizes a Web-to-Print ordering process for County and FCPS employees to place orders directly online using their County IDs and passwords. This has improved workflow efficiency, accuracy and product delivery. Improvements to the Print Shop's offset printing capability have resulted in more work staying in-house. The Print Shop works closely with the County's Data Center to coordinate the production of high volume and transactional output workloads. Much of the output traditionally produced in the Data Center is now processed by the Print Shop enabling the Data Center to reduce its output footprint. The Print Shop is funded through its billings based on service demand and is experiencing a significant rebound in activity, especially as it pertains to FCPS-related work.

DIT manages an authorized fleet of large and mid-sized multi-function document devices (MFDs) used throughout the County for copying, printing, faxing, and scanning. Activities include administration of the County's MFD fleet contract, day-to-day management of the service delivery which is provided by a vendor, and integration with the County's technology infrastructure including network and enterprise-wide Microsoft applications. MFDs are installed in buildings across the County and are linked to individual workstations via the County's enterprise network. DIT job-based accounting and tracking software help to identify program costs that can be recovered from non-General Fund agency customers. As a result of the pandemic, teleworking increased and MFD usage throughout the County declined; however, that has moderated in FY 2022 and FY 2023. Charges to other Fairfax County funds for use of MFDs is still projected to be slightly lower in FY 2024 compared to pre-pandemic levels; however, this has also moderated in the recent past.

Due to the capabilities of the MFDs, agencies have a wide-range of on-demand print options including high volume printing on-site. The success of the centralized MFD Program hardware and software capabilities (most notably the scan function) is evident in greater reliance by agencies on MFDs as opposed to less functional desktop printers or other group/individual networked printers purchased independently by agencies. MFDs have contributed to the County's "Green" efforts and efficiency enhancement goals with an increasing number of users utilizing the Scan-to-Email, Scan-to-Folder, Scan-to-Fax, and Scan-to-Workflow functionality.

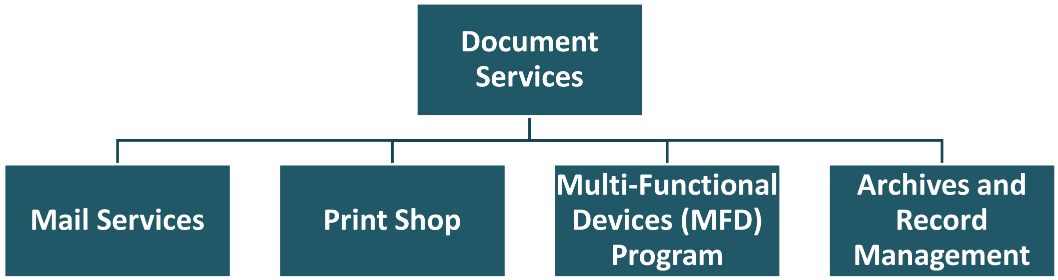
The Mail Services team processes outgoing and incoming U.S. mail and parcel deliveries, as well as delivers inter-office mail daily to 217 offices in 93 County facilities. By utilizing this centralized mail service, Fairfax County is afforded the lowest possible postage rates. Discounts are obtained by processing and presorting large bulk mailings internally, while consolidating many smaller mailings from multiple customer agencies into bundles appropriate for commingling by a specialized vendor.

Mail Services will continue to provide prompt and accurate daily mail services, take maximum advantage of available discounts, and stay current with the ever-changing technology associated with the industry.

The Archives section offers expert consultations and trainings to assist agencies to maintain compliance with the numerous laws affecting the collection, retention, security, and dissemination of public records. Interactions are offered in-person, by telephone and email, and often focus on ensuring agencies are in accordance with the Commonwealth of Virginia Records Retention guidelines, and Freedom of Information Act (FOIA). Assisting agencies in the proper management of information resources is essential to respond in an efficient and legally compliant manner. The County Archivist is the Designated Records Officer for Fairfax County as required by the Virginia Public Records Act (VPRA) (Code of Virginia §42.1-76 ff.).

Archives actively supports and assists agencies in the digital transformation of paper based and siloed business processes. Likewise, Archives in conjunction with the Document Management technical staff in DIT, is exploring technology-based solutions for the electronic storage and ready access of permanent and long-term public records. This will not only reduce physical storage needs but will allow widened access to county information resources by staff and the public. Archives continues to promote uniform best practices in managing electronic files and communications and aids in identifying and preserving historical information.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,089,830	$2,227,835	$2,227,835	$2,320,380
Operating Expenses	6,477,985	7,109,608	7,702,881	7,110,223
Total Expenditures	**$8,567,815**	**$9,337,443**	**$9,930,716**	**$9,430,603**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	25 / 25	25 / 25	25 / 25	23 / 23

FY 2024 Funding Adjustments

The following funding adjustments from the <u>FY 2023 Adopted Budget Plan</u> are necessary to support the FY 2024 program:

Employee Compensation **$92,545**
An increase of $92,545 in Personnel Services includes $41,355 for a 2.00 percent market rate adjustment (MRA) for all employees and $31,206 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining $19,984 increase is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Department of Vehicle Services Charges **$615**
An increase of $615 in Department of Vehicle Services charges is based on anticipated billings for maintenance and operating-related charges.

Elimination of Compensation Chargebacks
In order to more accurately report costs for the functions they support, compensation costs from Fund 60020, Document Services, will no longer be billed back to Agency 70, Department of Information Technology. For FY 2024, the budget that has supported these charges in prior years is transferred to Fund 60020, Document Services, resulting in a reduction of $255,574 in Operating Expenses for Agency 70, Department of Information Technology, and a commensurate increase to the annual General Fund Transfer In for Fund 60020, Document Services.

Position Reductions **$0**

A review of potential positions for reduction was conducted and 2/2.0 FTE positions will be eliminated in Fund 60020, Document Services, in FY 2024. Based on current budget constraints, the positions are unfunded and can be eliminated without adversely impacting agency operations.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$593,273**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $593,273 due primarily to encumbered carryover for multi-function device leases, paper, contracted services, temporary staffing support and office supplies.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

DOCUMENT SERVICES - 23 Positions			
Print Shop			
1	Printing Services Manager	1	Customer Services Specialist
1	Business Analyst II	3	Print Shop Operators II [-1]
0	Digital Printing Analysts [-1]		
Archives and Record Management			
1	Info. Tech Program Director	4	Archives Technicians
1	Info. Tech Program Manager		
Mail Services			
1	Management Analyst II	9	Administrative Assistants II
1	Management Analyst I		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

In FY 2022, the Print Shop produced 3.4 million digital black and white impressions, 1.4 million digital color impressions, and 13.4 million offset impressions. In FY 2022, the Print Shop continued to recover 100 percent of the cost associated with offset, black and white, and color printing expenses. Mail Services processed over 11.1 million pieces of mail in FY 2022, including incoming U.S. mail, outgoing U.S. mail, and inter-office mail. Mail Services performance measurement categories highlight production efficiencies as well as performance with respect to routine deliveries and the percentage of pieces receiving postage discounts.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Percent of offset expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital black and white expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital color expenses recovered	100%	100%	100%	100%	100%	100%
Percent change in cost per copy	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Percent of outgoing U.S. mail sent at a discount rate	88%	87%	87%	87%	87%	87%
Customer Satisfaction with County Services						
Percent of incoming U.S. mail distributed within 4 hours of receipt	98%	98%	98%	98%	98%	98%
Percent of inter-office mail delivered the next day	99%	98%	98%	98%	98%	98%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$966,069**	**$446,477**	**$973,014**	**$193,648**
Revenue:				
County Receipts	$1,618,784	$1,800,000	$1,800,000	$1,544,426
School Receipts	253,964	400,000	400,000	600,000
Postage Reimbursement	2,566,962	2,700,000	2,700,000	2,700,000
Other Revenue	169,525	200,000	200,000	200,000
Total Revenue	**$4,609,235**	**$5,100,000**	**$5,100,000**	**$5,044,426**
Transfers In:				
General Fund (10001)	$3,965,525	$4,051,350	$4,051,350	$4,400,084
Total Transfers In	**$3,965,525**	**$4,051,350**	**$4,051,350**	**$4,400,084**
Total Available	**$9,540,829**	**$9,597,827**	**$10,124,364**	**$9,638,158**
Expenditures:				
Personnel Services	$2,089,830	$2,227,835	$2,227,835	$2,320,380
Operating Expenses	6,477,985	7,109,608	7,702,881	7,110,223
Total Expenditures	**$8,567,815**	**$9,337,443**	**$9,930,716**	**$9,430,603**
Total Disbursements	**$8,567,815**	**$9,337,443**	**$9,930,716**	**$9,430,603**
Ending Balance[1]	**$973,014**	**$260,384**	**$193,648**	**$207,555**
Print Shop Replacement Equipment Reserve	$750,000	$195,288	$113,776	$155,600
Print Shop Operating Reserve[2]	223,014	65,096	79,872	51,955
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The ending balance supports the agency reserves and fluctuates depending upon the needs of the fund in a given year.

[2] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

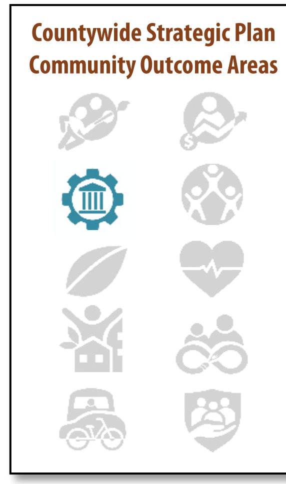
Fund 60030: Technology Infrastructure Services

Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 60030, Technology Infrastructure, primarily supports the following Community Outcome Area:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*

Focus

Fund 60030, Technology Infrastructure Services, provides the underlying technology foundation supporting information technology (IT) applications, platforms, hardware, and communications systems for Fairfax County government. This consists of the enterprise portfolio of computers, data communications equipment, radio systems, data center operations, voice communication systems and other critical infrastructure. The Department of Information Technology (DIT) coordinates all aspects of IT for the County and plays an essential enabling role assisting County agencies in advancing the strategic value of technology to transform work processes and provide quality services. Technology infrastructure is managed as an enterprise asset, and this approach results in the delivery of technology infrastructure services that function 24 hours per day, seven days per week.

Fund 60030 is an internal service fund supported by revenues from County agencies and other entities such as the Fairfax County Public Schools (FCPS). Expenditures are primarily driven by customer agencies' use of the IT infrastructure including enterprise and major cross-agency software licenses, data center operations, computer equipment refresh, the PC Replacement Program, telecommunication carrier services, wireless technologies, staff support positions, and outside services. In addition, the chargeback also includes enterprise-wide applications on the platforms in the data center, including the Fairfax County Unified System (FOCUS), which is a joint finance and procurement system for Fairfax County Government and FCPS, and the human resources system for the County. The technology backbone of FOCUS is a contemporary enterprise resource planning (ERP) application suite.

The County's centralized approach to common infrastructure systems and operations provides economies and efficiencies through consolidation and leveraging of resources. Optimum performance is achieved by automated IT support processes and enterprise-wide security tools, ensuring data integrity and system-use accountability. County IT architecture employs industry-standard products and best practices for efficient solution delivery and support. Through energy efficiency initiatives, DIT has achieved major goals in server platform consolidation, which provides significant technology infrastructure cost and operational efficiencies. New IT projects are implemented through Fund 10040, Information Technology, and some IT systems, applications, and data repositories are implemented directly by agencies; however, all new IT systems require IT infrastructure. The resulting infrastructure service obligations can result in higher infrastructure costs over time. Growth in digitization, industrial systems automation and visual data are key contributors.

Technology infrastructure activities in Fund 60030 support systems and operations for County agencies and include the management of County end-user computers (PCs, laptops, and tablets), voice communication systems, servers, storage systems, enterprise office-productivity software, e-mail and messaging systems (Microsoft Office Suite), and databases. Fund 60030 also supports the operations of the County's offsite data center, the management of the County's Wireless Technologies services, administration of authorized County software license obligations for certain applications, data repositories, the safeguarding of stored data assets, and the enterprise-wide communication networks. Protective measures such as network security and user access tools are typically incorporated into the infrastructure portfolio. In addition to the data center—including the associated server hardware, software, database administration, data storage systems, subscription services for 'cloud' hosted software, and other operational support—the other major infrastructure activities of note are:

- The County's enterprise network is a private dedicated fiber-optic metropolitan area network (MAN), often referred to as the Institutional Network (I-Net). The county's network is also supplemented with commercial services for Internet peering points as well to locations without I-Net. The I-Net is available at over 400 County Government and Public School locations. The enterprise network is a carrier class service provider network owned and operated by DIT. This private cloud-like network provides scalable bandwidth and controlled security access connecting the County agency users access to the vast array of business applications available in the County managed data centers. The data center's server resources connect over 17,000 end-user end point devices and over 1,900 virtual servers, 90 physical ESXi servers and 1,000 production databases in a hyper-converged environment. In FY 2022, DIT began work on upgrading the county's wireless (Wi-Fi) infrastructure to bring it up to current industry standards. This will improve the county's Wi-Fi security posture, improve location-based services, and provide significantly improved reliability and coverage.

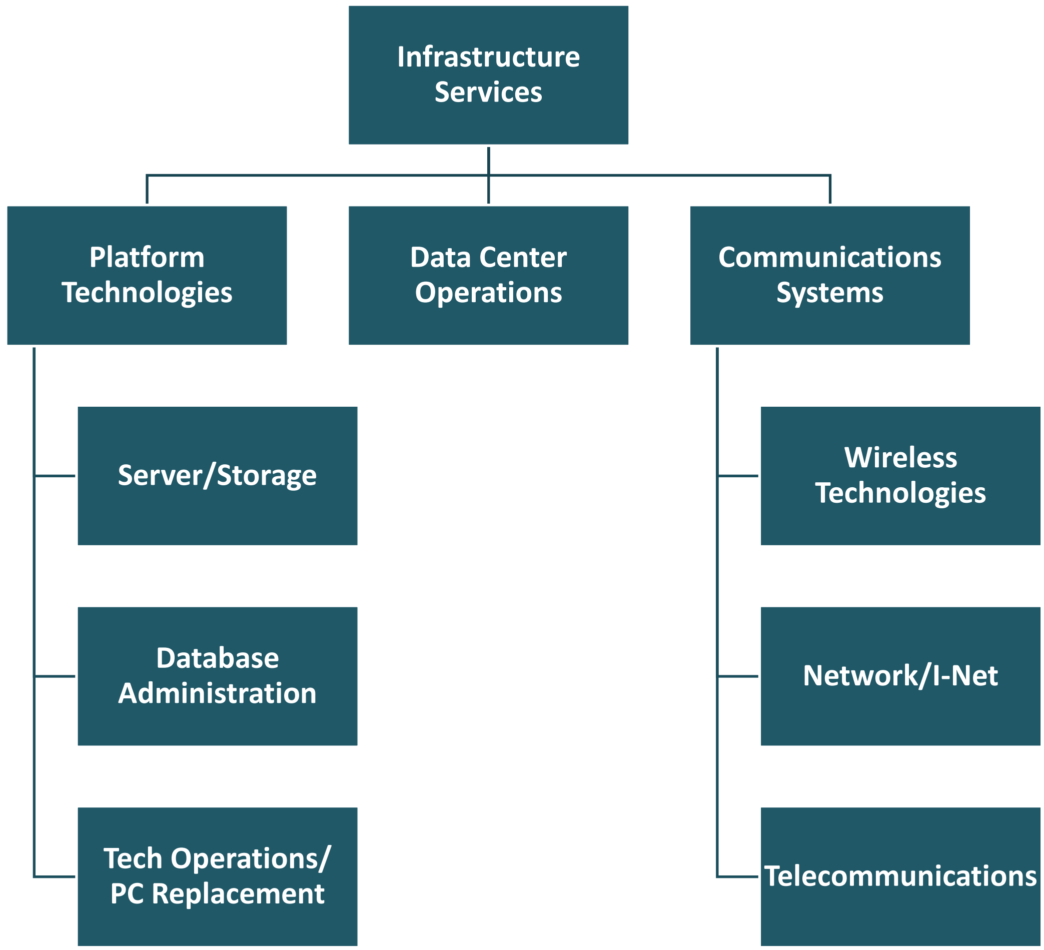
- The PC Program provides a funding mechanism for scheduled PC, laptop, tablets, and other device technology refreshes. The cost per PC in the program includes PC hardware, required software licenses, security requirements, protected disposal, service desk and desk-side staff support. This type of program has been recognized as a cost-effective and best-practice model in the governmental and commercial sectors, fully optimizing the allocation of IT assets and providing efficient and predictable desktop maintenance and support. DIT continually reviews various service options for efficiencies in the acquisition and deployment of devices, while ensuring the program remains cost-effective and competitive against other options. The COVID-19 pandemic has substantially transformed the way many County employees are working, requiring DIT to pivot to accommodate the requirements of a more mobile workforce. This has impacts on a program such as the PC

Program where DIT is required to purchase a higher proportion of laptop computers with more advanced and costlier Microsoft licenses to provide full mobile functionality, including Teams and associated accessories.

- The County's radio systems, devices and support services are used by public safety, public works, the County's bus fleets, FCPS, and other County agencies. Radio communications operate over dedicated critical infrastructure systems relied upon by public safety organizations worldwide, and as is the case with the County, they are managed locally. These systems have proven through many emergency events to be optimally reliable, surviving and sustaining operational integrity through extreme weather such as hurricanes, as well as other regional emergency and high security events while commercial telecommunications carrier networks were jammed or compromised. The Wireless Technologies staff will continue to work on regional interoperability initiatives and on the Department of Homeland Security national strategy to ensure effective communication between local, state, and federal partners for responders. The radio communications platform is evolving, and staff is looking to the next generation of solutions as appropriate for general County agency use. To support the operational and maintenance requirements of the systems, costs are recovered from the County user agencies and FCPS.

- Voice telecommunications utility services are also supported by Fund 60030. DIT continues to evaluate shifts in marketplace technology to include convergence of voice and data, and advancements in wireless and Wi-Fi. DIT is in the process of upgrading its current Private Branch Exchange (PBX) digital phone system, resulting in the implementation of a hybrid system that will include both Avaya enterprise solution and Microsoft Teams/Anywhere 365 depending on agency/job function. Teams has become the primary phone for many county employees and job functions. This also lays the foundation for non-emergency citizen hotline 311 to Anywhere 365 for modernization strategies within the County. This upgraded system has several improved features that will provide a more mobile workforce with additional flexibility and options. In addition to the voice communications function, the Interactive Voice Response (IVR) function and the associated applications it supports has been incorporated into the Telecommunications Branch. This organizational change will allow for a more tightly integrated unified communications team. Other activities supported by this branch include system installations and executing moves, adds and changes that result from reorganizations and new hiring. DIT recovers the expense for telecommunications via annual and quarterly chargebacks to user agencies. It is anticipated that a revised chargeback methodology to recover costs will be developed once the new hybrid phone system is fully implemented.

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$7,604,663	$9,100,720	$9,100,720	$10,000,529
Operating Expenses	38,730,632	37,041,052	47,102,006	43,694,728
Capital Equipment	1,555,168	2,500,000	7,585,321	2,800,000
Total Expenditures	**$47,890,463**	**$48,641,772**	**$63,788,047**	**$56,495,257**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	70 / 70	70 / 70	69 / 69	69 / 69

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$899,809**

An increase of $899,809 in Personnel Services includes $185,927 for a 2.00 percent market rate adjustment (MRA) for all employees and $150,480 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of 563,402 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Department of Vehicle Services Charges **$1,077**

An increase of $1,077 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Operating Expenses **$6,652,599**

A net increase of $6,652,599 is included to address significant increased costs associated with software, storage, support, and other related infrastructure requirements, including $2,000,000 to address inflationary impacts and demand-driven cost increases for both technology products and contracted services. Many of these costs can be directly traced to the need for additional remote access, software licenses and enhanced mobility and business continuity requirements. Additionally, the increase addresses increased hardware and licensing requirements in the PC Program.

Capital Equipment **$300,000**

Funding of $2,800,000 is included for Capital Equipment, which reflects an increase of $300,000 from the FY 2023 Adopted Budget Plan. Of this total, $2,000,000 is directly associated with the I-Net Refresh and $800,000 reflects recurring upgrades of sites and refresh of local area network switches and related County enterprise data network equipment and gear that allow user access to County applications and internet services.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$15,146,275**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $15,146,275, primarily due to the appropriation of $8,137,143 in balances to support PC program costs, IT infrastructure costs, I-Net Refresh requirements, and contracted support for the integration of customer relationship management (CRM) with county telephony. The remaining $7,009,132 is associated with encumbered carryover of $4,509,132 for the purchase of network hardware, contracted support, computer equipment, telecommunications hardware, and various maintenance requirements and an increase of $2,500,000 to support the replacement of network switches and uninterruptable power supplies. In order to offset the expenditure increases for the network switches and uninterruptable power supplies, the FY 2023 General Fund Transfer In was increased by $2,500,000.

Redirection of Position **$0**

As part of an internal reorganization of positions approved by the County Executive, a total of 1/1.0 FTE position has been redeployed to another agency to provide additional support for critical County programs in FY 2023.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

TECHNOLOGY INFRASTRUCTURE SERVICES – 69 Positions			
PC Replacement			
10	Enterprise IT Technicians	2	IT Technicians II
Wireless Technologies			
1	Network/Telecom Analyst IV	4	Network/Telecom Analysts II
4	Network/Telecom Analysts III		
Data Center Services/IT Service Desk/Platform Technologies			
1	IT Program Director III	5	Systems Engineers II
2	Info. Tech. Program Managers II	1	Systems Engineer I
2	IT Technicians II	5	Network/Telecom Analysts I
1	Programmer Analyst III	12	Enterprise IT Technicians
2	Systems Engineers III		
Network/I-Net			
1	Info. Tech. Program Director I	1	Info. Security Analyst IV
1	Info. Tech. Program Manager I	3	Network/Telecom Analysts IV
2	Systems Engineers III	5	Network/Telecom Analysts III
1	Systems Engineer II	3	Network/Telecom Analysts II

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

The Technical Support Center Help Desk (IT Service Desk) requests for service remained largely consistent in FY 2022; however, due to the needs of a hybrid workforce, it often took longer to resolve certain types of issues. With the implementation of additional Enterprise Service Manager Platform (ESMP) workflow services and the evolving requirements support of a hybrid workforce, support calls are projected to slightly increase in FY 2023 and 2024. Efforts will focus on enhanced remote resolution and IT Service desk system-workflow services to streamline routine processes to help improve service efficiencies.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Effective Technology and Quality Facilities						
Business days to fulfill service requests from initial call to completion of request for non-critical requests	5	5	5	5	5	5
Business days to fulfill service requests from initial call to completion of request for critical calls	3	2	2	2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	1	1	1	1
Customer Satisfaction with County Services						
Percent of calls closed within 72 hours	71%	74%	73%	73%	74%	74%
Percent of first-contact problem resolution at IT Service Desk	94%	97%	96%	97%	97%	96%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$11,217,943**	**$1,400,365**	**$18,793,207**	**$4,746,567**
Revenue:				
Telecommunication Charges	$3,992,997	$3,900,000	$3,900,000	$4,100,000
Wireless Technologies	575,638	700,000	700,000	600,000
PC Replacement Charges	12,079,056	12,727,197	12,727,197	12,829,056
DIT Infrastructure Charges:				
County Agencies and Funds	$24,961,103	$25,246,771	$25,246,771	$25,246,771
Fairfax County Public Schools	2,284,793	2,353,337	2,353,337	2,423,937
Subtotal DIT Infrastructure Charges	$27,245,896	$27,600,108	$27,600,108	$27,670,708
Total Revenue	**$43,893,587**	**$44,927,305**	**$44,927,305**	**$45,199,764**
Transfers In:				
General Fund (10001)	$6,858,038	$0	$2,500,000	$2,900,886
Cable Communications (40030)[1]	4,714,102	2,314,102	2,314,102	3,814,102
Total Transfers In	**$11,572,140**	**$2,314,102**	**$4,814,102**	**$6,714,988**
Total Available	**$66,683,670**	**$48,641,772**	**$68,534,614**	**$56,661,319**
Expenditures:				
Telecommunication Services	$4,419,094	$5,102,182	$6,298,195	$6,081,201
Infrastructure Services	28,247,934	27,906,128	38,873,711	35,232,820
Wireless Technologies	1,203,489	1,447,681	1,449,394	1,533,121
Computer Support and Replacement Program	12,719,668	12,785,781	15,766,747	13,648,115
Technology Infrastructure Equipment	1,300,278	1,400,000	1,400,000	0
Total Expenditures	**$47,890,463**	**$48,641,772**	**$63,788,047**	**$56,495,257**
Total Disbursements	**$47,890,463**	**$48,641,772**	**$63,788,047**	**$56,495,257**
Ending Balance[2]	**$18,793,207**	**$0**	**$4,746,567**	**$166,062**
Infrastructure Replacement Reserve[3]	$18,793,207	$0	$4,746,567	$166,062
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Funding of $3,814,102 reflects a direct transfer from Fund 40030, Cable Communications, to support staff and equipment costs related to construction of the I-Net, and to refresh core equipment elements of the I-Net. The continuation of the equipment refresh effort will help to ensure I-Net continues to operate effectively.

[2] The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[3] This reserve is designed to assist in the scheduled replacement of enterprise computer and network assets.

Fund 60040: Health Benefits

Focus

Fund 60040, Health Benefits, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third-party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, and retirees, as well as the retention of interest earnings. With the exception of the Medicare Advantage plans and Kaiser Permanente HMO plan, the County's health insurance plans are self-insured. Self-insurance allows the County to control all aspects of the plans more fully, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves.

Fairfax County Government offers its employees and retirees several health insurance choices providing various coverage options and competitive premium rates:

- Self-Insured open access plan (OAP) with three levels of coverage – Features a national network of providers. Two levels of coverage include co-insurance and modest deductibles. A consumer-directed health plan (CDHP) with a health savings account is offered as an additional option to employees.

- Fully-insured health maintenance organization (HMO) – Features care centers located in communities throughout the area with a co-pay structure for office visits and other services.

- Fully-insured Medicare Advantage Plans – Features low co-pay, no annual deductibles, and self-insured Part D prescription (PDP) coverage.

All the County's health insurance plans include self-insured vision benefits and offer eligible preventive care services on a zero-cost basis. In addition, the County offers a disease management program to detect chronic conditions early and provides assistance to those affected to help manage their diseases, resulting in healthier outcomes. The County's self-insured health insurance plans are consolidated under one network provider to control costs, improve analytical capabilities, and provide a high quality of care with an emphasis on wellness, and prevention and better management of chronic conditions.

Retirees over the age of 55 currently receive a subsidy of up to $230 per month from the County toward the cost of health insurance. The current monthly subsidy commences at age 55 and varies by length of service. Details on the retiree health subsidy can be found in the narrative for Fund 73030, OPEB (Other Post-Employment Benefits) Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Despite lower claims during the pandemic in FY 2020, claims have gradually gone up since them. At the close of FY 2022, claims rebounded to above pracademic level. Year-to-date, claims were trending 4.0 percent higher than they were during the same period in FY 2022. It is expected that claims will continue in trends, as the County experienced prior to the pandemic. Prescription drugs, new medical technologies and increased utilization will continue to drive increases in medical costs. To keep up with claim costs experienced in FY 2022, premium increases for January 2023 were set ranging from 3.8 percent to 6.4 percent for the County's self-insured medical health plans. These rates were set with consideration of balancing the impact to employees while ensuring that the premiums for each plan would cover the associated expenses, as each plan has experienced different participation trends and claims experience. Additionally, premiums were set taking into consideration the potential impacts on the County's OPEB liability under Governmental Accounting Standards Board (GASB) Statements No. 74 and 75. If premiums are not set appropriately and increases in retiree claims outpace the growth in premiums, the County's OPEB liability and, consequently, the actuarially determined contribution for OPEB may increase. For more information on other post-employment benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

As a result of continuing increase in cost growth, it is projected that the County will raise premiums by 5.0 percent for all plans, effective January 1, 2024, for the final six months of FY 2024. These premium increases are budgetary projections only; final premium decisions will be made in the fall of 2023 based on updated experience. Premium decisions will be based on the impact to employees and retirees, the actual claims experience of each plan, the maintenance of adequate reserves, and the impact on the County's GASB 74 and 75 liabilities.

Fund Reserves
To help mitigate the impact of unanticipated cost increases in future years, the County created a Premium Stabilization Reserve in FY 2005. During the years of moderate cost growth, the County was able to accumulate funds within the Premium Stabilization Reserve and these funds were utilized to mitigate premium increases, especially during calendar years 2007 and 2009 when premiums were held flat for the self-insured plans. During FY 2022, the Premium Stabilization Reserve were utilized again to mitigate premium increases for the self-insured plans through a series of premium holidays. Therefore, the balance of the Reserve was reduced from $41.8 million at the end of FY 2021 to $27.5 million at the end of FY 2022.

In addition to the Premium Stabilization Reserve, the fund maintains an unreserved ending balance based on a percent of claims paid of at least 10 percent. An ending balance equivalent to two months of claims paid is the targeted industry standard based on potential requirements in the event of a plan termination.

LiveWell Employee and Retiree Wellbeing Program
In FY 2009, the LiveWell program began as an effort to provide increased opportunities for employees to improve their overall health and well-being, while also serving to curb rising health care costs. The program currently includes subsidized membership fees at County RECenters, weight loss and chronic condition support, influenza vaccinations, and other wellness programming. The LiveWell program includes the Employee Fitness and Wellness Center (EFWC), which is located at the Government Center and provides convenient access for employees and retirees to cardiovascular and strength training equipment as well as a variety of fitness classes at a reasonable monthly rate.

Other components of the LiveWell program include:

- *Reduced membership fees at County RECenters* – In response to employee demand and to promote the importance of overall physical health, a 50 percent subsidy for 6-month and annual memberships, and the 25-visit Fast Pass at County RECenters are included in the program. As workplace sites for employees are spread throughout the County and, thus, all employees are not located near the EFWC, this benefit allows merit employees and retirees to use all nine County RECenters at a reduced rate.

- *Influenza vaccinations* – Providing flu shots to employees is a simple mechanism to reduce absenteeism due to flu outbreaks and protect the overall health of employees and retirees.

- *Health and Wellbeing Programming* – LiveWell sponsors weekly webinars and workshops at various employee worksites, on a variety of health and wellness topics, including nutrition, resiliency, fitness, mental health, financial wellbeing, and chronic condition support. More than 320 webinars and virtual wellbeing events were offered in 2022, with approximately 6,450 non-unique employee and retiree participants. Approximately 370 employees received a biometric screening through LiveWell in 2022 and approximately 1,320 flu vaccinations were administered at LiveWell events.

- *Specialized Events* – LiveWell hosts numerous interactive in-person and virtual events throughout the year including Employee Field and Fitness Day, the County Exec Trek, and several expos where employees can receive biometric screenings, learn more about health and wellness topics and actively engage in activities. In-person events were re-introduced in 2022, featuring 7 large events with over 1,500 participants.

- *Weight Management and Chronic Disease Prevention* – LiveWell subsidizes the membership costs for a weight management program, available to employees online and in the community, and provides access to a specialized program for diabetics. LiveWell also partners with the County's health plans to provide an online lifestyle management program, designed to reduce the risk of cardiovascular disease and heart disease. Additionally, self-service, biometric kiosks, measuring blood pressure, weight, and body mass index, are located at 10 sites across the County.

- *Outreach* – LiveWell works closely with County leaders to provide outreach to offline workers and to support specialized needs within departments and teams on a variety of health and benefit topics. LiveWell has also identified a team of approximately 50 employees from across the County who serve as LiveWell Ambassadors, communicating about wellbeing and LiveWell initiatives within each agency. LiveWell implemented the Living Well at Work Award in 2020, recognizing County agencies that demonstrate innovation and outstanding support for employee wellbeing. In 2022, four outreach events for front-line workers reached more than 100 employees.

- *Partnerships* – LiveWell partners with community programs, such as 4P Foods, and bike-to-work campaigns, and County initiatives, such as the promotion of volunteering and financial fitness, to encourage employees to continually seek the benefits of improved total well-being. LiveWell also hosts monthly blood drives at the Government Center in partnership with Inova Blood Donor Services and the American Red Cross. In 2022, LiveWell facilitated employee donations of more than 1,500 lbs. of food for community food banks, and approximately 1,400 pairs of socks for DFS domestic and sexual violence programs.

A Wellness Incentive Points Program was added for the County's self-insured health insurance plans in CY 2014 and was expanded to include the fully-insured HMO in CY 2017. The program gives employees the opportunity to earn up to $250 in wellness rewards annually for engaging in certain wellness activities such as taking an online health assessment, completing annual preventive exams, participating in lifestyle management programs, and attending LiveWell events. Wellness rewards dollars are deposited into a flexible spending account or health savings account at the beginning of the following plan year. A comprehensive wellness program has the potential to reduce the rate of escalation of health care costs, resulting in savings for self-insured plans through cost avoidance.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Health Insurance Requirements **$8,838,371**

A net increase of $8,838,371 is attributable to increases of $8,951,082 in benefits paid, $93,605 for incurred but not reported (IBNR) claims, and $14,921 for Patient Protection and Affordable Care Act Fees. The increases are partly offset by a decrease of $221,237 in administrative expenses. These adjustments are based on prior year experience and projected expenditures.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$31,971,122**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved a net increase of $31,971,122 to reflect the carryover of unexpended balances to the Premium Stabilization Reserve, which provides the fund flexibility in managing unanticipated increases in claims.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$70,552,476**	**$28,799,711**	**$58,962,837**	**$31,855,938**
Revenue:				
Employer Share of Premiums-County Payroll	$104,053,645	$112,373,919	$112,373,919	$121,483,404
Employee Share of Premiums-County Payroll	28,418,365	34,486,437	34,486,437	33,333,532
Retiree Premiums	36,081,757	44,418,018	44,418,018	41,053,616
Interest Income	65,864	32,181	32,181	1,056,453
Administrative Service Charge/COBRA Premiums	643,255	683,684	683,684	538,650
Employee Fitness Center Revenue	18,262	16,525	16,525	22,500
Total Revenue	**$169,281,148**	**$192,010,764**	**$192,010,764**	**$197,488,155**
Total Available	**$239,833,624**	**$220,810,475**	**$250,973,601**	**$229,344,093**
Expenditures:				
Benefits Paid[1]	$175,549,719	$180,904,673	$180,904,673	$189,855,755
Administrative Expenses[1]	3,583,764	4,995,096	4,995,096	4,773,859
Premium Stabilization Reserve[2]	0	0	31,971,122	0
Incurred but not Reported Claims (IBNR)[1]	1,094,000	459,862	459,862	553,467
Patient Protection and Affordable Care Act Fees[3]	59,831	44,910	44,910	59,831
LiveWell Program[1]	583,473	742,000	742,000	742,000
Total Expenditures	**$180,870,787**	**$187,146,541**	**$219,117,663**	**$195,984,912**
Total Disbursements	**$180,870,787**	**$187,146,541**	**$219,117,663**	**$195,984,912**
Ending Balance:[4]				
Fund Equity	$72,847,837	$46,620,879	$45,740,938	$47,797,648
IBNR	13,885,000	12,956,945	13,885,000	14,438,467
Ending Balance[5]	**$58,962,837**	**$33,663,934**	**$31,855,938**	**$33,359,181**
Premium Stabilization Reserve[2]	$27,543,557	$3,452,854	$1,644,858	$1,653,270
Unreserved Ending Balance	**$29,316,803**	**$30,211,080**	**$30,211,080**	**$31,705,911**
Percent of Claims	**16.7%**	**16.7%**	**16.7%**	**16.7%**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $1,644,857.98 to FY 2022 expenditures. The FY 2022 Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[2] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience and the timing of budget adjustments. Any balances in the reserve resulting from actual experience are re-appropriated, if necessary, at the next budgetary quarterly review.

[3] Fees under the Patient Protection and Affordable Care Act include the Patient-Centered Outcomes Research Trust Fund Fee and the Transitional Reinsurance Program fee. The Transitional Reinsurance Program ended in FY 2018, while the Patient-Centered Outcomes Research Trust Fund Fee was extended.

[4] The Fund 60040 ending balance does not include funding set aside in reserve for IBNR expenses. To account for all funds associated with the County's self-insured plans, the Fund Equity amount is provided, which includes the Fund 60040 ending balance as well as the IBNR reserve.

[5] Fluctuations in the ending balance are due primarily to the appropriation of the Premium Stabilization Reserve and changes in claims expenditures.

Fund S60000: Public School Insurance Fund

Focus

Fund S60000, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2024 expenditures are estimated at $27.5 million.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$52,991,181**	**$52,803,057**	**$56,633,276**	**$56,108,104**
Revenue:				
Workers' Compensation:				
School Operating Fund (S10000)	$11,838,928	$10,738,928	$10,738,929	$10,738,928
School Food & Nutrition Services Fund (S40000)	324,284	324,284	324,284	324,284
Other Insurance				
School Operating Fund (S10000)	$8,508,127	$6,283,126	$6,283,126	$8,283,127
Insurance Proceeds	92,282	0	0	
Total Revenue	**$20,763,621**	**$17,346,338**	**$17,346,339**	**$19,346,339**
Total Available	**$73,754,802**	**$70,149,395**	**$73,979,615**	**$75,454,443**
Expenditures:				
Workers' Compensation				
Administration	$747,522	$823,379	$842,342	$901,873
Claims Paid	8,115,649	9,170,000	9,170,000	10,225,000
Claims Management	1,794,558	1,205,000	1,205,000	1,250,000
Other Insurance	6,463,797	6,637,030	6,654,169	9,165,311
Allocated Reserve[2]	0	2,077,251	8,109,541	5,913,696
Subtotal Expenditures[3]	**$17,121,526**	**$19,912,660**	**$25,981,052**	**$27,455,880**
Net Change in Accrued Liabilities				
Workers' Compensation	($2,392,513)	$0	$0	$0
Other Insurance	154,341	0	0	0
Net Change in Accrued Liabilities	**($2,238,172)**	**$0**	**$0**	**$0**
Total Expenditures	**$14,883,354**	**$19,912,660**	**$25,981,052**	**$27,455,880**
Total Disbursements	**$14,883,354**	**$19,912,660**	**$25,981,052**	**$27,455,880**
Ending Balance	**$56,633,276**	**$50,236,735**	**$47,998,563**	**$47,998,563**
Outstanding Encumbered Obligations	$36,101	$0	$0	$0
Restricted Reserves:				
Workers' Comp Accrued Liability	$40,685,581	$43,078,094	$40,685,581	$40,685,581
Other Insurance Accrued Liability	7,312,982	7,158,641	7,312,982	7,312,982
Reserve for Catastrophic Occurrences	8,598,612	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] The unused portion of the allocated reserve is carried forward into the subsequent budget year. Accordingly, the FY 2024 beginning balance is the projected ending balance for FY 2023 plus the estimated balance for the Allocated Reserve for a total of $56,108,104.

[3] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $144,941 have been reflected as a decrease to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

Fund S62000: Health and Flexible Benefits

Focus

Fund S62000, Health and Flexible Benefits, provides for the administration of health and dental care benefit plans for employees and retirees. In addition, the Health and Flexible Benefits Fund administers two Flexible Spending Accounts, which enable employees to realize savings by setting aside pre-tax dollars, through Fairfax County Public Schools (FCPS) payroll deductions, for eligible health care and dependent care costs. FY 2024 expenditures are estimated at $488.8 million.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$124,021,193**	**$121,681,881**	**$93,126,301**	**$75,028,162**
Revenue:				
Employer/Employee Premiums	$326,443,076	$361,479,502	$361,479,502	$375,798,868
Retiree/Other Health Premiums	59,428,519	65,744,403	65,744,403	69,313,185
Interest Income and Rebates	52,321,758	49,299,642	49,299,642	56,079,047
Flexible Spending Account Withholdings	11,890,714	11,000,000	11,000,000	12,097,442
Total Revenue[2]	**$450,084,067**	**$487,523,547**	**$487,523,547**	**$513,288,542**
Total Available	**$574,105,260**	**$609,205,428**	**$580,649,848**	**$588,316,704**
Expenditures:				
Health Benefits Paid	$371,758,862	$396,318,585	$396,318,586	$381,185,222
Premiums Paid	77,752,471	82,645,001	82,645,001	81,772,703
Health Administrative Expenses	14,855,117	15,743,179	15,912,322	12,997,962
Flexible Spending Accounts Reimbursements	11,617,596	10,000,000	10,000,000	12,097,442
FSA Administrative Expenses	204,913	182,790	182,790	215,159
Claims Incurred but not Reported (IBNR)	26,670,000	22,442,987	27,232,987	27,232,987
IBNR Prior Year Credit	(21,880,000)	(21,880,000)	(26,670,000)	(26,670,000)
Total Expenditures[2]	**$480,978,959**	**$505,452,542**	**$505,621,686**	**$488,831,475**
Premium Stabilization Reserve[3]	$0	$103,752,886	$75,028,162	$99,485,229
Total Disbursements	**$480,978,959**	**$609,205,428**	**$580,649,848**	**$588,316,704**
Ending Balance	**$93,126,301**	**$0**	**$0**	**$0**
Outstanding Encumbered Obligations	$169,144	$0	$0	$0
Premium Stabilization Reserve[3]	92,957,157	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $421,394 have been reflected as an increase to FY 2022 revenue and audit adjustments of $1,742,244 have been reflected as an increase to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

[3] The Premium Stabilization Reserve is appropriated for budgeting purposes to offset fluctuations in health insurance costs during the fiscal year. This reserve is to be carried forward as beginning balance for FY 2024.

Enterprise Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2024

Advertised Budget Plan

Wastewater Management Program Overview

Overview

The Wastewater Management Program (WWM) is operated, maintained, and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,250 miles of sewer lines, 63 pump stations, 57 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 89.5 mgd. A total of 372,717 households and businesses in Fairfax County are connected to public sewer as of June 30, 2022.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington and Loudoun Counties, the Cities of Falls Church and Fairfax, the Towns of Herndon and Vienna, and Fort Belvoir. These entities share the capital and operating costs of WWM based on actual wastewater flow and reserved treatment capacity.

Strategic planning and overall business monitoring are the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is composed of employees from three divisions within WWM - Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations, and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. In FY 2022, approximately 336 miles of sewer lines were inspected by Closed Circuit Television (CCTV) crews and approximately 564 miles of sewer lines were cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last six years, WCD has rehabilitated approximately 125 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP has started the rehabilitation of the plant's bio-solids facilities, which includes additional air pollution control systems and complete rehabilitation of all four incinerators, which will include energy recovery.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning, and wastewater monitoring. The WPMD continues to effectively monitor the long-term needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance, and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the Chesapeake Bay water quality program, which requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit included a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

The Wastewater Management Program is primarily supported by Sewer Service Charges received from existing customers, which are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2023 Adopted Budget Plan had proposed to increase the sewer charges by 5.5 percent in FY 2024. After a careful review, the Wastewater Management staff recommended to increase the sewer charges by 6.2 percent in FY 2024, including a baseline increase of 5.9 percent and an increase of 0.3 percent due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. In FY 2024, the Sewer Service Charge will increase from $8.09 to $8.46 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $40.14 per quarter to $44.81 per quarter in FY 2024. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The fixed charge revenue percentage in FY 2024 is equal to 24.4 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $678.32 in FY 2023 to $720.68 in FY 2024, an annual cost increase of $42.36 or 6.2 percent with $2.16 of the annual increase due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. The FY 2024 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2024 to FY 2028 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase	Fixed Charge Revenue Percentage
2023	$8.09	$40.14	0.00%	23.3%
2024	$8.46	$44.81	6.20%	24.4%
2025	$8.81	$49.73	5.80%	25.6%
2026	$9.33	$52.62	5.90%	25.9%
2027	$9.83	$55.41	5.30%	25.8%
2028	$10.35	$58.35	5.30%	25.8%

The Wastewater Management Program is also supported by the Availability Charge, which is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2024, the Availability Charge will increase from $8,592 to $8,860 for single-family homes with $182 of the $268 increase due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2024 rate is consistent with the recommendations of DPWES, and the analysis included in the January 2023 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2023 Availability Charge	FY 2024 Availability Charge
Single Family	$8,592	$8,860
Townhouses and Apartments	$6,874	$7,088
Hotels/Motels	$2,148	$2,215
Nonresidential	$430/fixture unit	$443/fixture unit

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2024. The charge for low strength waste also will remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2024. Wastewater Management is reviewing these charges and both could be adjusted in the future. The projected FY 2024 revenue from charges for hauled wastewater is equal to $200,000.

This level of revenue in FY 2024 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2028, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table on the following page reflects the Wastewater Management Program's projected fiscal health in FY 2024 and FY 2025. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2024**	**FY 2025**
Net Revenue Margin	45% to 65%	52%	53%
Days Working Capital[1]	150 to 200 days	218	216
Debt Coverage Senior	Min. 2.75x	3.13x	2.95x
Debt Coverage All-in[2]	1.80x to 2.20x	2.03x	2.00x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.57%	0.59%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	35%	33%
Outstanding Debt per Connection	Max $3,000	$1,976	$2,134
Next Sewer Bond Sale Expected in FY 2024 - $227.1 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2024 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds. The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities.

In FY 2024, the County is projected to provide for the treatment of 101.0 million gallons of wastewater per day. Approximately 40 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the following table. The table below also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (mgd)	FY 2024 Projected Daily Average (mgd)	Capacity Utilization (%)	Available Capacity (mgd)
DCWASA Blue Plains	31.0	28.7	92.6%	2.3
Noman M. Cole, Jr.	67.0	39.9	59.6%	27.1
Alexandria Renew Enterprises	32.4	17.6	54.3%	14.8
Arlington County	3.0	2.2	73.3%	0.8
Upper Occoquan Service Authority	22.1	12.6	57.0%	9.5
Loudoun Water	1.0	0.0	0.0%	1.0
PWC Service Authority	0.1	0.0	0.0%	0.1
Total	**156.6**	**101.0**	**64.5%**	**55.6**

To ensure that WWM remains competitive and provides a high-performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2022 Actual	FY 2023 Adopted	FY 2024 Advertised
Sewer Service Charge, $/1,000 gallons	$7.72	$8.09	$8.46
Treatment Costs, $/MGD	$1,900	$1,980	$2,100
Number of Sewer System Overflows	19	15	15
Odor Complaints per year	15	15	15

The WWM comprises seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 69010, Sewer Operation and Maintenance, which follows this Overview. The following is a brief description of the seven active funds:

- **Fund 69000 -** Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 69010 -** Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program supported by a transfer from Fund 69000.

- **Fund 69020 -** Sewer Bond Parity Debt Service is used to record principal, interest, and fiscal agent fees for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, the 2021B Sewer Refunding Bonds, and the planned 2024 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution supported by a transfer from Fund 69000.

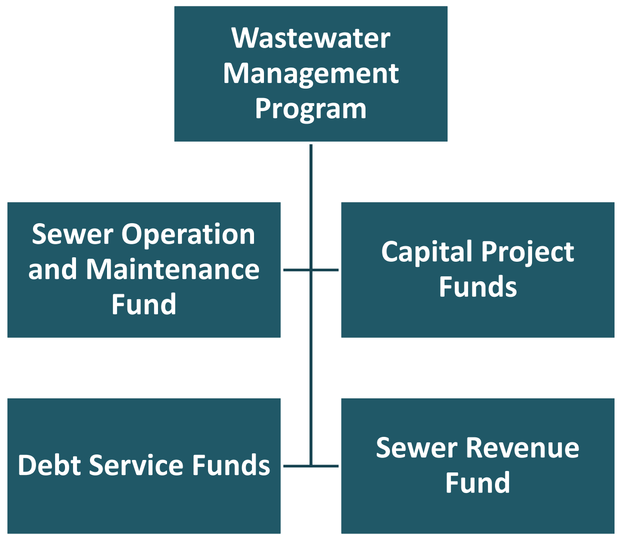
- **Fund 69030 -** Sewer Bond Debt Reserve provides debt reserve funds for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, the 2021B Sewer Refunding Bonds, and the planned 2024 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 69040 -** Sewer Bond Subordinate Debt Service records all debt service payments on the Upper Occoquan Service Authority (UOSA) revenue bonds and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 69000.

- **Fund 69300** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure supported by a transfer from Fund 69000.

- **Fund 69310 -** Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Organizational Chart



Fund 69000: Sewer Revenue

Focus

All Availability Charges and Sewer Service Charges associated with the Wastewater Management Program are credited to this fund as system revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 69010); Construction Improvement Projects (Fund 69300); Debt Service (Fund 69020); Subordinate Debt Service (Fund 69040); and Sewer Bond Construction (Fund 69310). Any remaining balance in Fund 69000, Sewer Revenue, is used for future year requirements and required reserves.

The Program's Availability Charge and Sewer Service Charge are based on staff analysis and consultant recommendations included in the January 2023 Wastewater Revenue Sufficiency and Rate Analysis report.

Availability Charges

The Availability Charge is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2024, the Availability Charge will increase from $8,592 to $8,860 for single-family homes with $182 of the $268 increase due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2024 rate is consistent with the recommendations of the Department of Public Works and Environmental Services (DPWES) and the analysis included in the January 2023 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2023 Availability Charge	FY 2024 Availability Charge
Single Family	$8,592	$8,860
Townhouses and Apartments	$6,874	$7,088
Hotels/Motels	$2,148	$2,215
Nonresidential	$430/fixture unit	$443/fixture unit

Sewer Service and Base Charges

Sewer Service and Base Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2023 Adopted Budget Plan had proposed to increase the sewer charges by 5.5 percent in FY 2024. After a careful review, the Wastewater Management staff recommended to increase the sewer charges by 6.2 percent in FY 2024, including a baseline increase of 5.9 percent and an increase of 0.3 percent due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. The Sewer Service Charge will increase from $8.09 to $8.46

per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $40.14 per quarter to $44.81 per quarter. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The fixed charge revenue percentage in FY 2024 is equal to 24.4 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $678.32 in FY 2023 to $720.68 in FY 2024, an annual cost increase of $42.36 or 6.2 percent with $2.16 of the annual increase due to the Developers' Reimbursement Program approved by the Board of Supervisors on December 13, 2022. The FY 2024 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2024 to FY 2028 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase	Fixed Charge Revenue Percentage
2023	$8.09	$40.14	0.00%	23.3%
2024	$8.46	$44.81	6.20%	24.4%
2025	$8.81	$49.73	5.80%	25.6%
2026	$9.33	$52.62	5.90%	25.9%
2027	$9.83	$55.41	5.30%	25.8%
2028	$10.35	$58.35	5.30%	25.8%

Charges for Hauled Wastewater

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2024. The charge for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2024. Wastewater Management is reviewing these charges and both could be adjusted in the future. The projected FY 2024 revenue from charges for hauled wastewater is equal to $200,000.

This level of revenue in FY 2024 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2028, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2024 and FY 2025. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2024**	**FY 2025**
Net Revenue Margin	45% to 65%	52%	53%
Days Working Capital[1]	150 to 200 days	218	216
Debt Coverage Senior	Min. 2.75x	3.13x	2.95x
Debt Coverage All-in[2]	1.80x to 2.20x	2.03x	2.00x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.57%	0.59%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	35%	33%
Outstanding Debt per Connection	Max $3,000	$1,976	$2,134
Next Sewer Bond Sale Expected in FY 2024 - $227.1 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2024 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Adjustment to Transfer Out

There have been no expenditure adjustments to this fund. However, the *FY 2023 Revised Budget Plan* Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, was increased by $1,500,000 as part of the *FY 2022 Carryover Review*. This increase was necessary to support projected expenditures in Fund 69020, Sewer Bond Parity Debt Service, in FY 2023.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$131,476,283**	**$126,856,856**	**$119,896,270**	**$125,584,070**
Revenue:				
Lateral Spur Fees	$3,000	$10,000	$10,000	$10,000
Water Reuse Charges	219,082	275,000	275,000	275,000
Sales of Service	9,239,645	10,288,000	10,288,000	10,288,000
Availability Charges	16,355,050	19,424,000	19,424,000	18,300,000
Connection Charges	707,819	250,000	250,000	250,000
Sewer Service Charges	220,776,398	234,640,800	234,640,800	251,365,500
Sewer Hauled Charges	137,192	300,000	300,000	200,000
Miscellaneous Revenue	278,169	400,000	400,000	400,000
Sale Surplus Property	70,862	100,000	100,000	100,000
Interest on Investments	345,770	1,800,000	1,800,000	800,000
Total Revenue	**$248,132,987**	**$267,487,800**	**$267,487,800**	**$281,988,500**
Total Available	**$379,609,270**	**$394,344,656**	**$387,384,070**	**$407,572,570**
Transfers Out:				
Sewer Operation and Maintenance (69010)	$116,713,000	$122,100,000	$122,100,000	$124,000,000
Sewer Bond Parity Debt Service (69020)	32,000,000	27,000,000	28,500,000	38,400,000
Sewer Bond Subordinate Debt Service (69040)	25,000,000	22,200,000	22,200,000	22,400,000
Sewer Construction Improvements (69300)	86,000,000	89,000,000	89,000,000	90,000,000
Total Transfers Out	**$259,713,000**	**$260,300,000**	**$261,800,000**	**$274,800,000**
Total Disbursements	**$259,713,000**	**$260,300,000**	**$261,800,000**	**$274,800,000**
Ending Balance[1]	**$119,896,270**	**$134,044,656**	**$125,584,070**	**$132,772,570**
Management Reserves:				
Operating and Maintenance Reserve[2]	$45,000,000	$45,000,000	$45,000,000	$45,000,000
New Customer Reserve[3]	30,000,000	30,000,000	30,000,000	30,000,000
Capital Reinvestment Reserve[4]	44,896,270	59,044,656	50,584,070	57,772,570
Total Reserves	**$119,896,270**	**$134,044,656**	**$125,584,070**	**$132,772,570**
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements.

[2] The Operating and Maintenance Reserve provides for unforeseen expenses associated with sewer system emergencies. This reserve is targeted to be maintained at a level between $25.0 and $45.0 million. This level of reserve is based on an industry practice to maintain existing customer reserves at a level that can support 30 and 180 days of working capital and approximately 50 percent of one year's requirements for rehabilitation and replacement of the current system's assets.

[3] The New Customer Reserve provides for debt service and administrative expenses associated with new customer debt, until such time as adjustments to availability charges can be accommodated. This reserve is based on payment expenses associated with one year of debt service and administrative expenses associated with new customer debt.

[4] The Capital Reinvestment Reserve is intended to address both anticipated and unanticipated increases within the Capital Improvement Program. This reserve will provide for significant rehabilitation and replacement of emergency infrastructure repairs. A reserve of 3.0 percent of the five-year capital plan is consistent with other utilities and is recommended by rating agencies. Based on the total five-year capital plan, an amount of $30.0 million would be required to reach 3.0 percent.

Fund 69010: Sewer Operation and Maintenance

Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 69010, Sewer Operation and Maintenance, primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Environment and Energy	*All people live in a healthy sustainable environment.*

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, and efficiently operate and maintain the wastewater system in the best interest of the County and its customers. Funding for Fund 69010 is financed by a transfer from Fund 69000, Sewer Revenue, which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,250 miles of sewer, 63 pump stations and 57 flow-metering stations. Treatment of wastewater generated is provided primarily through six regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the six regional plants is the County owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities where the County has purchased treatment capacity include the District of Columbia Water's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Renew Enterprises Treatment Plant with 32.4 mgd capacity; Upper Occoquan Service Authority's Treatment Plant with 22.1 mgd capacity; Arlington County's Treatment Plant with 3 mgd capacity; Loudoun Water's Broad Run Plant with 1 mgd capacity; and Prince William County Service Authority's treatment plant with 0.1 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 156.6 mgd.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 69000, Sewer Revenue. Sewer Service Charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting and improving wastewater treatment services for existing customers. Availability Charges support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an Availability Charge for access to the system and receive wastewater treatment services. New customers are those who have not paid the Availability Charge. Upon payment of the Availability Charge and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs, and operating costs between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy," both existing and new customers must pay for their share of the system's total annual revenue requirements.

A number of trends that may influence the operation and maintenance of the sanitary sewer system over the next two to five years include the following:

Chesapeake Bay Water Quality Program Requirements - The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit includes a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

Capacity, Management, Operation, and Maintenance (CMOM) - The United States Environmental Protection Agency (USEPA) has proposed sanitary sewer overflow (SSO) regulations, which require municipalities to develop and implement a Capacity, Management, Operation and Maintenance (CMOM) program to eliminate any sewer overflows and back-ups from the wastewater collection systems. The County has implemented the CMOM program that is featured on the USEPA's website at the following link - https://www3.epa.gov/npdes/pubs/sso_casestudy_fairfax.pdf.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors for a quality sewer system, emphasizes capital improvements to wastewater collection and treatment facilities to meet the requirements of the sanitary sewer overflow regulations. The program continues to take a proactive stance toward infrastructure rehabilitation.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services lead to an increasing dependence on stable and reliable integrated information technologies that infuse the business process. Presently, the Enterprise Asset Management system (EAM) has successfully integrated with GIS and ICMMS to provide reports for the SCADA system. The EAM system and SCADA system are not yet integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce the total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria were tested and accepted, they were applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets. In FY 2024, the condition assessment continues on the large diameter pipes, 15-inches and larger, sewer lines that were slip lined in the 1990s and sewer lines with sags.

Wastewater Collection Division (WCD) - operates and maintains approximately 3,250 miles of collection system, 63 pumping stations, and 57 flow meter stations throughout the service area. The agency continues to take a very proactive approach toward maintenance and strives for continuous improvement in its daily functions. WCD maintains facilities at a high competence level.

Wastewater Treatment Division (WTD) - operates and maintains the Noman M. Cole, Jr. Pollution Control Plant. The agency has an exemplary record of producing high-quality clean water, which surpasses regulatory requirements at a low unit cost relative to other advanced wastewater treatment plants in the region. Construction of facilities for the Enhanced Nutrient Removal upgrades at the plant is complete.

Wastewater Planning and Monitoring Division (WPMD) - establishes and manages the future requirements for the Wastewater Management Program in regard to expansion needs of facilities by reviewing and monitoring new and potential developments in the County. WPMD also analyzes the financial position of the Program in order to maintain competitive rates and high bond ratings and achieve financial targets. WPMD and Fairfax County Department of Finance work together annually to create award-winning Annual Comprehensive Financial Reports for the Integrated Sewer System. In addition, WPMD documents the high quality of the County's treated wastewater by analyzing an extensive number of water samples. While actively promoting outreach throughout the County, WPMD passes audits, confirms discharge quality, and runs a successful Industrial Pretreatment program to prevent damage to the collection system and the treatment processes, and to protect the health and safety of the employees and the public.

The table on the next page reflects the Wastewater Management Program's projected fiscal health in FY 2024 and FY 2025. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the bond rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2024**	**FY 2025**
Net Revenue Margin	45% to 65%	52%	53%
Days Working Capital[1]	150 to 200 days	218	216
Debt Coverage Senior	Min. 2.75x	3.13x	2.95x
Debt Coverage All-in[2]	1.80x to 2.20x	2.03x	2.00x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.57%	0.59%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	35%	33%
Outstanding Debt per Connection	Max $3,000	$1,976	$2,134
Next Sewer Bond Sale Expected in FY 2024 - $227.1 million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt-related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

The billing rates for both Sewer Service Charges and Base Charges will increase in FY 2024. The Base Charge will increase from $40.14 per quarter to $44.81 per quarter. The Sewer Service Charge will increase from $8.09 to $8.46 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons. In addition, as part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP. The Department of Public Works and Environmental Services (DPWES) initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain the same at $27 per 1,000 gallons of the hauler's truck capacity in FY 2024. The charge for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2024. Wastewater Management is reviewing these charges, and both could be adjusted in the future. The projected FY 2024 revenue from charges for hauled wastewater is equal to $200,000. For more information, please refer to Fund 69000, Sewer Revenue, in Volume 2 of the FY 2024 Advertised Budget Plan.

It is anticipated that these billing charges will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Organizational Chart

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$35,485,183	$36,739,452	$39,739,452	$39,205,934
Operating Expenses	67,543,386	80,051,186	88,127,802	82,399,362
Capital Equipment	202,308	3,167,882	5,559,657	3,658,600
Subtotal	**$103,230,877**	**$119,958,520**	**$133,426,911**	**$125,263,896**
Less:				
Recovered Costs	($743,509)	($598,010)	($598,010)	($598,010)
Total Expenditures	**$102,487,368**	**$119,360,510**	**$132,828,901**	**$124,665,886**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	330 / 330	335 / 335	335 / 335	334 / 334

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$2,524,066**

An increase of $2,524,066 in Personnel Services includes $699,894 for a 2.00 percent market rate adjustment (MRA) for all employees and $626,545 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $1,197,627 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($57,584)**

A decrease of $57,584 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Position Reductions **$0**

A review of positions for potential reduction was conducted and 1/1.0 FTE positions will be eliminated in Fund 69010, Sewer Operation and Maintenance, in FY 2024. Based on current budget constraints, the positions are unfunded and can be eliminated without adversely impacting agency operations.

Operational Requirements **$2,348,176**

An increase of $2,348,176 in Operating Expenses is primarily associated with the inflationary costs of chemicals and electricity, and the shared costs from inter-jurisdictional partners.

Capital Equipment **$490,718**

Funding of $3,658,600 in Capital Equipment, which is an increase of $490,718 over the FY 2023 Adopted Budget Plan, is necessary to fund replacement and new Capital Equipment. Replacement vehicles and equipment in the amount of $3,601,000 include vehicles and equipment that have outlived their useful life and are not cost effective to repair. The replacement vehicles and equipment include: $1,050,000 for two utility trucks used for repairing and maintaining of pump stations, two fork lifts, one loader/backhoe, and one tractor backhoe; $830,000 for two flatbed trucks, two transit trucks, and one dump truck; $770,000 for a freightliner combo flusher used for cleaning sewer pipes and a stake body with a liftgate for transporting parts and materials; $485,000 for seven servers, 15 industrial switches, three core switches, and one printer; $390,000 for two rotary pumps used for pumping sewers, four chemical pumps, and a manlift; and $76,000 for a flow analyzer equipment and an electric cart. The new Capital Equipment in the amount of $57,600 includes a solid phase extraction system used for analyzing sewer and water samples.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$13,468,391**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $13,468,391 due to an adjustment of $3,000,000 in Personnel Services, encumbrances of $8,076,616 in Operating Expenses and encumbrances of $2,391,775 in Capital Equipment. The adjustment in Personnel Services was due to compensation and benefits for the Wastewater Design and Construction Division within Agency 26, Office of Capital Facilities. The expenditures were charged directly to capital projects in Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction, in FY 2022, but they are cost distributed to Fund 69010, Sewer Operation and Maintenance, in FY 2023 and beyond.

Cost Centers

Wastewater Collection

The Wastewater Collection Division is responsible for the operation and maintenance of the collection system which includes the physical inspection of sewer lines, the rehabilitation of aging and deteriorated sewer lines, and pumping stations; raising manholes, sewer line location and marking for the Miss Utility Program. The division also responds to emergency repair of sewer lines and provides 24-hour hotline and service response to homeowners in the County.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$17,260,487	$22,533,579	$25,569,279	$24,961,635
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	139 / 139	141 / 141	140 / 140	139 / 139

Wastewater Treatment

The Wastewater Treatment Division includes a variety of activities to support the advanced treatment of wastewater, which includes regulatory requirements associated with the Chesapeake Bay, the Clean Water Act, and other environmental standards. The plant also provides enhanced odor control services, water and energy management, and water reuse.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$26,212,614	$31,719,938	$33,932,342	$34,408,173
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	136 / 136	138 / 138	138 / 138	138 / 138

Wastewater Planning and Monitoring

The Wastewater Planning and Monitoring Division assesses and monitors long-term planning needs for the Wastewater Management Program and conducts environmental monitoring for regulatory compliance and for protection of the wastewater system and the environment. The staff also determines and plans for infrastructure expansion requirements and financial demands for the entire wastewater system.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$59,014,267	$65,106,993	$73,327,280	$65,296,078
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	55 / 55	56 / 56	57 / 57	57 / 57

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

WASTEWATER COLLECTION - 139 Positions			
Collection Program			
1	Director	1	Safety Analyst II
1	Human Resources Generalist III	3	Administrative Assistants IV
1	Human Resources Generalist II	1	Administrative Assistant III
1	Human Resources Generalist I	2	Management Analysts III
Projects and Assets			
1	Engineer VI	2	Environmental Services Supervisors
1	Engineer V	7	Instrumentation Technicians II
2	Engineers IV	4	Instrumentation Technicians I
2	Senior Engineers III	4	Project Managers II
2	Engineers III	2	Project Managers I
3	Engineering Technicians III	3	Assistant Project Managers
3	Engineering Technicians II	8	Engineering Technicians I
Gravity Sewers			
1	Public Works Env. Svcs. Mgr.	9	Senior Maintenance Workers [-1]
1	Public Works Env. Svcs. Specialist	2	Maintenance Workers
5	Senior Maintenance Supervisors	3	Environmental Services Supervisors
1	Vehicle Maintenance Coordinator	1	Mason
10	Heavy Equipment Operators	1	Engineering Technician II
14	Motor Equipment Operators	1	Industrial Electrician III
1	Instrumentation Technician I	1	Public Works Env. Business Operations Manager
Pumping Stations			
1	Public Works Env. Svcs. Mgr.	2	Industrial Electricians II
2	Public Works Env. Business Operations Managers	7	Plant Mechanics III
		8	Plant Mechanics II
1	Instrumentation Supervisor	3	Instrumentation Technicians III
2	Plant Maintenance Supervisors	2	Instrumentation Technicians II
2	Industrial Electricians III	3	Instrumentation Technicians I
WASTEWATER TREATMENT - 138 Positions			
NCPCP			
1	Director	1	Chief Building Engineer
1	Senior Engineer III	1	Heavy Equipment Supervisor
1	Safety Analyst II	3	Heavy Equipment Operators
1	Management Analyst III	1	Administrative Assistant IV
IT Services			
1	Info. Tech. Prog. Manager I	1	Business Analyst IV
1	Network/Telecomm. Analyst III	1	Programmer Analyst III
4	Network/Telecomm. Analysts II	1	Data Analyst I
1	Network/Telecomm. Analyst I		
Operations			
1	Public Works Env. Svcs. Mgr.	16	Plant Operators II
6	Plant Operations Supervisors	20	Plant Operators I
8	Plant Operators III		
Engineering Support			
1	Engineer VI	2	Engineers III
1	Engineer V	1	Engineering Technician III
3	Engineers IV	3	Assistant Project Managers

Maintenance			
1	Public Works Env. Svcs. Mgr.	4	Senior Maintenance Workers
1	Industrial Electrician Supervisor	6	Plant Mechanics III
1	Instrumentation Supervisor	8	Plant Mechanics II
2	Plant Maintenance Supervisors	2	Painters II
1	Chief Building Maintenance Section	1	Painter I
5	Industrial Electricians III	2	HVACs II
2	Industrial Electricians II	1	HVAC I
2	Industrial Electricians I	1	General Building Maint. Worker I
2	Welders II	3	Public Works Env. Business Operations
3	Instrumentation Technicians III		Managers
6	Instrumentation Technicians II	1	Engineering Technician II
1	General Building Maint. Worker II		
WASTEWATER PLANNING AND MONITORING - 57 Positions			
Financial Management and Planning			
1	Deputy Director, Wastewater/Stormwater	2	Administrative Assistants V
1	Director, Planning/Monitoring Division	1	Administrative Assistant IV
1	Finance Manager, Wastewater/Stormwater	4	Administrative Assistants III
1	Management Analyst I	2	Material Mgmt. Specialists III
1	Financial Specialist IV	4	Material Mgmt. Specialists II
1	Financial Specialist III	3	Engineering Technicians III
1	Financial Specialist II	2	Inventory Managers
Engineering Planning and Analysis			
1	Engineer V	4	Senior Engineers III
2	Engineers IV	2	Engineers III
Environmental Monitoring			
1	Chief, Environmental Monitoring	2	Environmental Technologists III
1	Pretreatment Manager	2	Environmental Technologists II
1	Env. Laboratory Manager	7	Environmental Technologists I
1	Code Specialist III	2	Management Analysts II
3	Code Specialists II	1	Management Analyst I
1	Code Specialist I	1	Administrative Assistant III
-	**Denotes Abolished Position(s)**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has a below regional average annual sewer service billing at $678.32. Other regional jurisdictions range from $498.72 to $1,227.38 (as of December 1, 2022). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalent's (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County has the third lowest annual sewer service charge out of the seven jurisdictions. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Environment and Energy

The Wastewater Management Program continues to maintain 100 percent compliance with Title V air permit and State water quality permit requirements.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	2.28	2.86	1.92	2.74	2.18	2.03
Environment and Energy						
Promoting Air, Water and Land Quality						
Compliance with Title V air permit and State water quality permit	100%	100%	100%	100%	100%	100%
Blockages causing sewer back-ups per year (5-yr. avg. = 15)	10	8	15	11	15	15
Supporting Sound Environmental Policy and Practices						
Average household sewer bill compared to other providers in the area	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$6,605,238**	**$303,970**	**$17,980,870**	**$4,251,969**
Transfers In:				
Sewer Revenue (69000)	$116,713,000	$122,100,000	$122,100,000	$124,000,000
Total Transfers In	**$116,713,000**	**$122,100,000**	**$122,100,000**	**$124,000,000**
Total Available	**$123,318,238**	**$122,403,970**	**$140,080,870**	**$128,251,969**
Expenditures:				
Personnel Services	$35,485,183	$36,739,452	$39,739,452	$39,205,934
Operating Expenses	67,543,386	80,051,186	88,127,802	82,399,362
Recovered Costs	(743,509)	(598,010)	(598,010)	(598,010)
Capital Equipment	202,308	3,167,882	5,559,657	3,658,600
Total Expenditures	**$102,487,368**	**$119,360,510**	**$132,828,901**	**$124,665,886**
Transfers Out:				
General Fund (10001)[1]	$2,850,000	$3,000,000	$3,000,000	$3,000,000
Total Transfers Out	**$2,850,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**
Total Disbursements	**$105,337,368**	**$122,360,510**	**$135,828,901**	**$127,665,886**
Ending Balance[2]	**$17,980,870**	**$43,460**	**$4,251,969**	**$586,083**

[1] Funding in the amount of $3,000,000 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 69010, Sewer Operation and Maintenance. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69020: Sewer Bond Parity Debt Service

Focus

Fund 69020, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County and construction of nutrient removal facilities as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $40,104,264 is required for this fund in FY 2024, including $16,100,000 in principal payments and $22,260,481 in interest payments associated with outstanding 2014, 2016, 2017, 2021A, 2021B and the planned 2024 Sewer Revenue Bonds, as well as $30,000 in fiscal agent fees and $1,713,783 in Bond Issuance Costs for the planned 2024 Sewer Revenue Bonds. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

Sewer Revenue Bonds				
	Principal	**Interest**	**Fees**	**Total**
Debt Service				
2014	$4,735,000	$1,082,875		$5,817,875
2016	6,615,000	5,944,856		12,559,856
2017	1,620,000	3,890,000		5,510,000
2021A	3,130,000	8,647,100		11,777,100
2021B	0	895,650		895,650
2024 (anticipated)	0	1,800,000		1,800,000
Subtotal	**$16,100,000**	**$22,260,481**		**$38,360,481**
Bond Issuance Cost			$1,713,783	$1,713,783
Fiscal Agent Fees			$30,000	$30,000
Total	**$16,100,000**	**$22,260,481**	**$1,743,783**	**$40,104,264**

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$6,942,778**	**$5,547,043**	**$5,695,796**	**$692,539**
Transfers In:				
Sewer Revenue (69000)[1]	$32,000,000	$27,000,000	$28,500,000	$38,400,000
Sewer Bond Construction (69310)[2]	0	0	0	1,713,783
Total Transfers In	**$32,000,000**	**$27,000,000**	**$28,500,000**	**$40,113,783**
Total Available	**$38,942,778**	**$32,547,043**	**$34,195,796**	**$40,806,322**
Expenditures:				
Principal Payments[3]	$11,745,000	$12,320,000	$12,320,000	$16,100,000
Interest Payments[3]	21,498,032	21,163,257	21,163,257	22,260,481
Bond Issuance Costs	0	0	0	1,713,783
Fiscal Agent Fees	3,950	20,000	20,000	30,000
Total Expenditures	**$33,246,982**	**$33,503,257**	**$33,503,257**	**$40,104,264**
Total Disbursements	**$33,246,982**	**$33,503,257**	**$33,503,257**	**$40,104,264**
Ending Balance[4,5]	**$5,695,796**	**($956,214)**	**$692,539**	**$702,058**

[1] This fund is supported by a Transfer In from Fund 69000, Sewer Revenue.

[2] A Transfer In from Fund 69310, Sewer Bond Construction, is necessary in FY 2024 as this reflects the Underwriter's Discount expense associated with the planned 2024 Sewer Revenue Bonds to be paid from bond proceeds, which are reported as revenue in Fund 69310, Sewer Bond Construction.

[3] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[4] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund balances fluctuate from year to year based on actual debt requirements.

[5] The FY 2023 Adopted Budget Plan Ending Balance was projected to be negative due to year-end accruals on the 2014 Sewer Refunding Bonds, 2016 Sewer Refunding Bonds, 2017 Sewer Revenue Bonds, 2021A Sewer Revenue Bonds and 2021B Sewer Refunding Bonds, as the impact of these accruals carried over into FY 2023. The resulting negative balance was addressed as part of the *FY 2022 Carryover Review.*

Fund 69030: Sewer Bond Debt Reserve

Focus

Fund 69030, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for existing and planned sewer bonds. As outlined in the 1985 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

An increase of $15,365,475 is needed in FY 2024 based on the planned sale of Sewer Revenue Bonds in the Spring of 2024. The required balance after the planned bond sale is $49,023,900 to satisfy legal reserve requirements for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, the 2021B Sewer Refunding Bonds, and the planned 2024 Sewer Revenue Bonds.

County staff received Board approval on May 4, 2021, to solicit bondholder consent to proposed amendments to the Sewer 1985 General Bond Resolution as part of the Series 2021 Sewer Revenue bond sale. The primary amendment sought to reduce or eliminate the Sewer Bond Debt Reserve requirement as reflected in this fund. The County's Sewer Revenue Bonds hold triple-A bond ratings from all three bond rating agencies, and the County's Financial Advisor views this as an unnecessary requirement given the strong financial status of the Sewer Fund. The bondholder consent process requires a majority of outstanding bondholders, more than 50 percent, to approve these changes within a three-year period that expires in May 2024. As a condition to buying the Series 2021A and Series 2021B, all bondholders provided written consent to the proposed amendments. This translated to 43 percent of outstanding bondholders. County staff anticipate meeting the remaining 7 percent through either a new money or refunding bond sale by May 2024. Assuming the 50 percent target is achieved by May 2024, County staff would return to the Board to request adoption of the amendments. All monies in this fund could then be released for future Sewer capital projects or payment of existing Sewer debt service.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$33,658,425**	**$33,658,425**	**$33,658,425**	**$33,658,425**
Revenue:				
Bond Proceeds	$0	$0	$0	$15,365,475
Total Revenue	**$0**	**$0**	**$0**	**$15,365,475**
Total Available	**$33,658,425**	**$33,658,425**	**$33,658,425**	**$49,023,900**
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$33,658,425**	**$33,658,425**	**$33,658,425**	**$49,023,900**

[1] The fund balance provides a sufficient level to satisfy the legal reserve requirements for the 2014 Sewer Refunding Bonds, 2016 Sewer Refunding Bonds, 2017 Sewer Revenue Bonds, 2021A Sewer Revenue Bonds, 2021B Sewer Refunding Bonds, and the anticipated 2024 Sewer Revenue Bonds. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 69040: Sewer Bond Subordinate Debt Service

Focus

Fund 69040, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Service Authority (UOSA) Bond Series and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. The UOSA Bond Series is based on the County's portion of the UOSA plant expansion from 27.0 million gallons per day (mgd) to 54.0 mgd. The EDA revenue bonds were issued to finance the construction of a consolidated Stormwater and Wastewater Facility.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 69000, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and, therefore, the payments are made from this fund.

Funding in the amount of $22,321,942 is provided for the FY 2024 principal and interest requirements, including an amount of $20,784,567 for the UOSA plant requirements and $1,537,375 for the Stormwater/Wastewater Facility. It should be noted that the UOSA debt for bond series 2016B is structured so that no principal payments are made during the construction phase of the project. Interest is capitalized and principal payments begin once construction is substantially complete. This helps level the debt service payments for all jurisdictions involved.

The following table identifies the payments required in FY 2024:

	Principal	Interest	Total
UOSA PLANT EXPANSION:			
2010B	$921,124	$979,681	$1,900,805
2011A	127,787	14,954	142,741
2011B	288,167	39,259	327,426
2013A	11,860,838	837,391	12,698,229
2016B	0	690,313	690,313
2019A	418,495	681,632	1,100,127
2020	2,341,673	1,583,253	3,924,926
Subtotal – UOSA	$15,958,084	$4,826,483	$20,784,567
STORMWATER/WASTEWATER FACILITY EDA REVENUE BONDS:			
Stormwater/Wastewater Facility	$635,000	$902,375	$1,537,375
Total	**$16,593,084**	**$5,728,858**	**$22,321,942**

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$938,621**	**$249,016**	**$2,557,095**	**$2,398,212**
Transfers In:				
Sewer Revenue (69000)	$25,000,000	$22,200,000	$22,200,000	$22,400,000
Total Transfers In	**$25,000,000**	**$22,200,000**	**$22,200,000**	**$22,400,000**
Total Available	**$25,938,621**	**$22,449,016**	**$24,757,095**	**$24,798,212**
Expenditures:				
Principal Payment[1]	$17,336,725	$16,188,219	$16,188,219	$16,593,084
Interest Payment[1,2]	6,044,801	6,170,664	6,170,664	5,728,858
Total Expenditures	**$23,381,526**	**$22,358,883**	**$22,358,883**	**$22,321,942**
Total Disbursements	**$23,381,526**	**$22,358,883**	**$22,358,883**	**$22,321,942**
Ending Balance[3]	**$2,557,095**	**$90,133**	**$2,398,212**	**$2,476,270**

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program makes principal and interest payments to the Upper Occoquan Service Authority (UOSA) in advance of the principal and interest due dates based on the original agreement with UOSA. UOSA credits the Wastewater Management Program any interest earnings from the advanced payments; therefore, the interest payment actuals are normally lower than anticipated.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 69300: Sewer Construction Improvements

Focus

Fund 69300, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 69000, Sewer Revenue. All projects in Fund 69300 are fully supported by sewer system revenues.

Funding in the amount of $90,000,000 is included in Fund 69300, Sewer Construction Improvements, in FY 2024 for the following projects:

Collection System Replacement and Rehabilitation
This is a continuing project established to implement systematic rehabilitation of the County's approximately 3,300 miles of sanitary sewer lines. Rehabilitation includes, among other things, the use of trenchless technology to rehabilitate approximately 20 miles of sewer per year. FY 2024 funding in the amount of $10,000,000 is included to continue the systematic rehabilitation of the County's sewer lines.

Force Main Rehabilitation
This program began in FY 2014 and provides for the rehabilitation of the County's force mains. FY 2024 funding in the amount of $5,000,000 is included to complete the rehabilitation of the following force mains: Covanta, Mount Vernon Terrace, Langley School, Riverwood, and Little Hunting Creek.

Gravity Sewers
This project funds the inspection, repair, and replacement of gravity sewers within the wastewater collection system. FY 2024 funding in the amount of $25,000,000 is provided for the closed-circuit television (CCTV) inspection of more than 200 miles of sewer and rehabilitation of over 25 miles of sewer using cured-in-place-pipe (CIPP). In addition, funding is provided for the repair and replacement of defective and aging gravity sewers, including emergency repair work. New initiatives for FY 2024 include detailed inflow and infiltration and creek bed investigations.

Noman Cole Treatment Plant Renewal
This project provides for the continuation of systematic rehabilitation of structures and equipment at the Noman M. Cole, Jr. Pollution Control Plant (NMCPCP). FY 2024 funding in the amount of $30,000,000 is included for the rehabilitation and replacement of pumps, gates, and valves; stormwater runoff improvements, and continuation of the rehabilitation of the motor control centers/distribution centers (MCC/DC) and raw wastewater pump station facility.

Pumping Stations
This project provides for the planned replacement of pumping stations throughout the County. FY 2024 funding of $20,000,000 is included for the regularly scheduled repair, renovation, and replacement of pumping station equipment and facilities. There will be nine pump stations in the design phase and four pump stations in the construction phase in FY 2024.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Capital Projects **$1,000,000**
Funding of $90,000,000 in Capital Projects, an increase of $1,000,000 over the FY 2023 Adopted Budget Plan, has been included in FY 2024 for priority wastewater capital projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$69,881,122**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $69,881,122 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$45,077,740**	**$0**	**$69,881,122**	**$0**
Transfers In:				
Sewer Revenue (69000)	$86,000,000	$89,000,000	$89,000,000	$90,000,000
Total Transfers In	**$86,000,000**	**$89,000,000**	**$89,000,000**	**$90,000,000**
Total Available	**$131,077,740**	**$89,000,000**	**$158,881,122**	**$90,000,000**
Total Expenditures	**$61,196,618**	**$89,000,000**	**$158,881,122**	**$90,000,000**
Total Disbursements	**$61,196,618**	**$89,000,000**	**$158,881,122**	**$90,000,000**
Ending Balance[1]	**$69,881,122**	**$0**	**$0**	**$0**

[1] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Alexandria WWTP Upgrades and Rehab (WW-000021)		$0.00	$541,908.46	$0
Arlington WWTP Upgrades and Rehab (WW-000020)		0.00	220,704.00	0
Blue Plains WWTP Upgrades and Rehab (WW-000022)		0.00	429,807.47	0
Collection System Replacement and Rehab (WW-000007)		233,523.43	9,945,175.78	10,000,000
Extension and Improvement Projects (WW-000006)		5,299.36	4,737,169.16	0
Force Main Rehabilitation (WW-000008)		563,141.81	3,227,443.37	5,000,000
Gravity Sewer Capacity Improvements (WW-000032)		11,071,388.07	30,520,427.23	0
Gravity Sewers (WW-000028)		15,151,030.66	25,522,488.68	25,000,000
Integrated Sewer Metering (WW-000005)		282,430.31	1,735,655.05	0
Large Diameter Pipe Rehabilitation and Replacement (WW-000026)		25,103.42	2,722,002.54	0
Noman Cole Treatment Plant Renewal (WW-000009)		15,640,839.39	54,832,588.93	30,000,000
Pumping Station Rehabilitation (WW-000001)		9,200,147.57	22,664,767.18	20,000,000
Robert P. McMath Facility Improvements (WW-000004)	2,025,000	19,812.57	179,934.52	0
Sewer Sag Program (WW-000024)		9,003,765.68	1,017,723.39	0
Wastewater Facility Share (WW-000030)	432,000	136.04	377,076.37	0
Wastewater Operations & Maintenance (WW-000031)	210,000	0.00	206,250.00	0
Total	**$2,667,000**	**$61,196,618.31**	**$158,881,122.13**	**$90,000,000**

Fund 69310: Sewer Bond Construction

Focus

Fund 69310, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewage treatment plants utilized by Fairfax County residents that are funded primarily from the sale of sewer revenue bonds. Funding to continue to meet state regulatory requirements for nitrogen removal and plant upgrades for the County's Noman M. Cole, Jr. Pollution Control Plant is supported by revenue bonds from Fund 69310, Sewer Bond Construction, or by cash from Fund 69300, Sewer Construction Improvements.

The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. The County's Virginia Pollutant Discharge Elimination System (VPDES) permit includes a requirement that nutrient removal be performed at the "State of the Art." The County has a nitrogen discharge annual mass limit of 612,158 pounds per year, which is achievable at capacity flow if the County's effluent has an average nitrogen concentration of 3.0 milligrams per liter. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements.

It is planned that approximately $227,100,000 in Sewer Revenue Bonds will be sold in FY 2024 to support the upgrade and improvement projects at the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners, the Conveyance System Capacity Expansion program, and the Wastewater Developers Reimbursement Program. The anticipated Sewer Revenue Bonds sale includes $211.7 million in this fund and approximately $15.4 million to be reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements. This funding supports the reinvestment in the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners in order to maintain regulatory compliance requirements as they pertain to the Clean Water Act, Chesapeake Bay Preservation Program and Title V of the Clean Air Act as enforced by the Virginia Department of Environmental Quality.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Capital Projects **$210,000,000**

Funding of $210,000,000 in Capital Projects, an increase of $210,000,000 over the FY 2023 Adopted Budget Plan, has been included in FY 2024 for priority wastewater capital projects associated with the planned FY 2024 sewer revenue bond sale.

Adjustment to Transfer Out

The FY 2024 Advertised Budget Plan Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, has been increased by $1,713,783. This increase is necessary to support projected expenditures in Fund 69020 related to the planned FY 2024 sewer revenue bond sale.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$135,654,426**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $135,654,426 due to the carryover of unexpended project balances in the amount of $135,520,144 and an adjustment of $134,282. The adjustment included $134,065 in interest earnings received in FY 2022 and $217 in miscellaneous revenue.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$197,293,769**	**$0**	**$130,544,382**	**$0**
Revenue:				
Sale of Bonds[1]	$0	$0	$0	$211,713,783
Interest on Investments	134,065	0	0	0
Virginia Water Quality Improvement Grant[2]	618	0	5,110,044	0
Miscellaneous Revenues	217	0	0	0
Total Revenue	**$134,900**	**$0**	**$5,110,044**	**$211,713,783**
Total Available	**$197,428,669**	**$0**	**$135,654,426**	**$211,713,783**
Total Expenditures	**$66,884,287**	**$0**	**$135,654,426**	**$210,000,000**
Transfers Out:				
Sewer Bond Parity Debt Service (69020)[3]	$0	$0	$0	$1,713,783
Total Transfers Out	**$0**	**$0**	**$0**	**$1,713,783**
Total Disbursements	**$66,884,287**	**$0**	**$135,654,426**	**$211,713,783**
Ending Balance[4]	**$130,544,382**	**$0**	**$0**	**$0**

[1] In FY 2024, an amount of $227.1 million in Sewer Revenue Bonds is projected to be issued to support the upgrade and improvement projects at the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners, the Conveyance System Capacity Expansion program, and the Wastewater Developers Reimbursement Program, including $211.7 million in this fund and $15.4 million to be reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements.

[2] Reflects Virginia Water Quality Improvement Fund Point Source grant approved by the Board of Supervisors on September 22, 2015, for upgrading and building facilities to support nitrogen removal requirements associated with the Chesapeake Bay Program. In FY 2022, an amount of $618 was received and $5,110,044 is anticipated in FY 2023 and beyond.

[3] A Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, is necessary in FY 2024 as the Underwriter's Discount expense is paid from bond proceeds, which are reported as revenue in Fund 69310, Sewer Bond Construction.

[4] The capital projects in this sewer fund are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Alexandria WWTP Upgrades (WW-000013)		$11,539,509.16	$20,460,490.84	$44,000,000
Arlington WWTP Upgrades (WW-000012)		374,164.00	2,125,836.00	7,000,000
DC Blue Plains WWTP Upgrades (WW-000011)		10,250,117.02	17,749,882.98	45,000,000
Noman Cole Treatment Plant Renovations (WW-000017)		44,544,116.86	72,998,369.91	49,800,000
Noman Cole Treatment Plant Upgrades (WW-000016)		33,874.15	21,641,238.57	0
WCD Expansion - Bond Funded (WW-000034)	42,700,000	142,506.19	678,607.54	41,700,000
WWM Developers Reimbursement Program (2G25-132-000)	22,500,000	0.00	0.00	22,500,000
Total	**$65,200,000**	**$66,884,287.38**	**$135,654,425.84**	**$210,000,000**

Custodial and Trust Funds

FY 2024

Advertised Budget Plan

Custodial and Trust Funds

Overview

Custodial Funds are maintained to account for funds received and disbursed by the County for various governmental agencies and other organizations. Custodial Funds include revenue collected for the Mosaic District Community Development Authority. Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and two trust funds to pre-fund other post-employment benefits.

Route 28 Tax District

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to accelerate planned highway improvements to State Route 28 that relied on slower pay-as-you-go financing. The owners of industrial and commercial property within the District are subject to an additional tax assessment of $0.17 per $100 of assessed value. The Fairfax County Economic Development Authority (EDA) has previously issued bonds on behalf of the District to fund a portion of completed highway improvements. On February 17, 2022, the Fairfax County EDA issued $49.1 million of Revenue Refunding Bonds, which refunded the Series 2012 District bonds. In December 2022, a partial defeasance of the Series 2012 Commonwealth Transportation Board (CTB) revenue bonds was conducted utilizing $10.5 million in cash available in this fund.

- Fund 70000 - Route 28 Tax District (Refer to the Transportation Overview)

Mosaic District Community Development Authority

The Board of Supervisors approved the Mosaic District Community Development Authority (CDA) on April 27, 2010. The District consists of a land area of approximately 31 acres within Fairfax County on a site located in the southwest quadrant of the intersection of Lee Highway and Gallows Road in the Merrifield area, approximately 12 miles west of Washington D.C. The District is part of a mixed-use development that was developed by Eskridge (E&A), LLC, a South Carolina limited liability company, that includes residential, retail, hotel and office components. In June 2011, the CDA issued $46.98 million of revenue bonds, Series 2011A, and an additional $18.67 million, Taxable Series 2011A-T, in July 2011. Proceeds from the CDA Bonds were used to finance certain public infrastructure improvements within the Mosaic District. On December 3, 2020, the CDA closed on $55.7 million of Revenue Refunding Bonds, which refunded all of the prior CDA bonds from 2011. Liability for the debt service is secured by the CDA, not the County.

- Fund 70040 - Mosaic District Community Development Authority

Retirement Trust Funds

Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds compose the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

- Fund 73000 - Fairfax County Employees' Retirement System
- Fund 73010 - Uniformed Retirement System
- Fund 73020 - Police Officers Retirement System
- Fund S71000 - Educational Employees' Supplementary Retirement

Other Post-Employment Benefits (OPEB) Trust Funds

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 73030, OPEB Trust, and Fund S71100, Public School OPEB Trust, allow the County and Schools to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits.

- Fund 73030 - OPEB Trust
- Fund S71100 - Public School OPEB Trust

Fund 70040: Mosaic District Community Development Authority

Focus

The purpose of Fund 70040, Mosaic District Community Development Authority (CDA), is to provide the necessary accounting structure for revenue collections and anticipated bond proceeds from the sale of Mosaic District CDA bonds for this project. The District was created to provide a vehicle for financing certain public improvements that are needed to develop the District in accordance with existing zoning. The County agreed to create the District to promote economic development and development of an especially desirable nature (i.e., mixed-use urban) in particular. The public improvements financed through the District include all or a portion of the following infrastructure and facilities: sanitary sewer mains and lines; water mains and lines, pump stations, and water storage facilities; storm sewer mains and lines; landscaping and related site improvements; parking facilities; sidewalks and walkway paths; stormwater management and retention systems; lighting; street and directional signage; wetlands mitigation; roads, curbs, and gutters; public park and plaza facilities; open space areas; public school improvements; and any and all facilities and services related to the above, including the acquisition of land.

On October 15, 2007, the Board of Supervisors approved a rezoning of properties subsequently included in the District in RZ 2005-PR-041, a request by the private developer to rezone 31.31 acres of land to the Planned Development Commercial (PDC) and Planned Residential Mix (PRM) Districts in order to develop the portion of Merrifield designated as the town center in the Comprehensive Plan. The site is located south of Lee Highway/Rt. 29, west of Yates Way, east of Eskridge Road and north of the Luther Jackson Middle School. The project was approved for approximately 1,000 dwelling units, a multi-plex theatre, 125,000 square feet of office space, 500,000 square feet of other non-residential uses and a 150-room hotel. Among the public improvements were two parks, the realignment and widening of Eskridge Road, the widening of Lee Highway, improvements to the Lee Highway/Gallows Road intersection and construction of a grid of streets. Most of all parking was provided in structures. Two Proffered Condition Amendments were subsequently approved, which modified certain uses and layout of the site.

On July 21, 2008, the Board of Supervisors adopted 16 Principles for Public Investment in Support of Commercial Redevelopment ("Principles") in order to provide policy guidance related to requests for public investment in designated redevelopment, revitalization and other strategic areas of the County and endorsed a process whereby such requests would be evaluated.

The County has various funding methods available that can be used to assist commercial investment. One mechanism by which public investment may be requested is through the establishment of a CDA, to provide a broad range of public infrastructure and services. A CDA is established by petition to the Board from a majority (51 percent) of landowners within a proposed area and is governed by appointees of the Board of Supervisors. The 51 percent can be based on either land area or assessed value. A CDA is a flexible tool that can be funded by ad valorem special taxes and/or special assessments, as negotiated with petitioners. It typically covers a relatively small area, such as a single shopping mall, a downtown redevelopment area, a mixed-use development, and usually involves a single or small group of owners. No General Fund or debt impact is intended, unless the CDA is coupled with tax increment financing.

Pursuant to Article 6 of Title 15.2 of the Code of Virginia, prior to accepting any petitions for the creation of a CDA, the Board must act to assume the power to consider such request. The Board held a public hearing on September 8, 2008, after which the Board adopted an ordinance by which the County assumed the power to consider petitions for the establishment of CDAs.

The Board of Supervisors adopted an Ordinance that established the Mosaic District CDA on April 27, 2009, on the land that is encompassed by RZ 2005-PR-041. The Ordinance establishing the Mosaic District CDA was amended on April 27, 2010, and again on April 26, 2011. The last amendment included the imposition of a special assessment to be levied on the properties within the District. On April 26, 2011, the Board also approved the bond resolution and amendments to the Board's by laws and endorsed the special assessment report that provided the basis for the allocation of the special assessment among the various parcels within the District.

County staff and the County's financial and bond consultants negotiated terms and conditions for the Memorandum of Understanding (MOU) among the County, the CDA and the developer. In summary, the MOU provided for the following:

- Fund a portion of the public facilities to be constructed on the site (road improvements, parks, and a small portion of the parking garage) through a 25-year bond (including capitalized interest) also issued through the District whose debt service will be paid through incremental real estate tax revenues, and a special assessment levy to property owners if necessary. Liability for the debt service will be secured by the District, not the County.

In June 2011, the CDA issued $46.98 million of revenue bonds, Series 2011A, and an additional $18.67 million, Taxable Series 2011A-T, in July 2011. Proceeds from the CDA Bonds were used to finance certain public infrastructure improvements within the Mosaic District. On December 3, 2020, the CDA closed on $55.65 million of Revenue Refunding Bonds, Series 2020A and Series 2020A-T, which refunded all of the prior CDA Bonds and resulted in net present value debt service savings of $24.2 million. Additionally, there were two related one-time revenue credits to the County's General Fund as a result of this refunding. First, there was no debt service payment due in March 2021 as a result of the Series 2020A and Series 2020A-T. This allowed the County to retain the $2.83 million previously set aside for this debt service payment and was reflected as General Fund real estate tax revenue as part of the *FY 2021 Third Quarter Review*. Second, the Mosaic Surplus Fund maintains funding equal to one half of Maximum Annual Debt Service (MADS). Following the refunding and the resulting lower one half MADS figure, an excess of $2.1 million was returned to the County's General Fund as part of the *FY 2021 Carryover Review*. The trustee transferred these funds directly to the County's General Fund and these funds did not pass through Fund 70040.

The CDA bonds are payable primarily from certain incremental real estate tax revenues collected by the County in the District and certain special assessments imposed and collected by the County within the District. The payment of incremental real estate tax revenues and special assessments, as applicable, by the County to the CDA for debt service payments on the CDA Bonds are subject to appropriation by the County. For FY 2024, projected tax increment financing (TIF) revenues are $7,579,936 based on January 1, 2023, assessed values and the FY 2024 Advertised Budget Plan real estate tax rate of $1.11 per $100 of assessed value. Per the bond documents, the County is to transfer to the CDA only those tax increment revenues required for debt service payments, which equates to $4,880,561 in FY 2024. The difference of $2,699,375 will be retained in the General Fund.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fiscal Agent Payments **($874)**

The January 2023 assessments are projected to generate $7,579,936 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2024 Advertised Budget Plan real estate tax rate of $1.11 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,880,561 in FY 2024 and is $874 less than the FY 2023 payment. The excess in TIF revenues not required for debt service payments of $2,699,375 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
TIF Revenue - Series A[1]	$4,882,023	$4,881,435	$4,881,435	$4,880,561
Total Revenue	**$4,882,023**	**$4,881,435**	**$4,881,435**	**$4,880,561**
Total Available	**$4,882,023**	**$4,881,435**	**$4,881,435**	**$4,880,561**
Expenditures:				
TIF Revenue - Series A to Trustee	$4,882,023	$4,881,435	$4,881,435	$4,880,561
Total Expenditures	**$4,882,023**	**$4,881,435**	**$4,881,435**	**$4,880,561**
Total Disbursements	**$4,882,023**	**$4,881,435**	**$4,881,435**	**$4,880,561**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The January 2023 assessments are projected to generate $7,579,936 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2024 Advertised Budget Plan real estate tax rate of $1.11 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,880,561 in FY 2024. The difference of $2,699,375 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Employee Retirement Systems Overview

Overview

Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employee contributions based on a fixed percentage of pay, and County contributions based on a variable percentage of employee pay as determined by actuarial analysis and return on investments. County contributions are paid from multiple sources, including the General Fund, General Fund-Supported and Other Funds, and Fairfax County Public Schools.

In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Experience studies of each system were conducted in FY 2021. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2021 and their impacts were included in the employer contribution rates beginning in FY 2023. The next experience study will take place in FY 2026 and any impact to the employer contribution rates will be included in FY 2028.

Funding Policy

The County is committed to strengthening the financial position of its retirement systems. In order to improve the funded status of the plans, the Board of Supervisors approved, as part of the adoption of the FY 2016 Adopted Budget Plan, the following multi-year strategy:

- The employer contribution rates will be increased so that the County will include amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems by FY 2020. The County will continue to use a conservative 15-year amortization period.

- Until each system reaches 100 percent funded status, employer contributions to that system will not be reduced. Various factors, such as the historical trend of the County's investment returns exceeding the assumed rate of return, could allow employer contribution rates to be reduced from current levels. However, the County is committed to maintaining the rates and redirecting any potential savings into further improvement in the systems' funded positions.

- Any additional unfunded liability created as a result of approved benefit enhancements, such as ad-hoc Cost-of-Living Adjustments (COLAs), will be fully funded. It is the intent that no adjustments to benefit levels will reduce the funded status of any of the systems.

In keeping with this strategy, the FY 2020 Adopted Budget Plan included the amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems. In addition, the employer contribution rates to all three systems have been maintained or increased each year, and benefit enhancements, when approved by the Board, have been accompanied by one-time contributions to fully fund any associated increase in liability in the year that the benefit enhancement is approved.

The County has also taken multiple steps to limit increases in liabilities:

- In FY 2010, the requirements regarding the award of ad-hoc COLAs were tightened. Retirees are eligible to receive an annual base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent ad-hoc COLA can be awarded at the discretion of each retirement system's Board of Trustees. After a staff review at the Board of Supervisors' direction, the Fairfax County Code was changed to require that the retirement system must have an actuarial surplus, demonstrated by having a funding ratio exceeding 100 percent, before an ad-hoc COLA can be considered.

- In FY 2012, the Board of Supervisors adopted modifications to the retirement systems, which apply only to new employees who are hired on or after January 1, 2013. These changes include increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system; increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system; placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and, for the Deferred Retirement Option Plan (DROP), removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. No changes were made to benefits for existing employees.

- In FY 2019, the Board of Supervisors adopted modifications to the retirement benefits provided to new employees hired on or after July 1, 2019. These changes include eliminating the pre-Social Security supplement for employees in the Employees' and Uniformed systems and repealing the additional retirement allowance that increases the calculated retirement annuity by 3 percent for all three retirement systems. No changes were made to benefits for existing employees.

Funding Status

All three systems' returns were less than the 6.75 percent assumed rate of investment return in FY 2022. The Employees' system was down 3.65 percent, the Uniformed system was down 9.04 percent, and the Police Officers system was up 0.89 percent, all net of fees. The combination of liability and investment experience, together with County plus member contributions over FY 2022, resulted in the decreased funding ratios as of June 30, 2022, as demonstrated in the table below. The table displays the market value of each system's assets as a percentage of the total plan liability as published in the County's Annual Comprehensive Financial Report (ACFR) and as required under new GASB requirements. It should be noted that since these calculations utilize asset figures as of a point in time (not smoothed as under previous methodologies), the funding ratios calculated are subject to volatility based on market returns.

	June 30, 2020	June 30, 2021	June 30, 2022*
Employees'	69.5%	81.3%	72.1%
Uniformed	76.8%	88.7%	72.3%
Police Officers	75.6%	90.2%	81.8%

* The June 30, 2022 funding ratios will be included in the County's FY 2023 ACFR.

Employer Contribution Rates

Following the County's policy, contribution rates are only adjusted to maintain amortization of 100 percent of the unfunded liability, to fund approved benefit enhancements, or to acknowledge changes in actuarial assumptions. Resulting from FY 2022 experience, the required contribution rates are increased over the FY 2023 adopted contribution rates. The FY 2024 employer contribution rates for each of the three retirement systems are as follows:

	FY 2023 Rates (%)	FY 2024 Rates (%)	Percentage Point Change (%)	Net General Fund Impact* (in millions)
Employees'	28.88	30.07	1.19	$5.3
Uniformed	39.31	46.79	7.48	$13.4
Police Officers	46.04	50.87	4.83	$6.2
Total				**$24.9**

* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

The following table displays relevant information about each retirement system:

<table>
<tr><th colspan="8">EMPLOYEES COVERED</th></tr>
<tr><th colspan="2">Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees’ Retirement</th></tr>
<tr><td colspan="2">Fairfax County Police Officers.</td><td colspan="4">Fire and Rescue Personnel; Uniformed Sheriff’s Office employees; Animal Protection Police Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.</td><td colspan="2">County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.</td></tr>
<tr><th colspan="8">CONDITIONS OF COVERAGE</th></tr>
<tr><th colspan="2">Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees’ Retirement</th></tr>
<tr><td colspan="2">At age 55 or after 20 years of police service if hired before July 1, 1981; or 25 years of service if hired on or after July 1, 1981.</td><td colspan="4">At age 55 with 6 years of service or after 25 years of service.</td><td colspan="2">At age 65 with 5 years of service or earlier when age and years of service combined equal 80 if hired before January 1, 2013; or 85 if hired on or after January 1, 2013. Not before age 50 if hired before January 1, 2013; or age 55 if hired on or after January 1, 2013. For reduced "early retirement" benefits, when age and years of service combined equal 75.</td></tr>
<tr><th colspan="8">EMPLOYEE CONTRIBUTIONS[1]
(% of Pay)</th></tr>
<tr><th rowspan="2"></th><th>Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees’ Retirement</th></tr>
<tr><th>Plans A/B/C</th><th>Plan A</th><th>Plan B</th><th>Plan C</th><th>Plans D/E/F</th><th>Plans A/C</th><th>Plans B/D/E</th></tr>
<tr><td>Up to Wage Base</td><td rowspan="2">8.65%</td><td>4.00%</td><td>7.08%</td><td rowspan="2">4.00%</td><td rowspan="2">7.08%</td><td>4.00%</td><td rowspan="2">5.33%</td></tr>
<tr><td>Above Wage Base</td><td>5.75%</td><td>8.83%</td><td>5.33%</td></tr>
<tr><th colspan="8">FY 2024 EMPLOYER CONTRIBUTIONS
(% of Pay)</th></tr>
<tr><th colspan="2">Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees’ Retirement</th></tr>
<tr><td colspan="2">50.87%</td><td colspan="4">46.79%</td><td colspan="2">30.07%</td></tr>
</table>

[1] As of July 1, 2019, new hires in the Uniformed Retirement System are automatically enrolled in Plan F, new hires in the Fairfax County Employees’ Retirement System are automatically enrolled in Plan E, and new hires in the Police Officers Retirement System are automatically enrolled in Plan C. Additional plans listed above are earlier plan designs that apply to employees hired prior to July 1, 2019. For additional information regarding the County’s retirement plans, please refer to the Retirement Administration Agency website at https://www.fairfaxcounty.gov/retirement/.

INVESTMENT MANAGERS AS OF JUNE 30, 2022		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
Acadian Asset Management	Acadian Asset Management	Aberdeen Asset Management
Alpha Simplex	Activum SG Capital Management Ltd	Alpha Simplex
AQR Capital Management	Alcentra Ltd	Apollo Financial Credit Investment, LLC
Aspect Capital Ltd.	Apollo Financial	AQR Capital Management
BlackRock, Inc.	Ashmore Investment Management	Aspect Capital Ltd.
Blockchain Capital	Aspect Capital Ltd.	Axiom International Small Cap
Blue Owl Capital Inc	Blackrock Enhanced STIF	BlackRock, Inc.
Bridgewater Associates	Blue Bay Asset Management	Blockchain Capital
Citadel Advisors LLC	BNY Fallen Angels	Blue Owl Capital Inc
Cohen & Steers Capital Management	BNY US TIPS	Brandywine Global Investment Management
Coatue Management LLC	CarlyleProperty Investors LP	Bridgewater Associates
Crabel Capital Management Inc	Cohen & Steers Capital Management	Capstone Investment Advisors
Crestline Investors	Czech Asset Management	Cohen & Steers Capital Management
Czech Asset Management	Davidson Kempner Institutional Partners, LP	Crabel Capital Management Inc
DoubleLine Capital	DoubleLine Capital	Credit Suisse Asset Management LLC
DWS	EQT Group	Crestline Investors
EJF Capital LLC	Garcia Hamilton	Czech Asset Management
First Eagle Investment Management	Goldentree Asset Management	DePrince, Race & Zollo
Frazier Healthcare Partners	Granahan Investment Management	DoubleLine Capital
Hoisington Investment Management Co	Harbourvest Partners	DWS
Kirkoswald Asset Management LLC	HG-Vora Capital Management	EJF Alternative Asset Mgmt.
Landmark Partners	I Squared Capital	Fairfax County Retirement
Lavrock Ventures	JP Morgan Investment Mgmt.	Florin Court Capital LLP
Loomis Sayles & Company	Kabouter Management	Frazier Healthcare Partners
Man Asset Management Ltd.	Kayne Anderson Capital Advisors LP	Hoisington Management
Marathon Asset Management	Kirkoswald Asset Management LLC	Investcorp LLC
Morgan Creek Capital Management	Landmark Partners	JP Morgan Investment Mgmt.
Onyxpoint Global Management LP	Levine Leichtman Capital Partners	Kirkoswald Asset Management LLC
Pacific Investment Management Company	Manulife Asset Management	Landmark Partners
Parametric Portfolio Advisors	Marathon Asset Management	Lavrock Ventures
Parataxis	Millenium Management LLC	Lazard Asset Management
Pinnacle Associates GL, LLC	Monroe Capital LLC	Lombard Odier Asset Management Co
Prudential Global Investment Management	Orbimed Healthcare Fund Mgmt.	Man Asset Management Ltd
	Pacific Investment Management Company	Marathon Asset Management LLP
	Pantheon Ventures	
	Parametric Portfolio Advisors	

INVESTMENT MANAGERS AS OF JUNE 30, 2022		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
• Red Tree Venture Capital	• Pontifax AG Tech	• Marathon Asset Management LP
• Sands Capital Management	• Sands Capital Management	• Millennium Management, LLC
• Section Partners	• Siguler Guff & Company, LP	• Morgan Creek Capital Management
• Solus Alternative Asset Management	• SoMa Equity Partners	• Onyxpoint Global Management LP
• Starboard Value, LP	• Starboard Value, LP	• Pacific Investment Management Company
• The Hive	• Taurus Funds Management	• Parametric Portfolio Advisors
• Two Sigma	• Thoma Bravo, LLC	• Parataxis
• Van Neck Securities Corporation	• Two Sigma	• Pinnacle Arcadia Cattle Partners
• Verition	• UBS Realty	• Polychain Capital
• WCM Asset Management	• Varde Partners	• Prudential Global Investment Management
	• Voya Investment Management	• Red Tree Venture Capital
	• Walter Scott	• Roundhill Music Royalty Partners
	• Wasatch Global Investors	• Sands Capital Management
	• Wellington Management, LLP	• Section Partners
		• Shenkman Capital
		• Solus Alternative Asset Management
		• The Hive
		• Two Sigma
		• Van Eck Securities Corporation
		• Vanguard
		• Verition
		• WCM Asset Management

Retirement Administration Agency

Mission

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

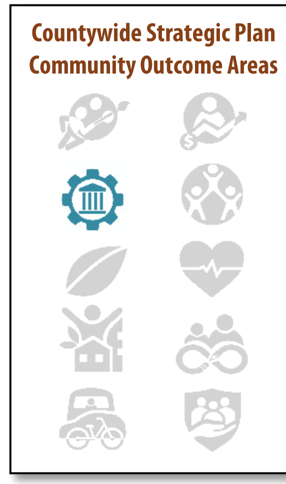
Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. Employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees.

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 6.75 percent. It should be noted that as part of the July 1, 2022 actuarial valuation, the 15-year amortization period for amortization bases was measured from the valuation date rather than from the date of first payment, and the change was applied retroactively.

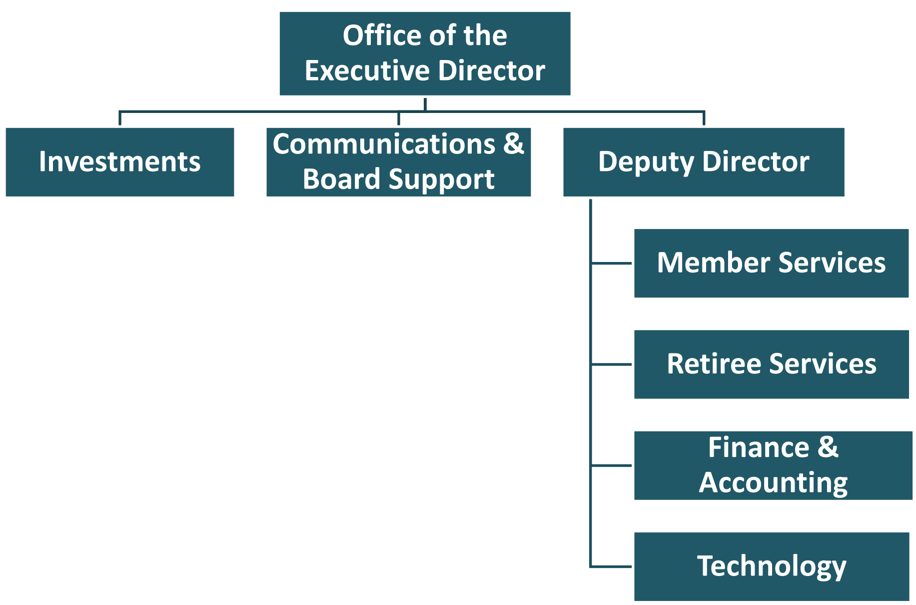
Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Retirement Administration Agency primarily supports the following Community Outcome Area:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*

Organizational Chart



Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,225,648	$5,014,434	$5,014,434	$5,270,920
Operating Expenses	697,334,734	693,063,760	693,063,760	749,499,739
Total Expenditures	**$701,560,382**	**$698,078,194**	**$698,078,194**	**$754,770,659**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	30 / 30	30 / 30

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$195,342**

An increase of $195,342 in Personnel Services includes $94,082 for a 2.00 percent market rate adjustment (MRA) for all employees and $66,266 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $34,994 is included to support employee retention and recruitment efforts and align the County's pay structures with the market based on benchmark data.

Personnel Services **$66,559**

An increase of $66,559 in Personnel Services reflects adjustments necessary to align the Personnel Services budget with actual expenditure levels.

Other Post-Employment Benefits **($5,415)**

A decrease of $5,415 in Other Post-Employment Benefits reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Benefit Payments **$36,193,585**

A net increase of $36,193,585 in Benefit Payments reflects increased payments of $32,944,001 to retirees based on actual experience, an increase in payments of $1,837,201 to beneficiaries, and an increase in refunds of $1,412,383. Since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect this level of benefit payments.

Investment Management Fees **$17,676,525**

An increase of $17,676,525 in Operating Expenses reflects an increase in investment management fees based on actual experience.

IT Software Upgrade **$2,296,000**

An increase of $2,296,000 in Operating Expenses reflects the first phase of implementation of current pension administration software system upgrade. The system upgrade will improve the quality and availability of data for actuarial and analytical purposes, and self-service capabilities for active and retired members, and provide a better customer experience for bother staff and customers.

Other Operating Expenses **$269,869**
A net increase of $269,869 in all other Operating Expenses reflects the net impact of several adjustments based on actual experience.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Position Adjustments **$0**
The County Executive approved the redirection of 1/1.0 FTE position to the Retirement Administration Agency to support workload requirements.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

RETIREMENT ADMINISTRATION AGENCY - 30 Positions[1]			
Office of the Director			
1	Executive Director	1	Administrative Assistant IV
1	Deputy Director		
Retirement Administration			
1	Business Analyst IV	1	Communications Specialist II
1	Programmer Analyst II	1	Administrative Assistant V
1	Information Technology Technician I	3	Administrative Assistants III
Retiree Services			
1	Management Analyst II	4	Administrative Assistants V
Membership Services			
1	Management Analyst III	4	Retirement Counselors
1	Financial Specialist II		
Finance/Accounting			
1	Financial Specialist IV	1	Accountant I
Investments			
3	Senior Investment Managers	2	Investment Analysts
1	Investment Operations Manager		

[1] 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust. The 30/30.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

Overall, FY 2022 was a challenging year for investment performance with the Employees' system down 3.7 percent, the Uniformed system down 9.0 percent, and the Police Officers system up 0.9 percent. Major global equity indexes declined for the fiscal year ended June 2022, posting negative returns in domestic, international, and emerging markets. U.S. equity markets (as measured by the S&P 500 Index) ended with negative returns, with the S&P 500 Index ending the fiscal year with a one-year return of -10.6 percent. Within the U.S. stock market, small cap stocks (as measured by the Russell 2000 Index) underperformed large cap stocks, posting a one-year return of -23.4 percent. Developed international equity markets (as measured by the MSCI EAFE Index) ended FY 2022 with a 12-month return of -17.8 percent. The MSCI Emerging Markets Index ended the fiscal year with a one-year return of -25.3 percent.

As headline inflation rose to a 40-year high of 9.1 percent, the U.S. Federal Reserve raised its benchmark interest rate from a range of 0.00 percent to 0.25 percent at the end of FY 2021 to a range of 1.5 percent to 1.75 percent by the end of FY 2022, with an additional 0.75 percent rate hike in both July and September 2022. In addition, the U.S. central bank began a quantitative tightening program in June, with the intention of reducing its $9 trillion in balance sheet assets. In response, the 10-year U.S. Treasury yield rose from 1.45 percent to 2.98 percent over fiscal year, which was a headwind for the U.S. investment grade bond market. The Bloomberg U.S. Aggregate Index ended the fiscal year down -10.3 percent, with the Bloomberg U.S. Treasury Index down -8.9 percent for the trailing 12-month period ending June 30, 2022. The U.S. high yield bond market (as measured by the Bloomberg US High Yield Index) posted a return of -12.8 percent over the same period. In real assets, commodities continued their rebound off calendar year 2020 lows with the Bloomberg Commodities Index posting one-year gains of +24.3 percent and WTI crude oil prices rising 43.9 percent since June 30, 2021.

Compared to their peers across the country in the BNY Mellon public fund universe for FY 2022, the Employees' system gross return for the year was -1.95 percent (-3.65 percent, net of fees), placing it in the 23rd percentile; the Police Officers system gross return for the year was 3.90 percent (0.89 percent, net of fees), placing it in the 3rd percentile; and the Uniformed system gross return for the year was -8.04 percent (-9.04 percent, net of fees), placing it in the 52nd percentile. In addition to comparing one-year returns to general market results, the long-term investments of the retirement systems should also be considered over multi-year periods relative to the returns achieved by other public pension plans. For the last ten-year period, all three systems had favorable results relative to their peers. The Employees' system placed in the 72nd percentile and returned a gross 7.5 percent per year; the Police Officers system placed in the 26th percentile returning 8.6 percent per year; and the Uniformed system placed in the 85th percentile returning 6.8 percent per year.

Employer contribution rates are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 6.75 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 6.75 percent over the long-term. Including the results through FY 2022, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 8.3 percent for the Employees' system, 7.1 percent for the Uniformed system, and 8.0 percent for the Police Officers system.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Number of training classes offered	75	64	60	70	65	70
Number of training class attendees	1,933	1,634	1,600	1,436	1,800	1,700
Number of employee outreach sessions	44	2	15	3	7	10
Number of outreach session participants	1,661	75	500	100	350	500
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%	100%	100%	100%
Financial Sustainability and Trustworthiness						
Employees' Retirement System funded status	69.5%	81.3%	71.0%	72.1%	73.0%	75.0%
Uniformed Retirement System funded status	76.8%	88.7%	79.0%	72.3%	82.0%	84.0%
Police Officers Retirement System funded status	75.6%	90.2%	78.0%	81.8%	73.0%	75.0%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(4.4%)	19.7%	0.0%	(10.0%)	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(8.5%)	18.2%	0.0%	(15.8%)	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	(11.1%)	24.0%	0.0%	(5.9%)	0.0%	0.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$5,146,200,648**	**$5,309,722,533**	**$5,085,256,498**	**$5,223,231,794**
Revenue:				
County Employer Contributions	$168,747,137	$181,671,084	$181,671,084	$201,647,965
County Employee Contributions	29,399,688	33,528,632	33,528,632	36,992,865
School Employer Contributions	60,366,922	68,229,000	68,229,000	67,806,200
School Employee Contributions	9,955,846	12,592,125	12,592,125	12,898,600
Employee Payback	913,473	357,210	357,210	987,921
Return on Investments	334,011,680	276,501,339	276,501,339	330,353,001
Total Realized Revenue	**$603,394,746**	**$572,879,390**	**$572,879,390**	**$650,686,552**
Unrealized Gain/(Loss)[1]	($234,398,784)	$0	$0	$0
Total Revenue	**$368,995,962**	**$572,879,390**	**$572,879,390**	**$650,686,552**
Total Available	**$5,515,196,610**	**$5,882,601,923**	**$5,658,135,888**	**$5,873,918,346**
Expenditures:				
Administrative Expenses	$4,305,440	$5,426,463	$5,426,463	$7,186,811
Investment Services	53,827,790	54,130,482	54,130,482	62,691,611
Payments to Retirees	356,938,580	362,439,345	362,439,345	378,890,496
Beneficiaries	9,173,691	8,872,716	8,872,716	9,724,112
Refunds	5,694,611	4,035,088	4,035,088	5,979,333
Total Expenditures	**$429,940,112**	**$434,904,094**	**$434,904,094**	**$464,472,363**
Total Disbursements	**$429,940,112**	**$434,904,094**	**$434,904,094**	**$464,472,363**
Ending Balance[2]	**$5,085,256,498**	**$5,447,697,829**	**$5,223,231,794**	**$5,409,445,983**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$2,165,012,552**	**$2,236,300,876**	**$2,025,099,978**	**$2,082,232,431**
Revenue:				
Employer Contributions	$65,793,238	$78,748,288	$78,748,288	$74,998,370
Employee Contributions	11,879,088	14,062,468	14,062,468	14,858,492
Employee Payback	192,300	76,545	76,545	207,972
Return on Investments	135,226,894	112,471,573	112,471,573	130,152,959
Total Realized Revenue	**$213,091,520**	**$205,358,874**	**$205,358,874**	**$220,217,793**
Unrealized Gain/(Loss)[1]	($204,494,293)	$0	$0	$0
Total Revenue	**$8,597,227**	**$205,358,874**	**$205,358,874**	**$220,217,793**
Total Available	**$2,173,609,779**	**$2,441,659,750**	**$2,230,458,852**	**$2,302,450,224**
Expenditures:				
Administrative Expenses	$1,955,130	$1,445,385	$1,445,385	$2,233,521
Investment Services	21,937,363	22,055,878	22,055,878	22,781,012
Payments to Retirees	121,754,716	122,306,449	122,306,449	129,801,503
Beneficiaries	2,160,000	1,554,047	1,554,047	2,289,600
Refunds	702,592	864,662	864,662	737,723
Total Expenditures	**$148,509,801**	**$148,226,421**	**$148,226,421**	**$157,843,359**
Total Disbursements	**$148,509,801**	**$148,226,421**	**$148,226,421**	**$157,843,359**
Ending Balance[2]	**$2,025,099,978**	**$2,293,433,329**	**$2,082,232,431**	**$2,144,606,865**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$1,808,176,588**	**$1,861,155,285**	**$1,857,350,962**	**$1,913,917,339**
Revenue:				
Employer Contributions	$52,066,100	$60,899,801	$60,899,801	$57,999,811
Employee Contributions	9,805,495	11,441,861	11,441,861	11,986,712
Employee Payback	435,968	76,545	76,545	471,499
Return on Investments	94,054,820	99,095,849	99,095,849	120,688,615
Total Realized Revenue	**$156,362,383**	**$171,514,056**	**$171,514,056**	**$191,146,637**
Unrealized Gain/(Loss)[1]	$15,922,460	$0	$0	$0
Total Revenue	**$172,284,843**	**$171,514,056**	**$171,514,056**	**$191,146,637**
Total Available	**$1,980,461,431**	**$2,032,669,341**	**$2,028,865,018**	**$2,105,063,976**
Expenditures:				
Administrative Expenses	$1,525,072	$1,303,597	$1,303,597	$1,577,468
Investment Services	22,954,445	19,440,072	19,440,072	27,830,334
Payments to Retirees	92,206,596	87,150,478	87,150,478	96,148,274
Beneficiaries	5,986,510	6,188,870	6,188,870	6,439,122
Refunds	437,846	864,662	864,662	459,739
Total Expenditures	**$123,110,469**	**$114,947,679**	**$114,947,679**	**$132,454,937**
Total Disbursements	**$123,110,469**	**$114,947,679**	**$114,947,679**	**$132,454,937**
Ending Balance[2]	**$1,857,350,962**	**$1,917,721,662**	**$1,913,917,339**	**$1,972,609,039**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to return on investments.

Fund 73030: OPEB Trust

Focus

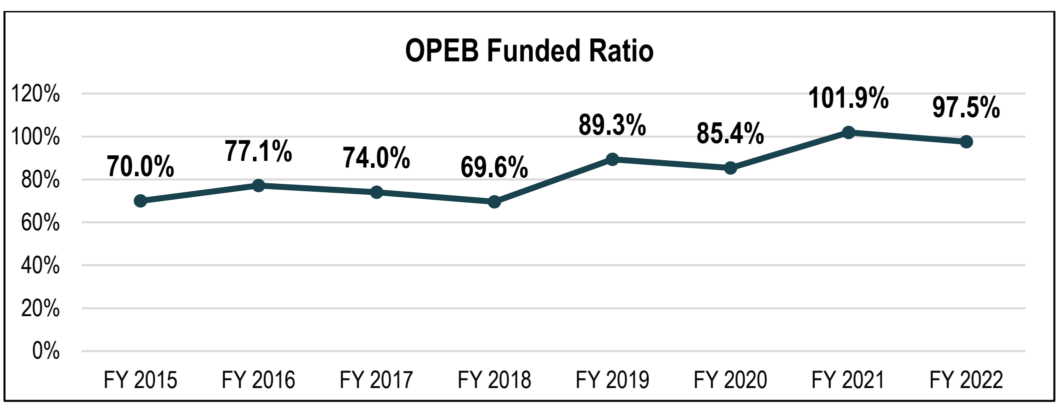
Fund 73030, OPEB Trust, was created to account for the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. A valuation is performed to calculate the County's actuarial accrued liability (AAL) and the associated actuarially determined Annual Required Contribution (ARC). The liability and ARC are calculated annually, and adjustments are made due to benefit enhancements, medical trend experience, and normal growth assumptions. It is the County's policy to fund the actuarially determined contribution each year.

The actuarial valuation as of July 1, 2022, calculated the County's actuarial accrued liability, excluding the Schools portion, at approximately $392.2 million and the unfunded actuarial accrued liability as $9.8 million, as shown below.

Valuation Results as of July 1, 2022 (in thousands)	
Actuarial Accrued Liability (AAL)	$392,180
Plan Assets	382,374
Unfunded Actuarial Accrued Liability	$9,806

The July 1, 2022, AAL of $392.2 million decreased from the July 1, 2021, AAL of $415.8 million primarily due to changes in economic assumptions including updates to baseline claims and EGWP subsidies, as well as retiree contributions that reflect more recent experience. The County's assumed actuarial rate of return is 6.25 percent with 20 years for the amortization period. While the AAL fluctuates each year, the County continues to demonstrate commitment to improve the funded positions, and funded ratio of the County's OPEB liabilities has increased since the inception of the OPEB Trust Fund. As shown in the chart below, the County's OPEB liabilities were 97.5 percent funded as of July 1, 2022.



The implementation of an Employer Group Waiver Plan (EGWP) for Medicare retiree prescription drug coverage in January 2016 resulted in a significant decrease in the calculation of the July 1, 2015, AAL, and a corresponding increase in the OPEB funded ratio. The EGWP is a standard

Medicare Part D plan with enhanced coverage that allows the County to maximize prescription drug subsidies from the federal government and pharmaceutical manufacturers. This plan replaced the prescription drug coverage that was previously provided to Medicare retirees through the County's self-insured health plans and the Retiree Drug Subsidy (RDS) that the County previously received from the Centers for Medicare and Medicaid Services. GASB accounting rules allow EGWP revenue to directly offset plan costs in the GASB valuation, impacting the AAL, whereas the RDS could not be reflected in the liability calculations. This change has had a significant impact on the County's OPEB liability, which continues to be reflected in the current valuation.

The actuarial accrued liability includes the retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB standards requires that the County calculate and include the liability for this implicit subsidy. The differential between actuarial assumptions related to retiree claims and premiums and actual claims experience and premiums is the primary driver behind the liability related to the implicit subsidy. When claims experience is favorable compared to premium increases and actuarial assumptions, the implicit subsidy liability is likely to decline. Conversely, if the County experiences an unanticipated spike in retiree claims expenses, the implicit subsidy liability could increase. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must project the impact over an amortization period. Thus, a small change in the implicit subsidy in a single year is compounded over time. It should be noted that the County is credited an effective contribution towards the ARC each year to recognize actual expenses incurred related to the implicit subsidy.

The FY 2023 ARC has been calculated at $9.3 million, a decrease of $2.5 million from the FY 2022 ARC primarily due to actual retiree claims experience and will be funded through a combination of a General Fund transfer, contributions from other funds, and the implicit subsidy contribution described above. FY 2023 funding included a General Fund transfer of $2.5 million and contributions from other funds of $1.4 million. The implicit subsidy contribution is calculated by the County's actuaries after the close of the fiscal year and is projected to be slightly less than the FY 2022 amount of $10.1 million. The FY 2024 Advertised Budget Plan includes a decrease in the General Fund transfer to $1.5 million, and contributions from other funds will also reflect a slight decrease to $1.1 million.

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff recommended, and the Board of Supervisors approved on February 25, 2008, County participation in the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. The County is represented on the Board of Trustees for the pooled trust and actively participates in decision-making to prudently invest accumulated resources for OPEB. The Virginia Pooled OPEB Trust Fund is used for investment purposes only; funds accumulated for OPEB are still accounted for in Fund 73030.

Retiree Health Benefit Subsidy
The County provides monthly subsidy payments to eligible retirees to help pay for health insurance in a County health plan. The current monthly subsidy, approved in FY 2018, commences at age 55 and varies by length of service as detailed in the following table. Employees who retired prior to July 1, 2003, are eligible for the greater of the amounts shown in the table below and an amount calculated based on the subsidy structure that was in place prior to July 2003. The retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

Retiree Health Benefit Subsidy	
Years of Service at Retirement	**Monthly Subsidy**
5 to 9	$40
10 to 14	$75
15 to 19	$165
20 to 24	$200
25 or more	$230

In FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, as shown in the table above, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy shown in the table above to those police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These police officers previously received a subsidy of $190 per month.

During FY 2024, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 164, or 3.6 percent, from 4,510 in FY 2023 to 4,674 in FY 2024. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$132,164	$139,854	$139,854	$145,098
Operating Expenses	22,478,587	14,220,374	14,220,374	14,864,482
Total Expenditures	**$22,610,751**	**$14,360,228**	**$14,360,228**	**$15,009,580**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$5,244**
An increase of $5,244 in Personnel Services includes $2,958 for a 2.00 percent market rate adjustment (MRA) for all employees and $2,286 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023.

Benefits Paid **$686,268**
An increase of $686,268 in Benefits Paid is attributable to a projected increase in the number of retirees receiving the retiree health benefits subsidy and year-to-date FY 2023 experience.

Administrative Expenses **($42,160)**
A decrease of $42,160 in Operating Expenses is primarily associated with anticipated decreases in investment services.

General Fund Transfer
The General Fund transfer to this fund is decreased by $1,000,000 from the FY 2023 Adopted Budget Plan level based on a decrease in the Annual Required Contribution (ARC) that is primarily the result of actual retiree claims experience. It is anticipated that this decreased transfer level, when combined with contributions from other funds and the implicit subsidy contribution, will fully fund the FY 2024 ARC.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

Position Detail

The FY 2024 Advertised Budget Plan includes the following position:

OPEB TRUST - 1 Position	
1	Accountant III

The 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency and is financed by Fund 73030, OPEB Trust.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$423,896,369**	**$417,524,375**	**$382,374,167**	**$375,786,496**
Revenue:				
CMS Medicare Part D Subsidy	$2,013,058	$200,000	$200,000	$2,368,975
Return on Investments[1]	4,000,304	3,655,662	3,655,662	4,000,304
Implicit Subsidy[1]	10,107,320	0	0	0
Other Funds Contributions	1,883,974	1,416,895	1,416,895	1,100,324
Total Realized Revenue	**$18,004,656**	**$5,272,557**	**$5,272,557**	**$7,469,603**
Unrealized Gain/(Loss)[1,2]	($41,916,107)	$0	$0	$0
Total Revenue	**($23,911,451)**	**$5,272,557**	**$5,272,557**	**$7,469,603**
Transfers In:				
General Fund (10001)	$5,000,000	$2,500,000	$2,500,000	$1,500,000
Total Transfers In	**$5,000,000**	**$2,500,000**	**$2,500,000**	**$1,500,000**
Total Available	**$404,984,918**	**$425,296,932**	**$390,146,724**	**$384,756,099**
Expenditures:				
Benefits Paid	$12,038,676	$13,725,367	$13,725,367	$14,411,635
Implicit Subsidy[1]	10,107,320	0	0	0
Administrative Expenses	464,755	634,861	634,861	597,945
Total Expenditures	**$22,610,751**	**$14,360,228**	**$14,360,228**	**$15,009,580**
Total Disbursements	**$22,610,751**	**$14,360,228**	**$14,360,228**	**$15,009,580**
Reserved Ending Balance[3]	**$382,374,167**	**$410,936,704**	**$375,786,496**	**$369,746,519**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $19,709,087.86 have been reflected as a decrease to FY 2022 revenue to accurately record interest revenue in the proper fiscal period and the unrealized appreciation of investments as of June 2022. An audit adjustment in the amount of $10,107,320.00 has been reflected as an increase to both FY 2022 revenues and expenditures. This adjustment, which nets to $0, is required to accurately reflect the County's contribution and benefit payments for the implicit subsidy to retirees. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of the fiscal year.

[3] The Reserved Ending Balance in Fund 73030, OPEB Trust, represents the amount of assets held in reserve by the County to offset the estimated Actuarial Accrued Liability for other post-employment benefits. The $369.7 million reserve in FY 2024 is applied toward the liability of $392.2 million calculated as of July 1, 2022.

Fund S71000: Educational Employees' Supplementary Retirement

Focus

Fund S71000, Educational Employees' Supplementary Retirement, is a qualified retirement plan under section 401(a) of the Internal Revenue Code and is required to operate under specific provisions of the Code and in conformance with general trust law. Responsibility for general administration and operation of the fund is vested in a Board of Trustees. FY 2024 expenditures are estimated at $240.7 million.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$3,272,144,651**	**$3,510,804,334**	**$2,997,916,443**	**$3,207,528,083**
Receipts:				
Contributions	$161,137,296	$168,471,243	$168,471,241	$178,256,076
Investment Income	(222,951,266)	322,450,000	271,200,000	286,034,888
Total Revenue[2]	**($61,813,970)**	**$490,921,243**	**$439,671,241**	**$464,290,964**
Total Available	**$3,210,330,681**	**$4,001,725,577**	**$3,437,587,684**	**$3,671,819,047**
Total Expenditures[2]	**$212,414,238**	**$234,792,898**	**$230,059,601**	**$240,743,212**
Total Disbursements	**$212,414,238**	**$234,792,898**	**$230,059,601**	**$240,743,212**
Ending Balance	**$2,997,916,443**	**$3,766,932,679**	**$3,207,528,083**	**$3,431,075,835**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $28,813,008 have been reflected as a decrease to FY 2022 revenue and audit adjustments of $953,619 have been reflected as a decrease to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

Focus

Fund S71100, Public School Other Post-Employment Benefits (OPEB) Trust, was established by the School Board in FY 2008 as a mechanism to accumulate and invest assets to fund the Fairfax County Public School (FCPS) system's other post-employment benefits.

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions" as part of its comprehensive review of accounting and financial reporting for postemployment benefits. Statement No. 75 supersedes Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions, which governments previously applied to account for OPEB. Statement No. 75 establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For a defined benefit OPEB, this statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to current period of employee service. This is a departure from Statement No. 45 under which FCPS focused on the employers showing the status of funding for its annual required contribution.

As a result of the implementation of Statement No. 75 starting in FY 2018, FCPS has restated its OPEB liability in its Annual Comprehensive Financial Report and is now recording OPEB expenses in the OPEB Trust Fund. The new standards base annual OPEB expense on the amount by which the reported OPEB liability increased or decreased during the year. The OPEB liability changes from year to year as a result of factors that cause either the total OPEB liability or the value of plan assets to increase or decrease. The amount by which those factors cause the OPEB liability to increase or decrease generally is reported as OPEB expense in the year in which changes occur.

Program participants may continue medical coverage by paying the appropriate subsidized premiums (explicit subsidy) based on years of service and the retirement plan under which the retiree is covered. In addition, FCPS subsidizes the premium rates paid by the retirees by allowing them to participate in the medical plans at the reduced or blended group premium rates for both active and retired employees (implicit subsidy). These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the program on average than those of active employees.

As recommended best practice is to contribute the full amount of the actuarially determined contribution (ADC) each year, the ADC represents the portion of the present value of projected benefits that is attributable to the current period. For FY 2022, FCPS contributed 147.5 percent to its ADC. The ADC can be affected by benefit increases for members and beneficiaries including cost of living adjustments (COLAs), benefit formula enhancements, or post-retirement benefit increases. In addition, changes to the OPEB trust investment assets may have an impact on OPEB expenses. FCPS' projected ADC contributions for FY 2024 are $18.2 million.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan[1]	FY 2024 Superintendent's Proposed
Beginning Balance	**$208,374,626**	**$218,269,126**	**$193,561,876**	**$203,456,376**
Revenue:				
Employer Contributions	$15,412,470	$21,771,000	$21,771,000	$23,177,000
Net Investment Income	(19,691,860)	5,000,000	5,000,000	5,000,000
Total Revenue[2]	**($4,279,390)**	**$26,771,000**	**$26,771,000**	**$28,177,000**
Total Available	**$204,095,236**	**$245,040,126**	**$220,332,876**	**$231,633,376**
Total Expenditures[2]	**$10,533,360**	**$16,876,500**	**$16,876,500**	**$18,302,500**
Total Disbursements	**$10,533,360**	**$16,876,500**	**$16,876,500**	**$18,302,500**
Reserved Ending Balance	**$193,561,876**	**$228,163,626**	**$203,456,376**	**$213,330,876**

[1] The *FY 2023 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on January 12, 2023 during the *FY 2023 Mid-Year Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2023 Third Quarter Review*, which will be acted on by the Board of Supervisors on May 2, 2023.

[2] In order to account for FY 2022 revenues and expenditures in the appropriate fiscal year, audit adjustments of $16,557,485 have been reflected as a decrease to FY 2022 revenue and audit adjustments of $6,407,529 have been reflected as a decrease to FY 2022 expenditures. Details of the audit adjustments will be included in the FY 2023 Third Quarter package.

Transportation Programs

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2024

Advertised Budget Plan

Transportation Program Overview

Introduction

The Transportation Overview section describes the programs and projects operated by the Fairfax County Department of Transportation, and the multiple sources of funds that support these activities.

Mission

To plan, coordinate and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the twenty-first century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Staff associated with the various divisions are reflected in the General Fund Department of Transportation (Volume 1), as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Focus

Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, except human service transportation. Activities primarily include managing capital projects, providing public transportation and providing technical staff support on policy issues to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia Transportation Commission (NVTC), and the National Capital Region Transportation Planning Board (TPB). FCDOT also provides recommendations on technical and policy issues to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

The County directs a significant portion of transportation funding toward improvements to public transportation. In 2020, voters approved $160 million in bond funding to support Metro's capital improvement program, including the rehabilitation and modernization of the Metrorail system, the purchase of new buses and rail cars, and the construction of a new bus garage.

Additionally, annual funds from the Countywide commercial and industrial real estate tax and the County share of regional transportation funds are used to fund priority transportation projects and programs. These funds are accounted for in Fund 40010, County and Regional Transportation Projects. The commercial and industrial tax was first authorized in 2007 to provide local governments an opportunity to significantly advance transportation improvements and pedestrian access through a $0.125 per $100 of assessed value tax on commercial and industrial real estate.

Regional transportation revenues collected by the state and allocated by the Northern Virginia Transportation Authority (NVTA) via landmark state transportation legislation approved by the General Assembly in 2013 (HB 2313) are also included in Fund 40010. Thirty percent of regional transportation revenue, equal to approximately $57.9 million in FY 2024, will be available directly to the County for local roadway and transit projects. The other 70 percent is being allocated for regionally significant transportation projects by NVTA.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- **<u>30000, Metro Operations and Construction</u>** – Contains the funding provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 128-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail and MetroAccess systems. The County meets its Metro operating and capital subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts and interest earnings on State Aid balances.

- **<u>30040, Contributed Roadway Improvements</u>** – Created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Fairfax Center, Centreville, and Tysons areas, as well as Tysons-Wide Developer Contributions and Tysons Grid of Streets Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth resulting from the Board's adoption of a new Comprehensive Plan for Tysons. The rate schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index.

- **<u>30050, Transportation Improvements</u>** – Supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties with a population over 125,000 to undertake secondary roadway improvements using General Obligation bonds or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2014. These bond referenda support pedestrian, bicycle, and roadway improvements, all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

- **<u>40000, County Transit Systems</u>** – Provides funding for operating and capital expenses for the Fairfax Connector bus system and county support for the Virginia Railway Express (VRE) commuter train system. FCDOT manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2023 operates 93 routes providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 351 buses.

- **40010, County and Regional Transportation Projects** – Supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax rate of $0.125 per $100 of assessed value and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. The NVTA local tax revenues were the result of the State Transportation funding plan approved by the General Assembly in 2013 (HB 2313) and implemented by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan.

- **40110 and 40120, Dulles Rail Phases I and II Transportation Improvement Districts** – Supports Metrorail service that has been extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project was approximately $6.0 billion. Funding is generated by a levy on the commercial and industrial real estate properties in the respective districts with a rate of $0.09 per $100 of assessed value for Phase I and $0.20 per $100 of assessed value for Phase II.

- **40125, Metrorail Parking System Pledged Revenues** – Established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These funds are generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt expenses of the parking facilities. The parking facilities at the Wiehle-Reston East, Herndon, and Innovation Center Metrorail Stations are owned by the County. These facilities were constructed by the County as part of its agreement to participate in the extension of the Metrorail Silver Line for Phase I and Phase II.

- **40180, Tysons Service District** – Part of a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and, the Tysons-wide Road Improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District. A tax rate of $0.05 per $100 of assessed value is levied on all property owners within this district to fund the $253 million contribution.

- **<u>40190, Reston Service District</u>** – Part of a multi-faceted approach to funding transportation infrastructure in Reston and includes a tax rate of $0.021 per $100 of assessed value on all properties within the Reston Transit Station Areas (TSAs). Funding will be used primarily to fund improvements to the grid of streets as development occurs within the District.

- **<u>50000, Federal and State Grants</u>** – Provides reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

- **<u>70000, Route 28 Tax District</u>** – Formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent. Funding is generated by a levy on the commercial and industrial real estate properties in the district at a rate of $0.17 per $100 of assessed value.

FCDOT uses performance measures to assist in determining the effectiveness and efficiency of its programs, processes, and employees. A complete list of performance measures can be viewed at:

https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

AGENCY 40, DEPARTMENT OF TRANSPORTATION, GENERAL FUND - 130 Positions			
Administration, Coordination, Funding & Special Projects			
1	Director	1	Network/Telecom Analyst II
2	Transportation Division Chiefs	1	Geographic Info. Spatial Analyst II
1	Transportation Planner V	0	Geographic Info. Systems Techs. [-1]
3	Transportation Planners IV	1	Business Analyst IV
3	Transportation Planners III	1	Business Analyst III
3	Transportation Planners II	1	Administrative Associate
1	Transportation Planner I	1	Administrative Assistant V
2	Management Analysts IV	2	Administrative Assistants IV
3	Financial Specialists II		
Site Analysis and Transportation Planning			
1	Division Chief	11	Transportation Planners III
2	Transportation Planners V	7	Transportation Planners II
3	Transportation Planners IV	2	Transportation Planners I
Capital Projects, Traffic Engineering and Transportation Design			
2	Division Chiefs	2	Transportation Planners IV
3	Engineers V	7	Transportation Planners III
2	Engineers IV	4	Transportation Planners II
2	Senior Engineers III	1	Transportation Planner I
10	Engineers III [-1]	4	Planning Technicians II
1	Engineer Technician III	1	Administrative Assistant II
1	Engineer Technician II		
Transit Services			
1	Division Chief	1	Communications Specialist III
1	Management Analyst IV	2	Communications Specialists II
2	Transportation Planners V	1	Information Officer II
4	Transportation Planners IV	2	Administrative Assistants III
13	Transportation Planners III	2	Administrative Assistants II
7	Transportation Planners II	1	Planning Aide
COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 57 Positions			
1	Deputy Director	1	Business Analyst III
2	Engineers V	2	Financial Specialists III
2	Engineers IV	1	Management Analyst III
1	Senior Engineer III	1	Senior Right-of-Way Agent
5	Engineers III	1	HR Generalist II
1	Engineering Technician III	1	Communications Specialist II
3	Transportation Planners V	1	GIS Analyst I
9	Transportation Planners IV	1	Network/Telecom Analyst I
8	Transportation Planners III	2	Administrative Associates
10	Transportation Planners II	1	Planning Technician II
1	Transportation Planner I	2	Administrative Assistants III
-	**Denotes Abolished Position(s)**		

CONSOLIDATED FUND STATEMENT

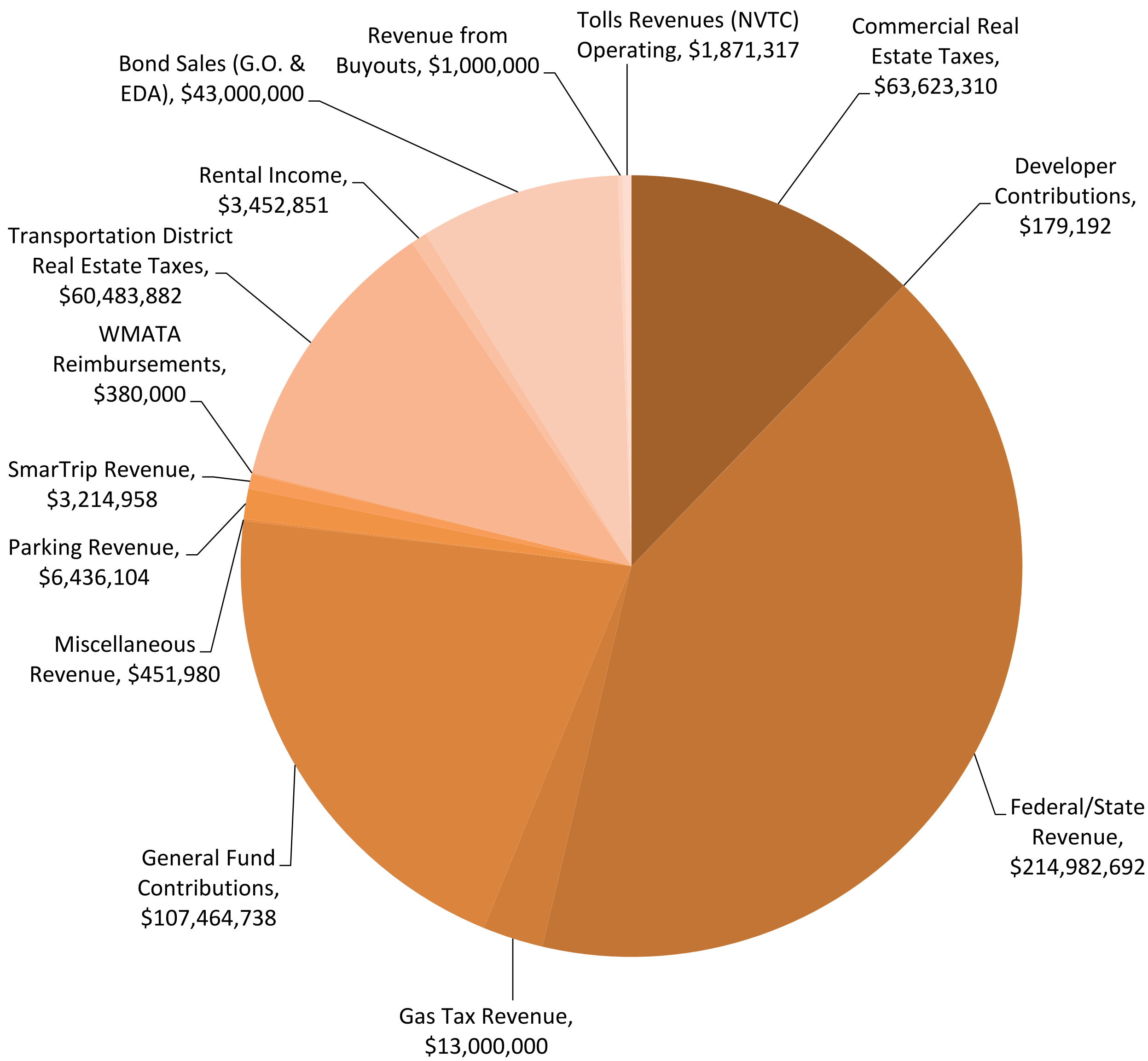
Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$445,525,572**	**$190,279,910**	**$513,565,645**	**$162,195,550**
Revenue/Transfers In:[1, 2, 3]				
Federal/State Revenue	$179,578,778	$181,854,361	$312,176,472	$214,982,692
General Fund Contributions	98,788,271	106,668,874	132,923,937	107,464,738
Transportation District Real Estate Taxes	57,306,896	59,587,363	59,587,363	60,483,882
Commercial Real Estate Taxes	61,809,098	62,859,433	62,859,433	63,623,310
Bond Sales (G.O. & EDA)	49,000,000	42,000,000	177,054,647	43,000,000
Gas Tax Revenue	7,751,050	12,000,000	20,000,000	13,000,000
Parking Revenue	1,086,306	4,668,848	2,334,425	6,436,104
SmarTrip Revenue	2,338,438	3,008,916	3,392,533	3,214,958
Rental Income	3,112,042	2,906,589	3,116,926	3,452,851
Toll Revenues	2,316,697	5,010,984	5,110,984	1,871,317
Revenue from Buyouts	0	1,000,000	1,000,000	1,000,000
WMATA Reimbursement	386,677	600,000	500,000	380,000
Miscellaneous Revenue	508,608	536,230	536,230	451,980
Interest Income	306,950	0	0	0
Developer Contributions	10,308,624	134,000	134,000	179,192
Total Revenue/Transfers In	**$474,598,435**	**$482,835,598**	**$780,726,950**	**$519,541,024**
Total Available	**$920,124,007**	**$673,115,508**	**$1,294,292,595**	**$681,736,574**
Expenditures/Transfers Out:[1, 2, 3]				
Personnel Services	$16,480,600	$18,856,977	$18,952,872	$20,005,433
Operating Expenses	262,208,681	286,588,252	295,314,825	300,055,412
Capital Equipment	0	0	32,650	0
Capital Projects	141,834,917	126,701,248	750,593,034	129,412,446
Debt Service	19,633,962	19,626,243	19,626,243	44,964,994
Debt Service Prepayment	5,035,685	0	38,600,000	0
Payments to Fiscal Agent	10,978,100	12,156,286	12,156,271	12,777,058
Recovered Costs	(3,066,874)	(3,075,955)	(3,178,850)	(3,298,494)
WMATA CRRSAA Credit	(21,383,788)	0	0	0
WMATA ARPA Credit	(36,210,860)	0	0	0
Construction Payments	11,047,939	0	0	0
Total Expenditures/Transfers Out	**$406,558,362**	**$460,853,051**	**$1,132,097,045**	**$503,916,849**
Total Disbursements	**$406,558,362**	**$460,853,051**	**$1,132,097,045**	**$503,916,849**
Ending Balance	**$513,565,645**	**$212,262,457**	**$162,195,550**	**$177,819,725**

[1] Revenue and expenditures are grouped based on categories that may be different than the designation used in each fund. For a more detailed view, see each transportation-related fund in Volume 2.

[2] Grant funding is not included. For more information about transportation-related grant funding, see Fund 50000, Federal-State Grants, in Volume 2.

[3] Transfers In and Transfers Out between funds supporting transportation are not included since these amounts are offsetting.

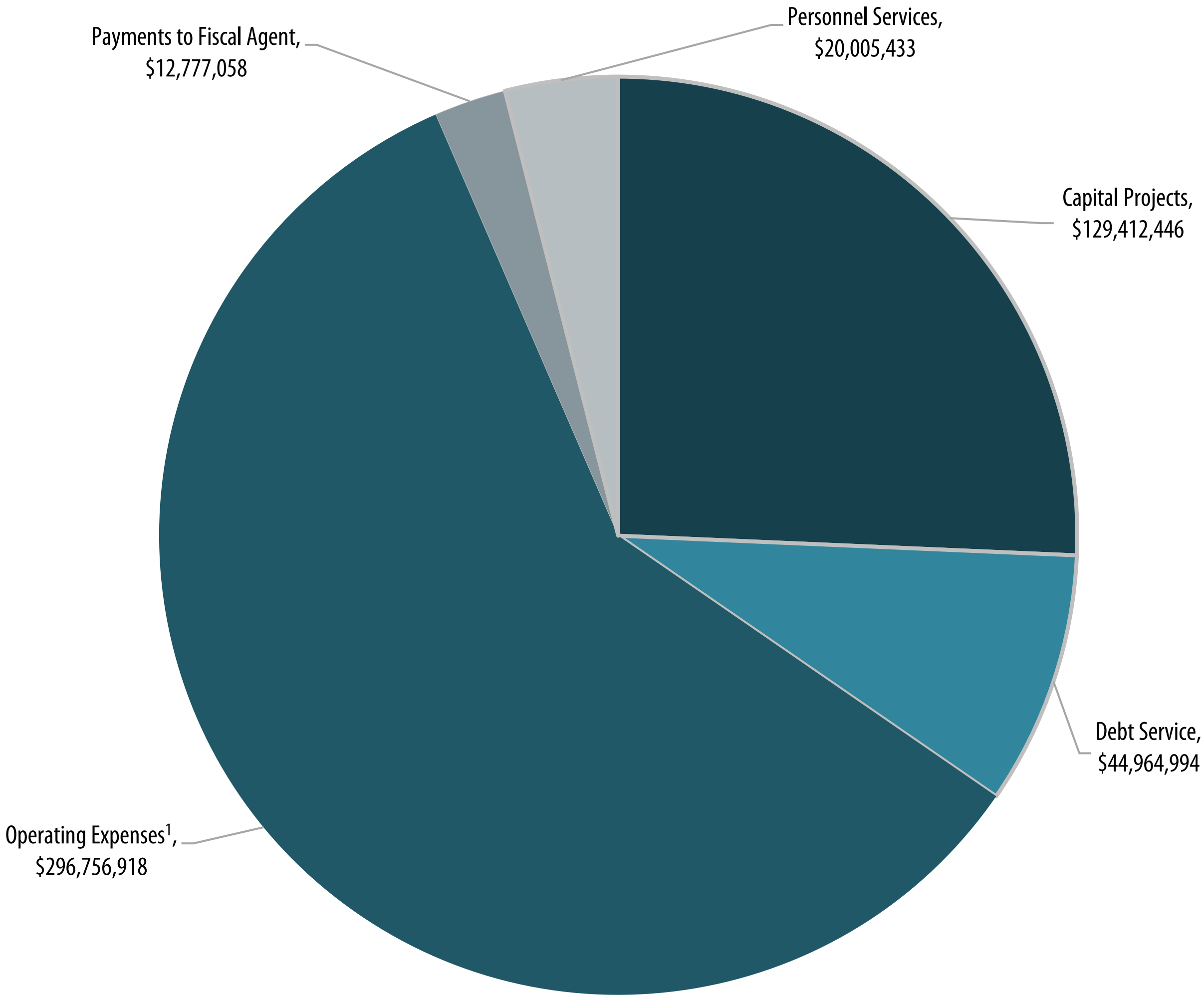
TRANSPORTATION PROGRAMS
FY 2024 SOURCE OF FUNDS



Total Revenues = $519,541,024

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

TRANSPORTATION PROGRAMS FY 2024 DISBURSEMENTS



Total Disbursements = $503,916,849

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

[1] Recovered Costs in the General Fund, representing expenditure reimbursements from a specific project or fund outside of the General Fund, are included within Operating Expenses.

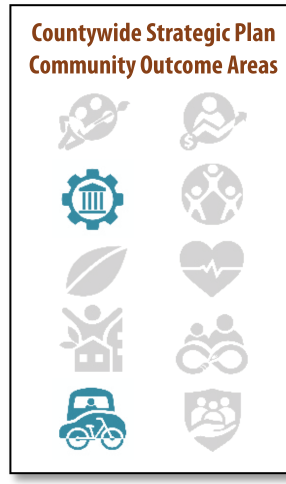
Department of Transportation

Mission

To plan, coordinate, and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the 21st century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Department of Transportation primarily supports the following Community Outcome Areas:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

The Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, except human services transportation. Activities primarily include managing transportation funding; land use analyses and transportation planning; managing transportation capital projects; implementing traffic mitigation and parking management strategies; providing transit services; and implementing transportation demand management strategies. In addition, FCDOT provides technical and policy support to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia Transportation Commission (NVTC), and the Metropolitan Washington Council of Governments' Transportation Planning Board (TPB). FCDOT also provides recommendations to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

Transportation Funding

The County directs significant resources toward transportation. In 2007 and 2014, voters approved $110 million and $100 million, respectively, in bond funding for transportation capital improvements. In 2020, voters approved $160 million in bond funding for Fairfax County's share of Metro's capital improvement program to rehabilitate and modernize the Metrorail system, including purchasing new railcars and buses and building a new bus garage.

As authorized by the Virginia General Assembly, the County levies a commercial and industrial real estate property tax of $0.125 per $100 assessed value, the maximum allowed. In FY 2024, these taxes are anticipated to generate approximately $63.6 million for transportation projects and services, as reflected in Fund 40010, County and Regional Transportation Projects.

Fund 40010 also includes funds supported by regional transportation fees and taxes levied in Northern Virginia jurisdictions and allocated by NVTA. Thirty percent of these regional revenues, estimated at $57.9 million in FY 2024, is available directly to the County for roadway and transit projects and services. NVTA allocates the remaining 70 percent of these regional revenues for regional transportation projects such that each jurisdiction's total long-term benefit is approximately equal to the proportion of fees and taxes collected attributable to each jurisdiction. Consequently, in FY 2024, an estimated $135.0 million will be available for transportation projects in Fairfax County. Thus, in FY 2024, the County anticipates receiving a total of approximately $192.9 million in regional transportation funding, as reflected in Fund 40010, County and Regional Transportation Projects.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- 30000, Metro Operations and Construction;
- 30040, Contributed Roadway Improvements;
- 30050, Transportation Improvements;
- 40000, County Transit Systems;
- 40010, County and Regional Transportation Projects;
- 40110 and 40120, Dulles Rail Phases 1 and 2 Transportation Improvement Districts;
- 40125, Metrorail Parking System Pledged Revenues;
- 40180, Tysons Service District;
- 40190, Reston Service District;
- 50000, Federal and State Grants; and
- 70000, Route 28 Tax District

Strategic Initiatives

FCDOT is involved in several long-term initiatives that will transform the County's transportation system, improve mobility and access, and promote economic opportunity, as well as support other priority areas in the County's strategic plan. At $6.0 billion, the Silver Line Metrorail Project, led by the Metropolitan Washington Airports Authority (MWAA) in conjunction with the Commonwealth of Virginia, Fairfax County, Loudoun County, and WMATA, is by far the largest and most visible. The project was completed in two phases, with Phase I services opening on July 26, 2014, and Phase II services opening on November 15, 2022. The completed project extends the Metrorail system by 23 miles and 11 stations through Tysons and the Dulles Corridor to Dulles International Airport, more than doubling the number of Metrorail stations in the County and providing new mass transit services to the fastest growing corridor in the County and Northern Virginia.

As part of the Silver Line project, the County constructed three new parking garages, as well as kiss-and-ride lots, bus facilities, bike facilities, and pedestrian amenities at the Wiehle-Reston East, Herndon, and the Innovation Center Stations. FCDOT operates these garages, as well as maintains the new associated facilities. To create a more walkable, bikeable, transit-friendly environment, the supporting infrastructure for the Innovation Center Station was completed through a public-private partnership with Nugget Joint Venture, LLC's mixed-use development.

In addition to the Silver Line, FCDOT is involved in other high-profile regional initiatives to improve mobility and reduce traffic congestion. In collaboration with the Virginia Department of Transportation (VDOT) and others, FCDOT provides input and technical support on the Transform I-66 Express Lanes, I-495 Next Express Lanes, and I-495 Southside Express Lanes projects. Activities primarily include planning and designing interchanges and parallel trail networks, assessing right-of-way and maintenance impacts, engaging with the public to provide information and solicit input, addressing neighborhood impacts, and coordinating with other County agencies and project partners. On November 29, 2022, the I-66 express lanes from Gainesville to the Beltway opened, representing another major milestone in improving regional mobility and reducing traffic congestion.

In terms of new transit options, FCDOT leads the County's initial plans to implement Bus Rapid Transit (BRT), a high-quality bus-based transit system with rail-like features providing faster, more reliable, and more convenient service than traditional bus operations. The Richmond Highway BRT project includes planning, designing, and constructing an eight-mile-long BRT system with nine stations, primarily in exclusive right-of-way between Huntington Metrorail Station and Fort Belvoir. The project will be completed in two sections: the first section from Huntington Metrorail Station to Gum Springs, and the second section from Gum Springs to Fort Belvoir.

Efforts to implement BRT along the Richmond Highway corridor are well underway. In FY 2018, the Board of Supervisors approved the Embark Richmond Highway Comprehensive Plan Amendment, including land use plans necessary to facilitate BRT along the corridor. Preliminary engineering and design efforts are anticipated to continue through late 2023. After extensive analysis and documentation of environmental impacts, the Richmond Highway BRT project received environmental approval, a critical milestone prior to acquiring right-of-way. Right-of way acquisition began in early 2022 and is anticipated to be completed in 2026. FCDOT has begun developing urban street standards and refining the layout for the grids of streets located in and around future BRT stations. With construction expected to be completed in 2030, the Richmond Highway BRT system will connect those who live, work, and visit the Richmond Highway area to major employment centers, shopping centers, and residential communities, transforming the corridor for the foreseeable future.

In addition, FCDOT is partnering with NVTC and other jurisdictions to implement BRT along the Route 7 corridor, including assessing multimodal travel needs between Tysons and the City of Alexandria. NVTC has recommended approximately 11 miles of BRT service, primarily in dedicated lanes, between the Spring Hill Metrorail Station and Mark Center in Alexandria. To promote and improve access to transit, FCDOT completed a more detailed study of options to implement BRT along Route 7 between Spring Hill Metrorail Station and I-66, including evaluating routing alignments, station locations, and multimodal street cross-sections. On July 27, 2021, the Board of Supervisors approved a preferred alignment for Route 7 BRT in Tysons. A study to determine right-of-way needs from Tysons to West Falls Church is currently underway.

In other efforts to support the County's strategic goals, FCDOT evaluates the transportation impacts of proposed land use changes within the Comprehensive Plan. In FY 2021 and FY 2022, FCDOT evaluated the transportation impacts of proposed land use changes in the West Falls Church

Metrorail Station area and the McLean Community Business Center. These efforts included labor-intensive land use analysis, civil engineering design reviews, traffic impact assessments, and negotiation among stakeholders to develop the best solutions in terms of future land use, transportation impacts and mitigation strategies, and community quality of life. In FY 2023 and FY 2024, FCDOT will evaluate land use nominations as part of the countywide Site-Specific Plan Amendment process, as well as evaluating the transportation impacts of proposed changes included in the Reston, Lorton, Centreville, and Fairfax Center Area Comprehensive Plan Amendments.

At a more detailed level, FCDOT partners with other County agencies to improve efficiency and effectiveness in the land development process and respond strategically to development opportunities. FCDOT, the Department of Planning and Development, and Land Development Services, among other agencies, participate on multi-disciplinary teams reviewing land use applications and site plans which include high-density urban development, particularly in the Tysons Urban Core and Reston, as well as in Huntington and other areas along the Richmond Highway Corridor. During the process, FCDOT negotiates commitments from developers to implement Transportation Demand Management (TDM) strategies to reduce dependency on single-occupancy vehicles and create more multimodal environments. The projects underway in the Huntington area represent successful collaboration between FCDOT and other County agencies as proposed land use changes progress concurrently through the various stages of the land development process as the Richmond Highway BRT project is being designed. This collaborative approach will become increasingly critical in managing demand on the transportation network as the County continues shifting to high-intensity development in urban, transit-oriented areas.

From a long-term perspective, FCDOT is engaged in several analyses and studies that will shape the transportation network through 2040. For example, in FY 2021, FCDOT completed the Fairfax County and Franconia-Springfield Parkways Alternatives Analysis and Long-Term Planning Study, evaluating Comprehensive Plan recommendations for over 30 roadway miles. Using FCDOT's Traffic Forecasting Model to determine future network deficiencies, FCDOT developed potential mitigation strategies, solicited extensive public input, and proposed recommendations for the Board of Supervisors to consider including in the Comprehensive Plan. FCDOT continues to evaluate options to replace the current Seven Corners interchange with a ring road in a phased approach, which involves extensive community input and coordination with the City of Falls Church and Arlington County. In addition, FCDOT will begin a study of multimodal transportation opportunities along Gallows Road from Annandale to Tysons, as well as two corridor assessments: Route 29 from Waples Mill Road to the Fairfax County Parkway and Wiehle Avenue from Sunrise Valley to the Washington and Old Dominion Trail, the latter to enhance pedestrian, bicycle, and transit facilities. Each effort requires significant technical expertise and time to evaluate traffic conditions, develop mitigation strategies, and accurately forecast future traffic demand.

Transportation Priorities Plan

On January 28, 2014, the Board of Supervisors approved the FY 2015 – FY 2020 Transportation Priorities Plan (TPP) to improve the transportation network and prioritize use of limited resources. The TPP contained approximately 220 projects valued at over $1.4 billion, primarily funded by state and regional sources over the six-year period. In 2016, FCDOT initiated an update to the TPP for the FY 2018 – FY 2023 period to fully fund existing projects, new projects, and a reserve. However, in March 2018, the Virginia General Assembly approved a dedicated funding source for Metrorail capital improvements, diverting regional funding previously anticipated for these projects.

Due to reduced funding, as well as continually increasing transportation project costs, FCDOT was required to adjust schedules for projects already underway, defer and/or eliminate some projects, and was unable to add any new projects. On December 3, 2019, the Board of Supervisors approved the FY 2020 – FY 2025 TPP, totaling just over $3.0 billion, including funding for roadway capital projects, such as widenings, extensions, interchanges, and spot/intersection improvements; bicycle, pedestrian, and transit improvement projects; and transit services. Since the FY 2020 – FY 2025 TPP was approved, transportation funding has become particularly challenging to forecast. Legislative changes from the 2020 Virginia General Assembly, the economic impact of the coronavirus pandemic, supply chain disruptions, and increasing project costs are anticipated to be offset by an increase in statewide transportation funding over the next five years due to the federal Infrastructure Investment and Jobs Act passed in November 2021. While the transportation fiscal forecast is brighter, the specific impact on Fairfax County transportation projects is unknown. Consequently, FCDOT does not have sufficient information to recommend significant new transportation projects be added to the TPP.

Transportation Projects

Despite uncertain future resources, FCDOT continues to coordinate and manage a large and complex project portfolio, comprising over 190 multimodal projects worth over $10.6 billion. In cooperative efforts with VDOT and the Department of Public Works and Environmental Services, in FY 2022, FCDOT completed 25 projects, including roadway, pedestrian and bicycle, and bus stop safety and shelter improvements. Completed roadway spot improvements include Jefferson Manor Phase IIIA, and North Chambliss Road and Beauregard Street. Pedestrian and bicycle projects include Telegraph Road from South Kings Highway to Franconia District Park, Burke Road VRE Connector Phase IV, Monroe Street Walkway from Monroe Manor Drive to Dwight Street, Rolling Road Walkway from Roxbury Avenue to Tuttle Road, and South Lake Drive Walkway from Greenkeepers Court to Sunrise Valley Drive. With the completion of 12 bus stop safety and shelter improvement projects in FY 2022, FCDOT has ensured that transit riders at over 730 bus stops throughout the County now have a safer and more comfortable place to wait as compared to a decade earlier.

Significant projects currently under construction include Route 28 Widening from Prince William County to Route 29, Kirby Road Sidewalks from Chesterbrook Elementary School to Franklin Avenue, Mount Vernon Memorial Highway Trail from George Washington's Grist Mill to Southwood Drive, Wiehle Avenue and Washington & Old Dominion Trail grade separation, Lisle Avenue Walkway from Griffith Road to Sportsman Drive, and Rock Hill Road Walkway from Astoria Circle to Turquoise Lane. In addition, several significant projects are scheduled to begin construction in FY 2023, including Terminal Road left turn lane at Fairfax County Parkway, Giles Run Road at Laurel Hill, Old Courthouse Road/Besley Road reconstruction, Van Dorn Street pedestrian improvements from Oakwood Road to the City of Alexandria, and Magarity Road Walkway from Ware Road to Peabody Drive.

Traffic Mitigation and Parking Management Programs

As traffic congestion continues to increase in Fairfax County, drivers continue to identify alternative routes, relying on wayfinding applications that increase traffic volume and speeding in residential neighborhoods, especially near interstates and arterial roads. To improve safety and neighborhood livability, FCDOT administers several residential traffic mitigation programs, such as Traffic Calming, Cut Through Traffic Mitigation, Through Truck Restriction, Additional $200 Fine for Speeding, and Watch for Children programs. FCDOT collects and analyzes data, conducts community outreach, and coordinates with relevant parties to identify the best options for each community's unique traffic concern.

In a related effort to improve neighborhood livability, FCDOT administers the Residential Permit Parking District and Community Parking District programs to manage parking in neighborhoods negatively impacted by commuters or students parking on residential streets. Managing parking in residential areas through these programs ensures that street parking is readily available for local residents.

While parking availability affects residential quality of life, it also affects economic vitality. Current redevelopment plans, especially in urban areas such as Tysons, Dunn Loring, Merrifield, Springfield, and Reston, envision higher-density, mixed-use, transit-oriented development. The economic success of these redevelopment efforts depends heavily on street-level retail viability and thus, new parking management solutions. FCDOT completed an on-street parking management study in the Tysons Urban Center and Reston Transit Station Area in late FY 2021. The study included managed curbside parking recommendations, such as paid (metered) parking, to prevent Metrorail commuters, residents of area multifamily housing, and commercial drivers from using spaces in front of street-level businesses for long-term parking. The study also included options for increasing turnover in such spaces to reduce traffic congestion and vehicle emissions due to vehicles circling to find available on-street parking. Redevelopment plans also include new public streets grids with on-street parking where managed curbside parking solutions may be required. FCDOT is developing an implementation plan for study recommendations, such as paid parking zones, timed parking zones, and passenger pickup and drop-off zones, primarily in the Tysons Urban Center.

Public Transit

Fairfax County provides annual funding for the Fairfax Connector, one of the nation's 100 largest fixed-route, fixed-schedule public bus systems. While FCDOT directs and manages the Fairfax Connector and associated transit facilities, such as the West Ox bus garage, direct services are provided through a private contractor. Details on Fairfax Connector services and facilities may be found in Volume 2 under Fund 40000, County Transit Systems.

Other Transportation Alternatives

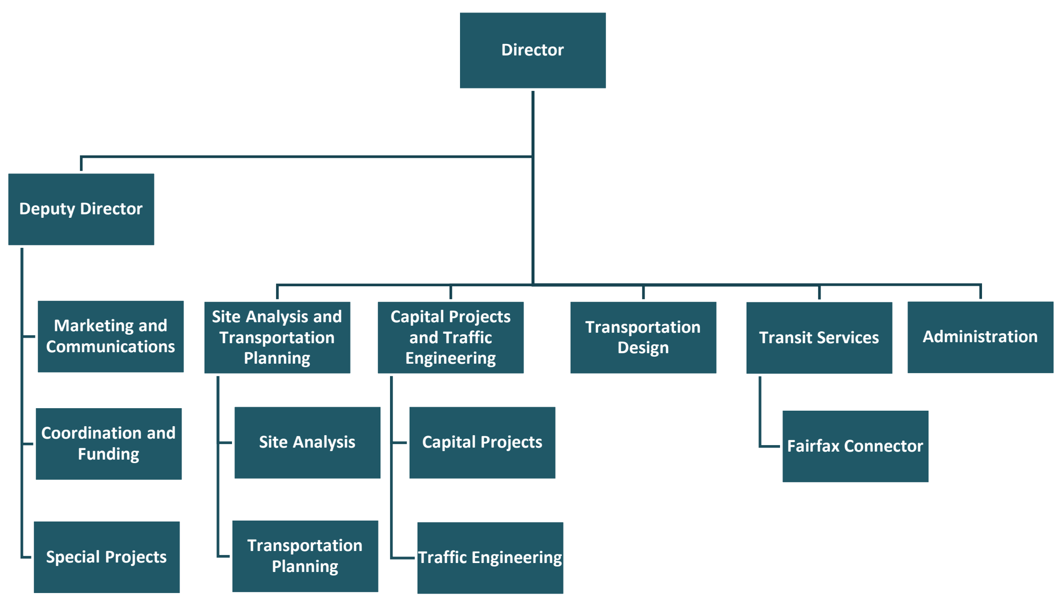
To promote other transportation alternatives, the Board of Supervisors authorized $536 million in high-priority bicycle and pedestrian improvement projects through FY 2025, including construction of facilities in areas that the Board of Supervisors identified as high-priority. In response to an October 2021 Board Matter, FCDOT developed a list of additional bicycle and pedestrian access and safety improvement projects totaling over $100 million. As an initial investment, the Board of Supervisors approved $5 million in new funding as part of the *FY 2022 Mid-Year Review*, subsequently approving an additional $25.2 million as part of the *FY 2022 Carryover Review*. It is anticipated that the Board of Supervisors will continue to approve a portion of future year-end balances to support these projects.

FCDOT oversees many of these projects, in addition to managing complementary initiatives and programs to promote active transportation and safety. Active transportation refers to self-propelled, mostly human-powered travel, including walking, biking, rolling (scooter, wheelchair, stroller), hiking, running, and riding for transportation and recreational purposes. To promote active transportation, FCDOT is updating and combining the Bicycle Master Plan and the Countywide Trails Plan into the ActiveFairfax Transportation Plan. In November 2021, the Board of Supervisors adopted the ActiveFairfax vision, goals, and objectives. Ultimately, the plan will establish a roadmap for implementing safe, convenient, and enjoyable streets and trails in Fairfax County. In a related effort, on May 10, 2022, the Board of Supervisors unanimously endorsed the Safe Streets for All Program, a comprehensive initiative to address systemic transportation safety issues for people walking, biking and using other forms of active transportation.

In terms of programs supporting active transportation, FCDOT manages Fairfax County's Capital Bikeshare program. In October 2016, FCDOT launched Capital Bikeshare in Reston and Tysons, later adding new stations and expanding service in these areas. In May 2019, FCDOT expanded Capital Bikeshare in West Falls Church and Vienna-Merrifield. As of December 2022, FCDOT manages 55 stations across four primary areas in Fairfax County. Recently awarded grant funding will allow FCDOT to expand to more than 100 stations, including Huntington, Springfield, Bailey's Crossroads, Seven Corners, Herndon, and near the Innovation Metrorail Station, as well as purchase highly popular electric bicycles.

To encourage alternatives to single-occupant vehicle commuting, FCDOT administers the Fairfax County Commuter Services Program (FCCS), collaborating with and offering incentives to major employers, developers, and multi-family residential complexes to promote teleworking, biking and walking, ridesharing, and using public transit. To recognize employers who have excelled in implementing such programs, FCCS partners with Best Workplaces for Commuters, recognizing 25 employers in 2022. Despite the coronavirus pandemic and resulting change in commuting patterns, FCCS provided continuity of operations support to more than 1,600 employers and multi-family residential communities, benefitting more than half a million employees working in Fairfax County.

Organizational Chart



Staff associated with the above divisions is reflected here, in the General Fund Department of Transportation, as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$9,918,720	$11,928,144	$12,029,039	$12,723,998
Operating Expenses	1,298,372	798,176	1,813,759	901,081
Capital Equipment	0	0	32,650	0
Subtotal	**$11,217,092**	**$12,726,320**	**$13,875,448**	**$13,625,079**
Less:				
Recovered Costs	($2,007,922)	($2,059,706)	($2,162,601)	($2,162,601)
Total Expenditures	**$9,209,170**	**$10,666,614**	**$11,712,847**	**$11,462,478**
Income:				
Bicycle Locker Rentals	$1,705	$6,589	$6,589	$6,589
Proposed Vacation Fees	1,800	400	400	400
Restricted Parking Fees	1,290	2,080	2,080	2,080
Total Income	**$4,795**	**$9,069**	**$9,069**	**$9,069**
NET COST TO THE COUNTY	**$9,204,375**	**$10,657,545**	**$11,703,778**	**$11,453,409**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	125 / 125	130 / 130	132 / 132	130 / 130

This department has 6/5.0 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$694,959**

An increase of $694,959 in Personnel Services includes $238,565 for a 2.00 percent market rate adjustment (MRA) for all employees and $177,238 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $279,156 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Support for the Fairfax County Employee Commuter Benefits Program **$100,000**

Consistent with actions approved by the Board of Supervisors as part of the *FY 2022 Carryover Review*, an increase of $100,000 in Operating Expenses is included to support the Employee Commuter Benefits Program. This program provides a benefit to eligible County employees and encourages the use of transit or vanpools instead of single-occupant vehicle travel for trips to and from work. This adjustment is intended to increase the current monthly maximum subsidy in order to bring it in line with the benefits available to federal government employees.

Department of Vehicle Services Charges **$905**

An increase of $905 in Department of Vehicle Services charges is based on anticipated billings for maintenance and operating-related charges.

Position Reductions **$0**

A review of potential positions for reduction was conducted and 2/2.0 FTE positions will be eliminated in Agency 40, Department of Transportation, in FY 2024. Based on current budget constraints, the positions are unfunded and can be eliminated without adversely impacting agency operations.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$946,233**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $946,233 for travel demand forecast modeling; a parking management study; public engagement for the Confederate Names Task Force; the Fairfax County Employee Commuter Benefits Program; software licenses; maintenance of Rectangular Rapid Flashing Beacons; and purchase of Yield to Pedestrian signage.

Support for the Fairfax County Employee Commuter Benefits Program **$100,000**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $100,000 in Operating Expenses for the Employee Commuter Benefits Program. This program provides a benefit to eligible County employees and encourages the use of transit or vanpools instead of single-occupant vehicle travel for trips to and from work. This adjustment is intended to increase the current monthly maximum subsidy in order to bring it in line with the benefits available to federal government employees.

Fairfax Connector Garage Infrastructure Support **$0**

In order to better align responsibilities related to overseeing maintenance, repair, and renovations at Fairfax Connector garages, 1/1.0 FTE from Agency 08, Facilities Management Department (FMD), was transferred to Agency 40, Department of Transportation. There is no net cost for this transfer; Personnel Services are increased by $100,895 and Operating Expenses are increased by $2,000, offset by an increase of $102,895 in recovered costs charged to Fund 40000, County Transit Systems.

Innovative Mobility Program Manager **$0**

In order to better identify, evaluate, and coordinate mobility improvements through emerging services and technology, the County Executive has re-directed 1/1.0 FTE position to Agency 40, Department of Transportation, in FY 2023.

Cost Centers

The four cost centers in the Department of Transportation are: Administration, Coordination, Funding and Special Projects; Site Analysis and Transportation Planning; Capital Projects, Traffic Engineering and Transportation Design; and Transit Services. Working together, all FCDOT team members seek to fulfill the agency mission and carry out the key initiatives of the department.

Administration, Coordination, Funding and Special Projects

This cost center, which includes the Director and the Deputy Director, provides leadership, strategic planning, coordination, administrative, and other business support to FCDOT. In addition, it includes Special Projects which coordinates with MWAA, the Commonwealth of Virginia, Loudoun County, WMATA, NVTA, and other Fairfax County agencies on the Metrorail Silver Line, Transform I-66 Express Lanes, I-495 Next Express Lanes, and I-495 Southside Express Lanes projects.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,797,132	$1,834,295	$2,477,461	$2,086,160
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	27 / 27	28 / 28	28 / 28	27 / 27

Site Analysis and Transportation Planning

The Site Analysis and Transportation Planning cost center is primarily responsible for shaping Fairfax County's transportation plan. Staff evaluate the transportation impacts of proposed land use changes within the Comprehensive Plan, develop multimodal transportation plans, negotiate commitments from developers to implement Transportation Demand Management (TDM) strategies, and manage the Fairfax County Commuter Services (FCCS) program. The FCCS program promotes TDM strategies, such as teleworking, biking and walking, ridesharing, and using public transit, as alternatives to single-occupancy vehicles to reduce traffic congestion and air pollution. These efforts mitigate the impact of land use changes on the transportation system, reduce dependency on single-occupancy vehicles, and create more multimodal environments for those who live, work, travel, and do business in Fairfax County.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,027,336	$2,777,720	$2,947,720	$2,914,741
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

Capital Projects, Traffic Engineering and Transportation Design

The Capital Projects, Traffic Engineering and Transportation Design cost center primarily manages transportation capital projects and implements traffic mitigation and parking management programs. Staff follow capital projects from initial prioritization through scoping, preliminary and final design, land acquisition, construction, and, in some cases, after construction. Activities include developing project scopes, managing studies, reviewing preliminary and final engineering plans, performing right-of-way and environmental analyses, and reviewing and monitoring transportation capital projects. Staff coordinate and manage projects for facilities such as park-and-ride lots, transit transfer centers, roadway widenings, extensions, interchanges, spot/intersection improvements, bicycle and pedestrian improvements, and bus shelters and pads. Staff also administer residential traffic mitigation and parking management programs.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,128,116	$3,263,392	$3,442,661	$3,474,507
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	39 / 39	41 / 41	41 / 41	40 / 40

Transit Services

The Transit Services cost center is responsible for providing Fairfax Connector bus service. Transit Services is responsible primarily for: operations and capital project planning; contract management; fleet maintenance oversight; park-and-ride lots and transit centers management; IT systems implementation and management; quality assurance; communications; and customer service. Contracted service providers operate Fairfax Connector bus service, a telephone information center, and several transit stores. Funding to operate the Fairfax Connector is included in Fund 40000, County Transit Systems.

This cost center also includes Marketing and Communications, responsible for FCDOT's community outreach, marketing, and communications efforts, supports the FCCS program, and manages the Fairfax County Employee Commuter Benefits program.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,256,586	$2,791,207	$2,845,005	$2,987,070
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	33 / 33	35 / 35	37 / 37	37 / 37

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ADMINISTRATION, COORDINATION, FUNDING AND SPECIAL PROJECTS – 27 Positions			
1	Director	1	Network/Telecom Analyst II
2	Transportation Division Chiefs	1	Geographic Info. Spatial Analyst II
1	Transportation Planner V	0	Geographic Info. Systems Techs. [-1]
3	Transportation Planners IV	1	Business Analyst IV
3	Transportation Planners III	1	Business Analyst III
3	Transportation Planners II	1	Administrative Associate
1	Transportation Planner I	1	Administrative Assistant V
2	Management Analysts IV	2	Administrative Assistants IV
3	Financial Specialists II		
SITE ANALYSIS AND TRANSPORTATION PLANNING – 26 Positions			
1	Division Chief	11	Transportation Planners III
2	Transportation Planners V	7	Transportation Planners II
3	Transportation Planners IV	2	Transportation Planner I
CAPITAL PROJECTS, TRAFFIC ENGINEERING AND TRANSPORTATION DESIGN – 40 Positions			
2	Division Chiefs	2	Transportation Planners IV
3	Engineers V	7	Transportation Planners III
2	Engineers IV	4	Transportation Planners II
2	Senior Engineers III	1	Transportation Planner I
10	Engineers III [-1]	4	Planning Technicians II
1	Engineer Technician III	1	Administrative Assistant II
1	Engineer Technician II		
TRANSIT SERVICES – 37 Positions			
1	Division Chief	1	Communications Specialist III
1	Management Analyst IV	2	Communications Specialists II
2	Transportation Planners V	1	Information Officer II
4	Transportation Planners IV	2	Administrative Assistants III
13	Transportation Planners III	2	Administrative Assistants II
7	Transportation Planners II	1	Planning Aide
-	**Denotes Abolished Position(s)**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

The Coordination and Funding Division researches and applies for federal, state, and regional grants to support the County's transportation needs. In FY 2022, the actual value of transportation grants awarded to Fairfax County was $383.0 million, an increase of $218.0 million over the estimate of $165.0 million. Due to the nature of transportation projects, especially shifting project schedules and cash flow requirements, federal, state, and regional transportation grant programs reflect significant variability between estimated versus actual awards in a fiscal year, as well as variability in actual awards from year to year. In addition, different funding opportunities across different grant award periods are available each year. For instance, Smart Scale, the Commonwealth's primary vehicle for funding large-scale transportation projects, and regional NVTA funding are each awarded every two years on an alternating basis (e.g., Smart Scale funds will be awarded in FY 2023 and NVTA funds in FY 2024). Due to these variables, it is challenging to predict how many grant funding opportunities and how much associated funding will be available in future years. Aside from any adjustments in federal transportation funding under the Infrastructure Investment and Jobs Act, FCDOT does not anticipate significant opportunities for additional funding in FY 2024. However, FCDOT will pursue all relevant grant opportunities to meet the County's transportation needs.

The Transportation Design Division (TDD) manages transportation capital projects to meet the County's evolving transportation needs within constrained resources. To this end, TDD seeks to improve project development efficiency and effectiveness to meet industry standards for design costs as a percentage of total project costs by project type. Most transportation projects span multiple fiscal years with design costs typically incurred in the first few fiscal years and construction costs incurred in subsequent fiscal years. Based on the number of projects in the design versus construction phases in any given fiscal year, as well as project schedules and cash flow requirements, there may be significant variability between targets, estimates, and actuals in a fiscal year, as well as actuals from year to year.

In FY 2022, TDD did not achieve the goals for design costs as a percentage of total project costs for roadway projects. The actual percentage of roadway project design costs was 37.17 percent of total project costs, higher than the 24.00 percent estimate and the 12.50 percent industry standard, primarily due to significant design costs for the Richmond Highway Bus Rapid Transit (BRT) project. TDD anticipates improved roadway project performance in FY 2023 and FY 2024 as several roadway projects move into and/or progress through the construction phase, such as the Route 28 Widening, Giles Run Road/Laurel Hill Road reconstruction, Terminal Road left turn lane, Old Courthouse Road/Besley Road reconstruction, and Burke Road realignment projects. However, meeting the 12.50 percent industry standard is unlikely until the Richmond Highway BRT project begins construction, anticipated in FY 2026.

In FY 2022, while TDD did not meet industry design cost standards for pedestrian/sidewalk/trail projects, it did meet the industry design cost standard for bus stop safety improvements and other projects. For pedestrian/sidewalk/trail projects, in FY 2022, design costs were 34.81 percent of total project costs, higher than the 27.00 percent estimate and the 25.00 percent industry standard, primarily as several new projects entered the design phase. For bus stop safety improvements, in FY 2022, design costs were 31.67 percent of total project costs, higher than the 21.00 percent estimate, but lower than the 35.00 percent industry standard. Lastly, in FY 2022, the Rolling Road VRE parking lot expansion project was the only other project in the design phase. Consequently, other project design costs accounted for 13.74 percent of total project costs, well below the 22.00 percent estimate and 20.00 percent industry standard. It should be noted that several new projects in this category were initiated in FY 2022, which will impact this measure in future fiscal years.

Mobility and Transportation

The Site Analysis and Transportation Planning Division collaborates with developers to mitigate the impact of land development on the County's transportation system through Transportation Demand Management (TDM) programs, with developers reporting performance towards trip reduction goals annually. In FY 2022, 30 of 31 developments, or 96.6 percent, reported meeting their proffered trip reduction commitments, exceeding the 95 percent goal. FCDOT anticipates similar performance in FY 2023 and FY 2024, even as more developments with TDM commitments submit annual reports for the first time. Data over previous fiscal years indicates that new developments are likely to meet their trip reduction goals since tenants are more likely to alter commuting habits when buildings are initially occupied, their travel paths and modes not well-established, and TDM programs focus marketing and outreach to influence new commuting habits. Since most of the developments reporting from FY 2020 through FY 2022 surpassed their TDM goals by more than five percent, it is unlikely that a significant number of tenants would change their commuting habits such that the developments would not meet their goals in FY 2023 and FY 2024.

The Site Analysis and Transportation Planning Division also manages Fairfax County Commuter Services (FCCS), a portfolio of transportation demand management programs. In FY 2022, the impacts of the coronavirus pandemic continued to be a significant factor affecting demand for ridesharing programs, transit options, and the number of employers offering or enhancing formal telework programs and flexible work schedule policies. In FY 2022, FCCS served 10,202 ridesharing applicants, a decrease of 837 or 7.6 percent from FY 2021. Despite significantly reduced numbers of employees needing to commute, FCCS continued to provide information regarding carpooling, vanpooling, teleworking, and transit. These program efforts contributed to an 11.6 percent increase in the number of companies offering Employer TDM programs, from 404 in FY 2021 to 451 in FY 2022, with the two most popular programs being Best Workplaces for Commuters and Smart Benefits Plu$50.

For performance information for the Fairfax Connector Bus System, please see Fund 40000, County Transit Systems.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Grants awarded	13	10	13	15	13	15
Value of grants awarded (in millions)	$164.78	$226.00	$165.00	$383.00	$165.00	$300.00
Roadway Improvements: Design Cost as a Percent of Total Cost	28.93%	31.97%	24.00%	37.17%	21.00%	21.00%
Roadway Improvements: Construction Cost as a Percent of Total Cost	59.06%	63.66%	60.00%	35.71%	32.00%	32.00%
Pedestrian/Sidewalk/Trail: Design Cost as a Percent of Total Cost	19.74%	24.06%	27.00%	34.81%	29.00%	29.00%
Pedestrian/Sidewalk/Trail: Construction Cost as a Percent of Total Cost	70.75%	58.47%	56.00%	40.09%	55.00%	55.00%
Bus Stop Safety/Shelter: Design Cost as a Percent of Total Cost	25.37%	18.40%	21.00%	31.67%	28.00%	28.00%
Bus Stop Safety/Shelter: Construction Cost as a Percent of Total Cost	64.82%	76.46%	74.00%	64.67%	64.00%	64.00%
Other/Miscellaneous Projects: Design Cost as a Percent of Total Cost	20.26%	22.47%	22.00%	13.74%	21.00%	21.00%
Other/Miscellaneous Projects: Construction Cost as a Percent of Total Cost	78.84%	72.74%	74.00%	81.88%	76.00%	76.00%
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percentage of Developments Meeting Proffered TDM Goals	96.6%	100.0%	100.0%	96.8%	100.0%	100.0%
Percent change in Ridesources applicants assisted	11.9%	(37.5%)	2.0%	(7.6%)	2.0%	2.0%
Percent change in companies implementing new Transportation Demand Management (TDM) programs	1.7%	14.8%	2.5%	11.6%	2.5%	2.5%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

Fund 30000: Metro Operations and Construction

Focus

Fund 30000, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2024 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 128-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrorail, Metrobus, and MetroAccess systems.

The WMATA Board of Directors are expected to adopt the FY 2024 Operating Budget and FY 2024-2029 Capital Improvement Program on April 27, 2023. Any adjustments to the County's FY 2024 operating subsidy requirement will be incorporated as part of the *FY 2023 Carryover Review*.

Operating and capital requirements for the County's FY 2024 Metro subsidy total $215,529,835. The County's portion of the total WMATA budget is determined using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density. The County meets its Metro subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts, and interest earnings on State Aid balances. State Aid and Gas Tax balances are held and disbursed to Metro by the Northern Virginia Transportation Commission (NVTC).

The County's FY 2024 operating contribution of $166.9 million is a 2.3 percent increase over the $163.1 million subsidy included in WMATA's FY 2023 Adjusted Budget. The increase in operating contribution assumes inflationary adjustments for all operational categories (e.g., Bus, Rail and Paratransit services) and the opening of the new Potomac Yard Station in Alexandria. In addition, Fund 30000 supports a transfer out of $3.5 million to Fund 40000, County Transit Systems. These numbers are subject to change based on review by the Metro Board of Directors and potential subsequent revisions to jurisdictional operating subsidy requirements. The County will incorporate its final WMATA FY 2024 operating subsidy as part of the *FY 2023 Carryover Review* Process.

The total operational requirements of $166.9 million and the $3.5 million for County Transit requirements are funded through the following sources: a FY 2024 General Fund transfer of $47.4 million, $110.0 million in applied State Aid, and $13.0 million in applied Gas Tax Receipts.

For FY 2024, the County has a $48.6 million capital requirement to Metro, which is offset by $43.0 million in General Obligation Transportation Bonds and $5.6 million in General Fund monies to address the County's share of debt service for bonds that WMATA issued.

In 2018, the Virginia General Assembly passed legislation to provide for annual dedicated funding sources to Metro to address long term capital needs. Revenue sources previously dedicated to the Northern Virginia Transportation Authority for the Transient Occupancy Tax and Grantor's Tax, in addition to redirecting two statewide revenue sources (state recordation tax currently used to pay bonds from the Northern Virginia Transportation District Fund and motor vehicle rental tax revenues), have been redirected to Metro. Also, a price floor on the regional gas tax was established to provide further dedicated funds to Metro.

In prior fiscal years, a portion of Metro funding increases have been accommodated by maximizing one-time available balances in State Aid to the County held at NVTC, which have been drawn down. As a result, General Fund support is required to meet FY 2024 expenditure requirements. For FY 2024, $53.0 million in General Fund support is provided, including a transfer of $47.4 million for operating expenses and $5.6 million applied to debt service.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 30000, Metro Operations and Construction, primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Metro Annual Operating Requirements **$3,803,900**
The projected FY 2024 subsidy requirement for WMATA Operating Expenses totals $166,909,492, an increase of $3,803,900, or 2.3 percent, over the FY 2023 Adopted Budget Plan, based on estimated funding requirements for Metrobus, Metrorail and MetroAccess.

Metro Capital Requirements **$1,002,350**
Projected FY 2024 Capital Construction expenditures total $48,620,343, an increase of $1,002,350 or 2.1 percent, over the FY 2023 Adopted Budget Plan. This funding supports the acquisition of facilities, equipment, rail cars, and buses and provides for general infrastructure needs of the Metro system. It also funds debt service on the County's share of Metro bonds sold in FY 2018.

General Fund Transfer

The FY 2024 General Fund Transfer to Fund 30000, Metro Operations and Construction, is unchanged from the *FY 2023 Revised Budget Plan*. The increased operating requirements are offset by state aid for transit and the projection of increased Gas Tax revenues. Increased capital requirements are addressed through the County's bond program.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$91,821**

FY 2023 expenditures increased $91,821 over the FY 2023 Adopted Budget Plan due to a modest increase in the jurisdictional subsidy for Metro capital. Fund balances were sufficient to support the increase without additional resources.

Performance Measurement Results by Community Outcome Area

Mobility and Transportation

Although Metrobus and Metrorail ridership remain below pre-pandemic levels, ridership for both services increased significantly from FY 2021 levels but remained below pre-pandemic levels.

WMATA is projecting further growth in both rail and bus ridership for FY 2024. COVID-19 concerns and changes in travel patterns associated with the pandemic continue to impact ridership. It should be noted that the ridership estimates for FY 2023 are based on WMATA's FY 2023 Budget, which has not been adjusted since adoption in April 2022; consequently, the estimated change in bus ridership for FY 2023 may not necessarily reflect year-to-date ridership trends.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percent change in Fairfax County trips on Metrobus	(25.2%)	(29.9%)	37.4%	28.0%	(4.8%)	33.1%
Percent change in Fairfax County ridership on Metrorail	0.0%	(85.1%)	42.3%	121.1%	42.8%	35.1%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$1,018,329**	**$0**	**$12,177,174**	**$0**
Revenue:				
Revenue Applied to Operating Expenses:				
State Aid	$57,444,329	$107,088,072	$99,088,072	$110,028,402
Gas Tax Revenue	7,751,050	12,000,000	20,000,000	13,000,000
Subtotal - State/Gas Revenue, Operating	**$65,195,379**	**$119,088,072**	**$119,088,072**	**$123,028,402**
Revenue Applied to Capital Expenses:				
State Aid Applied to Metro Capital	$3,398,948	$0	$0	$0
State Aid Applied to Metro Debt Service	2,807,606	0	0	2,350
Subtotal - State/Gas Revenue, Capital	**$6,206,554**	**$0**	**$0**	**$2,350**
County Revenue:				
County Bond Sales[1]	$41,000,000	$42,000,000	$29,914,647	$43,000,000
Subtotal - County Revenue	**$41,000,000**	**$42,000,000**	**$29,914,647**	**$43,000,000**
Total Revenue	**$112,401,933**	**$161,088,072**	**$149,002,719**	**$166,030,752**
Transfers In:				
General Fund (10001)	$38,337,366	$47,428,277	$47,428,277	$47,428,277
General Fund Applied to Debt Service (10001)	5,613,058	5,617,993	5,617,993	5,617,993
Total Transfers In	**$43,950,424**	**$53,046,270**	**$53,046,270**	**$53,046,270**
Total Available	**$157,370,686**	**$214,134,342**	**$214,226,163**	**$219,077,022**
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy	$62,089,220	$60,349,069	$79,728,343	$72,292,270
Rail Operating Subsidy	67,380,517	81,552,796	63,349,320	74,469,125
ADA Paratransit - Metro	23,333,991	21,203,727	20,027,929	20,148,097
Subtotal - Operating Expenditures	**$152,803,728**	**$163,105,592**	**$163,105,592**	**$166,909,492**
Subsidy Credits				
CRRSAA Credit	($21,383,788)	$0	$0	$0
ARPA Credit	(36,210,860)	0	0	0
Subtotal - Subsidy Credits	**($57,594,648)**	**$0**	**$0**	**$0**
Capital Construction Expenditures				
Metro Capital	$41,089,646	$42,000,000	$42,091,821	$43,000,000
Metro Capital Debt Service	5,615,212	5,617,993	5,617,993	5,620,343
Total County Capital Construction Subsidy	**$46,704,858**	**$47,617,993**	**$47,709,814**	**$48,620,343**
Total Operating and Capital Subsidy	**$141,913,938**	**$210,723,585**	**$210,815,406**	**$215,529,835**
Applied Support				
Applied NVTC State Aid and Gas Tax to Operating	($65,195,379)	($119,088,072)	($119,088,072)	($123,028,402)
Applied Interest at NVTC to Operating	(2,807,606)	0	0	0
Applied NVTC State Aid and Gas Tax to Capital	(3,398,948)	0	0	(2,350)
Total Expenditures, County	**$70,512,005**	**$91,635,513**	**$91,727,334**	**$92,499,083**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Transfers Out:				
County Transit Systems (40000)	$3,279,574	$3,410,757	$3,410,757	$3,547,187
Total Transfers Out	**$3,279,574**	**$3,410,757**	**$3,410,757**	**$3,547,187**
Total Disbursements, NVTC and County	**$145,193,512**	**$214,134,342**	**$214,226,163**	**$219,077,022**
Ending Balance[2]	**$12,177,174**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. In January 2023, an amount of $30.00 million was sold (Series 2023A) from the 2020 Transportation bond. The ending authorized but unissued balance from the 2020 Transportation bond is $76.24 million.

[2] The ending balance in Fund 30000, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by the WMATA General Manager and WMATA's Adopted Budget, and capital expenditures. For FY 2022, the balance of County funds was utilized to address a portion of the County's FY 2023 capital requirements, thereby reducing the amount of General Obligation Bonds sold as part of the County's Series 2023A bond sale in January 2023 .

Fund 30040: Contributed Roadway Improvements

Focus

Fund 30040, Contributed Roadway Improvements, was created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Centreville, Fairfax Center, Reston, and Tysons area, as well as Tysons Grid of Streets Contributions and Tysons-wide Developer Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth resulting from the Board of Supervisors' adoption of a new Comprehensive Plan for Tysons. The rate schedule is revised periodically based on the Consumer Price Index.

The County has accepted responsibility for the operations of the Transportation Association of Greater Springfield (TAGS); therefore, in FY 2024, $179,192 in proffer revenue will be transferred to Fund 40000, County Transit Systems. The transfer amount is based on the FY 2022 actual monthly payments received from TAGS. This funding supports shuttle bus service in the area of the Franconia/Springfield Metrorail Station.

No project funding has been included in Fund 30040 in FY 2024. Project funding will be appropriated at fiscal year-end, consistent with the level of developer proffer revenue received during the fiscal year. This approach reflects conservative project budgeting, recognizing that significant fluctuations can occur from year to year in the pace of development with a resulting impact on proffer contributions. In FY 2024, work will continue on existing and previously funded projects using project balances. Proffer contributions are typically accumulated over several years until a sufficient level of revenue support is achieved for a major improvement. In addition, project expenditures cannot begin until the terms of the proffer contribution are met. Pooled interest is also appropriated at year-end.

A separate reserve project exists for each area where contributions are received. These reserve projects are described below. As specific roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is dedicated to the improvements.

- **Centreville Developer Contributions** - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements in the Centreville area from $7.07 to $7.60 per gross square foot of non-residential building structure and from $2,793 to $3,002 per residential dwelling unit.

- **Countywide Developer Contributions** - This reserve was created to serve as a source of funding for contributions received for roadway improvements throughout the County. Funds are dedicated for specific improvements when required. Many different projects throughout the County are supported by this funding within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

- **<u>Fairfax Center (Route 50/I-66) Developer Contributions</u> -** Commitments from developers in the Fairfax Center area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements in the Fairfax Center area from $6.58 to $7.07 per gross square foot of non-residential building structure and from $1,457 to $1,567 per residential dwelling unit. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as occupancy permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments.

- **<u>Reston Road Fund Developer Contributions</u> -** Commitments from developers in the Reston area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements for the Reston Road Fund from $10.38 to $11.16 per square foot of non-residential building structure and from $2,269 to $2,439 per residential dwelling unit.

- **<u>Tysons Developer Contributions</u> -** This reserve accounts for private sector contributions received for the Tysons area for zoning cases and rates of contributions vary by case. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements in the Tysons area from $4.84 to $5.20 per gross square foot of non-residential building structure and from $1,074 to $1,154 per residential dwelling unit.

- **<u>Tysons Grid of Streets Developer Contributions</u> -** This reserve accounts for private sector contributions received for Grid of Streets improvements within the Tysons Urban Area. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements associated with the Tysons Grid of Streets from $7.45 to $8.01 per square foot of non-residential building structure and from $1,158 to $1,244 per residential dwelling unit. The contributions are to be paid in stages, with 25 percent prior to site plan approval and the remaining 75 percent before building permits are issued. Developers may elect to construct the transportation improvements outlined in the guidelines in lieu of cash contributions, as negotiated in individual proffer agreements.

- **<u>Tysons-wide Developer Contributions</u> -** This reserve accounts for private sector contributions received for Tysons-wide transportation improvements. Funding in this project is for improvements outlined in the Tysons Comprehensive Plan Amendment approved by the Board of Supervisors on December 4, 2012. On March 22, 2022, the Board of Supervisors revised the developer rates for road improvements for the Tysons-wide area from $6.53 to $7.02 per gross square foot of non-residential building structure and from $1,158 to $1,244 per residential dwelling unit.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$50,822,357**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $50,822,357 due to the carryover of unexpended project balances in the amount of $40,618,261 and an adjustment of $10,204,096. This adjustment is based on actual revenue received in FY 2022 in the amount of $10,126,892 and interest earnings of $77,204.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$48,340,654**	**$0**	**$50,822,357**	**$0**
Revenue:				
Centreville Developer Contributions	$0	$0	$0	$0
Countywide Developer Contributions	334,000	134,000	134,000	179,192
Fairfax Center Developer Contributions	0	0	0	0
Innovation Center Developer Contributions	208,452	0	0	0
Reston Road Fund Developer Contributions	0	0	0	0
Tysons Developer Contributions	0	0	0	0
Tysons Grid of Streets Developer Contributions	5,944,974	0	0	0
Tysons-wide Developer Contributions	3,821,198	0	0	0
Pooled Interest[1]	77,204	0	0	0
Total Revenue	**$10,385,828**	**$134,000**	**$134,000**	**$179,192**
Total Available	**$58,726,482**	**$134,000**	**$50,956,357**	**$179,192**
Total Expenditures	**$7,722,393**	**$0**	**$50,822,357**	**$0**
Transfers Out:				
County Transit Systems (40000)[2]	$181,732	$134,000	$134,000	$179,192
Total Transfers Out	**$181,732**	**$134,000**	**$134,000**	**$179,192**
Total Disbursements	**$7,904,125**	**$134,000**	**$50,956,357**	**$179,192**
Ending Balance[3,4]	**$50,822,357**	**$0**	**$0**	**$0**

[1] Pooled Interest is earned on annual contributions as well as accumulated fund balance.

[2] Represents funds to support Metro shuttle bus service in the Franconia-Springfield area.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[4] The $50.82 million FY 2022 ending balance meets capital project requirements in FY 2023 and future years. Proffered contributions cannot be expended until the terms of the proffer are met and until multiple contributions can be aggregated to meet total estimated costs of a project. As a result, a proffered contribution may be held in balance for several years, earning interest.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Centreville Developer Contributions (2G40-032-000)		$0.00	$886,380.54	$0
Countywide Developer Contributions (2G40-034-000)		207,895.21	18,639,267.99	0
Fairfax Center Developer Contributions (2G40-031-000)		0.00	4,892,206.86	0
Innovation Center Developer Contributions (2G40-191-000)		208,451.75	0.00	0
Reston Road Fund Developer Contributions (2G40-147-000)		0.00	183,920.00	0
Tysons Developer Contributions (2G40-035-000)		74,875.85	5,155,037.03	0
Tysons Grid Concept (2G40-038-000)		0.00	184,334.88	0
Tysons Grid of Streets Developer Contributions (2G40-057-000)		161,438.49	15,172,703.85	0
Tysons Metrorail Access Management (2G40-040-000)		0.00	384,298.09	0
Tysons-wide Developer Contributions (2G40-058-000)		7,069,731.25	5,324,207.88	0
Total	**$0**	**$7,722,392.55**	**$50,822,357.12**	**$0**

Fund 30050: Transportation Improvements

Focus

Fund 30050, Transportation Improvements, supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties to undertake primary and secondary roadway improvements using General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds. The most recent bond referendum was approved by the voters in November 2014 and supports pedestrian, bicycle, and roadway improvements; all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

Fund 30050 provides funding for various roadway projects and is used in conjunction with revenue available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), authorizing a County commercial real estate tax in support of transportation. This commercial and industrial real estate tax revenue is budgeted within Fund 40010, County and Regional Transportation Projects, where a rate of $0.125 per $100 assessed value is in place. Both funds also support spot improvements consisting of quick-hit projects, such as turn lanes and sidewalk and trail connections to improve mobility, enhance safety, and provide relief for transportation bottlenecks.

In addition, the Board of Supervisors has consistently emphasized the importance of providing safe access for pedestrians and bicycles, especially near schools, parks, activity centers, transit station areas, and revitalization areas. During the COVID-19 pandemic, pedestrian and bicycle activity increased throughout the County and this increased usage highlighted the inadequacies of the existing infrastructure. The Board of Supervisors has supported new funding for a Bicycle and Pedestrian Access Program targeted at $100 million over approximately six years through FY 2027. This funding will help expedite efforts to make one-time investments in pedestrian and bicycle infrastructure that will have long-term, meaningful impacts on accessibility and safety in the community. To date, the Board has approved an amount of $30,208,830 for this Program.

No funding has been included in Fund 30050 in FY 2024. Work will continue on existing and previously funded projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$85,312,094**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $85,312,094 due to the carryover of unexpended project balances in the amount of $59,331,206 and an adjustment of $25,980,888. This adjustment included the appropriation of revenues received during FY 2022 in the amount of $772,058 and a General Fund Transfer In of $25,208,830 to support the countywide Bicycle and Pedestrian Access Program.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$7,538,910**	**$0**	**$12,962,092**	**$0**
Revenue:				
Bond Sale[1]	$8,000,000	$0	$47,140,000	$0
Federal Aid[2]	772,058	0	0	0
Total Revenue	**$8,772,058**	**$0**	**$47,140,000**	**$0**
Transfers In:				
General Fund (10001)	$5,000,000	$0	$25,208,830	$0
Total Transfers In	**$5,000,000**	**$0**	**$25,208,830**	**$0**
Total Available	**$21,310,968**	**$0**	**$85,310,922**	**$0**
Total Expenditures[3]	**$8,348,876**	**$0**	**$85,310,922**	**$0**
Total Disbursements	**$8,348,876**	**$0**	**$85,310,922**	**$0**
Ending Balance[4]	**$12,962,092**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 4, 2014, the voters approved a Transportation Bond Referendum in the amount of $100.0 million. An amount of $8.0 million from the 2014 referendum was sold in January 2022. A balance of $47.14 million remains in authorized but unissued bonds for this fund.

[2] Represents Federal Transit Administration (FTA) reimbursements associated with Project 5G25-061-000, RHPTI Ped Improvements – 2014.

[3] In order to account for the revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $1,172.61 to FY 2022 expenditures to record an expenditure accrual. This impacts the amount carried forward resulting in a decrease of $1,172.61 to the *FY 2023 Revised Budget Plan*. The project affected by this adjustment is 5G25-060-000, Pedestrian Improvements - 2014. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Advanced Preliminary Engineering (5G25-030-000)	$2,102,099	$0.00	$218,526.45	$0
Bicycle and Pedestrian Access - DOT (2G40-197-000)	1,335,000	0.00	1,335,000.00	0
Bicycle and Pedestrian Access - DOT (ST-000053)	1,565,000	0.00	1,565,000.00	0
Bicycle and Pedestrian Access - DPWES (ST-000055)	1,000,000	0.00	1,000,000.00	0
Bicycle and Pedestrian Access - Parks (2G51-052-000)	1,000,000	0.00	1,000,000.00	0
Bicycle and Pedestrian Access - Police (ST-000054)	100,000	0.00	100,000.00	0
Bicycle and Pedestrian Access Reserve (ST-000051)	25,208,830	0.00	25,208,830.00	0
Bike/Trail Improvements - 2014 (5G25-063-000)	3,875,000	11,567.36	1,027,729.09	0
Bond Transit Projects - 2007 (5G25-056-000)	9,800,000	916.16	2,053,778.53	0
Cinder Bed Road Improvements-2007 (5G25-054-000)	7,094,713	88,248.08	0.00	0
Contingency - Bonds (5G25-027-000)		0.00	4,075,080.96	0
County-Maintained Bike/Trail Imp - 2014 (ST-000037)	5,665,000	614,883.45	1,991,020.05	0
County-Maintained Pedestrian Imp - 2014 (ST-000036)	23,200,000	2,019,928.09	9,891,044.78	0
Jefferson Manor Improvements-Phase IIIA - 2014 (2G25-097-000)	3,100,000	87,713.64	464,563.97	0
Neighborhood Signs (2G25-113-000)	15,000	0.00	8,300.00	0
Oakwood Road Steet Acceptance (2G25-122-000)	200,000	30,479.44	169,520.56	0
Pedestrian Improvements - 2007 (ST-000021)	28,258,446	907,729.83	672,030.83	0
Pedestrian Improvements - 2014 (5G25-060-000)	42,614,000	2,816,448.37	8,423,479.11	0
Pole Mounted Speed Displays (2G25-112-000)	30,000	0.00	1,040.00	0
Rectangular Rapid Flashing Beacons (ST-000047)	100,000	0.00	100,000.00	0
RHPTI Ped Improvements - 2014 (5G25-061-000)	4,467,058	(13,744.84)	2,050,623.17	0
RMAG Phase II - 2014 (5G25-062-000)	6,526,000	282,882.49	4,517,683.33	0
Route 28 Widening (5G25-065-000)	2,000,000	3,890.20	1,996,109.80	0
S. Van Dorn /I-95 Interchange (5G25-029-000)	11,050,211	129.78	98,438.04	0
Spot Improvements - 2014 (5G25-059-000)	18,470,000	1,010,640.88	11,878,471.23	0
Stonecroft Blvd Wdng SB (Marriott-Wstfld) (5G25-064-000)	800,678	0.00	800,678.00	0
Traffic Calming Program (2G25-076-000)	3,254,399	441,610.21	835,771.04	0
Tysons Transit Center (TF-000047)	4,000,000	45,553.11	3,728,202.94	0
VDOT Street Acceptance (5G25-066-000)	100,000	0.00	100,000.00	0
Total	**$206,931,434**	**$8,348,876.25**	**$85,310,921.88**	**$0**

Fund 40000: County Transit Systems

Mission

To provide safe, reliable, clean, and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. Fund 40000, County Transit Systems, primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

Fund 40000, County Transit Systems, provides funding for operating and capital expenses for the Fairfax Connector bus system. The Fairfax County Department of Transportation (FCDOT) manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2023 operates 93 routes, providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 351 buses.

Fairfax Connector bus service is operated by a private contractor from three operating facilities.

- The Huntington Division provides local service to the Huntington, Van Dorn Street and Franconia-Springfield Metrorail stations and in the Mount Vernon and Lorton areas and express service to the Pentagon Metrorail station.

- The Reston-Herndon Division includes service in the Reston, Herndon, McLean and Tysons areas to the Wiehle-Reston East, McLean, Spring Hill, and Tysons Metrorail stations; express service between Reston, the Pentagon Metrorail station, and Crystal City; local service between Herndon, Reston, and Tysons, and cross-county service between Fair Oaks and Reston.

- The West Ox Division provides service primarily in the I-66 Corridor between the Vienna Metrorail station and the Centreville, Chantilly, Fair Oaks, Oakton, and Fairfax Center areas; and 495 Express service between Tysons, Burke Centre, and Springfield.

The most recent Comprehensive Transit Plan (CTP) was completed in the spring of 2016 and the companion Transit Development Plan (TDP) was adopted by the Board of Supervisors in March 2016. The fiscally constrained TDP guides future investments and changes to the Fairfax Connector system. The TDP goals and objectives focused on expanding and improving access and mobility. To that end, FCDOT has made investments in a student pass program, express services, cross-county linkages, transit route improvements, an Intelligent Transportation System (ITS), the bus fleet, infrastructure, and improvements to transit facilities.

A TDP update is scheduled to be completed in FY 2023 and will have a planning horizon of ten years. It will be named the 2023 Transit Strategic Plan (TSP). FCDOT developed a route optimization process for the plan, which incrementally reviews five regional sections of the Fairfax Connector bus network over a three-year time frame. Each section is based on a major Metrorail Station or activity center served by the Fairfax Connector. These include the Franconia-Springfield, Reston-Herndon, Vienna, Tysons, and Huntington Metrorail Stations.

In FY 2020, FCDOT started the planning process for optimizing routes in Vienna and Tysons. As part of the planning for Richmond Highway Bus Rapid Transit (BRT), FCDOT will also complete route optimization for the Huntington routes. The Vienna, Tysons, and Huntington planning efforts were completed in FY 2022.

In September 2015, in partnership with Fairfax County Public Schools (FCPS), Fairfax Connector initiated the Student Free Fare Pilot Program, which provides free bus rides to the County's middle and high school population. Since program inception, the Connector has provided over 2.3 million student passenger trips. The program is now offering access to Metrobus service to students from Justice High School, Annandale High School, Falls Church High School, George C. Marshall High School, and the Davis Center. For the 2020 – 2021 school year, the average monthly usage was approximately 11,000 passenger trips. For the 2021– 2022 school year, monthly ridership has increased, averaging over 28,550 student trips per month.

Since 2017, FCDOT has received grant funding from the Northern Virginia Transportation Commission (NVTC) for implementation of express bus service along I-66 and I-395 using the Express lanes. Funding for bus services is generated from the Express lanes' toll revenue, with a goal of reducing congestion within the I-66 corridor inside the Beltway and along I-95/395. The information below reflects the average ridership on each express route in FY 2022:

- Route 396 (Backlick-Pentagon) provided over 2,185 average passenger trips per month, totaling near 55,000 passenger trips since 2020.
- Route 697 (Stringfellow to D Street SW D.C.) provided over 1,385 average passenger trips per month, totaling over 25,000 passenger trips since 2020.
- Route 698 (Vienna-Pentagon) provided over 2,385 average passenger trips per month, totaling over 123,000 passenger trips since 2019.
- Route 699 (Government Center-Downtown D.C.) provided over 1,600 average passenger trips per month, totaling nearly 286,000 average passenger trips since 2017.

In FY 2023, to further improve system efficiency and reliability, FCDOT will make service adjustments to Routes 334, 350, 351, 352, 353, 495, 722, 937, and 951, discontinue Route 644, and will implement new Route 660 to provide improve connectivity between Centreville and Tysons (a major employment center with approximately 105,000 jobs). Route 660 will provide additional connections for passengers at the Government Center and Vienna Metrorail Station. Connector's routes in the Reston-Herndon area will be modified in association with the Metrorail Silver Line Phase 2 opening to improve access and connectivity to the three new Metrorail stations located in the County.

FCDOT continues its commitment to environmental protection. As part of this effort, FCDOT received DRPT and Virginia Department of Environmental Quality (VDEQ) funds to purchase eight electric buses. Additional zero-emission buses will be added to the electric bus pilot program in FY2024. To further reduce emissions, the Fairfax Connector has a strict idling policy and utilizes clean technology on the diesel bus fleet to meet stringent emission standards for urban buses. FCDOT adheres to stormwater management best practices and the VDEQ standards for testing and monitoring at transportation sites.

FCDOT continues to invest in infrastructure with major construction projects underway. As part of the Silver Line extension, the County constructed the Herndon Station and Innovation Center Station Park-and-Ride Garages to provide commuters access to the Metrorail and the Connector bus system. The new Springfield and Monument Drive Commuter Parking Garages are under construction and are expected to be completed in late 2023.

The number of passenger trips on Connector decreased over 45 percent, from over 8.3 million trips in FY 2019 to 4.6 million in FY 2021, due to the COVID-19 pandemic. However, ridership is rebounding, with 5.2 million trips in FY 2022 and a projected 6.0 million trips in FY 2023.

Additionally, the economic impacts of the pandemic continue to have an adverse effect on local, regional, and state transportation revenues, such as fuel taxes. County staff continue to monitor these revenues in relation to ongoing regional transit requirements. While some of these revenues decreased, Fairfax Connector did receive relief under the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Connector received $26.3 million in CARES Act credits allocated to the region to support the County's transit system. These credits can be used toward capital, operating, and other transit-related expenses to prevent, prepare for, and respond to the COVID-19 pandemic, including the loss of passenger fare revenues.

County and Regional Transportation Projects

Commercial and Industrial (C&I) real estate tax revenue and Northern Virginia Transportation Authority (NVTA) local 30 percent funds are collected in Fund 40010, County and Regional Transportation Projects, and then a portion is transferred to the County Transit Systems budget. In FY 2024, this amount totals $39.7 million. This amount will be used to:

- Support West Ox Division rush hour and midday service
- Increase frequencies on overcrowded priority bus routes (Routes 171, 401/402, 950)
- Support Route 981 from Wiehle-Reston East to Dulles Airport

- Improve the frequency of Richmond Highway corridor routes and Route 310 from Franconia Road to Rolling Valley

General Fund Support / Use of Balances
General Fund support is provided to Fund 40000 for Fairfax Connector requirements and for the County share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The FY 2024 General Fund transfer to Fund 40000 is $43.0 million, unchanged from the FY 2023 Adopted Budget Plan level.

Fairfax Connector Bus Replacement Reserve
A significant long-term issue in transportation concerns the bus replacement needs for the Fairfax Connector fleet. To help minimize the fiscal impact of future bus replacement needs, funding is being reserved at the Northern Virginia Transportation Commission (NVTC) in addition to begin utilizing the County's Master Lease Program. The Board of Supervisors has directed that, beginning in FY 2025, all new buses purchased will be electric.

Virginia Railway Express (VRE)
Fund 40000, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by VRE. The service is a joint effort among NVTC, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, City of Manassas, City of Manassas Park, Fredericksburg, Prince William County, Spotsylvania County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues, state contributions and contributions from the participating and contributing local jurisdictions. According to the VRE Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions according to a funding formula. The FY 2024 Fairfax County subsidy is estimated at $5.6 million, a decrease of approximately $800,000 from the FY 2023 Adopted Budget Plan level due to the application of federal stimulus funds.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Increased Operating Expenditure Requirements **$9,438,437**
An increase of $9,438,437 in expenditures is reflected. This includes a net increase of $10,461,848 in operating requirements for the Connector system associated with a contract rate increase included in the five-year operating contract; 14,175 hours of additional service, and increased diesel fuel costs. These increases are partially offset by a decrease in subsidy requirements for VRE of $803,411 due to federal stimulus support and a $220,000 decrease in WMATA expenses for bus operations and maintenance costs at the West Ox Bus Facility.

FAIRFAX CONNECTOR

Capital Requirements **$2,783,924**

Capital project funding of $13,612,450 is included, an increase of $2,783,924 when compared with the FY 2023 Adopted Budget Plan, and is primarily associated with the purchase of buses to operate expanded service in the I-66 Corridor. It should be noted that Fairfax Connector has significant bus replacement needs and adjustments to meet these needs are anticipated for future quarterly reviews.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$49,790,585**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $49,790,585, due to capital project increases of $26,885,000 for buses that have reached the end of their useful life and to support expanded service in the 495 corridor; operating expense increases of $5,765,000 for expanded bus service, software, advertising for new Silver Line service, transit studies and maintenance for electric buses; and $17,140,585 for the carryover of encumbrances and capital project balances, primarily for the purchase of buses, continued implementation of the Intelligent Transportation System (ITS), upgrades to the farebox recovery system and transit studies. These increases are offset with a combination of state aid received through NVTC, support from DRPT and an estimated increase in farebox revenue.

Performance Measurement Results by Community Outcome Area

Mobility and Transportation

Due to the COVID-19 pandemic, Fairfax Connector ridership decreased by 18.6 percent to approximately 6.7 million in FY 2020, as compared to FY 2019. Ahead of many transit agencies, the Fairfax Connector resumed full service on all routes on August 29, 2020, with some service enhancements, including a new commuter route from the Stringfellow Road Park-and-Ride Lot to Southwest Washington, D.C. Ridership continued to decline in FY 2021 to 4.6 million. In FY 2022, ridership improved by nearly 14 percent with an annual ridership of 5.2 million, returning to approximately 62 percent of pre-pandemic levels.

Due to health and safety concerns stemming from the pandemic, the VRE ridership surveys used to gather this data have not been conducted since 2019. However, ridership surveys were undertaken in 2022 and will be utilized for future estimates.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percent change in FAIRFAX CONNECTOR passenger trips	(18.62%)	(32.69%)	17.05%	13.70%	15.57%	6.67%
Percent change in service provided for platform miles	(6.22%)	7.55%	9.55%	11.10%	4.46%	2.19%
Percent change in service provided for platform hours	(4.26%)	5.28%	7.50%	8.70%	2.84%	1.25%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$25,149,725**	**$14,822,000**	**$25,512,691**	**$5,111,457**
Revenue:				
Local Revenue				
Miscellaneous Revenue[1]	$101,541	$100,000	$100,000	$100,000
SmarTrip Revenue[2]	2,338,438	3,008,916	3,392,533	3,214,958
Bus Advertising	153,486	250,000	250,000	165,000
Bus Shelter Program	129,425	183,750	183,750	184,500
WMATA Reimbursements, West Ox Bus Operations Center[3]	386,677	600,000	500,000	380,000
Subtotal - Local Revenue	**$3,109,567**	**$4,142,666**	**$4,426,283**	**$4,044,458**
Revenue from the Commonwealth				
State Aid (NVTC) Operating[4]	$11,916,971	$25,907,267	$28,281,609	$27,553,975
State Aid (NVTC) Capital[5]	28,731,944	2,193,526	23,743,526	9,587,450
Toll Revenue for Operating - NVTC Commuter Choice Program	2,316,697	5,010,984	5,110,984	1,871,317
Toll Revenue for Capital - NVTC Commuter Choice Program	0	0	0	4,025,000
VA Dept. of Rail and Public Transportation (VDRPT) Operating[6]	329,723	0	4,960,682	2,785,639
VA Dept. of Rail and Public Transportation (VDRPT) Capital	0	0	5,080,000	0
North County Bus Service - CIA[7]	1,272,251	1,201,295	1,201,295	1,184,861
DRPT TRIP[8]	0	0	1,952,320	1,939,320
Subtotal - Revenue from the Commonwealth	**$44,567,586**	**$34,313,072**	**$70,330,416**	**$48,947,562**
Total Revenue	**$47,677,153**	**$38,455,738**	**$74,756,699**	**$52,992,020**
Transfers In:				
General Fund (10001)	$40,633,472	$42,965,059	$42,965,059	$42,965,059
Metro Operations and Construction (30000)	3,279,574	3,410,757	3,410,757	3,547,187
Contributed Roadway Improvements (30040)[9]	181,732	134,000	134,000	179,192
County and Regional Transportation Projects (40010)[10]	37,400,000	38,522,000	38,522,000	39,677,660
Total Transfers In	**$81,494,778**	**$85,031,816**	**$85,031,816**	**$86,369,098**
Total Available	**$154,321,656**	**$138,309,554**	**$185,301,206**	**$144,472,575**
Expenditures:				
Fairfax Connector				
Fairfax Connector Operating Expenses				
Transit Administration	$2,321,663	$3,698,832	$6,529,245	$4,750,286
Huntington Division	39,463,077	41,358,885	41,358,230	44,583,101
Reston-Herndon Division	33,114,387	36,410,301	36,523,303	39,145,361
West Ox Division, County Connector[11]	28,677,508	31,102,620	35,965,850	34,553,738
Subtotal - Connector Operating Expenses	**$103,576,635**	**$112,570,638**	**$120,376,628**	**$123,032,486**
Capital Projects	23,187,647	10,828,526	52,913,121	13,612,450
Total Connector Service	**$126,764,282**	**$123,399,164**	**$173,289,749**	**$136,644,936**
Total WMATA Service	$386,677	$600,000	$500,000	$380,000
Total Bus Services, Connector and WMATA	**$127,150,959**	**$123,999,164**	**$173,789,749**	**$137,024,936**

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Commuter Rail[12]	$1,658,006	$6,400,000	$6,400,000	$5,596,589
Total Expenditures	**$128,808,965**	**$130,399,164**	**$180,189,749**	**$142,621,525**
Total Disbursements	**$128,808,965**	**$130,399,164**	**$180,189,749**	**$142,621,525**
Ending Balance	**$25,512,691**	**$7,910,390**	**$5,111,457**	**$1,851,050**
State Aid CARES Credit Reserve[13]	$12,131,067	$7,910,390	$5,111,457	$1,851,050
Transportation-Related Requirements	13,381,624	0	0	
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue includes such items as reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on Fairfax Connector routes, insurance recoveries, and miscellaneous developer contributions.

[2] Fare revenue is received either directly by the County as SmarTrip fare payments, or indirectly through contractor billings.

[3] WMATA reimburses the County for its share of space at the West Ox Bus Operations Center, a joint use facility for WMATA and the County Connector. WMATA initiated operations from this site in Spring 2009. Funding is reduced due to decreased utilization by WMATA.

[4] State Aid for mass transit is disbursed to NVTC, where it is made available to the County.

[5] State Aid to support the Fairfax Connector Bus Replacement Program. Funds will be transferred to the County and appropriated for the purchase of replacement buses as scheduled in the multi-year replacement cycle.

[6] Reimbursement from the Department of Rail and Public Transit (DRPT) in the amount of $2.8 million supports operating assistance for I-95 Express Lanes (Route 393), I-66 Outside the Beltway (Route 660), and I-495 NEXT (Route 798) bus service.

[7] North County Bus Service provides public transit services between the George Bush Center for Intelligence and McLean Metrorail Station.

[8] DRPT's Transit Ridership Incentive Program (TRIP) is a new statewide grant program designed to support improvements to regional connectivity and ridership by supporting zero fare and subsidized fare pilot programs. Fairfax County has received a three-year grant to support a pilot low-fare program for income eligible riders.

[9] FY 2024 reflects a transfer of $179,192 from Fund 30040, Contributed Roadway Improvements, to support shuttle bus service in the Franconia-Springfield area. The transfer is based on actual receipts in the previous fiscal year and may fluctuate as proffer revenue changes. This service was previously provided as a WMATA route and these funds were transferred to Fund 30000, Metro Operations and Construction. Beginning in FY 2022, Fairfax Connector began operating the service and received the contributions.

[10] The FY 2024 transfer of $39.7 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $27.4 million is from Commercial and Industrial (C&I) real estate revenue and $12.3 million is from HB 2313 local revenues.

[11] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as increases of $108,000.00 to FY 2022 expenditures for bus operations at the West Ox garage. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[12] Fairfax County participates in the Virginia Railway Express (VRE) Master Agreement and provides an annual subsidy to VRE operations and construction.

[13] As a result of the Federal Transit Administration (FTA) regional transit services support included in the Coronavirus Aid, Relief and Economic Security (CARES) Act, Fairfax County received $26.3 million in credits allocated by WMATA to support the loss of passenger fare revenue, capital, operating and other County transit-related expenses to prevent, prepare for and respond to the COVID-19 pandemic. This credit is reflected in Fund 30000, Metro Operations and Construction, reducing the annual state aid contribution for Fairfax County's share of its WMATA subsidy for FY 2022. These credits have remained at NVTC. During FY 2021, $8.6 million of these credits were utilized and in FY 2022, $5.6 million of the CARES credits were utilized to offset anticipated reductions in Fairfax Connector SmarTrip and cash fare revenue. An additional $6.9 million is being used for the same purpose in FY 2023 and a further $3.2 million will be used for FY 2024. The remaining $2.0 million will be held in reserve for future years or unanticipated issues.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Backlick Rd North Park-N-Ride Bike Improvement (TS-000027)	$121,760	$4,570.40	$116,606.31	$0
Burke VRE Park and Ride Renovation (2G40-195-000)	325,000	0.00	75,000.00	250,000
Bus Garage Facility Renovations (TF-000059)	1,650,000	0.00	0.00	1,650,000
Bus Shelter Replacement (TS-000022)	937,466	9,750.00	184,373.36	100,000
Clean Air Communities Program Local (TF-000056)	2,197,261	130,292.04	2,066,969.21	0
Connector Intelligent Transportation Sys (3G40-003-000)	11,115,580	582,527.80	2,371,808.58	0
Fairfax Connector Buses - Capital (TF-000048)	51,695,744	18,837,256.14	26,646,575.53	0
Fairfax Connector Electric Buses (TF-000057)	11,639,436	0.00	11,639,436.00	0
Fairfax Connector Support Vehicles (TF-000053)	626,399	160,571.10	315,828.07	150,000
Farebox Upgrade/Replacement (TF-000039)	8,074,944	0.00	4,088,039.23	3,454,700
Mid-Life Overhaul (TF-000040)	19,027,676	2,906,686.36	4,146,211.48	2,600,000
NVTC Commuter Choice I-66 Route 598 Buses (TF-000061)	4,069,500	0.00	0.00	4,069,500
NVTC Commuter Choice I-95/395 Route 391 Buses (TF-000060)	678,250	0.00	0.00	678,250
Shop Equipment (TF-000051)	2,074,597	363,216.44	993,701.06	660,000
West Ox Maintenance Renovation (TF-000049)	470,000	192,777.00	268,572.00	0
Total	**$114,703,613**	**$23,187,647.28**	**$52,913,120.83**	**$13,612,450**

Fund 40010: County and Regional Transportation Projects

Focus

Fund 40010, County and Regional Transportation Projects, supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax for transportation and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. This revenue helps accelerate the County's implementation of roadway, transit, and pedestrian projects.

HB 3202 allows localities to assess a tax on the value of commercial and industrial real estate and to use the proceeds on new transportation improvements. The County's FY 2024 rate is $0.125 per $100 of assessed value (the maximum allowed per state code), which will generate approximately $63.6 million in revenue. This estimate is based on current projections in the commercial real estate market.

On April 3, 2013, the Virginia General Assembly approved HB 2313, a transportation funding package. The bill included regional components for planning districts that meet certain thresholds (population, registered vehicles, and transit ridership). Northern Virginia meets these criteria for the imposition of increases on Sales, Grantors, and Transient Occupancy taxes. The bill mandated that 70 percent of this regional funding be allocated by NVTA, with the remaining 30 percent provided to the individual localities embraced within NVTA for their determination. In FY 2018, HB 2313 generated approximately $328 million in funding for transportation projects in the Northern Virginia region.

During the 2018 Virginia General Assembly session, HB 1539/SB 856 was passed to support Washington Metropolitan Area Transit Authority (WMATA) capital funding requirements. As a result of the Metro funding bill, Grantors and Transient Occupancy Tax revenues in HB 2313 were redirected to fund Metro Capital needs. Legislation in 2019 and 2020 restored approximately $63.5 million in annual regional transportation funding to partially address the 2018 funding diversion. Though this was significant progress towards restoring regional funding, efforts to mitigate the financial impacts of the COVID-19 pandemic led to a delay in the imposition of some of the revenue streams (e.g., Transient Occupancy Tax). This delayed the full increase in funding compared to what was originally projected when the legislation was first being considered. These NVTA revenue sources have generated:

- $263 million in FY 2019
- $274 million in FY 2020
- $273 million in FY 2021
- $383 million in FY 2022
- $397 million in FY 2023 (projected)
- $411 million in FY 2024 (projected)

Significant increases were realized from 2021 to 2022 due to regional sales taxes received, and increased receipts in state funding consistent with 2019 and 2020 General Assembly legislation. Of the FY 2024 projected total of $411 million, Fairfax County could reasonably expect to benefit from approximately $186.1 million of this total in transportation improvements. The 30 percent share is expected to be approximately $57.9 million, including for the Towns of Herndon and Vienna.

FY 2024 disbursements include $8.9 million for operating and staff support for project implementation; $46.3 million for capital projects; $13.3 million for Metro capital funding needs (per HB 1539/SB 856), $13.3 million for repayment of the Transportation Infrastructure Finance and

Innovation Act (TIFIA) loan for Phase II of the Dulles Metrorail Project and a $39.7 million transfer to Fund 40000, County Transit Systems, for the Fairfax Connector for bus service.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,561,880	$6,928,833	$6,923,833	$7,281,435
Operating Expenses	2,471,913	2,613,846	2,618,846	2,735,764
Capital Projects	48,376,094	61,275,204	481,033,592	59,640,039
Bond Expenses	0	0	0	13,300,000
Subtotal	**$57,409,887**	**$70,817,883**	**$490,576,271**	**$82,957,238**
Less:				
Recovered Costs	($1,058,952)	($1,016,249)	($1,016,249)	($1,135,893)
Total Expenditures	**$56,350,935**	**$69,801,634**	**$489,560,022**	**$81,821,345**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	56 / 56	57 / 57	57 / 57	57 / 57

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$362,417**

An increase of $362,417 in Personnel Services includes $132,621 for a 2.00 percent market rate adjustment (MRA) for all employees and $102,326 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining $127,470 increase is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($9,815)**

A decrease of $9,815 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operating Expenses Adjustment **$121,918**

An increase of $121,918 in Operating Expenses is included to align the budget with anticipated expenses.

Recovered Cost Alignment **($119,644)**

A decrease of $119,644 in Recovered Costs is included in anticipation of increased cost recovery associated with compensation increases.

TIFIA Loan Debt Service **$13,300,000**

An increase of $13,300,000 is included for the first installment of the repayment of the County's Transportation Infrastructure Financing and Innovation Act (TIFIA) Loan through the United States Department of Transportation. This federal loan facilitated the construction of Phase II of the Metro Silver Line.

Capital Projects **($1,635,165)**
Funding in the amount of $59,640,039 is included in FY 2024 for priority projects supported by commercial and industrial tax revenue and funding received from the Northern Virginia Transportation Authority (NVTA), consistent with the transportation priorities periodically updated and approved by the Board of Supervisors. This amount also includes portions of NVTA local funding allocated to the Towns of Herndon and Vienna. Compared with the FY 2023 Adopted Budget Plan, this represents a decrease of $1,635,165 or 2.3 percent.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$419,813,211**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $419,813,211 primarily due to the carryover and net adjustments to capital projects. Per the Metropolitan Washington Airports Authority (MWAA), there was a budget increase of $250 million to the Silver Line Phase 2 with Fairfax County responsible for $40,250,000, supported by funds from the Construction Reserve NVTA 30 Percent project.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 57 Positions			
1	Deputy Director	1	Business Analyst III
2	Engineers V	2	Financial Specialists III
2	Engineers IV	1	Management Analyst III
1	Senior Engineer III	1	Senior Right-of-Way Agent
5	Engineers III	1	HR Generalist II
1	Engineering Technician III	1	Communications Specialist II
3	Transportation Planners V	1	GIS Analyst I
9	Transportation Planners IV	1	Network/Telecom Analyst I
8	Transportation Planners III	2	Administrative Associates
10	Transportation Planners II	1	Planning Technician II
1	Transportation Planner I	2	Administrative Assistants III

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$195,581,446**	**$13,300,000**	**$233,371,498**	**$13,300,000**
Revenue:				
Commercial Real Estate Tax for Transportation[1]	$61,809,098	$62,859,433	$62,859,433	$63,623,310
Local/Regional Transportation Revenue - NVTA[2]				
Fairfax County - NVTA 30%	$52,075,774	$43,836,361	$43,836,361	$55,803,463
Town of Herndon - NVTA 30%	1,001,920	898,585	898,585	1,143,894
Town of Vienna - NVTA 30%	853,258	729,255	729,255	928,338
Regional Transportation Revenue - NVTA 70%[3]	18,973,996	0	102,404,767	0
EDA Transportation Bonds[4]	0	0	100,000,000	0
Miscellaneous Revenue[5]	120,681	0	0	0
Total Revenue	**$134,834,727**	**$108,323,634**	**$310,728,401**	**$121,499,005**
Total Available	**$330,416,173**	**$121,623,634**	**$544,099,899**	**$134,799,005**
Expenditures:				
Personnel Services	$6,561,880	$6,928,833	$6,923,833	$7,281,435
Operating Expenses	2,471,913	2,613,846	2,618,846	2,735,764
Recovered Costs	(1,058,952)	(1,016,249)	(1,016,249)	(1,135,893)
Subtotal - Personnel and Operating	**$7,974,841**	**$8,526,430**	**$8,526,430**	**$8,881,306**
Capital Projects[6]				
Fairfax County - NVTA 70%[3]	$18,973,996	$0	$102,482,506	$0
Fairfax County - Commercial Real Estate Tax and NVTA 30%[2,7]	16,110,238	46,322,364	353,667,741	44,307,807
Town of Herndon - NVTA 30%[2]	0	898,585	7,595,713	1,143,894
Town of Vienna - NVTA 30%[2,7]	18,309	729,255	3,962,632	928,338
Metro Capital Program Contribution[8]	13,273,551	13,325,000	13,325,000	13,260,000
Subtotal - Capital Projects	**$48,376,094**	**$61,275,204**	**$481,033,592**	**$59,640,039**
Debt Service				
TIFIA Loan Repayment[9]	$0	$0	$0	$13,300,000
Subtotal - Debt Service	**$0**	**$0**	**$0**	**$13,300,000**
Total Expenditures	**$56,350,935**	**$69,801,634**	**$489,560,022**	**$81,821,345**
Transfers Out:				
County Transit Systems (40000)[10]	$37,400,000	$38,522,000	$38,522,000	$39,677,660
Metrorail Parking System (40125)[11]	3,293,740	0	2,717,877	0
Total Transfers Out	**$40,693,740**	**$38,522,000**	**$41,239,877**	**$39,677,660**
Total Disbursements	**$97,044,675**	**$108,323,634**	**$530,799,899**	**$121,499,005**
Ending Balance	**$233,371,498**	**$13,300,000**	**$13,300,000**	**$13,300,000**
TIFIA Debt Service Reserve[12]	$13,300,000	$13,300,000	$13,300,000	$13,300,000
Unreserved Balance	**$220,071,498**	**$0**	**$0**	**$0**
Rate per $100 of Assessed Value	**$0.125**	**$0.125**	**$0.125**	**$0.125**

[1] The Board of Supervisors implemented this tax in FY 2009 at a rate of $0.11 per $100 of assessed value. In FY 2014, the rate increased from $0.11 to $0.125 per $100 of assessed value as part of the Board's Four-Year Transportation Program; this rate remains unchanged in FY 2024. The Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this tax.

[2] As a result of the State Transportation funding plan (HB2313) approved during the 2013 Session by the General Assembly, additional revenues are available to the County for transportation projects and transit needs. As a result of the General Assembly actions in 2018, 2019, and 2020, funding has been redirected from NVTA to support Metro capital needs, and partially restored. Prospective NVTA revenues attributable to Fairfax County are anticipated to be $186.1 million in FY 2024. Of this total, $57.9 million, or 30 percent, will be available directly to the County and the towns of Herndon and Vienna.

[3] NVTA regional funding requirements will be included as part of the *FY 2023 Carryover Review.*

[4] Economic Development Authority (EDA) revenue bonds in the amount of $100 million were included in the *FY 2022 Revised Budget Plan* and are consistent with the Board of Supervisors Transportation Priorities Plan (TPP) approved January 28, 2014. To date, the sale of these bonds for project implementation has not been necessary as the fund has had sufficient cash to cover project expenses; however, the authorization is important to advance projects expeditiously.

[5] FY 2022 Miscellaneous Revenues reflects interest received on balances.

[6] Capital Projects include roadway, pedestrian, and transit capital funding. A portion of funding is held in a reserve and adjustments are made to reflect project funding for specific projects approved by the Board of Supervisors as projects approach implementation.

[7] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $54,822.29 to FY 2022 expenditures to accurately record expenditure accruals associated with capital projects supported by Commercial and Industrial Tax revenue, NVTA 30 Percent revenue and resources allocated to the Town of Vienna. This impacts the amount carried forward resulting in a decrease of $54,822.29 to the FY 2023 Revised Budget Plan. The projects affected by these adjustments are 2G40-086-000 HMSAMS, 2G40-176-000 Cinder Bed Road Bikeway, TF-000021 – Innovation Center Parking – C&I, 2G40-136-000 Route 28 Widening (Prince William County Line – Route 29) NVTA 30 Percent, and 2G40-106-000 Vienna NVTA 30 Percent Capital. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[8] Approximately $13.3 million will be transferred to the Commonwealth of Virginia's Washington Metropolitan Area Transit Authority Capital Fund to address WMATA capital purposes, in accordance with Chapter 854 of the Acts of Assembly of 2018 (HB 1539 / SB 856).

[9] Repayment of federal Transportation Infrastructure Financing and Innovation Act (TIFIA) loan through the United States Department of Transportation which supported construction of Phase II of the Metro Silver Line.

[10] The FY 2023 transfer of $39.7 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $27.4 million from Commercial and Industrial (C&I) real estate revenues will fund West Ox Division rush hour and midday service, support for increased frequencies on overcrowded priority bus routes, support of I-495 Express lanes service and the Tysons Circulator; and $12.3 million from HB 2313 local revenues will fund the implementation of new transit service planned for congestion relief.

[11] Provides for the balance of funds required to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees on site. Annual funding requirements will be included as part of carryover reviews.

[12] Represents funds held in reserve for TIFIA Debt Service, as required by the TIFIA Loan Agreement. The Reserve is not recorded as an expense but is reallocated within the Project 2G40-094-000, TIFIA Debt Service Reserve, from Equity in Pooled Cash to Cash with Fiscal Agent.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Active Transportation Wayfinding Signage (ST-000052)	$150,000	$0.00	$150,000.00	$0
Balls Hill Rd/Old Dominion Dr Int (2G40-152-000)	20,502,030	409,886.82	16,142,119.67	0
Bicycle Facilities Program (TS-000001)	3,749,170	0.00	2,992.34	0
Bike Share Expansion Local (TS-000029)	125,000	0.00	125,000.00	0
Bike/Ped Program Operations (2G40-177-000)	4,389,087	714,394.85	1,446,659.59	900,000
BRAC-Telegraph Rd. Widening S. Van Dorn (2G40-021-000)	3,036,461	95,550.97	31,870.25	0
Braddock Rd Imprv Phase I NVTA30 (2G40-160-000)	35,000,000	0.00	35,000,000.00	0
Bus Stops - Braddock District (TS-000011)	760,517	686.40	90,621.25	0
Bus Stops - Countywide (TS-000010)	2,203,250	170,038.62	738,747.28	0
Bus Stops - Dranesville District (TS-000012)	662,000	974.38	208,062.00	0
Bus Stops - Franconia District (TS-000014)	999,000	18,930.18	181,276.75	0
Bus Stops - Hunter Mill District (TS-000013)	1,352,795	115,602.55	134,895.01	0
Bus Stops - Mason District (TS-000015)	1,317,602	49,381.42	478,691.13	0
Bus Stops - Mt Vernon District (TS-000016)	1,288,000	48,277.57	93,167.98	0
Bus Stops - Providence District (TS-000017)	1,355,219	53,127.47	52,286.25	0
Bus Stops - Springfield District (TS-000018)	825,598	(5,248.49)	16,317.38	0
Bus Stops - Sully District (TS-000019)	176,000	9,279.50	46,862.79	0
Capital Expansion (TF-000030)	1,157,149	0.00	357,750.46	0
Capital Project Management Information Systems (CPMIS) (2G40-163-000)	1,369,650	395,126.64	396,792.67	0
Cinder Bed Rd Bikeway (2G40-176-000)	5,150,000	193,867.09	4,553,850.67	0
Columbia Pike Complete Sts Ph I (2G40-188-000)	695,000	18,524.78	676,475.22	0
Construction Reserve (2G40-001-000)		0.00	7,597,044.92	5,036,776
Construction Reserve NVTA 30% (2G40-107-000)		0.00	15,921,704.07	21,196,031
Cost Benefit Analysis Support (2G40-060-000)	1,531,824	0.00	107,787.09	0
CSYP Bike & Pedestrian Program (2G40-088-000)	71,865,422	6,913,099.21	23,049,242.75	11,000,000
Dulles Toll Road & Soapstone Dr Overpass (2G40-078-000)	58,250,000	47,110.00	49,814,314.68	0
Extension Frontier Drive (VDOT) (2G40-095-000)	8,000,000	0.00	5,000,000.00	0
Fairfax Corner Parking Facility (TF-000042)	10,000	0.00	780.21	0
Fox Mill/Pinecrest Intersection Imprv (2G40-185-000)	900,000	850,000.00	50,000.00	0
Giles Run & Laurel Hill (2G40-067-000)	2,800,000	64,805.27	2,179,741.23	0
Herndon Metrorail Parking-NVTA 30 (TF-000026)	2,573,145	2,199.00	636,655.43	0
Herndon NVTA 30% Capital (2G40-105-000)		0.00	7,595,713.08	1,143,894
HMSAMS (2G40-086-000)	10,700,648	739,190.52	5,476,694.92	0
I-66 OTB Active Transportation Projects (2G40-194-000)	3,000,000	0.00	3,000,000.00	0
I-66 Random Hills Trail - FCPA (ST-000046)	810,000	37,961.34	593,802.65	0
Innovation Center Metro Station NVTA70 (2G40-101-000)	10,000,000	194,574.17	2,592,402.70	0
Innovation Center Parking - C&I (TF-000021)	4,194,630	40,236.00	184,467.00	0
Innovation Center Parking-NVTA 30 (TF-000027)	873,240	0.00	11,069.02	0
Innovation Station North Neighborhood Access (ST-000048)	8,800,000	347,581.17	8,263,382.84	0
Jones Branch Connector (County) (2G40-020-000)	1,918,180	0.00	214.27	0
Laurel Hill Adaptive Reuse (TF-000028)	5,715,000	689,678.01	0.00	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Metro Capital Transfer NVTA 30% (2G40-164-000)	81,168,149	13,273,550.50	13,325,000.00	13,260,000
North Kings Hwy/Shields Ave Imprv (2G40-153-000)	4,193,845	(2,383.26)	3,920,298.30	0
Orange Hunt Elem SRTS (2G40-187-000)	205,000	9,544.43	195,455.57	0
Providence Bikeshare (TS-000024)	200,000	0.00	200,000.00	0
Reston Bikeshare LCM Exp (TS-000026)	505,000	123,089.40	97,705.34	0
Reston Bikeshare Silver Line (TS-000030)	150,000	0.00	150,000.00	0
Revitalization - Springfield-Commerce ST (2G40-181-000)	250,000	6,165.60	243,834.40	0
Rich Hwy BRT TOD Study (LCM) (2G40-144-000)	290,766	0.00	105,648.11	0
Rich Hwy CSX Underpass - NVTA 30 (2G40-180-000)	792,000	0.00	792,000.00	0
Richmond Highway Match - Sidewalks (2G40-049-000)	934,894	0.00	248,525.53	0
RMAG Phase II (2G40-085-000)	8,621,340	911,371.15	5,996,423.71	0
Rolling Rd. VRE Garage Feasibility Study (2G40-055-000)	2,750,000	60,534.56	2,138,858.85	0
RSTP Advanced Project Implementation-TMSAMS (2G40-051-000)	2,401,600	6,771.82	1,601,250.26	0
Rt 1 BRT NVTA70 (2G40-162-000)	116,571,429	14,921,955.15	82,625,646.15	0
Rt 28 Widen CN FY18 NVTA 70% (2G40-190-000)	16,000,000	655,470.30	14,791,044.43	0
Rt 28 Widen RW FY17 NVTA 70% (2G40-189-000)	5,000,000	2,526,587.79	2,473,412.21	0
Rt 7 Widening (Reston Ave - DTR) NVTA30 (2G40-158-000)	13,200,000	0.00	790,079.00	0
Rt. 1 Bus Rapid Transit (BRT) NVTA30 (2G40-114-000)	757,232	0.00	43,199.10	0
Rt. 1 Wdng (Napper to Mt Vrn Hwy) (2G40-132-000)	3,460,828	0.00	3,455,488.90	0
Rt. 28 Widening (Prince William Co Line to Rt. 29) NVTA70 (2G40-100-000)	5,000,000	675,408.73	0.02	0
Rt. 28 Widening HB2 (2G40-136-000)	10,482,973	255,166.22	10,128,056.82	0
Rt. 286/Popes Head Road Interchange – NVTA 30% (2G40-141-000)	4,300,000	0.00	300,000.00	0
Rt. 29 Widen Union Mill-Buckley Gate NVTA30 (2G40-110-000)	14,172,427	0.00	14,172,427.00	0
Seven Corners Interchange (RC-000002)	1,186,115	0.00	1,103,396.19	0
Shirley Gate/Braddock/FFX Co Pkwy/Popes (2G40-079-000)	21,000,000	79,844.52	20,103,509.21	0
Shrevewood Elem SRTS (2G40-186-000)	640,000	20,803.20	619,196.80	0
Sidewalk Replacement VDOT Participation (ST-000001)	820,000	409.32	223,581.31	0
Silverline Metrorail Ph II NVTA 30% (2G40-196-000)	40,250,000	0.00	40,250,000.00	0
Soapstone DTR Overpass (2G40-143-000)	66,100,000	0.00	39,547,423.00	0
Spot Program (2G40-087-000)	20,606,000	1,288,943.10	10,254,637.57	5,000,000
Springfield Multi-Use Transit Hub (ST-000033)	7,171,148	532,779.71	3,997,654.54	0
Stormwater- Nutrient Credits (2G40-093-000)	1,095,000	(310,347.20)	528,831.40	0
Studies/Planning/Advanced Design/Prog Rsv (2G40-090-000)	7,650,000	454,225.91	2,378,675.49	700,000
Sully Civil War Cycle Tour (2G40-166-000)	54,000	26,359.40	17,131.40	0
Synchro/AutoCAD Hardware (TF-000041)	45,705	0.00	15,000.00	0
Telegraph Rd Widening/Hayfield Rd (2G40-172-000)	4,500,000	0.00	4,500,000.00	0
Telegraph Rd Wlkwy Agreement USACE (2G40-179-000)	100,000	923.79	98,152.42	0
Traffic Signals (2G40-127-000)	1,200,000	0.00	752,719.00	0

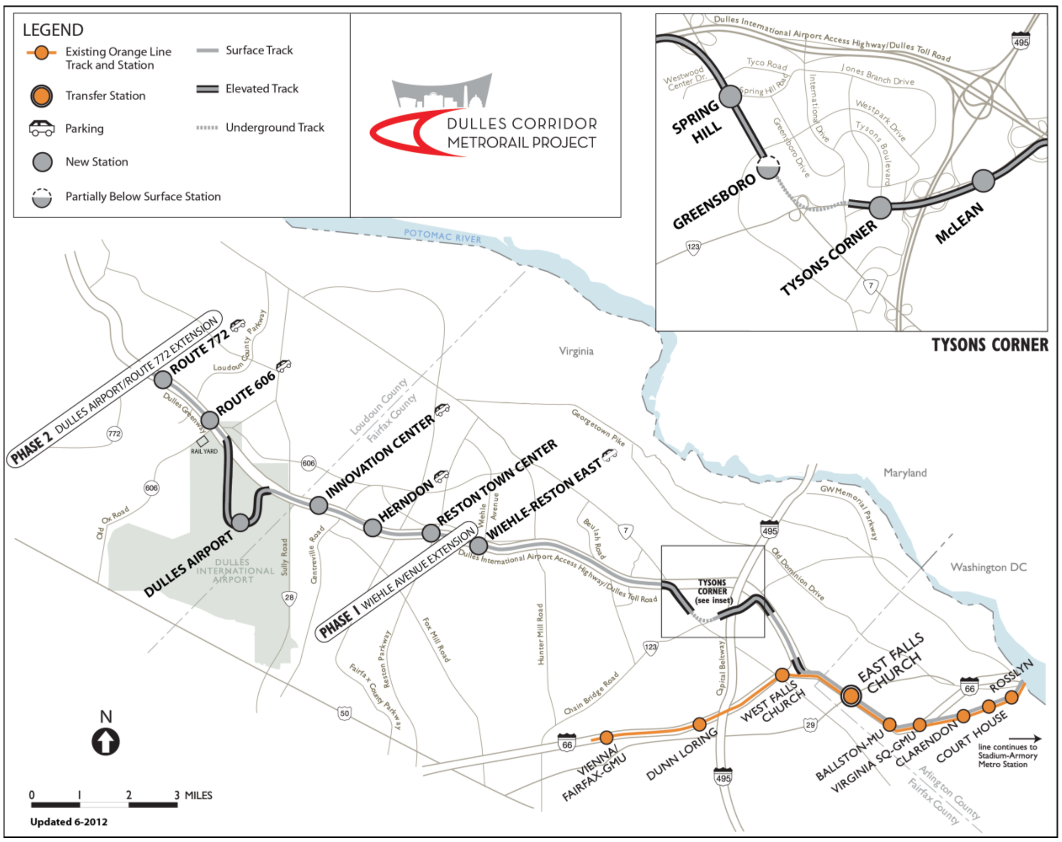
SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Transportation Projects - At Large (2G40-003-000)	100,000	0.00	55,000.00	0
Transportation Projects - Braddock District (2G40-002-000)	100,000	0.00	100,000.00	0
Transportation Projects - Dranesville District (2G40-004-000)	100,000	2,469.00	26,623.34	0
Transportation Projects - Franconia District (2G40-006-000)	100,000	0.00	99,228.00	0
Transportation Projects - Hunter Mill District (2G40-005-000)	100,000	0.00	17,460.50	0
Transportation Projects - Mason District (2G40-007-000)	100,000	0.00	100,000.00	0
Transportation Projects - Providence District (2G40-009-000)	203,000	0.00	163,304.00	0
Transportation Projects - Springfield District (2G40-010-000)	100,000	0.00	100,000.00	0
Transportation Projects - Sully District (2G40-011-000)	100,000	0.00	100,000.00	0
VDOT Plan Review (2G40-097-000)	3,907,328	591,000.00	532,328.00	475,000
Vienna Merrifield Bike Share Local (TF-000052)	100,000	18,312.44	81,487.56	0
Vienna NVTA 30% Capital (2G40-106-000)		18,309.21	3,962,631.53	928,338
Walney Road at Dallas Street (2G40-025-000)	380,000	0.00	222,002.73	0
Wiehle Avenue Metrorail Facility (TF-000001)	23,562,145	0.00	88,081.72	0
Wolftrap Elementary School Crosswalk LCM (2G40-168-000)	245,000	13,993.81	201,727.53	0
Total	**$771,228,541**	**$48,376,094.04**	**$481,033,592.49**	**$59,640,039**

Fund 40110: Dulles Rail Phase I Transportation Improvement District

Focus

Metrorail service was extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons Corner, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project was approximately $6.0 billion. Due to financial constraints imposed by the federal government, the project was completed in two phases. Phase I was completed in July 2014 and cost approximately $2.9 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston and included construction of five new stations in Fairfax County: McLean, Tysons Corner, Greensboro, Spring Hill, and Wiehle-Reston East, and are noted on the map below.



The Phase I cost of approximately $3.02 billion was financed by the federal government, the Commonwealth of Virginia, Fairfax County, and revenue from the Dulles Toll Road (DTR). In March 2009, the Federal Transit Administration (FTA) executed a Full Funding Grant Agreement with the Metropolitan Washington Airports Authority (MWAA) for $900.0 million for Phase I of the project. Fairfax County's share of Phase I, $400.0 million, was financed from the Phase I Transportation Improvement District (Phase I District).

On January 21, 2004, a petition was filed with the Clerk to the Fairfax County Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors (Board) to create the Phase I District, as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board on February 23, 2004, following a public hearing. It is governed by a District Commission, consisting of four Fairfax County Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same governance structure used for the Route 28 Tax District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use, but not yet used for that purpose, and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. No other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

On May 26, 2011, the EDA issued the first series of Phase I District EDA bonds in the amount of $205.7 million, which provided $220 million, including bond premium, for the construction of the Phase I project. On October 10, 2012, the second and final Phase I District EDA bonds were issued in the amount of $42.4 million, which provided $48.4 million, including bond premium, for the construction of the Phase I project. These two issues together, with $131.6 million in equity contribution from District taxes collected, fully funded the County's obligation of providing $400.0 million for Phase I of the project. MWAA transferred Phase I of the Silver Line to WMATA for final testing and training on May 27, 2014, and it opened for passenger service on July 26, 2014.

On April 10, 2012, the Board confirmed the County's participation in Phase II. MWAA completed preliminary engineering and awarded the Phase II construction contract in May 2014. Construction was completed in summer 2022 at estimated cost of $3.02 billion and passenger service commenced on November 15, 2022. For additional cost and project information about Dulles Rail Phase II, please refer to Fund 40120, Dulles Rail Phase II Transportation Improvement District, contained in Volume 2, Capital Construction and Other Operating Funds.

As part of the FY 2014 Adopted Budget Plan, there was joint concurrence from the Phase I Advisory Board as well as the Phase I Commission on the formal adoption of a Tax Rate Policy. Specifically, a series of criteria must be met to allow for a reduction in the tax rate that includes the following: maintaining targeted debt service coverage at 150 percent; historical debt service coverage will be at least 150 percent for two consecutive fiscal years before lowering the tax rate; and the tax rate will be lowered by no more than two cents in any given year provided coverage can still be maintained at 150 percent with the lower tax rate.

The District has witnessed strong growth in assessed values in recent years. The result was an ability to provide corresponding annual decreases in the tax rate of $0.02 per $100 of assessed value from FY 2016 through FY 2021, coupled with a revision to the Tax Rate Policy lowering the targeted debt service coverage from 150 percent to 140 percent. These actions were recommended by both the Advisory Board and the Commission. The tax rate of $0.09 per $100 of assessed value as part of the FY 2024 Advertised Budget Plan remains unchanged from the FY 2023 Adopted Budget Plan.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Debt Service Adjustments **($180,950)**

There is a decrease of $180,950, or 1.3 percent, from the FY 2023 Adopted Budget Plan amount of $14,008,250 due to programmed debt service payments in FY 2024. This decrease represents savings from the partial debt defeasance that occurred in FY 2022.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$40,025,126**	**$36,101,489**	**$36,417,072**	**$38,037,971**
Revenue:				
Real Estate Taxes	$15,378,945	$15,629,149	$15,629,149	$15,740,702
Interest on Investments[1]	67,051	0	0	0
Miscellaneous Revenues[2]	385	0	0	0
Total Revenue	**$15,446,381**	**$15,629,149**	**$15,629,149**	**$15,740,702**
Total Available	**$55,471,507**	**$51,730,638**	**$52,046,221**	**$53,778,673**
Expenditures:				
Debt Service[3]	$14,018,750	$14,008,250	$14,008,250	$13,827,300
Debt Service Prepayment[4]	5,035,685	0	0	0
Total Expenditures	**$19,054,435**	**$14,008,250**	**$14,008,250**	**$13,827,300**
Total Disbursements	**$19,054,435**	**$14,008,250**	**$14,008,250**	**$13,827,300**
Ending Balance[5]	**$36,417,072**	**$37,722,388**	**$38,037,971**	**$39,951,373**
Tax rate per $100 Assessed Value	**$0.09**	**$0.09**	**$0.09**	**$0.09**

[1] Interest on Investments revenue of $67,051 was received in FY 2022.

[2] Miscellaneous Revenues of $385 associated with litigation funding were received in FY 2022.

[3] A partial refunding of outstanding Series 2011 and Series 2012 District bonds took place on March 2, 2016, resulting in a net present value savings of approximately $16.5 million over the life of the bonds and corresponding lower annual debt service payments. No bond maturities were extended as a result of the refunding.

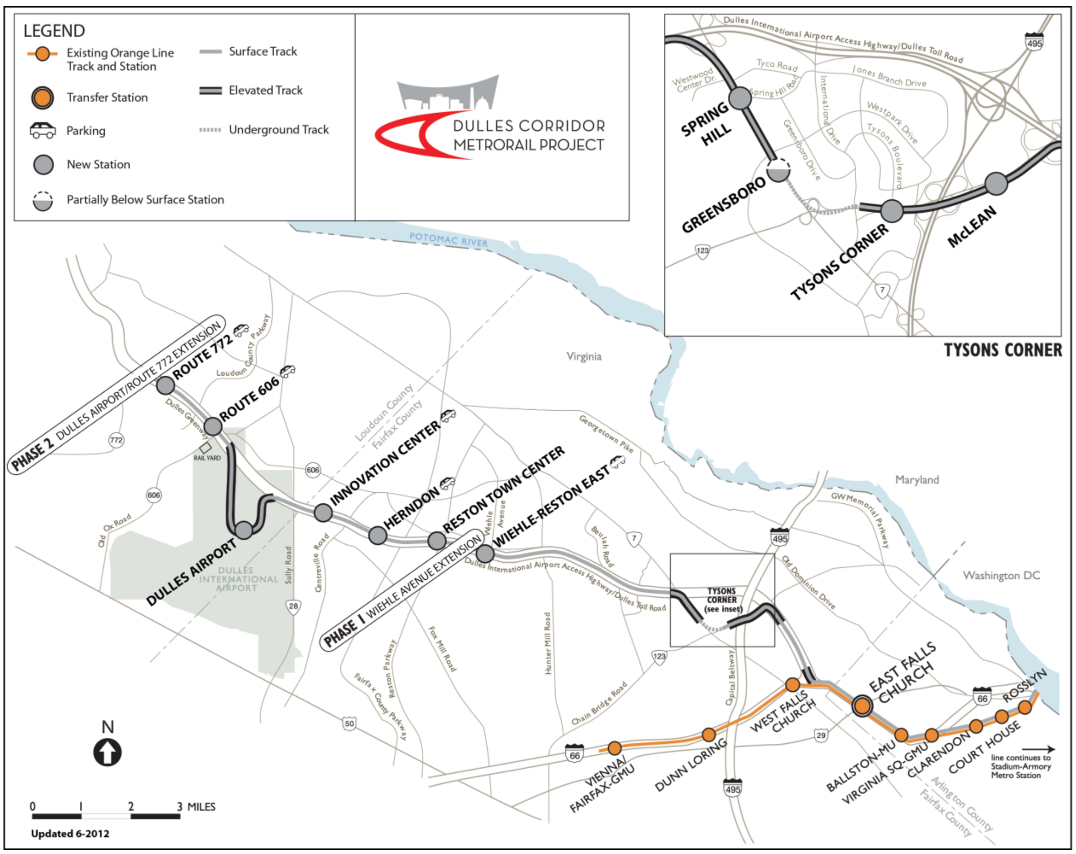
[4] An amount of $5,200,000 was appropriated from the fund balance in FY 2022 based on a recommendation from the Silver Line Phase I Transportation District Commission, including $5,000,000 for debt defeasance and $200,000 for the associated costs of issuance in FY 2022.

[5] The ending balance includes the Residual Fund, the Debt Service Reserve Fund, and the Revenue Stabilization Fund.

Fund 40120: Dulles Rail Phase II Transportation Improvement District

Focus

The purpose of the Dulles Metrorail is to provide high-quality, high-capacity transit service in the Dulles Corridor. New Metrorail service in the corridor results in travel time savings between the corridor and downtown D.C., expands the reach of the existing regional rail system, offers a viable alternative to automobile travel and supports future transit-oriented development along the corridor. Phase II cost approximately $3.02 billion for the segment from the Wiehle-Reston East Metrorail Station to Route 772 in Loudoun County and was completed on November 15, 2022. Phase II included the construction of three new stations in Fairfax County, including Reston Town Center, Herndon, and Innovation Center, and these stations are noted in the map below:



On October 9, 2009, a petition (the Petition) was filed with the Clerk to the Board of Supervisors (Board) to create the Phase II Dulles Rail Transportation Improvement District (Phase II District). As required by Code of Virginia Ann. § 33.1-431, the Petition was signed by owners of more than 51 percent of the commercial and industrial property within the proposed Phase II District, measured by assessed value, that would be subject to a special tax pursuant to Code of Virginia Ann. § 33.1-435. Pursuant to that statute, following a public hearing on December 7, 2009, the Board created the Phase II District on December 21, 2009. On November 10, 2009, the Town of Herndon also approved the creation of the Phase II District.

Phase II of the Dulles Metrorail project (Project) runs from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension serves the Reston Town Center, Herndon, Dulles Airport, Route 606, and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Project on either side of the right-of-way of the Dulles Airport Access and Toll Road (DTR) within Fairfax County, are taxed to help Fairfax County fund the County's 16.1 percent share of the Project. Consistent with the Petition and the resolution adopted by the Board to create the Phase II District, a tax rate of $0.05 per $100 of assessed value was adopted for FY 2011 for commercial and industrial properties within the Phase II District, and a rate of $0.10 was adopted for FY 2012. The rate increased to $0.15 in FY 2013 and $0.20 in FY 2014. Per the Petition, the tax rate has since remained at $0.20 and was held flat at $0.20 until full revenue operations commenced on Phase II, which occurred on November 15, 2022. The tax rate is recommended to be held at $0.20 per $100 of assessed value as part of the FY 2024 Advertised Budget Plan. A revised lower rate will be discussed with the Phase II Advisory Board and the Phase II Commission as part of the FY 2024 Adopted Budget process. For planning purposes, the Phase II District may not enter into a financing agreement unless it is reasonably believed that it can be accomplished within the maximum rate established by the Petition of $0.25 per $100 of assessed value.

On April 10, 2012, the Board confirmed the County's participation in Phase II of the Project. As part of the financial deal, the County agreed to make its best efforts to pay for building the Route 28 Station, along with the parking garage at this station and at Herndon Monroe, outside of the Project. On July 3, 2012, Loudoun County voted to confirm their participation in Phase II.

In Spring 2013, Fairfax County officially notified USDOT and MWAA that the Innovation Center Station (formerly Route 28 Station), which had a total project estimate of $89 million, would be funded as part of the total project cost and shared among the funding partners through the agreed upon percent allocations. As part of the MOA for Phase II, the County agreed to use "best efforts" to fund this station along with the parking garages at Innovation Center and Herndon-Monroe. Since that time, the County received funding approval of $69 million from NVTA 70 percent toward the Innovation Center Station that will be spread among the funding partners per the standard percent splits. The County funded the parking garages outside the project. The plan of finance included the pledge of annual parking revenues from the two new parking garages and accessing surcharge revenues from current County garages in the WMATA system. In order to access these surcharge revenues, County staff worked with WMATA staff to amend the appropriate legal documents. The WMATA board formally agreed to amend these documents on October 23, 2014, and the Fairfax County Board of Supervisors agreed to amend these same documents on November 18, 2014. The parking garage bond sale occurred in February 2017. For additional information on the parking garages, please refer to Fund 40125, Metrorail Parking System Pledged Revenues, as part of Volume 2, Capital Construction and Other Operating Funds.

The County's total 16.1 percent share of the Project (Phase I and Phase II) was equal to $967.6 million. The County contributed $400 million from the Phase I tax district and $328.3 million from the Phase II tax district. The balance was supported by allocating $187.7 million in proceeds from the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan that will be repaid using the County's Commercial and Industrial real estate tax, $40.2 million in cash from Fund 40010, County and Regional Transportation Projects Fund, $9.7 million in 70 percent regional funds from the Northern Virginia Transportation Authority (NVTA), and $1.7 million in Congestion Mitigation Air Quality (CMAQ) Grant funds.

The Phase II tax district's $328.3 million contribution is achieved using two approaches. First, there will be an internal allocation of $215.6 million toward repayment of the County's $403.3 million TIFIA loan. The debt service on this portion of the TIFIA loan is repaid out of this fund. Second, the remaining $112.7 million was provided from tax district equity.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Debt Service Adjustments **$12,217,351**

An increase of $12,217,351 will support programmed debt service payments associated with the County's TIFIA loan in FY 2024. Annualized debt service on the County's TIFIA loan equates to $25.5 million beginning in FY 2024, with $12.2 million to be repaid from the Phase II District and $13.3 million to be repaid from Fund 40010, County and Regional Transportation Projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$38,600,000**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $38,600,000 to appropriate funding from the fund balance. This was based on a recommendation from the Silver Line Phase II Transportation District Commission to partially payoff a portion of the County's TIFIA loan allocable to the Phase II Transportation Improvement District and the associated costs of issuance in FY 2023.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$58,948,176**	**$66,010,246**	**$67,971,687**	**$50,353,587**
Revenue:				
Real Estate Taxes[1]	$20,015,642	$21,481,900	$21,481,900	$21,510,269
Interest on Investments	69,158	0	0	0
Total Revenue	**$20,084,800**	**$21,481,900**	**$21,481,900**	**$21,510,269**
Total Available	**$79,032,976**	**$87,492,146**	**$89,453,587**	**$71,863,856**
Expenditures:				
Construction Payments[2]	$11,047,939	$0	$0	$0
TIFIA Debt Service Prepayment[3]	0	0	38,600,000	0
TIFIA Debt Service	0	0	0	12,217,351
Operating Expenses	13,350	500,000	500,000	500,000
Total Expenditures	**$11,061,289**	**$500,000**	**$39,100,000**	**$12,717,351**
Total Disbursements	**$11,061,289**	**$500,000**	**$39,100,000**	**$12,717,351**
Ending Balance	**$67,971,687**	**$86,992,146**	**$50,353,587**	**$59,146,505**
TIFIA Debt Service Reserve[4]	$14,749,704	$14,749,704	$14,749,704	$12,200,864
Unreserved Balance	**$53,221,983**	**$72,242,442**	**$35,603,883**	**$46,945,641**
Tax rate per $100 Assessed Value[5]	**$0.20**	**$0.20**	**$0.20**	**$0.20**

[1] FY 2024 estimate based on January 1, 2023 assessed values and an advertised tax rate of $0.20 per $100 of assessed value.

[2] The amount represented the balance of the District's $112.7 million construction costs due after the $215.6 million in Transportation Infrastructure Financing and Innovation Act (TIFIA) loan proceeds were expended in FY 2019. These construction payments were funded with current revenues collected in the District.

[3] An amount of $38,600,000 was appropriated from the fund balance in FY 2023 based on a recommendation from the Silver Line Phase II Transportation District Commission to partially payoff a portion of the County's TIFIA loan and the associated costs of issuance in FY 2023.

[4] This amount represents the debt service reserve fund requirement that is used as a contribution toward the Dulles Rail Phase II District's $215.6 million portion of the County's overall $403.3 million TIFIA loan with the United States Department of Transportation that closed on December 17, 2014. The Dulles Rail Phase II District's $215.6 million portion of the TIFIA loan was expended in FY 2019. The TIFIA debt service reserve amount was decreased from $14,749,704 to $12,200,864 following the partial prepayment of the TIFIA loan on November 17, 2022.

[5] The tax rate is recommended to be held at $0.20 per $100 of assessed value as part of the FY 2024 Advertised Budget Plan. A revised lower rate will be discussed with the Phase II Advisory Board and the Phase II Commission as part of the FY 2024 Adopted Budget process.

Focus

In November 2011, the Board of Supervisors agreed to the Memorandum of Agreement (MOA) to participate in Phase II of the Silver Line and to use its "best efforts" to seek funding for the parking garages at Herndon and Innovation Center from sources outside of the shared funding formula agreed to by the funding partners. In that MOA, WMATA agreed in principle to changes in the 1999 Surcharge Agreement that would enable the County to use surcharge revenues to finance those parking facilities. The Surcharge Agreement provides a mechanism to collect a base fee and a surcharge fee at the five WMATA-owned/leased parking facilities in Fairfax County and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria).

At the June 10, 2014, Board Transportation Committee Meeting, County staff provided an update on staff coordination with WMATA to amend surcharge documents, and an overview of the plan of finance to construct the parking garages at Herndon and Innovation Center. Prior to the opening of the Silver Line Phase I, WMATA owned or leased all of the Metrorail parking garages in Fairfax County.

The parking facilities at the Wiehle-Reston East, Herndon, and Innovation Center Metrorail Stations are owned by Fairfax County. By retaining ownership of the new parking facilities, the County is able to control future joint development on the sites and retain all revenues generated from those joint developments. The surcharge fee had been used to pay the debt service on revenue bonds sold by the Fairfax County Economic Development Authority (EDA) to finance the prior construction of Metrorail parking facilities in the County. The base parking fee is used by WMATA to operate and maintain WMATA owned parking facilities.

Since the County will own the new parking facilities within its jurisdiction, the Surcharge Agreement needed to be amended so the entire fee at the new facilities would be retained by the County, and the surcharge from the WMATA-owned facilities could be used by the County for the County-owned facilities at the Wiehle-Reston East, Herndon, and Innovation Parking Garages. WMATA and Fairfax County staff worked together to create the Second Amended and Restated Surcharge Implementation Agreement that was approved in October 2014. The Metrorail Parking System Pledged Revenues Fund was established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These funds will be generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt expenses of the County facilities.

As part of the United States Department of Transportation's (USDOT) Transportation Infrastructure and Finance and Innovation Act (TIFIA) loan for the Dulles Metrorail project, Fairfax County received $403.3 million toward its baseline share of project costs. As a condition to financial closing on the TIFIA loan, a side Letter Agreement between USDOT and the County regarding the County's construction of the parking garages at the Herndon and Innovation Center Metrorail Stations was established. The County agreed to complete construction of the parking garages by the WMATA-announced start date of revenue service for Phase II. The parking garage bond sale occurred in February 2017 in the amount of $90.9 million to fund the following: Herndon Station and Innovation Center Station Parking Garages of $37.9 million and $37.1 million, respectively, per final construction bids; and $15.9 million to fund capitalized interest, funding of a debt service reserve, and cost of issuance. Following the construction period, the Herndon Station Parking Garage was completed in April 2019 and the Innovation Center Station Parking Garage was completed in June 2020. The parking garages became fully operational and open to the public when the revenue/passenger service started for Phase II on November 15, 2022.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Operational Expenses Adjustment for Herndon and Innovation Parking Garages $637,000
An increase of $637,000 is included for operational expenses for the Herndon and Innovation Center Station Parking Garages.

Operational Expenses Adjustment for Wiehle-Reston East Parking Garage ($79,436)
A decrease of $79,436 is included for operational expenses for the Wiehle-Reston East Metrorail Parking Garage.

Debt Service Adjustment $5,125
An increase of $5,125 is included for debt service expenses for the Wiehle-Reston East Metrorail Parking Garage.

Debt Service Adjustment ($250)
A decrease of $250 is included for programmed debt service expenses for the Herndon and Innovation Center Station Parking Garages.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments $3,211,025
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $3,211,025 due to the carryover of unexpended project balances of $2,699,742 and a net adjustment of $511,283. The unexpended project balances were primarily associated with the Fairfax County Economic Development Authority (EDA) Parking Revenue bond sale in February 2017 for the Herndon Metrorail Station Parking Garage and the Innovation Center Metrorail Station Parking Garage. These parking garages are owned, operated and maintained by the County as part of the agreement for the Silver Line Phase II. In addition, the adjustment included funding of $98,511 to support the operational and maintenance requirements for the Herndon Metrorail Station Parking Garage; $48,550 to support the operational and maintenance requirements for the Innovation Center Metrorail Station Parking Garage; and $366,000 to support the operational and maintenance requirements for the Wiehle-Reston East Metrorail Station Parking Garage. This adjustment was partially offset by a decrease of $1,778 associated with encumbrances that were not necessary in FY 2023.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$21,003,722**	**$12,685,588**	**$15,681,995**	**$8,036,091**
Revenue:				
Wiehle-Reston East Ground Rent[1]	$3,110,337	$2,900,000	$3,110,337	$3,446,262
Interest on Investments[2]	48,022	0	0	0
Wiehle-Reston East Metrorail Parking Garage[3]	491,298	863,254	431,627	1,294,881
New Garage Revenue[4]	0	2,104,089	1,052,045	3,156,134
WMATA Surcharge Parking Fees[5]	595,008	1,701,505	850,753	1,985,089
Total Revenue	**$4,244,665**	**$7,568,848**	**$5,444,762**	**$9,882,366**
Transfers In:				
County and Regional Transportation Projects (40010)[6]	$3,293,740	$0	$2,717,877	$0
Total Transfers In	**$3,293,740**	**$0**	**$2,717,877**	**$0**
Total Available	**$28,542,127**	**$20,254,436**	**$23,844,634**	**$17,918,457**
Expenditures:				
Projects[7]	$12,860,132	$12,597,518	$15,808,543	$13,159,957
Total Expenditures	**$12,860,132**	**$12,597,518**	**$15,808,543**	**$13,159,957**
Total Disbursements	**$12,860,132**	**$12,597,518**	**$15,808,543**	**$13,159,957**
Ending Balance	**$15,681,995**	**$7,656,918**	**$8,036,091**	**$4,758,500**
Debt Service Reserve[8]	$4,758,500	$4,758,500	$4,758,500	$4,758,500
Unreserved Balance	**$10,923,495**	**$2,898,418**	**$3,277,591**	**$0**

[1] Revenues associated with ground rent at the Wiehle-Reston East Metrorail Station Parking Garage.

[2] Interest on Investments revenue represents interest revenue associated with the Metrorail Parking System Pledged Revenues projects. An amount of $48,022 was received in FY 2022.

[3] Parking revenues collected at the Wiehle-Reston East Metrorail Station Parking Garage. As further information is available on monthly parking trends, budget updates will be provided as part of a future quarterly review.

[4] Projected parking revenues to be collected at the Herndon and Innovation Center Station Parking Garages. These parking garages became fully operational and open to the public when the revenue/passenger service started for Phase II on November 15, 2022. As further information is available on monthly parking trends, budget updates will be provided as part of a future quarterly review.

[5] Projected revenues transferred from the Washington Metropolitan Area Transit Authority (WMATA) for five WMATA owned/leased parking facilities in Fairfax County (Huntington, West Falls Church, Dunn Loring, Vienna, and Franconia) and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria). These revenues are used by the County to pay debt service for the Herndon and Innovation Center Station Parking Garages. As further information is available on monthly parking trends, budget updates will be provided as part of a future quarterly review.

[6] Provides for additional funds required to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees. Funding needs will be reviewed as part of the annual budget process as well as the annual Carryover Review process.

[7] Construction funding from the Fairfax County Economic Development Authority Parking Revenue bond sale in February 2017 for the Herndon Station Parking Garage ($37,900,000), Innovation Center Station Parking Garage ($37,100,000), and annual operational and debt service costs for these parking garages as well as for the Wiehle-Reston East Metrorail Station Parking Garage.

[8] Debt service reserve fund for the parking garage revenue bonds, which was funded at closing of the bond sale in March 2017.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Hern Innov Pkg Facility Debt Service (2G40-167-000)	$25,993,000	$4,758,500.00	$4,756,500.00	$4,756,250
Herndon Metrorail Parking Facility (TF-000033)	37,225,000	(4,261.08)	2,234,392.67	0
Herndon Pkg Operations and Maintenance (2G40-146-000)	4,687,643	74,674.94	275,955.05	409,500
Innovation Metrorail Parking Facility (TF-000034)	37,775,000	297,736.13	134,157.41	0
Innovation Pkg Operations and Maintenance (2G40-145-000)	435,050	47,571.04	130,862.15	227,500
Wiehle Metro Pkg Facility Debt Service (2G40-115-000)	62,217,888	6,185,500.00	6,184,000.00	6,189,125
Wiehle Pkg Operations and Maintenance (2G40-120-000)	13,684,395	1,500,410.71	2,092,675.46	1,577,582
Total	**$182,017,976**	**$12,860,131.74**	**$15,808,542.74**	**$13,159,957**

Fund 40180: Tysons Service District

Focus

On June 22, 2010, the Board of Supervisors (Board) adopted an amendment to the Comprehensive Plan for Tysons. This action was the culmination of a multi-year effort that created a new vision for Tysons as the walkable, transit-oriented downtown for Fairfax County. This vision reflected the status of Tysons as the County's urban center and the powerful economic engine that Tysons brings to both the County and the Commonwealth.

On March 29, 2011, the Board requested that the Planning Commission, working with staff, develop a process to address financing the infrastructure in Tysons. In response, the Planning Commission reconstituted its Tysons Committee (Committee). The Committee adopted an inclusive process, which included 24 meetings over a period of 17 months. During its deliberations, the Committee sought information and input from all stakeholders. Based upon this input, the Committee developed recommendations, which were then approved by the Planning Commission on September 20, 2012. On October 16, 2012, the Board heard public comment on the Planning Commission's recommendations. The Board endorsed the Planning Commission's funding plan and directed staff to come forward with an item for authorization of a public hearing on the proposed District, and on October 30, 2012, the Board authorized the advertisement of the public hearing for December 4, 2012. The Board then voted to establish the District on January 8, 2013.

The funding plan is a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and the Tysons-wide road improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District.

The District has a boundary generally consistent with the Tysons Corner Urban Center, as defined in the Comprehensive Plan. Most of the Tysons-wide road improvements are contained within the District's boundary and the improvements therein would benefit the entire community within Tysons. The Planning Commission also recommended that a Tysons Service District Advisory Board (Advisory Board) be created to aid the Board in developing recommendations related to the annual tax rate for the service district. All Advisory Board members are appointed by the Board.

The District would fund projects that benefit all residential and non-residential landowners within Tysons and initial projects were anticipated to be those that would provide the most benefit to the most properties. The Planning Commission also recommended that the County conduct a review concerning the status of the initial projects, yearly tax rates, future increments of projects and their timing.

The FY 2024 Advertised Budget Plan reflects no change in the tax rate of $0.05 per $100 of assessed value. Discussion on this tax rate, updated district assessed values, and project funding needs will occur during meetings with the Advisory Board prior to the Board's adoption of the budget in spring 2023.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

FY 2024 funding remains at the same level as the FY 2023 Adopted Budget Plan.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$18,279,764**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $18,279,764 based on the carryover of unexpended project balances in the amount of $10,479,764 and an adjustment of $7,800,000 to fully fund the preliminary engineering and design, and partially fund the land acquisition associated with the widening of Route 7 from Route 123 to I-495 (Capital Beltway).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$40,555,123**	**$38,462,507**	**$48,937,092**	**$39,466,562**
Revenue:				
Real Estate Taxes-Current[1]	$8,564,698	$8,809,234	$8,809,234	$8,943,432
Interest on Investments	37,754	0	0	0
Total Revenue	**$8,602,452**	**$8,809,234**	**$8,809,234**	**$8,943,432**
Total Available	**$49,157,575**	**$47,271,741**	**$57,746,326**	**$48,409,994**
Expenditures:				
Capital Projects	$220,483	$0	$18,279,764	$0
Total Expenditures	**$220,483**	**$0**	**$18,279,764**	**$0**
Total Disbursements	**$220,483**	**$0**	**$18,279,764**	**$0**
Ending Balance[2]	**$48,937,092**	**$47,271,741**	**$39,466,562**	**$48,409,994**
Pay-As-You-Go (PAYGO) Funding[3]	$48,937,092	$47,271,741	$39,466,562	$48,409,994
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.05**	**$0.05**	**$0.05**	**$0.05**

[1] FY 2024 estimate is based on January 1, 2023 assessed values at an advertised tax rate of $0.05 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of the sale of bonds and equity contributions to fund $253 million toward the District's share of transportation infrastructure improvements in Tysons. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

[3] Current funds available for ongoing project needs in the service district.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Greensboro Ramp - DTR (2G40-173-000)	$1,000,000	$220,483.05	$582,806.41	$0
Rt 123 Widening (Old Courthouse to Rt 7) (2G40-117-000)	2,250,000	0.00	2,250,000.00	0
Rt 123 Widening (Rt 7 to I-495) (2G40-116-000)	2,000,000	0.00	2,000,000.00	0
Rt 7 Widening (I-495 to I-66) (2G40-150-000)	3,500,000	0.00	3,446,957.23	0
Rt 7 Widening (Rt 123 to I-495) (2G40-118-000)	10,000,000	0.00	10,000,000.00	0
Total	**$18,750,000**	**$220,483.05**	**$18,279,763.64**	**$0**

Fund 40190: Reston Service District

Focus

On February 11, 2014, the Board of Supervisors (Board) adopted the Reston Phase I Comprehensive Plan Amendment (CPA). This amendment included revised land use and additional transportation facilities for the three Reston Transit Station Areas (TSAs): Wiehle-Reston East, Reston Town Center, and Herndon. The CPA optimizes development opportunities associated with the availability of mass transit while maintaining the stability of existing land uses outside of the TSAs. The TSA designation allows a mixture of residential, office, retail and other commercial uses and provides opportunities for joint public-private development.

The CPA envisioned that these revised land uses will be served by a multi-modal transportation system. To support that vision, the CPA recommended multi-modal roadway improvements, a grid network, intersection improvements, and supporting transit service. As a result, on February 11, 2014, the Board directed the Planning Commission (PC) and staff to develop an inclusive process to prepare a funding plan for the transportation improvements recommended in the CPA and return to the Board with staff's recommendations. The Board further directed staff that the funding plan should include arrangements for financing the public share of Reston infrastructure improvements and facilitate cooperative funding agreements with the private sector.

Subsequent to the Board's action, the Hunter Mill District Supervisor appointed a Reston Network Analysis Advisory Group (Advisory Group) to refine the transportation network included in the CPA and develop the funding plan. Although the Board directed the PC to work with staff on the funding plan, the Advisory Board served as a diversified stakeholder group representing various interests in Reston, and in that capacity fulfilled the charge of the PC.

The Advisory Group provided a forum for Fairfax County Department of Transportation (FCDOT) staff to receive input and feedback from residents, property owners, and developers on the Reston Network Analysis (analysis of transportation improvements recommended in the CPA) and associated plans. In its feedback, the Advisory Group was most interested in funding options that include both proffer and service district revenue streams. Staff also solicited feedback on the funding plan from the larger community and other stakeholders at a series of public meetings.

In December 2016, consensus was reached on a funding plan after review from the Board of Supervisors, the Planning Commission Transportation Subcommittee, the Advisory Group, and the Reston Association. The following provides the main aspects of the funding plan and entails three categories of improvements: Roadway Improvements, Intersection Improvements, and a Grid of Streets Network. Staff has assumed that existing transit resources in Reston and Herndon will be re-allocated to increase feeder and circulation service when Phase II of the Metrorail Silver Line opens. As a result, no additional funding for transit was included in the Reston Transportation Funding Plan.

Primary responsibility for funding of Roadway Improvements would come from public revenue sources allocated by the County for use on countywide transportation projects. These include the following sources:

- Federal: Regional Surface Transportation Program (RSTP) and Discretionary Grant Programs
- State: Smart Scale and Revenue Sharing
- Regional: Northern Virginia Transportation Authority (NVTA) 70 percent Regional Funds
- Local: Commercial & Industrial Tax, General Obligation Bonds, NVTA 30 percent Local Funds

Funding for Intersection Improvements and the Grid Network is expected to come from private revenue sources, such as revenues generated within the Reston TSAs and used exclusively for projects in the Reston TSAs. Private funding encompasses three sources. First, In-kind Contributions from developers would fund the construction of grid segments for their development or redevelopment projects. Second, Road Fund contributions would be paid by developer contributions in the form of pooled cash proffers on a per residential unit or per commercial square foot basis of new development for use on the Grid Network. These monies would be deposited in Fund 30040, Contributed Roadway Improvements. Third, Fund 40190, Reston Service District, was reflected as part of the FY 2018 Advertised Budget Plan and included a tax rate of $0.021 per $100 of assessed value on commercial and residential properties within the Reston TSAs. The Board approved a Funding Plan and Road Fund for Reston Transportation Projects on February 28, 2017. On April 4, 2017, following a public hearing, the Board of Supervisors established the Reston Service District as well as Board action approving a Service District Advisory Board. The corresponding tax rate of $0.021 per $100 of assessed value was included as part of the FY 2018 Adopted Budget Plan. The tax rate is recommended to remain at $0.021 per $100 of assessed value as part of the FY 2024 Advertised Budget Plan.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

FY 2024 funding remains at the same level as the FY 2023 Adopted Budget Plan.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments $4,332,914

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $4,332,914 based on the carryover of unexpended project balances in the amount of $832,914 and an adjustment of $3,500,000. This adjustment included $1,500,000 to support the Fairfax County Parkway/Sunrise Valley Drive Intersection project and $2,000,000 to support the Reston Parkway/Baron Cameron Avenue Intersection project.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$7,363,411**	**$8,898,080**	**$9,712,002**	**$7,889,882**
Revenue:				
Real Estate Taxes-Current[1]	$2,370,807	$2,510,794	$2,510,794	$2,512,421
Interest on Investments	7,430	0	0	0
Total Revenue	**$2,378,237**	**$2,510,794**	**$2,510,794**	**$2,512,421**
Total Available	**$9,741,648**	**$11,408,874**	**$12,222,796**	**$10,402,303**
Expenditures:				
District Expenses	$29,646	$0	$4,332,914	$0
Total Expenditures	**$29,646**	**$0**	**$4,332,914**	**$0**
Total Disbursements	**$29,646**	**$0**	**$4,332,914**	**$0**
Ending Balance[2]	**$9,712,002**	**$11,408,874**	**$7,889,882**	**$10,402,303**
Tax rate per $100 Assessed Value	**$0.021**	**$0.021**	**$0.021**	**$0.021**

[1] FY 2024 estimate based on January 1, 2023 assessed values at the Advertised tax rate of $0.021 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of capital projects to be funded in the service district. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Fairfax County Parkway/Sunrise Valley Drive Intersection (2G40-151-000)	$2,000,000	$0.00	$1,895,323.98	$0
Reston Pkwy/Baron Cameron Ave Int (2G40-174-000)	2,500,000	29,645.70	2,437,590.30	0
Total	**$4,500,000**	**$29,645.70**	**$4,332,914.28**	**$0**

Fund 70000: Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law, such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county, which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. Fund 70000, Route 28 Tax District, was formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of $0.20 per $100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to $160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulated that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on the bonds. The Commonwealth issued $138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County entered into a contract with the District and agreed to levy the additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a fiscal agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to a trustee jointly designated by the CTB and the counties, and the District in turn shall notify the counties of the required payment and request a rate sufficient to collect that amount, up to a maximum of $0.20 per $100 of assessed value. The tax rate is currently set at $0.17 per $100 of assessed value. In FY 2024, an amount of $12.8 million has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy outs, late payments, and penalties.

In August 2002, Fairfax County, Loudoun County, the CTB and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges would be constructed to ease traffic congestion. Funding totaling $204.7 million was made available from a joint financing plan providing $75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately $36.3 million of remaining CTB Route 28 bond authorization, and approximately $93.0 million of bond funds issued by the EDA in 2003 and 2004 and supported by the two counties. Construction of the first six interchanges was completed in FY 2008.

In October 2006, the CTB, the counties and EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive, and Nokes Boulevard. The plan included acceptance of a $5.0 million grant and a $20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the $119.2 million project estimate. EDA Revenue bonds were planned to be issued in two series. A total of $41.505 million was issued on February 27, 2007 and $51.505 million was issued on July 9, 2008. On July 24, 2007, the CTB notified the District Commission that an additional $23.9 million was approved in the CTB's FY 2008-2013 Six-Year Improvement Plan as payment toward the state obligation under the District contract. This additional funding fully replaced the $20.0 million originally planned for the TPOF loan.

All bond issues are fully supported by District tax revenue. If District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds are also supported by a Revenue Stabilization Fund (RSF) and Debt Service Reserve Fund (DSRF) that is equal to the maximum annual EDA debt service. As a further credit enhancement for the EDA bonds, both Fairfax and Loudoun Counties pledged a joint moral obligation if tax revenues, the RSF, and DSRF are not sufficient to support debt service.

In March 2011, the Route 28 District Advisory Board recommended to approve $6.0 million in Project Completion Funds for final design plans for four priority sections of Route 28 widening from six to eight lanes (Hot Spot Improvements). These design areas included the following: Priority 1 – Route 28 southbound between Sterling Boulevard and the Dulles Toll Road; Priority 2 – the Route 28 southbound bridge over the Dulles Toll Road; Priority 3 – Route 28 northbound between McLearen Road and the Dulles Toll Road; and Priority 4 – Route 28 southbound between the Dulles Toll Road and Route 50.

Favorable market conditions in the spring of 2012 allowed for a refunding opportunity of outstanding District debt obligations. The District Commission approved a resolution to proceed with refunding the Series 2003 and Series 2004 EDA revenue bonds at their March 2012 annual meeting. Concurrent with the EDA refunding, the CTB agreed to a refunding of the Transportation Contract Revenue Refunding Bonds Series 2002 from its original Capital Appreciation Bonds (CABs) to Current Interest Bonds (CIBs). On May 9, 2012, two separate competitive bond sales occurred that resulted in combined savings of $22.48 million.

In October 2012, the Commission considered the next steps for completion of the Hot Spot Improvements and discussed the importance of constructing the northbound bridge over the Dulles Toll Road. This project was not originally included in the four spot widening projects that had recently been designed. Using a variety of funding sources, the construction of all Hot Spot Improvement projects was completed in September 2017.

At the March 2016 annual meeting, the Route 28 Commission approved the use of $4.26 million in project completion funds to cover the cost of design for the widening portion of northbound from the Dulles Toll Road to Sterling Boulevard, and northbound from Route 50 to McLearen Road. Construction on the widening from the Dulles Toll Road to Sterling Boulevard was funded by NVTA and was completed in June 2020. Construction on the widening from Route 50 to McLearen Road was funded using tax district revenues and was completed in December 2020. These were the last projects to be completed in the Route 28 Tax District.

Refinancing, Partial Debt Defeasance and Debt Service Updates

In August 2016, a refunding bond sale for the Series 2016A and 2016B EDA Revenue Refunding Bonds was conducted in the amount of $88.8 million. This provided net present value debt service savings of approximately $12.94 million over the life of the bonds and refinanced the Series 2007 and 2008 EDA Revenue Bonds. In February 2022, a refunding bond sale for the Series 2022A was conducted in the amount of $49.1 million. This generated net present value debt service savings of approximately $6.58 million over the life of the bonds and refinanced the Series 2012 EDA Revenue Refunding Bonds. In December 2022, a partial defeasance of the Series 2012 CTB bonds was conducted utilizing $10.5 million in funds from the project completion fund. The following table incorporates the District's revised annual debt service profile:

Bond Year	CTB Debt 2002 & 2012 Ref (State Issued)	EDA Debt Service – Series 2016 and Series 2022	Total
2024	$8,298,313	$9,022,994	$17,321,307
2025	8,298,313	9,027,894	17,326,207
2026	8,298,313	9,022,594	17,320,907
2027	8,298,313	9,021,944	17,320,257
2028	3,138,313	9,025,344	12,163,657
2029	3,134,963	9,026,994	12,161,957
2030	14,063	9,026,444	9,040,507
2031	14,063	9,028,144	9,042,207
2032	464,063	9,026,444	9,490,507
2033	-	17,575,744	17,575,744
2034	-	18,805,244	18,805,244
2035	-	18,798,825	18,798,825
2036	-	18,878,750	18,878,750
2037	-	18,879,900	18,879,900
TOTAL	**$39,958,717**	**$174,167,259**	**$214,125,976**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fiscal Agent Payments **$620,772**

An increase of $620,772 or 5.1 percent over the FY 2023 Adopted Budget Plan amount of $12,156,286 for estimated payments to the fiscal agent is primarily due to anticipated assessed value adjustments.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **($15)**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved a decrease of $15 due to the timing of payments made in FY 2022 and the corresponding adjustment to appropriation levels in FY 2023.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$950**	**$0**	**($15)**	**$0**
Revenue:				
Real Estate Taxes-Current[1]	$10,976,804	$11,156,286	$11,156,286	$11,777,058
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000
Interest on Investments	331	0	0	0
Total Revenue	**$10,977,135**	**$12,156,286**	**$12,156,286**	**$12,777,058**
Total Available	**$10,978,085**	**$12,156,286**	**$12,156,271**	**$12,777,058**
Expenditures:				
Payments to the Fiscal Agent	$10,978,100	$12,156,286	$12,156,271	$12,777,058
Total Expenditures	**$10,978,100**	**$12,156,286**	**$12,156,271**	**$12,777,058**
Total Disbursements	**$10,978,100**	**$12,156,286**	**$12,156,271**	**$12,777,058**
Ending Balance[2,3]	**($15)**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.17**	**$0.17**	**$0.17**	**$0.17**

[1] FY 2024 estimate based on January 1, 2023 assessed values and an advertised tax rate of $0.17 per $100 of assessed value.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected, the ending balance should be zero unless as of the closing period, there were pending remittances to the Fiscal Agent.

[3] The FY 2022 Actual Ending Balance was negative due to the timing of payments made in FY 2022. A corresponding adjustment to appropriation levels was made in FY 2023 to fix this negative ending balance.

Housing and Community Development Program

COUNTY OF FAIRFAX

1742

VIRGINIA

FY 2024

Advertised Budget Plan

Housing and Community Development Program Overview

Introduction

The Housing Overview describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the Fairfax County Redevelopment and Housing Authority (FCRHA), and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the FCRHA, a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation, and maintenance of housing for households with low- and moderate-incomes and assisting in the revitalization of neighborhoods. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the Commissioners.

Operations are supported by County funds, FCRHA revenue bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, tenant rents and loan repayments), and interest income. These complex funding streams require multiple funds and, as a result, HCD will administer nine funds in FY 2024. HCD has reduced the number of funds it has managed over the past few years and will continue this effort to gain financial and operational efficiency. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA, and all funds are presented in the budget documents to provide a complete financial overview. Of the nine funds administered by HCD, five are appropriated by the Fairfax County Board of Supervisors and four are non-appropriated funds allocated by the FCRHA. These nine funds encompass all of HCD/FCRHA's operations with the exception of developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCRHA in partnership with private investors. Separate financial records are maintained for these developments. It should be noted that the FY 2024 Advertised Budget Plan also includes one fund, Fund 81060, FCRHA Internal Service, which is closed beginning in FY 2024. Additionally, Funds 40330, Elderly Housing Programs; 81100, Fairfax County Rental Program; 81200, Housing Partnerships; and 81300, Rental Assistance Demonstration – Project-Based Voucher were closed at the end of FY 2022. Fund 81400, FCRHA Asset Management, was created in FY 2022, and is responsible for the oversight and management of the County's rental programs and property management. See the individual housing fund narratives for more information.

As part of the FY 2022 Adopted Budget Plan, an organizational restructure included the transition of FCRHA properties under the direct management of HCD to private third-party management. This action necessitated the ongoing reassignment of merit positions and was effective at the start of FY 2022.

FY 2024 anticipated expenditures supporting HCD and FCRHA activities total $174,295,655, including $33,767,032 in General Fund support, $49,046,235 in other County appropriated funds, and $91,482,388 in Non-County appropriated funds. The FY 2024 Advertised Budget Plan reflects an increase of $6.1 million, or 3.6 percent, over the FY 2023 Adopted Budget Plan. This increase is primarily attributable to funding to replace American Rescue Plan Act (ARPA) funds supporting local non-profits managing the County's homeless shelters, additional funding for affordable housing initiatives, and the transfer of funds from Fund 40040, Fairfax-Falls Church Community Services Board to support Diversion First Housing and Pathway Homes Shelter Plus. Total revenue for FY 2024 is anticipated to be $175,267,522, including federal/state sources of $93,167,505, or 53 percent of the total. More detailed descriptions of FY 2024 funding levels may be found in the narratives for each fund. This Overview also provides summary information on the organization, staffing, and consolidated budget for the County's housing programs.

Mission

To create and preserve affordable housing and caring, livable communities; to serve the diverse needs of Fairfax County's residents through innovative programs, partnerships, and effective stewardship; and to foster a respectful, supportive workplace. HCD also serves to ensure that every person who is homeless or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Department of Housing and Community Development primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*
Housing and Neighborhood Livability	*All people live in communities that foster safe, enjoyable and affordable living experiences.*

Focus

HCD connects with the residents of Fairfax County at their roots – their homes, neighborhoods, and communities. All HCD programs, activities, and services revolve around this important connection. There are five service areas:

- Affordable Housing Development, Preservation, and Sustainability;
- Affordable Housing Management;
- Tenant Subsidies and Resident Services;
- Homeownership, Down Payment Assistance for first time home buyers, and Relocation Services; and,
- Housing Options to People Experiencing Homelessness and Other Vulnerable Populations.

It should be noted that functions and programs cross these five service areas, making resource allocation to each service area challenging. It is possible, however, to highlight the main functions included in each service area.

Affordable Housing Development, Preservation, and Sustainability

HCD, as the administrative staff of the FCRHA, uses FCRHA financing to design and build new housing units that are affordable to a range of low- and moderate-income households, helping to ensure a wider range of housing options for County residents. The FCRHA directly finances the development and preservation of affordable housing units and fosters the creation of additional affordable and workforce units by the private sector. Through rehabilitation of existing units, the FCRHA and HCD help people stay in their homes. There is a significant need for affordable and workforce housing in the County. Currently, there is an estimated gap of over 32,000 rental homes affordable to low- and moderate-income families earning up to 80 percent of the Area Median Income (AMI).

In 2018, the Fairfax County Board of Supervisors approved Phase I of the Communitywide Housing Strategic Plan, which established twenty-five strategies to start the process for expanding housing options for future and current County residents and workers. The Phase I Report identified a projected need over the next 15 years of more than 62,000 new housing units at all income levels, including almost 15,000 new units for families earning 60 percent of AMI and below. With the stagnation of federal funding for affordable housing development over the last several years, the burden to produce and preserve enough housing to meet the significant need will fall to Fairfax County. In addition, the Fairfax County Board of Supervisors directed staff to develop Phase II recommendations for the number of housing units that should be developed over the next 15 years, as well as the funding needed and other creative solutions to be used to deliver those units.

In 2019, the Affordable Housing Resources Panel (AHRP), a group of citizens tasked by the Board of Supervisors to develop recommendations for Phase II of the Communitywide Housing Strategic Plan, presented its report to the Board's Budget Committee. Included among the AHRP's recommendations were to: 1) produce a minimum of 5,000 new units affordable to households earning up to 60 percent of AMI over the next fifteen years; this was changed in 2022, to be 10,000 units by 2034; 2) allocate the equivalence of an additional penny on the Real Estate Tax rate to support this production starting in FY 2021; 3) achieve no net loss of total "market affordable" rental units in Fairfax County.

Adopted by the Board of Supervisors in April 2019, FY 2021 Budget Guidance directed staff to implement the Affordable Housing Resource Panel's (AHRP) Phase II recommendations as part of the Communitywide Housing Strategic Plan. Phase II of the plan requires action in five strategic categories:

- Need, new production goals, and resources;
- Preservation of affordable housing units;
- Land use policies and regulations;
- Institutional capacity; and,
- Community awareness and legislative priorities.

In FY 2023, total resources for affordable housing totaled more than $279.2 million including County, federal, and all other revenue sources.

Preservation
In FY 2022, the Board of Supervisors increased the recommended number of units to be produced by 2023 from 5,000 to 10,000 with no net loss of market affordable housing. This is in addition to the Board adopting the recommendations of the Affordable Housing Preservation Task Force in 2021, which reaffirmed the County's commitment to no net loss of market affordable housing and provided a suite of recommendations to further that goal. In FY 2022, HCD hired a Preservation Coordinator to focus on housing preservation and implement the Affordable Housing Preservation Task Force recommendations. From FY 2019 to FY 2022, income and rent restrictions have been placed on 972 market affordable units to preserve their affordability.

Affordable Dwelling Unit Program
The Affordable Dwelling Unit Program (ADU Program) is a mandatory program under the Fairfax County Zoning Ordinance that produces new for-sale or rental affordable units across the County. The ADU Program requires developers of new residential construction to set aside either 5 or 6.25 percent of units in a multi-family development and 12.5 percent of units in a single-family construction as ADUs in return for bonus density. The FCRHA has the right to acquire one-third of the for sale ADUs to lease as rental units. The remaining for-sale ADUs are sold to low- or moderate-income households through the First-time Homebuyers Program. As of the end of FY 2022, a total of 3,017 units (1,447 rental and 1,570 for-sale) have been produced under the ADU program; the FCRHA acquired 188 of the for-sale units, which are maintained as permanent affordable housing.

Workforce Dwelling Unit Policy
The Board of Supervisors established the Countywide and Tysons Workforce Dwelling Unit Policy (WDU Policy) as an Appendix to the Policy Plan's Housing Element within the Comprehensive Plan. The WDU Policy is a proffer-based incentive system designed to encourage WDUs in the County's Mixed-Use Centers, including the Tysons Urban Center, Suburban Centers, Community Business Centers, and Transit Station Areas. The WDU Policy expects a minimum of 8 percent of all new rental units to be proffered as WDUs, serving income tiers from 80 to 120 percent of AMI. Through FY 2022, a total of 1,924 WDUs (1,877 rental and 47 for-sale) have been constructed. In FY 2023, a task force will be convened to deliver recommendations on a redesign of the for-sale WDU Program, to ensure that the program is maximizing its potential to serve low- and moderate-income families.

Affordable Housing Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. The FCRHA also own, maintains, and renovates housing for low- and moderate-income families and individuals, as well as households with special needs.

Two major projects in pre-development include the approximately 450-unit Somos at McLean development (Providence District) and 516-unit Dominion Square West development (Hunter Mill District). Both projects are partnerships with developers that are expected to provide much-needed affordable housing in the rapidly developing Tysons area, in close proximity to metro stations. These projects will both utilize County financing to acquire the land for the FCRHA and provide gap financing to redevelop the properties.

The FCRHA also identifies development partners to construct and operate affordable housing under the Virginia Public-Private Partnership Education Facilities Infrastructure Act (PPEA). The Residences at the Government Center (Braddock District) and the Fallstead Senior Residences (Dranesville District) are examples of projects recently completed under this procurement method. The FCRHA has also executed PPEA agreements for North Hill (Mount Vernon District), One

University (Braddock District), Oakwood (Franconia District), and Autumn Willow (Springfield District). Additional PPEA projects in procurement or pre-development include the redevelopment of parking lots at the Fairfax County Government Center (Braddock District), redevelopment of the Franconia Governmental Center (Franconia District), and development of a parcel at West Ox Road and Route 50 (Sully District). Many of the development projects utilize public-private partnerships to leverage financing and provide the greatest value to the residents of Fairfax County.

Home Repair for the Elderly

The Home Repair for the Elderly Program (HREP) assists elderly residents with basic home repairs, thereby enabling them to remain in their homes safely and helping to preserve older neighborhoods. In FY 2022, 99 households were served, and it is intended that this program will continue to grow in FY 2023. In FY 2022, increased funding was provided for HREP from Community Development Block Grant (CDBG) funds allowing this program to meet the growing needs of the elderly population in the County.

Affordable Housing Management

HCD manages and cares for the FCRHA's stock of affordable housing units and the people who live in them. Effective management and maintenance of the properties benefits both the residents who deserve safe and well-kept housing, and the surrounding community through the successful integration of the units within the County's neighborhoods. Funding challenges persist as rents paid by tenants are growing at a slower rate than expenses, and additional federal resources are unlikely. Maintaining affordable rents and providing necessary property maintenance remain a challenge. As a result, HCD shifted its business strategy to a full portfolio third-party management platform in order to maintain cost efficiencies. On July 1, 2021, the remaining portfolio of internally managed units moved to third-party management with HCD moving to a full asset management role over its FCRHA housing.

FCRHA Rental Housing Programs

The Rental Housing Program includes properties owned by the FCRHA, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses units owned by the FCRHA and operated under Rental Assistance Demonstration (RAD). Rental properties for low-income families were formerly managed through Fund 40330, Elderly Housing Programs; Fund 81100, Fairfax County Rental Program (FCRP); Fund 81200, Housing Partnerships; and Fund 81300, RAD – Project-Based Voucher (PBV), which are now managed through Fund 81400, FCRHA Asset Management, and Fund 81510, Housing Choice Voucher (HCV). A total of 17,862 individuals were housed through the HCV, RAD-PBV, and FCRP programs in FY 2022. This includes individuals at properties managed by third-party companies. As a Moving to Work (MTW) Public Housing Authority, the FCRHA is granted flexibility to test innovative, locally designed strategies to improve cost-effectiveness and help families achieve self-sufficiency.

Affordable Senior Housing and Assisted Living

HCD and the FCRHA provide 505 affordable active independent senior living rental apartments in Fairfax, Herndon, Springfield, and Alexandria. While most senior communities serve persons ages 62+, the FCRHA also has two communities serving 55+. They include the Atrium at Metro West and the Crest of Alexandria with 10 and 13 two-bedroom apartments, respectively. In addition, 112 beds of licensed assisted living at Braddock Glen Assisted Living (Braddock District) and the Lincolnia Assisted Living (Mason District) offer housing assistance to individuals in need of regular support and care.

Tenant Subsidies and Resident Services

HCD facilitates the provision of decent, safe, and affordable housing in the private market for families with low incomes. By providing participants with the necessary tools through supportive services that will help them move along the housing continuum to self-sufficiency, HCD strives to encourage economic development and continued availability of affordable housing units for those in need. Tenant subsidies are significantly impacted by changes in federal policy and funding, as well as local rental market dynamics. Low- and extremely low-income families often face barriers to obtaining private market rate housing, such as poor credit, lack of affordable childcare, and lack of transportation options. HCD staff works cooperatively with other County and non-profit service providers to help families overcome these barriers through service coordination and information sharing.

Housing Choice Voucher (HCV) Program

Participants in the HCV Program receive financial assistance to rent privately and FCRHA-owned housing units. HCD administers the federally-funded HCV rental subsidy program for Fairfax County, and for the Cities of Falls Church and Fairfax, and the Towns of Herndon, Vienna, and Clifton. Federal funds pay the difference between the fair market rent and the amount the tenant can pay based upon the tenant's income. A total of 4,308 vouchers are authorized by the U.S. Department of Housing and Urban Development (HUD), which include the 169 Emergency Housing Vouchers awarded in 2021. These along with the 1,060 units in the RAD-PBV program, total 5,368 federally-subsidized units. In addition, effective October 1, 2022, HUD awarded the FCRHA 30 Mainstream Vouchers and 41 additional Housing Choice Vouchers.

State Rental Assistance Program (SRAP); Tenant-Based Rental Assistance Program

Under SRAP, participants with intellectual and other developmental disabilities receive financial assistance to rent privately-owned housing units. The Virginia Department of Behavioral Health and Developmental Services (DBHDS) in partnership with the FCRHA and HCD administer this state-funded rental subsidy program for Fairfax County, the City of Fairfax, and the Towns of Herndon, Vienna, and Clifton. SRAP is administered in coordination with disability support services provided through Virginia's Medicaid Waiver programs. As of June 30, 2022, the FCRHA was serving 123 eligible households under SRAP. Effective October 1, 2022, DBHDS awarded the FCRHA an additional 20 Tenant-Based Vouchers. In addition, DBHDS funded 10 Project-Based SRAP Vouchers at two projects scheduled to open in FY 2023, the Arden and Ovation at Arrowbrook. With the addition of the 20 new Tenant-Based Vouchers and the 10 project-based subsidies, the total allocation to the FCRHA is 155.

The FCRHA and HCD also use federal HOME Investment Partnerships Program (HOME) funding to provide Tenant-Based Rental Assistance (TBRA) vouchers. This program serves homeless populations and persons with special needs. As of June 30, 2022, the FCRHA was serving 55 eligible households with TBRA vouchers.

Rental Subsidy and Services Program (Formerly known as Bridging Affordability)
The Rental Subsidy and Services Program, formerly known as Bridging Affordability, was designed for rental subsidies or capital for the acquisition of additional affordable units to address the homelessness and waiting list goals of the Housing Blueprint. The program is funded, subject to annual allocation, with program income from the County-owned Wedgewood Apartments property in Fund 30300, Affordable Housing Development and Investment. The program is run by Northern Virginia Family Service (NVFS) and provides rental subsidies and an array of supportive services to program participants. NVFS began their second contract to operate the program in FY 2022, with a total of 55 households served in FY 2022. The average income of all households served by the program was $15,074, which is considered extremely low- income. As part of the Communitywide Housing Strategic Plan, HCD and other County partners are working collaboratively to ensure the program is serving those with the greatest need.

Family Self-Sufficiency
HCD administers the Family Self-Sufficiency Program (FSS) and receives grant funding each year for two FSS case managers from HUD. This program provides self-sufficiency case management to residents and assists them with building an escrow account to be used once they graduate. Once participants complete their goals, graduates can choose how they use their escrow accounts such as to help purchase a home or pay off student debt. In FY 2022, the FSS program will serve 100 households.

Homeownership, Down Payment Assistance for First Time Home Buyers, and Relocation Services

HCD helps families with low- and moderate-incomes invest in Fairfax County by becoming homeowners. Renters are able to move along the housing continuum to affordable homeownership by purchasing cost-restricted for-sale units in HCD's Homeownership programs and/or by receiving down payment assistance loans. HCD qualifies homebuyers for the programs and ensures compliance with program requirements.

Homeownership Programs
Fairfax County and the FCRHA have been providing affordable homeownership opportunities since 1978. Article 2, Part 8 of the Fairfax County Zoning Ordinance, the ADU Program, became effective in 1990 and was last amended in 2007. The First-Time Homebuyers (FTHB) Program offers new and resale homes to moderate-income first- time homebuyers at prices below the cost of market-rate units within developments. The FTHB Program serves families with income up to 70 percent of the AMI.

The Fairfax County Board of Supervisors adopted its Workforce Dwelling Unit Administrative Policy Guidelines (Countywide WDU Policy) and its Tysons WDU Administrative Policy Guidelines (Tysons WDU Policy; collectively, the WDU Policy) in 2007. The first for-sale WDUs became available in 2019. These homes are built by private developers in exchange for a density bonus and are located throughout the County. The WDU program serves families with income up to 120 percent of the AMI.

In FY 2022, 1,528 FTHB units were subject to continued compliance with covenants, particularly with respect to refinancing, resales, and occupancy requirements.

Also, in FY 2019, two new financial assistance programs were initiated for low- and moderate-income homebuyers. In FY 2022, a Down Payment Assistance Program served a total of 56 families with income up to 80 percent of the AMI in buying FTHB units or WDUs. Additionally, the FCRHA was a sponsor of $11 million in set aside funds from Virginia Housing to 32 families purchasing market rate homes in Fairfax County. These funds bought down the interest rate by one percent, making the homes more affordable.

Virtual Homeownership Resource Center

The virtual Homeownership Resource Center serves hundreds of people each month, providing information on homeownership, homeownership education, homeownership counseling sessions, opportunities to meet with lenders, applicant briefings, and coordination of resources for current and prospective first-time homebuyers. All potential Fairfax County first-time homebuyer participants are required to take a six-hour homeownership education course taught by Virginia Housing, formerly Virginia Housing Development Authority, trained lenders and housing professionals. Completion of the class qualifies graduates to participate in the FTHB Program.

In FY 2022, the Homeownership Resource Center received a total of 12,720 requests for service primarily through marketing and outreach efforts.

Housing Options to People Experiencing Homelessness and Other Vulnerable Populations

The Office to Prevent and End Homelessness (OPEH), continues to manage, coordinate, and monitor day-to-day implementation of the Fairfax-Falls Church community's homelessness strategies and the operation of many of the homeless services provided by the County. The following programs provide housing options for people experiencing, or at-risk of, homelessness and other vulnerable populations.

Emergency Eviction Prevention Funds

Social workers from the Department of Family Services (DFS), as well as Coordinated Services Planning (CSP) staff from the Department of Neighborhood and Community Services, access emergency eviction prevention funds to assist persons who are at-risk of becoming homeless. Families and individuals who contact the CSP staff are assessed for eligibility and may be assisted directly by utilizing these County funds or referred to a community-based nonprofit group.

Emergency Shelters and Housing Crisis Response

The County contracts with nonprofit organizations to provide emergency shelter and services to individuals and families. Through a housing crisis response system, Fairfax County assists people experiencing, or at-risk of, homelessness to quickly resolve their crisis and find housing stability. Services include homelessness prevention and rapid rehousing assistance; case management in shelter; food, laundry, clothes, and other basic needs; and outreach to unsheltered individuals.

Funding was approved as part of the 2016 Human Services and Community Development bond to renovate or replace four of the County's shelters, which can no longer adequately meet emergency needs of homeless families and individuals in the community. The Bailey's Crossroads Community Shelter, now called the Baileys Shelter and Supportive Housing Facility, is the first shelter to be renovated and expanded with this bond funding and opened in 2019. The new building includes not only emergency shelter beds, but new Medical Respite Program beds, new permanent supportive housing units, and a more modern, accessible facility with larger, more flexible spaces that can be used for multiple purposes. Three additional shelters are slated for renovation or replacement in the coming years: Eleanor Kennedy, Embry Rucker, and Patrick Henry.

Permanent Supportive Housing
Permanent supportive housing residences like Mondloch Place, for formerly homeless single adults, and Kate's Place, for families with children under the age of 18, will expand critical affordable housing opportunities to individuals at the lowest end of the economic spectrum and those with the greatest need.

Hypothermia Prevention Program
Additional sheltering is provided during the winter months as the need for shelter for single individuals is greater than the capacity of the main emergency shelters. The goal of the program is to prevent death or injury during the cold among the homeless adult population, while maintaining a safe environment for the participants, staff, and volunteers. The COVID-19 pandemic brought significant challenges to the program as many faith-based communities were unable to support the program as they had in years past. While houses of worship are still available for shelter locations, there are fewer volunteers that are willing or able to participate. As a result, contracting nonprofits are providing more staff to sustain program operations.

Residential Operations and Partnership Development
OPEH provides support to human services residential sites by managing leasing arrangements, as well as providing maintenance and repairs, for approximately: eight emergency shelter facilities, 31 emergency shelter apartments, three permanent supportive housing facilities, and 84 Fairfax-Falls Church Community Services Board residential program sites serving consumers throughout the County. A collaborative approach among OPEH and other Fairfax County agencies focuses on maximizing and effectively managing physical resources to sustain and support programs where service demand requires it.

Performance Measurement Results by Community Outcome Area

Housing and Community Development programs work to implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means" and the FCRHA goal to "preserve, expand and facilitate affordable housing opportunities in Fairfax County." These goals will be achieved by providing affordable housing preservation and development; offering technical assistance; arranging financing services in conjunction with the FCRHA, for-profit, and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

Effective and Efficient Government

Elderly Housing Programs

Objective: To maintain an Assisted Living occupancy rate of 95 percent or higher and accurately track the cost of two subsidized Assisted Living facilities that contain a total of 112 beds.

Objective: To maintain an Independent Living occupancy rate of 96 percent or higher and maintain a customer satisfaction rating of 95 percent or better.

A total of 104 individuals, below the target of 110, were housed at two assisted living developments with 112 beds (Braddock Glen and the Lincolnia Senior Center and Residence), achieving a 92 percent occupancy rate with 90 percent satisfaction. The FY 2022 Assisted Living cost per client of $48,965 and customer satisfaction did not meet the target. The two assisted living communities continue to rebound from the nationwide effects of COVID-19 as families become more comfortable with placement due to strong COVID precautions. The average daily census increased by 10 individuals demonstrating this trend.

Independent Living programs failed to exceed most targets for FY 2022. A total of 472 individuals were housed, and the cost per client was $9,169. The properties achieved a 90 percent occupancy rate in FY 2022. The overall Independent Living customer service satisfaction rating was 91 percent. Failure to reach these targets in FY 2022 was likely the result of a slow start-up and transition to third-party management.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Assisted Living clients housed[1]	102	94	110	104	106	108
Independent Living individuals housed[2]	474	466	475	472	475	478
Assisted Living cost per client[3]	$40,415	$49,066	$41,500	$48,965	$50,000	$51,000
Independent Living cost per client	$9,579	$9,763	$11,000	$9,169	$10,000	$10,500
Assisted Living occupancy rate	91%	84%	95%	92%	95%	95%
Independent Living occupancy rate	98%	97%	98%	90%	90%	92%
Assisted Living overall customer satisfaction rating	91%	89%	93%	90%	93%	92%
Independent Living overall customer satisfaction rating	96%	95%	95%	91%	95%	95%

[1] Refers to the number of beds in use in a month.

[2] Refers to highest monthly number of households served in all senior independent living units, including those managed by the FCRHA and properties managed by third-party firms under contract with the FCRHA.

[3] Includes all operating costs except major capital expenditures.

Homeownership

Objective: To obtain a Program Assessment rating of 90 percent or better on indicators addressing satisfaction with program orientation and participation.

In FY 2022, the total number of First-Time Homebuyer (FTHB) units increased over the FY 2021 total, in large part to nearly double the number of new development unit sales. Additionally, the number of families served through marketing and counseling efforts greatly exceeded estimates. A total of 71 first-time homebuyers achieved homeownership with assistance from FCRHA programs, which was vastly more than the target of 40. The cost per FTHB participant was $260, which decreased from FY 2021, but did not meet the goal of $250 or less. Regarding applicant income, all applicants to the FTHB Program must have a total family income no higher than 70 percent AMI. The FTHB average income for the average family size of three was $63,459 which was under HUD's 50 percent AMI maximum for a family of three at $64,050. This meant the FTHB average income met the HUD definition of very low-income. Participant satisfaction was 100 percent, above the target, and the program orientation assessment rating of 92 percent was just slightly below the target. The average FTHB unit sales price was $196,187, while the average WDU sold for $336,911. In FY 2019, the ADU pricing was increased, which led to an increase in the sales price of new ADUs. In FY 2022, the WDU pricing was increased, which led to an increase in the sales price of new WDUs.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Total First-Time Homebuyer (FTHB) units[1]	1,486	1,486	1,520	1,528	1,530	1,550
First-time homebuyers	43	47	40	71	40	40
FTHB households participating in the program[2]	680	680	650	723	650	750
Number of families served through marketing and counseling efforts[3]	7,552	10,907	6,000	12,720	6,000	7,000
Cost per FTHB participant[4]	$283	$274	$250	$260	$315	$350
Average income of new first-time homebuyers	$55,065	$64,187	$55,000	$63,459	$55,000	$55,000
Participant satisfaction survey scores	100%	90%	95%	100%	90%	90%
Assessment rating	94%	89%	95%	92%	90%	90%

[1] Includes all FTHB units and loans requiring ongoing compliance monitoring and Housing Choice Voucher homeowners.

[2] All FTHB and WDU households in a price control period requiring completion of an annual occupancy certification. Average household size of new FTHB participants is four.

[3] Represents the number of families served through any FTHB program/outreach marketing effort.

[4] Cost per FTHB participant is based on total FTHB units and total staff hours. The goal is adjusted annually for inflation beginning in FY 2023.

Housing and Neighborhood Livability

Affordable Housing Preservation

As part of the Communitywide Housing Strategic Plan, Fairfax County is committed to producing and preserving affordable homes. In 2019, the county adopted the goal of producing a minimum of 5,000 new homes at or below 60 percent AMI by 2034 - known as "5k by 15." This goal was subsequently updated in FY 2022, when the Board of Supervisors adopted a new goal of producing a minimum of 10,000 new homes by 2034. The goal is intended to be supplemented with additional financing mechanisms and tools to produce and preserve affordable homes to meet the 10,000 unit goal. In 2021, the Board of Supervisors endorsed the recommendations of the Affordable Housing Preservation Task Force, which furthered the county's commitment to no net loss of affordable homes through preservation of existing market affordable and committed affordable housing and identified the commitment of 9,000 units for preservation. The County uses multiple funding sources including CDBG, HOME, Blueprint, American Rescue Plan Act (ARPA), housing proffer contributions, and funding available to FCRHA through its status as a Moving to Work (MTW) Authority for the purchase, creation or preservation of affordable housing projects.

The current metrics will be discontinued and replaced based on new goals for the creation and preservation of affordable housing as stated above. The table below represents the last presentation using the old methodology.

Community Outcome Area[1]	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Number of affordable housing units preserved	18	NA	NA	NA	NA	NA
Amount of General County funds per affordable housing unit preserved	$13,625	NA	NA	NA	NA	NA
Amount of funds leveraged per $1 of County funds for units preserved	NA	NA	NA	NA	NA	NA
Cumulative number of affordable units preserved since April 2004	3,491	NA	NA	NA	NA	NA

[1] The Department of Housing and Community Development is no longer calculating data on these indicators. New performance measures will be added in future budget cycles.

Fairfax County Rental Program (FCRP)

Objective: To maintain an overall occupancy rate of 97 percent or higher for FCRP multi-family properties.

In FY 2022, there were 2,121 housing units in FCRP, and 5,688 individuals were housed. The occupancy rate was 97 percent, which met the target. The average household income served was $38,877 for HCD-managed properties, or 43 percent of the AMI for a family of three, which did not meet the HUD definition of very low-income or goal of serving households with incomes at or below 40 percent of the AMI. In terms of re-certifications, 97 percent of re-certifications, excluding active senior properties, were conducted on-time, slightly above the target of 95 percent.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Individuals housed	6,191	4,733	5,225	5,688	5,635	5,972
Number of units in program[1]	2,111	2,122	2,115	2,121	2,121	2,121
Average income served as a percentage of Area Median Income	38%	32%	40%	43%	40%	43%
Percent on-time re-certifications[2]	93%	93%	95%	97%	95%	97%
Occupancy rate FCRP	97%	97%	97%	97%	97%	97%

[1] Includes all FCRP multi-family units, the Woodley Hills mobile home park and the Coan Pond working singles residences. Does not include senior housing properties and certain special needs programs.

[2] Measure includes all FCRHA-managed FCRP multi-family rental properties, excluding active senior properties.

Housing Choice Voucher and RAD-PBV

Objective: To obtain a Serving Substantially the Same (STS) rate of 100 percent or higher for the federal Housing Choice Voucher (HCV) and Rental Assistance Demonstration-Project – Based Voucher (RAD-PBV) programs, thereby indicating that the Fairfax County Redevelopment and Housing Authority, a Moving to Work (MTW) agency, is serving substantially the same number of households as it did prior to becoming an MTW agency. In FY 2022, the STS rate was 97 percent, slightly below the target.

The HCV and RAD-PBV programs did not exceed the target for FY 2022, housing 12,174 individuals with an average household income of $18,872. This income level is approximately 17 percent of the AMI for a family of two, thereby meeting the HUD definition of extremely low-income. Percent of on-time inspections was lower in FY 2022 due to federal waivers that were in effect during part of the year as related to the pandemic.

Indicator	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Average income served as a percentage of Area Median Income	15%	17%	25%	17%	25%	25%
Percent on-time inspections[1]	100.0%	NA	95.0%	82.0%	95.0%	95.0%
Percent on-time re-certifications	98.0%	95.0%	95.0%	99.0%	95.0%	95.0%
Serving Substantially the Same (STS)[2]	99%	100%	100%	97%	100%	100%

[1] The percent of on-time inspections is listed as Not Applicable for FY 2021 due to the COVID-19 pandemic and HUD approved waivers. No annual inspections were conducted during the months of July 2020 through June 2021.

[2] As part of the requirements for being an MTW agency, every year the U.S. Department of Housing and Urban Development (HUD) reviews the FCRHA's leasing data to determine whether it is serving substantially the same number of households as it did prior to becoming an MTW agency. If the FCRHA is not serving the same number of households as when it became an MTW agency, the FCRHA must inform HUD of their plan or what corrective action will be taken to meet the requirement. The FY 2021 actual figure is an HCD reported figure; HUD confirmation of the percentage is pending.

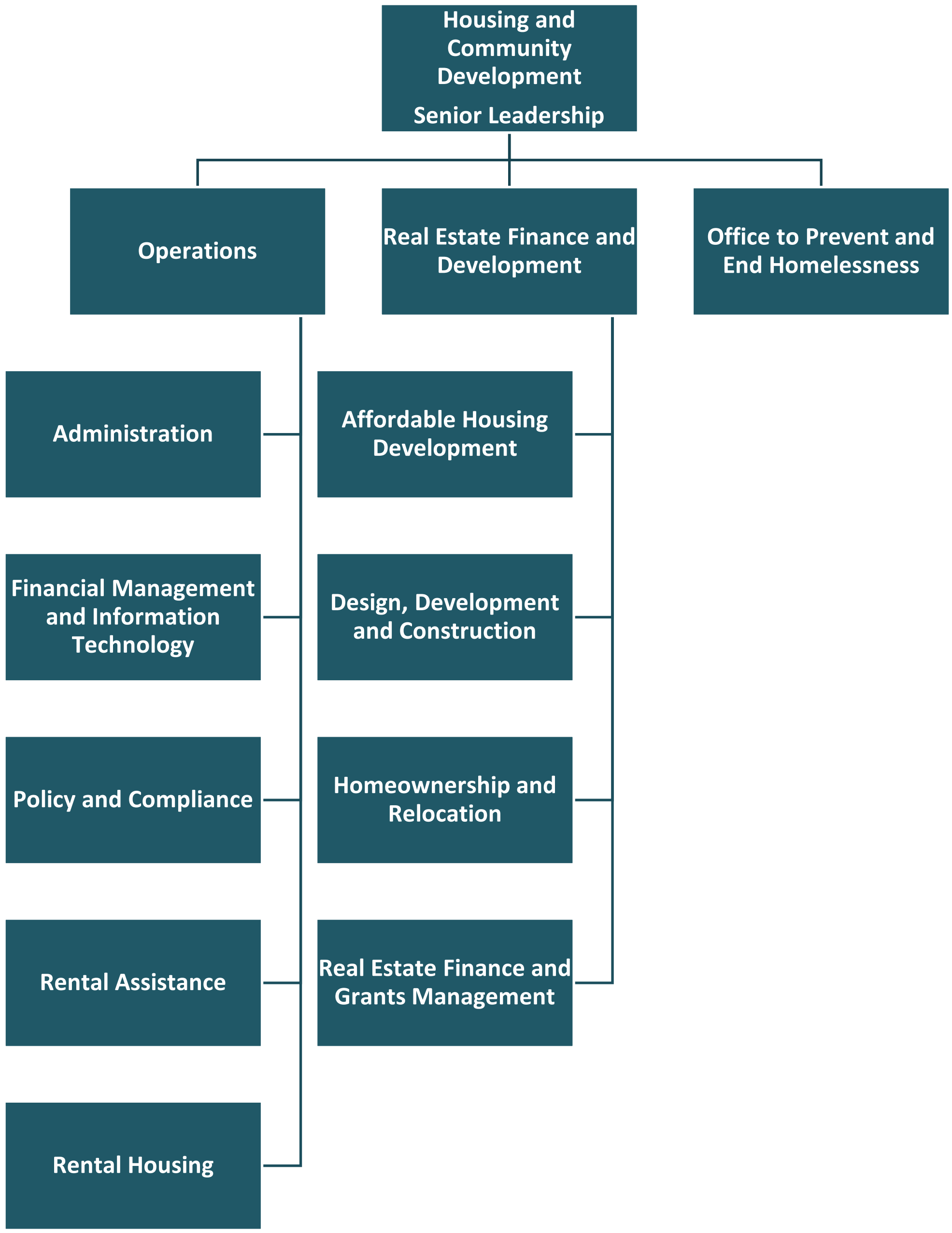
Office to Prevent and End Homelessness

OPEH works to provide housing options to homeless individuals and other vulnerable populations. Since FY 2010, OPEH, along with other County agencies and nonprofit partners, supported by local, state, and federal subsidies, have worked to increase the number of persons exiting the County's single and family shelters to permanent housing. A more focused effort on rapid rehousing and housing location services, along with federal housing vouchers and Bridging Affordability resources, are important to this effort. The table below summarizes the number of individuals moved into permanent housing:

Fiscal Year	Number	Percentage Increase/(Decrease)
2010	243	
2011	411	69%
2012	599	46%
2013	754	26%
2014	926	23%
2015	1,161	25%
2016	1,031	(11%)
2017	1,068	4%
2018	978	(8%)
2019	1,038	6%
2020	963	(7%)
2021	790	(18%)
2022	820	4%

The homeless services continuum of care programs are working to move individuals rapidly into permanent housing. Efforts will continue to enhance proven Housing First strategies to support clients moving to permanent housing. This work continues to be challenging due to the inadequate supply of affordable housing. Additional efficiencies in approach will also be sought to improve outcomes for the homeless in the community. In FY 2022, a total of 820 people moved into permanent housing from County shelters. This is an increase of 30 individuals housed over the prior fiscal year.

Organizational Chart



Budget and Staff Resources

Program Area Summary by Fund

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
FUNDING				
County Appropriated Funds				
Operating:				
Department of Housing and Community Development	$25,448,564	$28,985,542	$32,108,493	$33,767,032
40330 Elderly Housing Programs	1,908,045	0	0	0
Total Operating Expenditures	**$27,356,609**	**$28,985,542**	**$32,108,493**	**$33,767,032**
Capital:				
30300 Affordable Housing Development and Investment	$14,975,749	$35,386,000	$106,957,797	$37,062,736
40300 Housing Trust Fund	7,207,843	3,667,191	22,598,442	3,593,342
Total Capital Expenditures	**$22,183,592**	**$39,053,191**	**$129,556,239**	**$40,656,078**
Total County Appropriated Fund Expenditures	**$49,540,201**	**$68,038,733**	**$161,664,732**	**$74,423,110**
Federal/State Support:				
50800 Community Development Block Grant	$9,660,455	$6,128,149	$12,997,227	$5,918,926
50810 HOME Investment Partnerships Program	2,170,729	2,175,471	13,381,952	2,471,231
81300 RAD - Project-Based Voucher	0	0	0	0
81500 Housing Grants	1,971,264	2,634,912	2,743,245	3,393,060
81510 Housing Choice Voucher Program	73,057,802	81,922,415	85,317,027	83,887,861
Total Federal/State Support	**$86,860,250**	**$92,860,947**	**$114,439,451**	**$95,671,078**
FCRHA Generated Funds:				
81000 FCRHA General Operating	$3,979,694	$4,721,804	$17,765,731	$3,661,669
81060 FCRHA Internal Service	908,354	1,854,925	1,621,149	0
81100 Fairfax County Rental Program	85,238	0	0	0
81200 Housing Partnerships	1,951,647	0	0	0
81400 FCRHA Asset Management	937,639	727,194	87,498,775	539,798
Subtotal, All FCRHA Funds	**$7,862,572**	**$7,303,923**	**$106,885,655**	**$4,201,467**
Less:				
81060 FCRHA Internal Service	($908,354)	($1,854,925)	($1,621,149)	$0
Total, FCRHA Funds	**$6,954,218**	**$5,448,998**	**$105,264,506**	**$4,201,467**
TOTAL, ALL SOURCES (Includes 81060 FCRHA Internal Service)	**$144,263,023**	**$168,203,603**	**$382,989,838**	**$174,295,655**
Less:				
81060 FCRHA Internal Service	($908,354)	($1,854,925)	($1,621,149)	$0
NET TOTAL, ALL SOURCES	**$143,354,669**	**$166,348,678**	**$381,368,689**	**$174,295,655**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	104 / 104	109 / 109	106 / 106	107 / 107
Grant	74 / 74	73 / 73	73 / 73	73 / 73
Total Positions	**178 / 178**	**182 / 182**	**179 / 179**	**180 / 180**

Note: As part of the FY 2024 Advertised Budget Plan, Fund 81060, FCRHA Internal Service is being closed as a result of an ongoing effort to consolidate Housing and Community Development Funds as a result of the shift to third-party management in FY 2022. Additionally, Funds 40330, 81100, 81200, and 81300 were closed and consolidated into Funds 10001, General Fund and 81400, FCRHA Asset Management in FY 2022.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 46 Positions			
General Fund			
1	Director	1	Contract Analyst III
1	Deputy Director	1	Financial Specialist III
1	Finance Manager	1	Housing/Community Developer III
3	HCD Division Directors	1	Network/Telecom. Analyst II
1	Planner V	1	Human Resources Generalist II
1	Info. Tech. Program Manager I	1	Information Officer II
1	Housing/Community Developer V	1	Accountant III
4	Financial Specialists IV	2	Accountants II
2	Housing/Community Developers IV [+1]	1	Accountant I
1	Programmer Analyst III	1	Information Technology Tech II
1	Business Analyst III	3	Administrative Assistants V
2	Housing Services Specialists V	4	Administrative Assistants IV
1	Management Analyst III	2	Administrative Assistants III
1	Communications Specialist III		
FCRHA (Fund 81000)			
1	Housing/Community Developer IV	1	Accountant II
1	Management Analyst III	1	Administrative Assistant II
1	Accountant III		
RENTAL HOUSING PROPERTY MANAGEMENT - 17 Positions			
General Fund			
2	HCD Division Directors	1	Housing/Community Developer II
1	Management Analyst IV	1	Housing Services Specialist III
1	Housing/Community Developer V	1	Human Services Assistant
FCRHA (Fund 81000)			
3	Housing/Community Developers IV	1	Housing/Community Developer II
1	Housing Services Specialist V	1	Housing Services Specialist II
2	Management Analysts III	1	Administrative Assistant IV
1	Financial Specialist III		
HOMEOWNERSHIP PROGRAM - 6 Positions			
CDBG (Fund 50800)			
1	Housing Services Specialist IV	1	Administrative Assistant IV
3	Housing/Community Developers II		
FCRHA (Fund 81000)			
1	Housing/Community Developer III		
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 31 Positions			
General Fund			
1	Deputy Director	1	Housing/Community Developer V
1	Real Estate Finance Manager	7	Housing/Community Developers IV
2	HCD Division Directors	1	Administrative Assistant IV
2	Project Coordinators		
CDBG (Fund 50800)			
1	Housing/Community Developer V	1	Management Analyst I
2	Housing/Community Developers IV	1	Senior Maintenance Supervisor
1	Housing Services Specialist IV	3	General Building Maintenance Workers II
1	Accountant III	1	Administrative Assistant III
FCRHA (Fund 81000)			
1	Housing/Community Developer V	1	Housing/Community Developer III
2	Housing/Community Developers IV	1	Planning Technician II

AFFORDABLE RENTAL HOUSING SUBSIDIES - 53 Positions			
Housing Choice Voucher (Fund 81510)			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst I
4	Housing Services Specialists V	1	Human Services Coordinator II
1	Housing Services Specialist IV	3	Administrative Assistants IV
6	Housing Services Specialists III	3	Administrative Assistants III
29	Housing Services Specialists II	1	Human Services Assistant
GRANTS MANAGEMENT - 4 Positions			
HOME Fund (50810)			
1	Housing/Community Developer IV	1	Housing Services Specialist II
Housing Grants and Projects (Fund 81500)			
1	Housing Services Specialist III	1	Housing Services Specialist II
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
General Fund			
1	Deputy Director	1	Contract Analyst II
1	HCD Division Director	1	Management Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Housing Services Specialist III
1	Financial Specialist IV	1	Senior Maintenance Supervisor
1	Housing/Community Developer IV	2	Gen. Bldg. Maintenance Workers II
4	Management Analysts III	1	Administrative Assistant IV
1	Business Analyst III	2	Gen. Bldg. Maintenance Workers I
1	Human Resources Generalist II		
+	**Denotes New Position(s)**		

Housing Fund Structure

County General Fund

- Fund 10001, General Operating - This fund supports positions in Agency 38, HCD, and provides limited support for expenses such as administrative and maintenance staff costs, as well as a portion of condominium fees for certain FCRHA-owned units, limited partnership real estate taxes, and building maintenance. Additionally, the Office to Prevent and End Homelessness (OPEH) resides in HCD. OPEH is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County.

FCRHA General Operating

- Fund 81000, FCRHA General Operating - This fund includes all FCRHA revenues generated by rental income, financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, ground rents on land leased to developers and office space leased to County agencies. Revenues support operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) loan processing staff and other administrative costs, which crosscut all programs and activities managed by the FCRHA.

Capital Projects
This fund provides County support for both affordable housing and limited community revitalization capital projects.

- Fund 30300, Affordable Housing Development and Investment - Designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. Fund 30300 also supports the Rental Subsidy and Services Program.

Special Revenue Funds
These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300, Housing Trust - Utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector.

- Fund 40330, Elderly Housing Programs - Supports the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. This fund was closed and consolidated into Funds 10001, General Fund and 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 50800, Community Development Block Grant (CDBG) - Federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services, and stimulation of development of low- and moderate-income housing.

- Fund 50810, HOME Investment Partnerships Program (HOME) - Federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

FCRHA Internal Service
- Fund 81060, FCRHA Internal Service - Established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds. This fund is being closed as part of the FY 2024 Advertised Budget Plan as a result of an effort to consolidate Housing and Community Development funds following the shift to third-party management in FY 2022.

Local Rental Housing Program

- Fund 81100, Fairfax County Rental Program (FCRP) - Covers the operation of housing developments that are owned or managed by the FCRHA, other than federally assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley Hills Estates manufactured housing development, and projects regulated by Virginia Housing, including group homes for people with physical or developmental disabilities. These latter units are owned and maintained by FCRHA while programs for the residents are administered by the Fairfax-Falls Church Community Services Board (CSB). This fund was closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81200, FCRHA Housing Partnerships - Established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between the FCRHA and private investors. Financial records for these partnerships are maintained separately from the County's financial systems to meet accounting and reporting requirements but are included in the consolidated audit. Positions and associated administrative costs supporting the program are reflected in Fund 81200 and other FCRHA funds where activities crosscut housing programs. This fund was closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) - Established in FY 2017 and is a local rental housing program that evolved from HUD's RAD initiative, which allows the conversion of traditional Public Housing units to a Housing Choice Voucher (HCV) Project-Based Voucher subsidy platform. This fund was closed and consolidated into Fund 81400, FCRHA Asset Management in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

- Fund 81400, FCRHA Asset Management – In FY 2023, Fund 81400, FCRHA Asset Management was established to consolidate the management and oversight of the County's rental program following the shift to third-party management in FY 2022. Funds 40330, 81100, 81200, and 81300 were closed and consolidated into Fund 81400 beginning in FY 2023.

FCRHA Grants and Projects Fund

- Fund 81500, Housing Grants and Projects - Established in FY 2000 to administer grants awarded to the FCRHA.

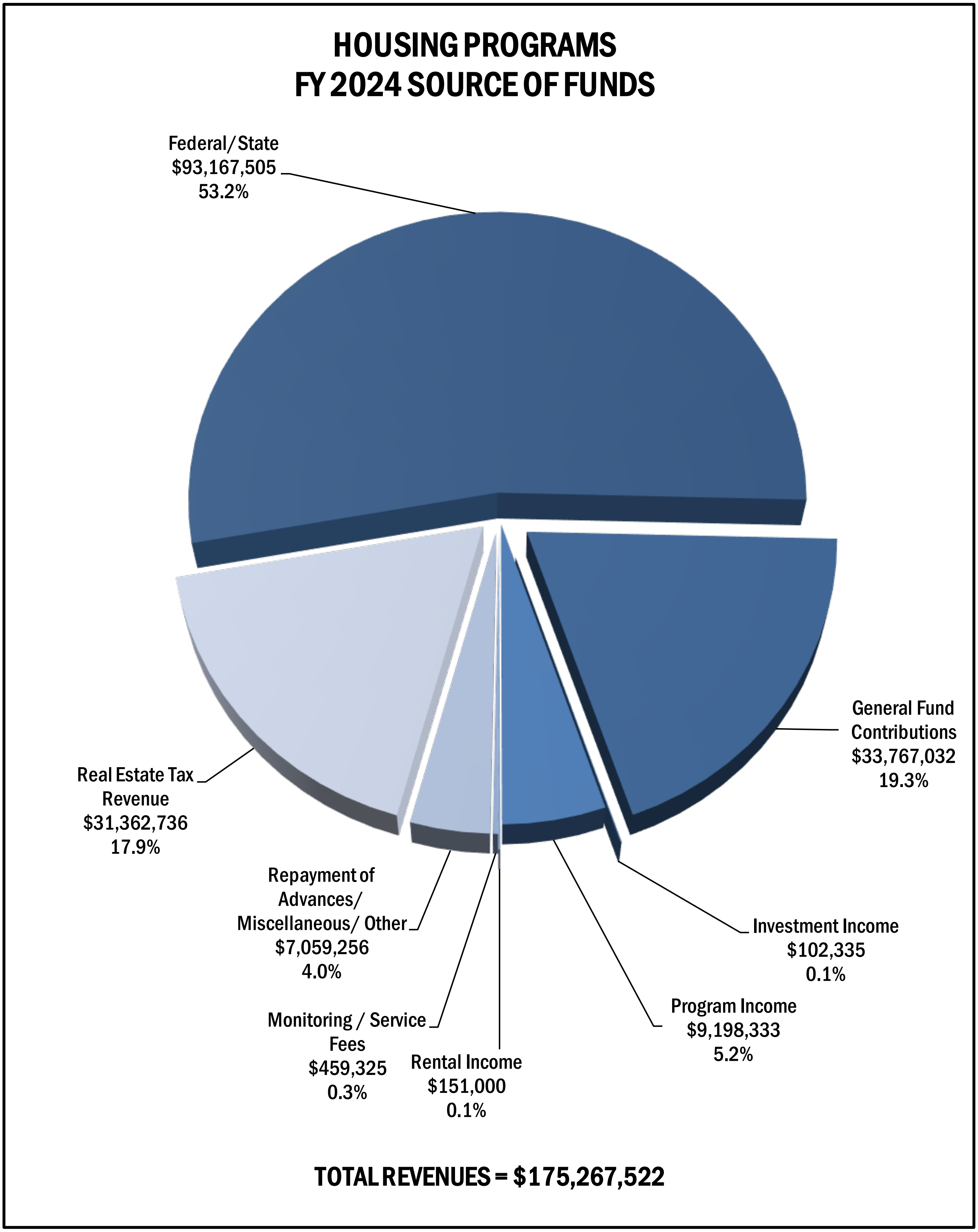
Federal Section 8 Rental Assistance

- Fund 81510, Housing Choice Voucher (HCV) Program - Provides federal housing rental assistance to families with low incomes to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD, through HCD, and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

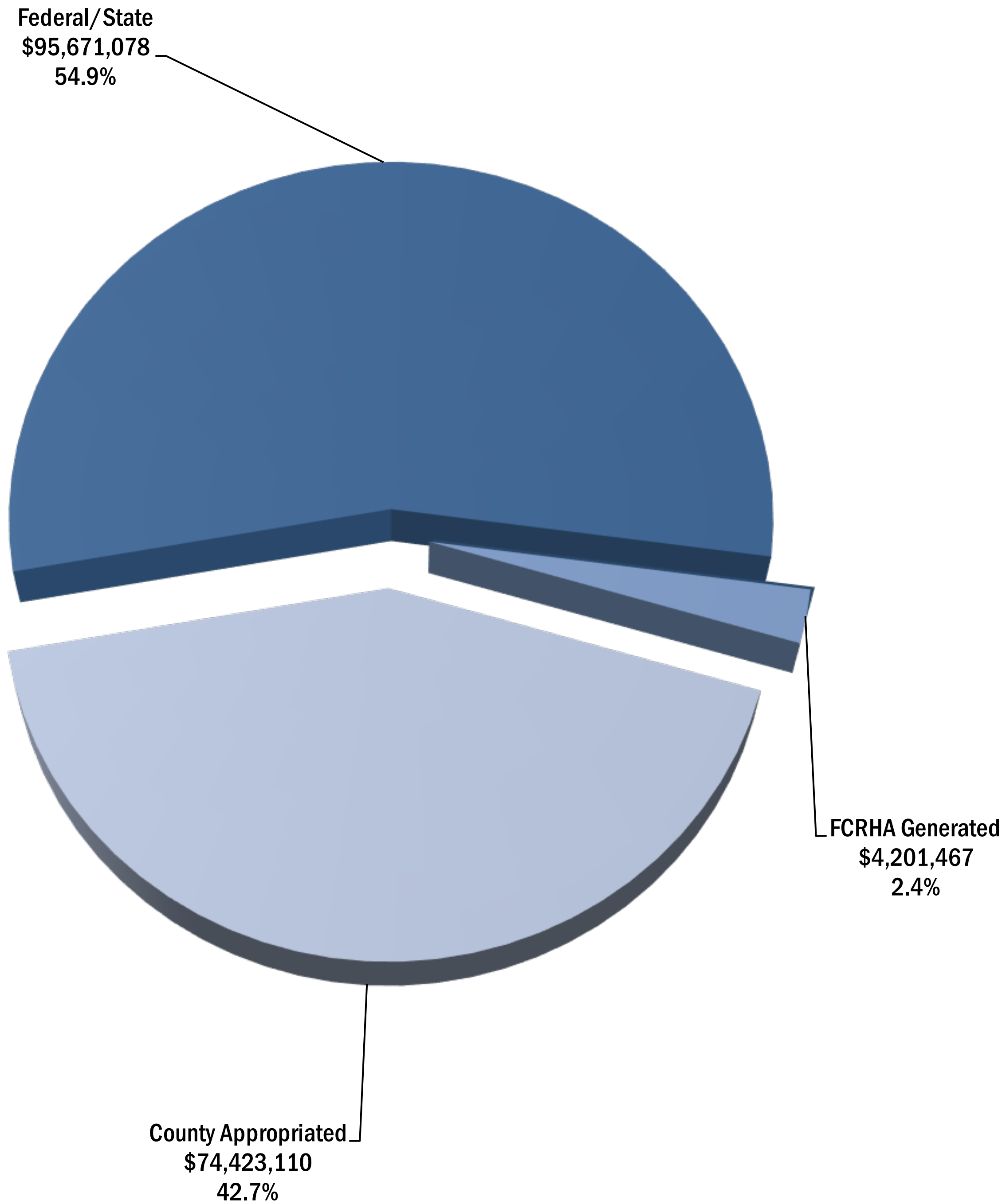
CONSOLIDATED FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$138,569,250**	**$58,072,507**	**$159,996,144**	**$56,242,658**
Revenue:				
Federal/State	$84,552,371	$88,458,613	$111,709,902	$93,167,505
General Fund Contributions	39,340,022	28,985,542	35,608,493	33,767,032
Program Income	9,781,670	9,765,363	9,289,295	9,198,333
Rental Income	238,855	280,219	157,219	151,000
Investment Income	194,201	321,212	113,582	102,335
Monitoring/Service Fees	703,991	526,921	526,921	459,325
Proffered Contributions	1,679,068	0	0	0
Real Estate Tax Revenue	13,570,000	29,686,000	29,686,000	31,362,736
Miscellaneous/Other	15,629,739	8,973,826	92,144,940	7,059,256
Total Revenue	**$165,689,917**	**$166,997,696**	**$279,236,352**	**$175,267,522**
Total Available	**$304,259,167**	**$225,070,203**	**$439,232,496**	**$231,510,180**
Expenditures:[1]				
Personnel Services	$13,946,126	$18,053,260	$18,053,260	$18,581,772
Operating Expenses	91,438,526	100,363,414	110,845,679	103,886,302
Capital Equipment	1,500,314	550,000	9,785,264	50,000
Grant Projects	13,802,448	10,938,532	29,122,424	11,783,217
Capital Projects	24,091,706	39,053,191	215,938,005	40,656,078
Recovered Costs	(516,097)	(754,794)	(754,794)	(661,714)
Total Expenditures	**$144,263,023**	**$168,203,603**	**$382,989,838**	**$174,295,655**
Total Disbursements	**$144,263,023**	**$168,203,603**	**$382,989,838**	**$174,295,655**
Ending Balance	**$159,996,144**	**$56,866,600**	**$56,242,658**	**$57,214,525**

[1] Designations are based on fund category, for example, Fund 30300, Affordable Housing Development and Investment, is included in Capital Projects although some funding is used to support Operating Expenses. Fund 81060, FCRHA Internal Service, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.


HOUSING PROGRAMS
FY 2024 SOURCE OF FUNDS
Federal/State
$93,167,505
53.2%
General Fund
Contributions
$33,767,032
19.3%
Real Estate Tax
Revenue
$31,362,736
17.9%
Repayment of
Advances/
Miscellaneous/ Other
$7,059,256
4.0%
Investment Income
$102,335
0.1%
Program Income
$9,198,333
5.2%
Monitoring / Service
Fees
$459,325
0.3%
Rental Income
$151,000
0.1%
TOTAL REVENUES = $175,267,522

HOUSING PROGRAMS
FY 2024 EXPENDITURES



TOTAL EXPENDITURES = $174,295,655

Department of Housing and Community Development

Mission

To provide the residents of the County with safe, decent, and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development (HCD) seeks to preserve, upgrade, and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services. HCD staff also serve as staff to the Fairfax County Redevelopment and Housing Authority (FCRHA). HCD also serves to ensure that every person who is homeless, or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Focus

The Fairfax County HCD provides housing opportunities for low- and moderate-income residents in Fairfax County and assists in the renovation and improvement of neighborhoods. HCD further manages, coordinates, and monitors day-to-day implementation of homelessness strategies and the operations of many of the homeless services provided by the County. HCD, which acts as staff to the FCRHA, supports, develops, and administers a wide variety of FCRHA programs, including:

- Organizational Management and Planning;
- Rental Housing and Tenant Subsidies;
- Specialized Housing;
- Loans for Home Ownership, Homebuyer Programs and Home Improvement;
- Affordable Housing;
- Community Neighborhood Improvement, Project Design and Development;
- Information Technology;
- Financial Management and Real Estate Finance;
- Services to prevent homelessness;
- Provisions for shelters for the homeless; and
- Elderly Housing Programs.

County resources within the HCD General Fund provide support for positions in Agency 38, Housing and Community Development. These positions provide support across the wide array of programs to support the mission for housing across the County.

The HCD General Fund also supports federally subsidized housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as condominium fees, limited partnership real estate taxes and building maintenance.

The Office to Prevent and End Homelessness (OPEH) is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County. OPEH also provides partnership and collaboration among entities in the community, as well as County agencies, which include homelessness prevention and rapid rehousing, street outreach, emergency shelters (including motel placements and the hypothermia program), and permanent supportive housing.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$7,205,799	$8,982,553	$8,982,553	$9,518,014
Operating Expenses	18,540,393	20,381,587	23,504,538	24,627,616
Subtotal	**$25,746,192**	**$29,364,140**	**$32,487,091**	**$34,145,630**
Less:				
Recovered Costs	($297,628)	($378,598)	($378,598)	($378,598)
Total Expenditures	**$25,448,564**	**$28,985,542**	**$32,108,493**	**$33,767,032**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	78 / 78	85 / 85	85 / 85	86 / 86

This department has 2/2.0 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$429,688**

An increase of $429,688 in Personnel Services includes $179,652 for a 2.00 percent market rate adjustment (MRA) for all employees and $126,621 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $123,415 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Homeless Shelter Staffing **$2,026,586**

An increase of $2,026,586 is included to replace one-time funding from American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to support local non-profits managing the county's homeless shelters in addressing staffing issues and to address increased costs associated with motel placements.

Transfer of Diversion First Housing **$890,679**

An increase of $890,679 is associated with the transfer of Diversion First Housing services from Fund 40040, Fairfax-Falls Church Community Services Board (CSB), to Agency 38, Housing and Community Development (HCD). With the growth of the Diversion Program and in the interest of efficiency and best practice, it has been determined that HCD should assume housing management responsibilities, eliminating the need for CSB to act as an intermediary.

Patrick Henry Shelter **$601,647**

Funding of $601,647 is included to provide support for emergency shelter expenses, including apartment rent, security deposits, maintenance and repairs related to the Patrick Henry Family Shelter, scheduled to be opened in the fall of 2024.

Real Estate Taxes **$300,000**

Funding of $300,000 is included to help support increases in Real Estate taxes for non-tax-exempt Partnership properties resulting from increased assessments.

Transfer of Pathway Homes Shelter Plus **$237,400**

An increase of $237,400 is associated with the transfer of the Fairfax County annual allocation to Pathway Homes from Fund 40040, Fairfax-Falls Church Community Services Board (CSB), to Agency 38, Housing and Community Development (HCD). This allocation supports three Continuum of Care grant-funded projects from the U.S. Department of Housing and Urban Development and better aligns with the work of HCD.

Manufactured Housing Coordinator **$108,773**

An increase of $108,773, including $105,773 in Personnel Services and $3,000 in Operating Expenses, and 1/1.0 FTE new position is included to support the creation, rehabilitation, and preservation of affordable housing throughout Fairfax County with an emphasis on the recommendations of the Manufactured Housing Task Force. It should be noted than an increase of $54,251 in Fringe Benefits is included in Agency 89, Employee Benefits, for a total cost of $163,024 in FY 2024. For further information on Fringe Benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Little River Glen Maintenance Expenses **$101,484**

An increase of $101,484 is included to support maintenance and operations costs for the senior center at Little River Glen.

Contract Rate Increases **$81,938**

An increase of $81,938 in Operating Expenses is associated with a contract rate adjustment for the operations of elderly housing programs at the Lincolnia Senior Center.

Department of Vehicle Services Charges **$3,295**

An increase of $3,295 in Department of Vehicle Services Charges is based on anticipated billings for maintenance and operating-related charges.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$3,122,951**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $3,122,951, including $1,511,297 for the Patrick Henry Family Shelter in FY 2023, providing support to the nonprofit operator, shelter unit rent during construction of the new facility, maintenance, repairs, and one-time expenses for moving and furnishings. The remaining increase of $1,611,654 is due to encumbered carryover.

Cost Centers

Organizational Management and Development

Organizational Management and Development supports the core business areas of the FCRHA and HCD by providing financial management to the agency's various programs and responding to computer network requests from employees; answers public information requests from citizens, departments and other interested individuals and groups; conducts data collection and analysis; and provides administrative management of the department.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$4,790,913	$4,246,782	$4,631,554	$4,537,588
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	40 / 40	40 / 40	40 / 40	41 / 41

Rental Housing Property Management

Rental Housing Property Management provides services to manage and maintain affordable housing that is decent, safe, and sanitary for eligible families; to maintain FCRHA housing in accordance with community standards; and to provide homeownership opportunities to eligible households. The division also provides asset management services and rental assistance.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$2,080,412	$5,126,872	$5,127,832	$5,678,964
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	3 / 3	7 / 7	7 / 7	7 / 7

Community/Neighborhood Improvement

Community/Neighborhood Improvement addresses current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development, home repair programs for the elderly, and the development of FCRHA properties.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$1,208,112	$1,472,774	$1,472,774	$1,551,971
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	12 / 12	15 / 15	15 / 15	15 / 15

Office to Prevent and End Homelessness

The Office to Prevent and End Homelessness is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight and operation of many of the homeless services provided by the County.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$17,369,127	$18,139,114	$20,876,333	$21,998,509
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	23 / 23	23 / 23	23 / 23	23 / 23

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 41 Positions			
1	Director	1	Contract Analyst III
1	Deputy Director	1	Financial Specialist III
1	Finance Manager	1	Housing/Community Developer III
3	HCD Division Directors	1	Network/Telecom. Analyst II
1	Planner V	1	Human Resources Generalist II
1	Info. Tech. Program Manager I	1	Information Officer II
1	Housing/Community Developer V	1	Accountant III
4	Financial Specialists IV	2	Accountants II
2	Housing/Community Developers IV [+1]	1	Accountant I
1	Programmer Analyst III	1	Information Technology Tech II
1	Business Analyst III	3	Administrative Assistants V
2	Housing Services Specialists V	4	Administrative Assistants IV
1	Management Analyst III	2	Administrative Assistants III
1	Communications Specialist III		
RENTAL HOUSING PROPERTY MANAGEMENT - 7 Positions			
2	HCD Division Directors	1	Housing/Community Developer II
1	Management Analyst IV	1	Housing Services Specialist III
1	Housing/Community Developer V	1	Human Services Assistant
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 15 Positions			
1	Deputy Director	1	Housing/Community Developer V
1	Real Estate Finance Manager	7	Housing/Community Developers IV
2	HCD Division Directors	1	Administrative Assistant IV
2	Project Coordinators		
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
1	Deputy Director	1	Contract Analyst II
1	HCD Division Director	1	Management Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Housing Services Specialist III
1	Financial Specialist IV	1	Senior Maintenance Supervisor
1	Housing/Community Developer IV	2	Gen. Bldg. Maintenance Workers II
4	Management Analysts III	1	Administrative Assistant IV
1	Business Analyst III	2	Gen. Bldg. Maintenance Workers I
1	Human Resources Generalist II		
+	**Denotes New Position(s)**		

Fund 30300: Affordable Housing Development and Investment

Focus

Fund 30300, Affordable Housing Development and Investment (formerly known as the Penny for Affordable Housing Fund), was established in FY 2006 and is designed to serve as a readily available local funding source with the flexibility to preserve and promote the development of affordable housing. For fiscal years 2006 through 2009, the Board of Supervisors (BOS) dedicated revenue commensurate with the value of one cent from the Real Estate tax to the preservation of affordable housing, a major County priority. In FY 2010, the BOS reduced this dedicated funding to a half-cent from the Real Estate tax in order to balance the budget. As part of the FY 2023 Adopted Budget Plan, revenue commensurate with the value of one cent from the Real Estate tax was restored to Fund 30300, to support affordable housing initiatives.

From FY 2006 through FY 2023, the fund has provided a total of $274.3 million for affordable housing in Fairfax County. A total of $37.1 million is provided in FY 2024 with $31.4 million from Real Estate tax revenue and $5.7 million from property cash flow and housing loan repayments.

Fund 30300 represents a major financial commitment by the County to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable housing at 80 percent of median income and below. To maximize the effectiveness of these funds, the BOS recommended a minimum leverage ratio of 4:1 with non-County funds and that units funded by Fund 30300 remain affordable for a minimum of time consistent with the County's Affordable Dwelling Unit (ADU) and Workforce Dwelling Unit (WDU) Ordinance, which was amended to be 30 years effective February 2006. In FY 2022, the Board doubled its housing production goal from 5,000 to 10,000 units serving households at 60 percent of the median income and below through support in part by Fund 30300.

Fund 30300 is critical in the mission of preservation, as represented with the renovation at Murraygate Village Apartments in Alexandria (Franconia District) which provides 200 additional units of affordable housing. Affordable Housing Development and Investment (AHDI) funding was instrumental in supporting the rehabilitation of the FCRHA's Murraygate Village Apartments project through a combination of predevelopment funds and long-term gap financing. Other planned renovations include the Little River Glen project, which will include 120 units for renovation and preservation as well as 60 newly constructed affordable senior independent living units; thus increasing affordable housing inventory. The AHDI fund will loan funding to the Little River Glen project as part of the financing structure.

The BOS has affirmed the County's commitment to affordable housing and identified the following as priorities for housing policy: 1) Providing housing for those in greatest need; 2) Partnering with non-profits; 3) Refocusing existing resources; 4) Bridging the affordability gap; 5) Completing projects in the pipeline and 6) Promoting workforce housing through land use policy and private sector partnerships. In March of 2015, the BOS adopted the *Economic Success Strategic Plan* which defines economic success through six goals. Fund 30300, Affordable Housing Development and Investment, and programs like the Rental Subsidy and Services Program (RSSP), formerly known as Bridging Affordability, play a crucial role in Goals 2 and 5, "Create Places Where People Want to Be" and "Achieve Economic Success through Education and Social Equity". The fund has helped to "expand the creation of livable, walkable communities that are aligned with transportation infrastructure, including a mix of housing types to accommodate a range of ages, household sizes, incomes and uses for long term appeal, integration and sustainability" (Economic Success Goal 2 section 2.2). In addition, through the Board's commitment to set aside funding from Real Estate taxes, it has "identified a recurring, sustainable funding source which can be reinvested into projects which preserve housing affordability and produce new affordable housing units" (Economic Success Goal 5 section 5.7).

Fund 30300 supports the RSSP, which provides local rental subsidies to individuals and families experiencing homelessness, survivors of domestic violence, individuals with disabilities, and other vulnerable households. The Department of Housing and Community Development (HCD) administers the contract with a non-profit organization to ensure the program's outcomes are achieved. As part of the Communitywide Housing Strategic Plan, HCD and other County partners will work collaboratively to ensure RSSP is serving those with the greatest need.

Fund 30300 also provides a partial source of financing, on a competitive basis, for FCRHA and County developers towards the purchase and/or rehabilitation of low-income housing through Blueprint funding. As a condition of utilizing these funds, developments must meet the goals of the County's housing strategy, which includes a plan to direct affordable housing policies and resources on serving those with the greatest need, by 1) serving residents at or below 60 percent AMI; 2) focusing on having a high percentage of committed affordable units; 3) being committed to leasing to senior and special needs populations; and 4) having a mix of low- to moderate income units and be located near transit or employment centers and new construction.

In the FY 2023 Adopted Budget Plan, $28.0 million in new Blueprint funding was included to be awarded to community organizations through a competitive process. Blueprint project funding continues to be a strong mechanism for partnering with private builders to build and develop affordable housing throughout Fairfax County. In addition to Blueprint funds, Fund 30300 supports initiatives with the utilization of American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds that are earmarked for the purpose of increasing supply of affordable housing. Through FY 2023, HCD has been allocated $45.0 million of the County's total ARPA allocation.

The table below represents the current affordable housing projects supported by Fund 30300:

Development	District	Units
Murraygate	Franconia	200
Housing at Rt. 50 & West Ox	Sully	34
Oakwood Senior Housing	Franconia	150
Crescent Apartments	Hunter Mill	180
Little River Glen I & IV	Braddock	180
Residences at the Government Center II	Braddock	275
Franconia Governmental Site	Franconia	120
Penn Daw	Mt. Vernon	50
Residences at North Hill	Mt. Vernon	279
The Arden	Mt. Vernon	126
Landings	Mt. Vernon	76
New Lake Anne	Hunter Mill	240
Colvin Woods	Hunter Mill	259
Dominion Square West	Hunter Mill	175
SOMOS	Providence	450
Ovation at Arrowbrook	Dranesville	274
One University Redevelopment	Braddock	240
Braddock Senior Housing	Braddock	80
The Lodge at Autumn Willow	Springfield	150
Total		**3,538**

In FY 2024, Fund 30300 funding of $37,062,736 comprises $31,362,736 in Real Estate Tax Revenue, $5,200,000 in operating revenue from Wedgewood and Crescent Apartments, and $500,000 from miscellaneous sources. FY 2024 funding is allocated as follows: $4,885,000 for Wedgewood for the annual debt service, $1,000,000 for Little River Glen, $26,782,862 for the Housing Blueprint project, $894,874 for Affordable/Workforce Housing, $500,000 for WDU Acquisitions, and $3,000,000 for RSSP.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$71,571,797**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $71,571,797 due to the carryover of unexpended project balances in the amount of $70,440,128, and an appropriation of excess revenues received in FY 2022 in the amount of $1,131,669.

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FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$53,511,329**	**$0**	**$71,571,797**	**$0**
Revenue:				
Real Estate Tax Revenue	$13,570,000	$29,686,000	$29,686,000	$31,362,736
Miscellaneous	7,465,517	5,700,000	5,700,000	5,700,000
Total Revenue	**$21,035,517**	**$35,386,000**	**$35,386,000**	**$37,062,736**
Transfers In:				
General Fund (10001)	$12,000,700	$0	$0	$0
Total Transfers In	**$12,000,700**	**$0**	**$0**	**$0**
Total Available	**$86,547,546**	**$35,386,000**	**$106,957,797**	**$37,062,736**
Total Expenditures	**$14,975,749**	**$35,386,000**	**$106,957,797**	**$37,062,736**
Total Disbursements	**$14,975,749**	**$35,386,000**	**$106,957,797**	**$37,062,736**
Ending Balance[1]	**$71,571,797**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Many projects span multiple years and funding for those projects is carried forward each fiscal year. The ending balance fluctuates, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Affordable/Workforce Housing (2H38-072-000)		$518,602.05	$1,679,077.66	$894,874
Crescent Apartments Debt Service (2H38-075-000)		2,563,606.78	1,302,439.51	0
Crescent Rehabilitation (HF-000097)	425,000	31,913.68	375,322.22	0
Development of Housing at Rt. 50 & West Ox (HF-000055)	300,000	31,195.44	268,804.56	0
Franconia Governmental Center (HF-000174)	205,820	55,419.81	150,400.19	0
Government Center Site (HF-000171)	500,000	40,964.62	459,035.38	0
Housing Blueprint Project (2H38-180-000)		4,500,000.00	80,935,318.61	26,782,862
Little River Glen IV (HF-000116)	5,802,767	568,921.72	3,228,159.03	1,000,000
Oakwood Senior Housing (HF-000084)	600,151	1,057.84	393,222.43	0
Penn Daw Affordable Housing (HF-000181)	1,152,500	0.00	1,152,500.00	0
Planning and Needs Assessment (2H38-226-000)	1,659,023	262,903.81	1,295,275.36	0
Rental Subsidy and Services Program (2H38-084-000)		1,512,163.01	5,428,466.89	3,000,000
SOMOS (HF-000180)	5,025,000	0.00	5,025,000.00	0
WDU Acquisitions (2H38-228-000)		0.00	233,848.00	500,000
Wedgewood Debt Service (2H38-081-000)		4,889,000.03	5,030,927.44	4,885,000
Total	**$15,670,261**	**$14,975,748.79**	**$106,957,797.28**	**$37,062,736**

Fund 40300: Housing Trust

Focus

Fund 40300, Housing Trust, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the acquisition, preservation, development, and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), nonprofit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to individuals in Fairfax County with low- and moderate-incomes by providing low-cost debt and equity capital in the form of loans, grants, and equity contributions.

Under the criteria approved by the FCRHA and the Board of Supervisors, the highest priority is assigned to projects which enhance existing County and FCRHA programs; acquire, construct, or preserve housing which will be maintained for occupants with lower incomes over the long-term; promote affordable housing; and leverage private funds.

On behalf of the County, the FCRHA administers Fund 40300, and on an ongoing basis, accepts and reviews applications from nonprofit corporations and private developers for contributions from this source. Additionally, funds are contributed to Fund 40300 from the equity share upon the sale of homeownership Affordable Dwelling Units in the extended control period. The FCRHA forwards its recommendations of projects to be funded from these latter contributions to the Board of Supervisors. The FCRHA may also submit proposals to the Board of Supervisors at any time for approval.

The Housing Trust Fund includes funds for the purchase and resale of First-Time Homebuyer (FTHB) units and Workforce Dwelling Units (WDU), commonly referred to as the MIDS Resale Program. The MIDS Resale Program is intended to provide resources necessary to acquire homeownership properties that are offered for resale and, if necessary, rehabilitate them prior to reselling them in the FTHB or WDU programs. Units not purchased for resale but have reached their extended control period are sold at market-value, and an equity share is earned by the FCRHA as a funding source for other projects.

The Rehabilitation Loan Program is no longer operational. Existing loans, when repaid, generate revenue to the fund. However, most of these loans are deferred and are only repaid when the homeowner decides to sell their home. In FY 2021, the FCRHA used Fund 30300, Affordable Housing Development and Investment, to provide gap financing for the preservation and rehabilitation of 200 units at Murraygate Village Apartments (Franconia District). The rehabilitation on this FCRHA-owned property was successfully completed, preserving a large stock of affordable rental housing.

In FY 2024, revenues are estimated to be $3,593,342, resulting in a decrease of $73,849 from the FY 2023 Adopted Budget Plan. The FY 2024 expenditure appropriation of $3,593,342 will be allocated to the MIDS Resale Program, ADU Acquisitions, and Undesignated Housing Trust Fund for reallocation to specific projects when identified and approved.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$18,922,317**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $18,922,317 due to the carryover of $15,804,413 in unexpended project balances, $962,596 to support the Lincolnia Rehabilitation project, and an appropriation of $2,215,308 due to excess revenues received in FY 2022, partially offset by a decrease of $60,000 to align the budget based on revenue projections in FY 2023.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$23,742,626**	**$4,388,627**	**$22,417,282**	**$4,388,627**
Revenue:				
Proffered Contributions	$1,679,068	$0	$0	$0
Investment Income	18,406	77,251	17,251	3,402
Miscellaneous Revenue	4,185,025	3,589,940	4,552,536	3,589,940
Total Revenue	**$5,882,499**	**$3,667,191**	**$4,569,787**	**$3,593,342**
Total Available	**$29,625,125**	**$8,055,818**	**$26,987,069**	**$7,981,969**
Expenditures:				
Capital Projects[1]	$7,207,843	$3,667,191	$22,598,442	$3,593,342
Total Expenditures	**$7,207,843**	**$3,667,191**	**$22,598,442**	**$3,593,342**
Total Disbursements	**$7,207,843**	**$3,667,191**	**$22,598,442**	**$3,593,342**
Ending Balance[2]	**$22,417,282**	**$4,388,627**	**$4,388,627**	**$4,388,627**
Reserved Fund Balance[3]	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	**$22,188,222**	**$4,159,567**	**$4,159,567**	**$4,159,567**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $8,934.22 to FY 2022 expenditures to record accrued expenses for contracts and building maintenance in the proper fiscal year. This impacts the amount carried forward resulting in an increase of $8,934.22 to the *FY 2023 Revised Budget Plan*. The project affected by this adjustment is 2H38-220-000, MIDS Resale. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[3] The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Cornerstones Housing Corporation (formerly Reston Interfaith) on an equity lien held by the FCRHA.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
ADU Acquisitions (HF-000093)	$9,000,999	$2,161,087.07	$1,490,330.18	$1,000,000
Affordable Housing Investment (2H38-215-000)	1,487,381	0.00	806,000.00	0
Autumn Willow (HF-000157)	500,000	17,167.39	410,469.43	0
Dominion Square West (HF-000175)	8,879,622	0.00	8,879,622.30	0
Feasibility and Site Work Studies (2H38-210-000)	1,380,876	173,457.42	418,206.29	0
HP-Housing Proffer Contributions-General (HF-000082)	441,455	0.00	441,455.00	0
HP-Housing Proffer Contributions-Tysons (HF-000081)	1,237,613	0.00	1,237,613.00	0
Land/Unit Acquisition (2H38-066-000)		22,257.13	1,010,352.44	0
Little River Glen IV (HF-000158)	282,772	41,067.14	236,754.46	0
MIDS Resale (2H38-220-000)	10,271,346	3,501,580.02	3,044,622.93	2,500,000
North Hill/Commerce Street Redevelopment (HF-000160)	460,948	355,146.91	71,531.93	0
North Hill/Woodley Hills Estate (HF-000159)	1,517,929	238,214.71	522,540.63	0
One University (HF-000100)	450,000	61,330.36	255,887.33	0
Rehabilitation of FCRHA Properties (2H38-068-000)		141,360.73	315,906.37	0
Reservation/Emergencies and Opportunities (2H38-065-000)		0.00	376,549.76	0
Senior/Disabled Housing/Homeless (2H38-192-000)	2,576,850	0.00	1,495,230.16	0
Stonegate Village Renovations (HF-000170)	2,000,000	495,173.77	1,416,720.99	0
Undesignated Housing Trust Fund (2H38-060-000)		0.00	168,648.77	93,342
Total	**$40,487,791**	**$7,207,842.65**	**$22,598,441.97**	**$3,593,342**

Fund 40330: Elderly Housing Programs

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability.

Focus

Fund 40330, Elderly Housing Programs, was closed and consolidated into Fund 10001, General Fund, and Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

The Elderly Housing Program includes Lincolnia Senior Residences, Little River Glen, Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House, and Braddock Glen. Together, these facilities provide for 588 congregate housing units including two Adult Day Health Care Centers and three senior centers affordable to low-income older adults. These units are accounted for in Fund 81400.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$279,764	$0	$0	$0
Operating Expenses	1,628,281	0	0	0
Total Expenditures	**$1,908,045**	**$0**	**$0**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	2 / 2	0 / 0	0 / 0	0 / 0

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fund Consolidation **$0**

No funding is included for Fund 40330, Elderly Housing Programs, in FY 2024. This fund was closed in FY 2022.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Transfer Out due to Fund Consolidation

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved a Transfer Out of remaining fund balance of $3,193,756 from Fund 40330, Elderly Housing Programs to Fund 81400, FCRHA Asset Management, as a result of Fund 40330 being closed and consolidated into Funds 10001, General Fund and 81400 in FY 2022 due to Housing and Community Development's shift to third-party management.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$3,211,043**	**$1,284,788**	**$3,193,756**	**$0**
Revenue:				
Rental Income	$0	$0	$0	$0
Miscellaneous Revenue	0	0	0	0
Total Revenue	**$0**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$1,890,758	$0	$0	$0
Total Transfers In	**$1,890,758**	**$0**	**$0**	**$0**
Total Available	**$5,101,801**	**$1,284,788**	**$3,193,756**	**$0**
Expenditures:				
Personnel Services	$279,764	$0	$0	$0
Operating Expenses	1,628,281	0	0	0
Total Expenditures	**$1,908,045**	**$0**	**$0**	**$0**
Transfers Out:				
FCRHA Asset Management (81400)	$0	$0	$3,193,756	$0
Total Transfers Out	**$0**	**$0**	**$3,193,756**	**$0**
Total Disbursements	**$1,908,045**	**$0**	**$3,193,756**	**$0**
Ending Balance	**$3,193,756**	**$1,284,788**	**$0**	**$0**
Unrestricted Reserve	$0	$1,284,788	$0	$0

Fund 50800: Community Development Block Grant

Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

Focus

The Community Development Block Grant (CDBG) program seeks to stimulate the development and preservation of low- and moderate-income housing through the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit low- and moderate-income persons; (2) prevent or eliminate slums or blight; or (3) meet an urgent need in the community. Specific uses of each annual grant are outlined in the One-Year Action Plan. The Board of Supervisors (BOS) has designated the Consolidated Community Funding Advisory Committee (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan and One-Year Action Plan processes. A Working Advisory Group (WAG), composed of members of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the CCFAC, discusses community needs and funding priorities to formulate funding recommendations that are included in the One-Year Action Plan. The CCFAC releases the Plan for public comment and forwards the Plan to the BOS for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- Development, acquisition, and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- needed services to the low- and moderate-income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- administrative related program costs.

Details for specific projects in Program Year 49 (FY 2024) have been approved by the Board of Supervisors and submitted to HUD as part of the One-Year Action Plan for FY 2024.

A portion of the County's CDBG funding is combined with County General Funds and the Community Services Block Grant into the Consolidated Community Funding Pool (CCFP). CCFP provides funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. For more information about the CCFP, please see Fund 10020, Consolidated Community Funding Pool, in the General Fund Group section of Volume 2.

FY 2024 Initiatives

In FY 2024, estimated funding of $5,918,926, a decrease of $209,223 or 3.4 percent, from the FY 2023 Adopted Budget Plan amount of $6,128,149 is included. Necessary adjustments to the estimate will be made as part of the *FY 2023 Carryover Review* after the final HUD award is received. Anticipated initiatives include the following:

- Funding of $887,838 is available for targeted public services and affordable housing projects supported by the CCFP.

- Funding of $424,618 is available for Section 108 Loan Payments. These loans were previously approved by the BOS and HUD, and funded affordable housing preservation and development, construction of the Olley Glen senior apartments and rehabilitation work at Strawbridge Square, and road and storm drainage improvements in five Conservation Areas.

- Funding of $718,889 is included for Planning and Urban Design, and the General Administration project. This supports staff and operating costs for overall program management and planning for CDBG and Section 108 Loan programs. This includes preparation of the One-Year Action Plan and other HUD program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning for the development of affordable housing in the County.

- Funding of $2,408,112 is allocated to Contingency Fund requirements for rehabilitation and/or Special Needs Housing. Details will be outlined in the One-Year Action Plan for FY 2024.

- Funding of $676,693 is included for the Homeownership Assistance Program and provides support for the First-Time Homebuyer program, including down payment financial assistance to low- and moderate-income homebuyers, when available. These positions enter application data, maintain waiting lists, process applications, conduct lotteries and annual occupancy certifications, market new and resale units, and counsel applicants.

- Funding of $680,052 supports staff and operating costs for the Home Repair for the Elderly Program. This program funds minor home repairs to help low-income elderly or disabled residents live in safe and sanitary housing.

- Funding of $122,724 is included for Fair Housing Program implementation, including conducting and reporting on fair housing tests, investigating fair housing complaints, training rental agents and housing counselors in the County's rental market, and supporting activities that affirmatively further fair housing in the County.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
CDBG Projects	$9,660,455	$6,128,149	$12,997,227	$5,918,926
Total Expenditures	**$9,660,455**	**$6,128,149**	**$12,997,227**	**$5,918,926**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	17 / 17	16 / 16	16 / 16	16 / 16

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$0**
It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for employees, or performance-based and longevity increases for non-uniformed merit employees in FY 2024, as the fund will absorb the impact within the existing award authorizations.

U.S. Department of Housing and Urban Development (HUD) Award **($209,223)**
A decrease of $209,223 is included based on the FY 2022 HUD award that was used to project expenditures for FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$6,869,078**
As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase in funding of $6,869,078, due to the residual carryover of unexpended grant balances in the amount of $6,729,700, an increase of $200,000 due to a reconciliation between the Department of Housing and Urban Development's (HUD) Integrated Disbursement and Information System (IDIS) and the County's financial system, and an increase of $148,601 based on actual program income received in FY 2022. These increases are partially offset by a decrease of $209,223 due to the amended HUD award.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

COMMUNITY DEVELOPMENT BLOCK GRANT - 16 Positions			
Homeownership Program			
1	Housing Services Specialist IV	1	Administrative Assistant IV
3	Housing/Community Developers II		
Community / Neighborhood Improvement			
1	Housing/Community Developer V	1	Management Analyst I
2	Housing/Community Developers IV	1	Senior Maintenance Supervisor
1	Housing Services Specialist IV	3	General Building Maintenance Workers II
1	Accountant III	1	Administrative Assistant III

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**$434,153**	**$0**	**($129,299)**	**$3,423**
Revenue:				
Community Development Block Grant (CDBG)	$8,948,402	$6,128,149	$13,129,949	$5,918,926
CDBG Program Income	148,601	0	0	0
Total Revenue	**$9,097,003**	**$6,128,149**	**$13,129,949**	**$5,918,926**
Total Available	**$9,531,156**	**$6,128,149**	**$13,000,650**	**$5,922,349**
Expenditures:				
CDBG Projects	$9,660,455	$6,128,149	$12,997,227	$5,918,926
Total Expenditures	**$9,660,455**	**$6,128,149**	**$12,997,227**	**$5,918,926**
Total Disbursements	**$9,660,455**	**$6,128,149**	**$12,997,227**	**$5,918,926**
Ending Balance[2]	**($129,299)**	**$0**	**$3,423**	**$3,423**

[1] As the result of a reconciliation of fund balances to the County's financial statements, the FY 2022 beginning balance is increased by $3,423.

[2] FY 2022 Ending Balance reflects a correction to accrued revenue, therefore impacting actual revenue in FY 2022.

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
1380020	Good Shepherd Housing	$626,033.33	$403,109.69	$0
1380024	Fair Housing Program	163,241.23	271,104.81	122,724
1380026	Rehabilitation of FCRHA Properties	432,301.78	63,293.77	0
1380035	Home Repair for the Elderly	491,048.07	1,449,564.11	680,052
1380036	Contingency Fund	0.00	0.00	2,408,112
1380039	Planning and Urban Design	296,087.72	295,503.86	259,000
1380040	General Administration	240,539.74	1,733,615.20	459,889
1380042	Housing Program Relocation	0.00	850,000.00	0
1380043	Section 108 Loan Payments	559,785.60	434,267.40	424,618
1380060	Homeownership Assistance Program	1,133,590.83	2,179,159.32	676,693
1380062	Special Needs Housing	791,619.28	5,515.00	0
1380070	North Hill	700,397.04	399,325.59	0
1380079	Adjusting Factors	0.00	0.00	887,838
1380091	Affordable Housing RFP	468,000.00	1,283,372.50	0
1380095	CDBG-TPS Children In Crisis	219,650.00	160,873.00	0
1380096	CDBG-Fairfax Law Foundation	51,844.25	16,073.25	0
1380097	CDBG-Northern Virginia Mediation Services, Inc.	83,688.00	2,162.00	0
1380098	CDBG- The Women's Center-TPS Access to Mental Health	126,725.25	0.00	0
1380099	CDBG-Housing and Comm Dev Rehab or Acquisitions	1,268,285.28	7,556.00	0
1380102	CDBG- FCRHA and County Rehab or Acquisitions	1,464,827.86	2,369,949.91	0
1380104	Bringing Resources Aid Women's Shelters-TPS-Health Svcs	0.00	19,089.00	0
1380105	Family Preservation and Strengthening Services	0.00	127,395.00	0
1380106	ARC of NOVA-TPS/Employment, Stability and Connectedness	0.00	148,939.00	0
1380107	CDBG-Women Giving Back Inc. - TPS/Health Services	0.00	44,838.00	0
1CV3802	Community Development Block Grant-Coronavirus	542,789.95	732,521.06	0
Total		**$9,660,455.21**	**$12,997,227.47**	**$5,918,926**

Mission

To provide affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

Focus

The HOME Investment Partnerships Program (HOME) was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula. The HOME Program requires a 25 percent local match from the participating jurisdiction which can come from any Housing and Community Development project, regardless of funding source. In FY 2024, the County will have adequate matching funds from HOME-eligible projects to satisfy the requirement, and no additional local funds need to be allocated in order to meet this requirement.

Details for specific projects in Program Year 32 (FY 2024) have been approved by the Board of Supervisors (BOS) and submitted to the U.S. Department of Housing and Urban Development (HUD) as part of the One-Year Action Plan for FY 2024.

FY 2024 Initiatives

In FY 2024, estimated funding of $2,471,231, an increase of $295,760 or 13.6 percent over the FY 2023 Adopted Budget Plan amount of $2,175,471, is included. Necessary adjustments to the estimate will be made as part of the *FY 2023 Carryover Review* after the final HUD award is received. FY 2024 funding will support Community Housing Development Organizations (CHDOs) and various other new and ongoing projects, including:

- A minimum 15 percent set-aside of $370,685 mandated under HOME regulations from the County's total HOME allocation for eligible CHDOs, and a 10 percent set-aside of $247,123 for administrative expenses (which includes the Fair Housing program) as permitted under HOME regulations will support CHDOs and Fairfax County Redevelopment and Housing Authority (FCRHA) organizational capacity.

- Upon approval of the final HUD award, it is anticipated that funding of $785,772 will be available for the Tenant-Based Rental Assistance program (TBRA) and $1,067,651 will be available for allocation to other projects outlined in the One-Year Action Plan for FY 2024.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Housing Capital	$0	$880,603	$0	$1,067,651
Homeless/Special Needs	1,245,660	751,000	1,485,572	785,772
Community Housing Development Organizations	654,998	326,321	3,644,377	370,685
Administration	270,071	217,547	8,252,003	247,123
Total Expenditures	**$2,170,729**	**$2,175,471**	**$13,381,952**	**$2,471,231**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for employees, or performance-based and longevity increases for non-uniformed merit employees in FY 2024, as the fund will absorb the impact within the existing award authorizations.

U.S. Department of Housing and Urban Development (HUD) Award **$295,760**

An increase of $295,760 is associated with the FY 2023 HUD award that was used to project expenditures in FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$11,206,481**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $11,206,481 due to the residual carryover of unexpended grant balances of $10,580,467; an increase of $155,254 due to actual program income in FY 2022; an increase of $295,760 due to the amended Department of Housing and Urban Development (HUD) award; and an increase of $175,000 due to a reconciliation between HUD's Integrated Disbursement and Information System (IDIS) and the County's financial system.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

HOME INVESTMENT PARTNERSHIPS PROGRAM – 2 Positions			
Grants Management			
1	Housing/Community Developer IV	1	Housing Services Specialist II

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**($93,978)**	**$309,025**	**$155,559**	**$309,328**
Revenue:				
HOME Grant Funds	$1,955,987	$2,175,471	$13,535,721	$2,471,231
HOME Program Income	155,254	0	0	0
Miscellaneous Income	309,025	0	0	0
Total Revenue	**$2,420,266**	**$2,175,471**	**$13,535,721**	**$2,471,231**
Total Available	**$2,326,288**	**$2,484,496**	**$13,691,280**	**$2,780,559**
Expenditures:				
HOME Projects	$2,170,729	$2,175,471	$13,381,952	$2,471,231
Total Expenditures	**$2,170,729**	**$2,175,471**	**$13,381,952**	**$2,471,231**
Total Disbursements	**$2,170,729**	**$2,175,471**	**$13,381,952**	**$2,471,231**
Ending Balance	**$155,559**	**$309,025**	**$309,328**	**$309,328**

[1] The FY 2022 negative beginning balance is a result of a correction to accrued revenues impacting actual revenue in FY 2021. In addition, as the result of a reconciliation of fund balances to the County's financial statements, the FY 2022 beginning balance is increased by $303.

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
1380025	Fair Housing Program	25,198.27	25,116.00	25,116
1380049	CHDO Undesignated	0.00	697,006.00	370,685
1380050	Tenant-Based Rental Assistance	818,258.00	1,485,571.82	785,772
1380051	Development Costs	0.00	0.00	1,067,651
1380052	Administration	241,191.01	346,002.44	222,007
1380082	Special Needs Housing	427,401.89	0.00	0
1380092	Affordable Housing RFP	654,998.11	2,947,371.47	0
1CV3803	HOME-American Rescue Plan	3,682.21	7,880,883.79	0
Total		**$2,170,729.49**	**$13,381,951.52**	**$2,471,231**

Fund 81000: FCRHA General Operating

Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors. Driven by community vision, to lead efforts to revitalize areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, and create employment opportunities.

Focus

Fund 81000, FCRHA General Operating, includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, homeownership programs, and other administrative costs, which crosscut all housing programs.

In FY 2024, revenue projections for this fund are $4,193,981, an increase of $913,725 or 27.9 percent from the FY 2023 Adopted Budget Plan amount. The increase in revenue is primarily attributable to the One University land lease revenue of $700,000. FY 2024 expenditures total $3,661,669, a decrease of $1,060,135 or 22.5 percent from the FY 2023 Adopted Budget Plan amount. This decrease is primarily the result of lower personnel and program expenses as well as debt payments in FY 2024.

A portion of the staff costs associated with the FCRHA Partnership for Resident Opportunities, Growth, Resources and Economic Self-Sufficiency (PROGRESS) Center, Homeownership Programs, and FCRHA real estate development and financing activities are supported by this fund. The FCRHA General Operating fund also includes the Private Financing program, which allows funds to be used effectively to leverage resources for financing housing and development projects.

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many different projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,782,771	$3,399,218	$3,399,218	$2,922,173
Operating Expenses	915,078	1,148,782	4,957,445	972,612
Capital Equipment	1,500,314	550,000	9,785,264	50,000
Subtotal	**$4,198,163**	**$5,098,000**	**$18,141,927**	**$3,944,785**
Less:				
Recovered Costs	($218,469)	($376,196)	($376,196)	($283,116)
Total Expenditures	**$3,979,694**	**$4,721,804**	**$17,765,731**	**$3,661,669**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	24 / 24	24 / 24	21 / 21	21 / 21

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$106,893**

An increase of $106,893 in Personnel Services includes $63,787 for a 2.00 percent market rate adjustment (MRA) for all employees and $34,330 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $8,776 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Operating Adjustments **($752,310)**

A decrease of $752,310 comprises $576,140 in Personnel Services and $176,170 in Operating Expenses due to lower than anticipated program expenses in FY 2024.

Other Post-Employment Benefits **($7,798)**

A decrease of $7,798 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Capital Projects **($500,000)**

A decrease of $500,000 in Capital Projects, for a total of $50,000 in FY 2024, is included to support capital renovation projects at the Pender building.

Implement Work Performed for Others (WPFO) for Development Staff **$93,080**

A decrease of $93,080 in WPFO reflects reduced anticipated reimbursements of personnel expenditures for staff working on capital and development projects in FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$12,043,927**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $12,043,927 due to increases of $9,029,682 in the Private Financing Project to support planned capital projects, $1,500,000 as a loan to the Little River Glen project to support financing in FY 2023, $1,308,883 in encumbered carryover, $105,142 to support ADA and HVAC projects at the Pender Building, and $100,220 for maintenance at the Original Mount Vernon High School (OMVHS).

Out-of-Cycle Adjustments **$1,000,000**

An increase of $1,000,000 was included as an out-of-cycle adjustment as an additional loan to the Little River Glen project to support financing in FY 2023.

Position Adjustments **$0**

As part of an internal review of positions in the Department of Housing and Community Development, 3/3.0 FTE positions were abolished based on anticipated program needs in FY 2023.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

FAIRFAX COUNTY REDEVELOPMENT AND HOUSING AUTHORITY GENERAL OPERATING - 21 Positions			
Organizational Management & Development			
1	Housing/Community Developer IV	1	Accountant II
1	Management Analyst III	1	Administrative Assistant II
1	Accountant III		
Rental Housing Property Management			
3	Housing/Community Developers IV	1	Housing/Community Developer II
1	Housing Services Specialist V	1	Housing Services Specialist II
2	Management Analysts III	1	Administrative Assistant IV
1	Financial Specialist III		
Homeownership Program			
1	Housing/Community Developer III		
Community/Neighborhood Improvement			
1	Housing/Community Developer V	1	Housing/Community Developer III
2	Housing/Community Developers IV	1	Planning Technician II

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$31,588,486**	**$18,988,654**	**$34,162,671**	**$20,297,719**
Revenue:				
Investment Income	$21,929	$104,477	$25,000	$21,929
Monitoring/Developer Fees	703,991	526,921	526,921	459,325
Rental Income	380,108	0	700,000	700,000
Program Income[1]	2,976,515	2,456,670	2,456,670	2,900,168
Other Income	2,471,336	192,188	192,188	112,559
Total Revenue	**$6,553,879**	**$3,280,256**	**$3,900,779**	**$4,193,981**
Total Available	**$38,142,365**	**$22,268,910**	**$38,063,450**	**$24,491,700**
Expenditures:				
Personnel Services	$1,782,771	$3,399,218	$3,399,218	$2,922,173
Operating Expenses	915,078	1,148,782	4,957,445	972,612
Capital Equipment	1,500,314	550,000	9,785,264	50,000
Recovered Cost[1]	(218,469)	(376,196)	(376,196)	(283,116)
Total Expenditures	**$3,979,694**	**$4,721,804**	**$17,765,731**	**$3,661,669**
Total Disbursements	**$3,979,694**	**$4,721,804**	**$17,765,731**	**$3,661,669**
Ending Balance	**$34,162,671**	**$17,547,106**	**$20,297,719**	**$20,830,031**
Debt Service Reserve	$5,618,896	$4,394,445	$4,394,445	$4,652,180
FCRHA Restricted Reserves	8,600,755	8,600,755	8,600,755	8,050,755
FCRHA Operating Reserves	5,597,689	1,490,770	705,298	334,409
FCRHA Legal Reserve	995,347	0	995,347	995,347
FCRHA Private Financing Reserve	6,890,802	0	0	3,646,780
FCRHA Project Reserve	6,459,182	3,061,136	5,601,874	3,150,560
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $293,676.00 to FY 2022 revenues and a decrease of $29,997.00 to FY 2022 expenditures to accurately record revenue and expenditure accruals. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

Fund 81060: FCRHA Internal Service

Focus

In FY 2024, Fund 81060, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service, is closed as part of an ongoing effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81060, FCRHA Internal Service was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs included items such as cross-fund contracts for services as well as office supplies, telephones, postage, and copying, which are budgeted in and expensed from one of the FCRHA's funds. Costs are initially charged to Fund 81060, and then allocated out to other funds proportionate to their share of the costs. Reimbursed charges incurred on behalf of other Department of Housing and Community Development (HCD) funds are recorded as revenue. In FY 2022, HCD shifted its property management functions to third-party management, therefore reducing the appropriation needs within this fund.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fund Consolidation **($1,854,925)**

A decrease of $1,854,925 is associated with the closure of Fund 81060, FCRHA Internal Service, as part of the ongoing effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **($233,776)**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved a decrease of $437,906 based on anticipated program needs in FY 2023, partially offset by an increase of $204,130 as a result of encumbered carryover.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan[1]
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Reimbursement from Other Funds	$908,354	$1,854,925	$1,621,149	$0
Total Revenue	**$908,354**	**$1,854,925**	**$1,621,149**	**$0**
Total Available	**$908,354**	**$1,854,925**	**$1,621,149**	**$0**
Expenditures:				
Operating Expenses	$908,354	$1,854,925	$1,621,149	$0
Total Expenditures	**$908,354**	**$1,854,925**	**$1,621,149**	**$0**
Total Disbursements	**$908,354**	**$1,854,925**	**$1,621,149**	**$0**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] In FY 2024, Fund 81060 FCRHA Internal Service, is closed as part of an ongoing effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81100: Fairfax County Rental Program

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability.

Focus

Fund 81100, Fairfax County Rental Program (FCRP), was closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81100, FCRP, is a local rental housing program developed and managed by the Department of Housing and Community Development (HCD) for the FCRHA. The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	85,238	0	0	0
Capital Equipment	0	0	0	0
Total Expenditures	**$85,238**	**$0**	**$0**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fund Consolidation **$0**

No funding is included for Fund 81100, Fairfax County Rental Program, in FY 2024. This fund was closed in FY 2022, and all assets, liabilities, and equity, including fund balance, were transferred to Fund 81400, FCRHA Asset Management.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$6,170,244**	**$6,130,394**	**$0**	**$0**
Revenue:				
Dwelling Rents	$30,557	$0	$0	$0
Investment Income	15	0	0	0
Other Income	54,666	0	0	0
Total Revenue	**$85,238**	**$0**	**$0**	**$0**
Total Available	**$6,255,482**	**$6,130,394**	**$0**	**$0**
Expenditures:				
Operating Expenses	$85,238	$0	$0	$0
Total Expenditures	**$85,238**	**$0**	**$0**	**$0**
Total Disbursements	**$85,238**	**$0**	**$0**	**$0**
Ending Balance[1]	**$6,170,244**	**$6,130,394**	**$0**	**$0**
Operating Reserve	$4,368,209	$4,328,665	$0	$0
Little River Glen Debt Reserve	1,781,397	1,781,397	0	0
FCRP Capital and Maintenance Reserve	20,638	20,332	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Fund 81100, Fairfax County Rental Program, was consolidated into Fund 81400, FCRHA Asset Management. Fund 81100 is closed, and all assets, liabilities and equity associated with Fund 81100, including a fund balance of $6,170,244, were transferred to Fund 81400.

Fund 81200: Housing Partnerships

Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

Focus

Fund 81200, Housing Partnerships, was closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81200, Housing Partnerships, was created in FY 2002 to allow the FCRHA to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program (LIHTC), which promotes private investment in affordable housing through partnerships between private investors and the FCRHA. Partnership properties are supported by tenant rents to cover expenses to include salaries, maintenance, capital improvements, and other operating expenses. Partnership properties receive a County reimbursement for real estate taxes which are budgeted in the General Fund.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	887,209	0	0	0
Capital Equipment	1,064,438	0	0	0
Total Expenditures	**$1,951,647**	**$0**	**$0**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fund Consolidation **$0**

No funding is included for Fund 81200, Housing Partnerships, in FY 2024. This fund was closed in FY 2022, and all assets, liabilities, and equity, including fund balance, were transferred to Fund 81400, FCRHA Asset Management.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$36,446**	**$36,446**	**$0**	**$0**
Revenue:				
FCRHA Reimbursements	$1,951,647	$0	$0	$0
Total Revenue	**$1,951,647**	**$0**	**$0**	**$0**
Total Available	**$1,988,093**	**$36,446**	**$0**	**$0**
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	887,209	0	0	0
Capital Equipment	1,064,438	0	0	0
Total Expenditures	**$1,951,647**	**$0**	**$0**	**$0**
Total Disbursements	**$1,951,647**	**$0**	**$0**	**$0**
Ending Balance[1]	**$36,446**	**$36,446**	**$0**	**$0**
Replacement Reserve	$36,446	$36,446	$0	$0

[1] Fund 81200, Housing Partnerships, was consolidated into Fund 81400, FCRHA Asset Management. Fund 81200 is closed, and all assets, liabilities and equity associated with Fund 81200, including a fund balance of $36,446, were transferred to Fund 81400.

Fund 81300: RAD - Project-Based Voucher

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability.

Focus

Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV), was closed and consolidated into Fund 81400, FCRHA Asset Management, in an effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV), is a local rental housing program that has been initiated by the Department of Housing and Urban Development (HUD). Under RAD, housing authorities convert traditional public housing units to a new subsidy platform using Section 8 PBVs issued through the Housing Choice Voucher (HCV) Program. For more information about the HCV Program, see Fund 81510, Housing Choice Voucher Program. In FY 2024, the remaining RAD-PBV expenses will be budgeted for in Fund 81400.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	0	0	0	0
Total Expenditures	**$0**	**$0**	**$0**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Fund Consolidation **$0**

No funding is included for Fund 81300, RAD-PBV, in FY 2024. This fund was closed in FY 2022, and all assets, liabilities, and equity, including fund balance, were transferred to Fund 81400, FCRHA Asset Management.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$7,217,860**	**$7,176,684**	**$0**	**$0**
Revenue:				
Rental Income	$0	$0	$0	$0
Housing Assistance Payment Income	0	0	0	0
Management Fee	0	0	0	0
Investment Income	0	0	0	0
Other Income	0	0	0	0
Total Revenue	**$0**	**$0**	**$0**	**$0**
Total Available	**$7,217,860**	**$7,176,684**	**$0**	**$0**
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	0	0	0	0
ADRR	0	0	0	0
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$7,217,860**	**$7,176,684**	**$0**	**$0**
Operational Reserve	$41,176	$0	$0	$0
Restricted HUD Capital Needs Reserve[2]	7,176,684	7,176,684	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Fund 81300, Rental Assistance Demonstration – Project-Based Voucher, was consolidated into Fund 81400, FCRHA Asset Management. Fund 81300 is closed, and all assets, liabilities and equity associated with Fund 81300, including a fund balance of $7,217,860, were transferred to Fund 81400.

[2] The Restricted HUD Capital Needs Reserve was required by HUD to support critical capital needs and improvements identified in the 20-year Capital Needs Assessment as part of the conversion to RAD. This reserve is held in a separate bank account and includes additional funding of $1,035,096 not shown on this fund statement.

Fund 81400: FCRHA Asset Management

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability. In addition, to provide affordable rental housing through partnerships between the FCRHA and private investors.

Focus

Fund 81400, FCRHA Asset Management is designed for oversight and to manage the property programs that remain with the FCRHA. In FY 2023, all properties serving residents are third-party managed. In FY 2022, Funds 40330, Elderly Housing Programs; 81100, Fairfax County Rental Program; 81200, Housing Partnerships; and 81300, Rental Assistance Demonstration (RAD) – Project-Based Voucher were closed and consolidated into Fund 81400. These property assets exist to serve the residents of Fairfax County with affordable rental housing.

Fairfax County Rental Program

The Fairfax County Rental Program (FCRP) is a local rental housing program developed and managed by the Department of Housing and Community Development (HCD) for the FCRHA. The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County. In FY 2024, this program will support a total of 1,519 units consisting of multi-family rental properties, senior independent units, and specialized units and beds in FCRHA-owned group homes that are primarily third-party managed.

The operation of this program is primarily supported by tenant rents, and the County's General Fund is also charged directly for payments in support of condominium fees and real estate taxes. In previous fiscal years, debt service contributions previously received by FCRP from Fund 40330, Elderly Housing Programs, provided support for the debt service payment for the Little River Glen bond. In FY 2024, these payments will now be covered by the third-party management company overseeing the property.

In FY 2024, all FCRP units are third-party managed. In addition, there are 62 units of group homes that belong to FCRP but are managed by the Fairfax-Falls Church Community Services Board (CSB). The total number of units in the FCRP program is 1,519, and of this, 1,457 units will be third-party managed, and 62 units of group homes will be internally managed.

The following charts summarize the total number of units in the FCRP, and Group Homes in FY 2024 and the projected operating costs associated with the units. In FY 2024, $516,998 is included for FCRP and the Group Homes, which comprises $421,998 for the Penderbrook Capital Expenditure Reserve, $50,000 for group home overhead costs, and $45,000 in operating expenses for the First Stop Group Home.

Third-Party Managed Projects	Units	FY 2024 Budget	District
Atrium at Metrowest	10	$0	Providence
Bryson at Woodland Park	4	0	Hunter Mill
Cedar Lakes	3	0	Sully
Charleston Square	1	0	Springfield
Chatham Town	10	0	Braddock
Colchester Towne	24	0	Franconia
Coan Pond	19	0	Springfield
Commonwealth at Westfields	7	0	Sully
Crest of Alexandria	13	0	Franconia
Crescent Apartments	180	0	Hunter Mill
Discovery Square	5	0	Sully
East Market	4	0	Springfield
Fair Oaks Landing	3	0	Springfield
Fairfax Ridge Condo	1	0	Springfield
Faircrest	6	0	Sully
Fox Mill	2	0	Hunter Mill
Glenwood Mews	9	0	Franconia
Halstead	4	0	Providence
Holly Acres	2	0	Franconia
Hopkins Glen	91	0	Providence
Island Creek	8	0	Franconia
Laurel Hill	6	0	Mt. Vernon
Legato Corner Condominiums	13	0	Springfield
Little River Square	45	0	Springfield
Lorton Valley	2	0	Mt. Vernon
Madison Ridge	10	0	Sully
McLean Hills	25	0	Providence
Metrowest	6	0	Providence
Mt. Vernon Gardens	34	0	Franconia
Northampton	4	0	Franconia
ParcReston	23	0	Hunter Mill
Penderbrook	48	0	Providence
Pender Oaks	6	0	Sully
Saintsbury Plaza	6	0	Providence
Stockwell Manor	3	0	Dranesville
Stonegate at Faircrest	1	0	Springfield
Springfield Green	14	0	Franconia
Wedgewood Apartments	672	0	Braddock
Westbriar	1	0	Springfield
Westcott Ridge	10	0	Springfield
Willow Oaks	7	0	Sully
Woodley Hills Estates	115	0	Mt. Vernon
Subtotal	**1,457**	**$0**	

Group Homes	Units	FY 2024 Budget	District
Bath Street Group Home	8	$0	Springfield
Dequincey Group Home	5	0	Braddock
First Stop Group Home	8	45,000	Springfield
Leland Group Home	8	0	Sully
Minerva Fisher Group Home	12	0	Providence
Mount Vernon Group Home	8	0	Mt. Vernon
Patrick Street Group Home	8	0	Providence
Rolling Road Group Home	5	0	Mt. Vernon
Subtotal	**62**	**$45,000**	
Total Units/Expenditures	**1,519**	**$45,000**	

Rental Assistance Demonstration – Project-Based Voucher Program

The Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) Program is a local rental housing program that has been initiated by the Department of Housing and Urban Development (HUD). Under RAD, housing authorities convert traditional public housing units into a new subsidy platform using Section 8 PBVs issued through the Housing Choice Voucher (HCV) Program. For more information about the HCV Program, see Fund 81510, HCV Program.

Under the PBV subsidy model, the tenant is responsible for a portion of the monthly rent with the remainder being disbursed from the HCV program as a Housing Assistance Payment (HAP) to the property. These units are multi-family rental properties and scattered site units throughout the County.

In FY 2024, the RAD-PBV program supports a total of 1,065 units, including 1,060 PBV units and five offline units. All RAD units are third-party managed in FY 2024.

The following table summarizes the number of units for each property managed by third-party companies. The projected FY 2024 overhead costs for the RAD-PBV program are $22,800.

RAD-PBV Third-Party Managed Properties	Units	FY 2024 Budget	District
The Atrium	37	$0	Franconia
Audubon[1]	46	0	Franconia
Belleview	40	0	Mt. Vernon
Barkley Square	3	0	Providence
Barros Circle[1]	44	0	Sully
Briarcliff II	20	0	Providence
Colchester Town	8	0	Franconia
Greenwood	138	0	Mason
Greenwood II	4	0	Franconia
Heritage Woods North	12	0	Braddock
Heritage Woods South	32	0	Braddock
Kinglsey Park[1]	108	0	Providence
Newington Station	36	0	Mt. Vernon
Old Mill Gardens[1]	48	0	Mt. Vernon
Ragan Oaks	51	0	Springfield
Reston Town Center	30	0	Hunter Mill

RAD-PBV Third-Party Managed Properties	Units	FY 2024 Budget	District
Robinson Square	46	0	Braddock
Rosedale Manor[1]	97	0	Mason
Shadowood	16	0	Hunter Mill
Sheffield Village	8	0	Mt. Vernon
Springfield Green	5	0	Franconia
Tavenner Lane[2]	12	0	Franconia
The Green	50	0	Hunter Mill
The Park	24	0	Franconia
Villages at Falls Church	36	0	Mason
Waters Edge	9	0	Springfield
Westford I, II, and III	105	0	Mt. Vernon
Total Units/Expenditures	**1,065**	**$0**	

[1] Audubon, Barros Circle, Kinglsey Park, Old Mill Gardens and Rosedale Manor include one unit each being used as office space or community rooms as allowed under HUD guidelines.

[2] The 12 units of Tavenner Lane are part of the federally assisted RAD program and are RAD-PBV units. However, operating expenses for all 12 units are accounted for in Housing Partnerships, due to their ownership structure.

Housing Partnerships

Housing Partnerships include partnership properties in the Federal Low Income Housing Tax Credit program (LIHTC), which promote private investment in affordable housing through partnerships between private investors and the FCRHA. All partnership properties are third-party managed and include: Tavenner Lane, Murraygate Village, Olley Glen, Castellani Meadows, The Green, Herndon Harbor House I & II, Stonegate Village, Cedar Ridge, Morris Glen, and Gum Springs Glen. Internally managed partnerships include Original Mount Vernon High School (OMVHS).

Partnership properties are supported by tenant rents which cover expenses to include salaries, maintenance, capital improvements, and other operating expenses. Partnership properties receive a County reimbursement for real estate taxes which are budgeted in the General Fund.

The following table summarizes the total 1,090 units for each property managed by third-party companies:

Third-Party Managed Properties	Units	FY 2023 Budget	District
Tavenner Lane	24	$0	Franconia
Murraygate Village	200	0	Franconia
Olley Glen	90	0	Braddock
Herndon Harbor I & II	120	0	Dranesville
Stonegate Village	240	0	Hunter Mill
Castellani Meadows	24	0	Sully
The Green	74	0	Providence, Hunter Mill, and Sully
Cedar Ridge	198	0	Hunter Mill
Morris Glen	60	0	Franconia
Gum Springs Glen	60	0	Franconia
Total Units/Expenditures	**1,090**	**$0**	

Elderly Housing Programs

The Elderly Housing Program includes Lincolnia Senior Residences, Little River Glen, Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House I and II, and Braddock Glen. Together, these facilities provide for 588 congregate housing units including two Adult Day Health Care Centers and three senior centers affordable to low-income older adults. The table below summarizes the units managed by third-party companies:

Property Name (Supervisor District)	Ownership	Operating Funding	Programs	# of Units[1]	Funding Provided
Little River Glen (Braddock)	FCRHA	Privately Managed	Independent Living Congregate Meals Senior Recreation	120	NA
Lincolnia Senior Residences (Mason)	FCRHA	Privately Managed/Fund 10001, General Fund	Independent Living Assisted Living Adult Day Health Care Congregate Meals Senior Recreation	26 52	NA
Gum Springs Glen (Mt. Vernon)	Gums Springs LP	Privately Managed	Independent Living Head Start	60	NA
Morris Glen (Franconia)	Morris Glen LP	Privately Managed	Independent Living	60	NA
Olley Glen (Braddock)	FCRHA Olley Glen LP	Privately Managed	Independent Living	90	NA
Herndon Harbor House I & II (Dranesville)	Herndon Harbor House LP Herndon Harbor House II LP	Privately Managed	Independent Living Adult Day Health Care Congregate Meals	120	NA
Braddock Glen (Braddock)	Fairfax County	Privately Managed	Assisted Living Congregate Meals Senior Recreation	60	NA
Total				**588**	**NA**

Other costs related to the County's Elderly Housing Programs at these sites include the operating costs of senior centers, Adult Day Health Care Centers, and congregate meal programs, are reflected in the agency budgets of the Department of Neighborhood and Community Services, the Department of Family Services, and Fund 50000, Federal-State Grant. Debt service requirements are managed by Fund 20000, Consolidated County and Schools Debt Service.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$93,963	$727,194	$1,117,009	$539,798
Capital Projects	843,676	0	86,381,766	0
Total Expenditures	**$937,639**	**$727,194**	**$87,498,775**	**$539,798**

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Programmatic Adjustments **($187,396)**

A decrease of $187,396 in Operating Expenses is based on anticipated program requirements in FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$86,771,581**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $86,771,581 due to increases of $61,000,000 to support anticipated cost increases for the Original Mount Vernon High School (OMVHS) project, $25,390,281 due to unexpended project balances, $350,000 for elderly housing property maintenance needs, $186,084 to support the Lincolnia contract, and $70,421 in encumbered carryover. These increases are partially offset by a decrease of $225,205 in the Rental Assistance Demonstration – Project-Based Voucher (RAD-PBV) program based on anticipated program needs due to the shift to third-party management.

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1,2,3]	**$0**	**$169,900**	**$13,753,592**	**$15,685,703**
Revenue:				
Elderly Housing Programs	$33,724	$0	$0	$0
Fairfax County Rental Program (FCRP)	353,922	471,989	280,836	295,154
Rental Assistance Demonstration - Project-Based Voucher (RAD-PBV)	15,327	255,205	14,000	12,300
Housing Partnerships[4,5]	7,902	0	0	0
Original Mount Vernon High School (OMVHS)	855,806	0	82,442,294	0
Total Revenue	**$1,266,681**	**$727,194**	**$82,737,130**	**$307,454**
Transfers In:				
General Fund (10001)[6]	$0	$0	$3,500,000	$0
Elderly Housing Programs (40330)[7]	0	0	3,193,756	0
Total Transfers In	**$0**	**$0**	**$6,693,756**	**$0**
Total Available	**$1,266,681**	**$897,094**	**$103,184,478**	**$15,993,157**
Expenditures:				
Elderly Housing Programs	$33,300	$0	$536,084	$0
FCRP[4]	38,240	471,989	969,337	516,998
RAD-PBV	10,398	255,205	51,060	22,800
Housing Partnerships[4,5]	(105)	0	0	0
OMVHS	855,806	0	85,942,294	0
Total Expenditures	**$937,639**	**$727,194**	**$87,498,775**	**$539,798**
Total Disbursements	**$937,639**	**$727,194**	**$87,498,775**	**$539,798**
Ending Balance[8]	**$329,042**	**$169,900**	**$15,685,703**	**$15,453,359**
Elderly Housing Programs Reserve	$424	$0	$2,658,096	$2,658,096
FCRP Reserve	316,307	98,783	5,798,050	5,576,206
Housing Partnerships Reserve	7,382	0	43,828	43,828
RAD-PBV Reserve[9]	4,929	71,117	7,185,729	7,175,229
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Fund 81100, Fairfax County Rental Program, was consolidated into Fund 81400, FCRHA Asset Management, beginning in FY 2023. All assets, liabilities and equity associated with Fund 81100 were transferred to Fund 81400. FY 2023 Revised Beginning Balance includes balance of $6,170,244 transferred from Fund 81100.

[2] Fund 81200, Housing Partnerships, was consolidated into Fund 81400, FCRHA Asset Management, beginning in FY 2023. All assets, liabilities and equity associated with Fund 81200 were transferred to Fund 81400. FY 2023 Revised Beginning Balance includes balance of $36,446 transferred from Fund 81200.

[3] Fund 81300, Rental Assistance Demonstration – Project-Based Voucher, was consolidated into Fund 81400, FCRHA Asset Management, beginning in FY 2023. All assets, liabilities and equity associated with Fund 81300 were transferred to Fund 81400. FY 2023 Revised Beginning Balance includes balance of $7,217,860 transferred from Fund 81300.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as increases of $7,901.53 to FY 2022 revenues and $520.14 to FY 2022 expenditures to accurately record revenue and expenditure accrual adjustments. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[5] As a result of the fund consolidation and clean-up effort to create Fund 81400, FCRHA Asset Management, and close existing Housing and Community Development Funds, prior year balances were carried over from Fund 81200, Housing Partnerships that resulted in a negative expenditure in FY 2022.

[6] A Transfer In from the General Fund of $3,500,000 was included in FY 2023 to support an expanded Childcare Center at the site of the Original Mount Vernon High School (OMVHS) redevelopment project.

[7] Fund 40330, Elderly Housing Programs, was consolidated into Funds 10001, General Fund and 81400, FCRHA Asset Management, beginning in FY 2023. All assets, liabilities and equity associated with Fund 40330 were transferred to Fund 81400. A Transfer In from Fund 40330 was included in FY 2023 to move the remaining fund balance to Fund 81400.

[8] Ending balance in Fund 81400 is restricted by program.

[9] Included in the RAD-PBV Reserve is the Restricted HUD Capital Needs Reserve which was required by HUD to support critical capital needs and improvements identified in the 20-year Capital Needs Assessment as part of the conversion to RAD. This reserve is held in a separate bank account and includes additional funding of $1,035,096 not shown on this fund statement.

FY 2024 SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Asset Management - Minerva Fisher Capital (HF-000177)	$25,989	$0.00	$25,989.00	$0
Asset Management - OMVHS LLC Project (HF-000178)	86,798,100	855,806.12	85,942,294.20	0
Asset Management - Penderbrook Capital (HF-000176)	421,998	0.00	421,998.00	0
Total	**$87,246,087**	**$855,806.12**	**$86,390,281.20**	**$0**

Fund 81500: Housing Grants and Projects

Mission

To provide the residents of the County with safe, decent, and more affordable housing for households with low and moderate incomes.

Focus

Fund 81500, Housing Grants and Projects, tracks grants and projects which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). In FY 2024, the FCRHA is anticipated to administer one grant and one project.

Anticipated Grants and Projects		
Grant/Project	**Description**	**Anticipated Award**
Family Self-Sufficiency Program (FSS)	Leverages public and private support services to help selected families achieve economic independence and self-sufficiency.	To be determined[1]
State Rental Assistance Program (SRAP)	Provides rental assistance to individuals with developmental disabilities to lease private market housing that meets their needs.	$3,393,060

[1] Funding will be allocated once an official notification of award is received from the Department of Housing and Urban Development.

Family Self-Sufficiency Program (FSS)

FSS is a program administered by the FCRHA with funding from HUD that leverages both public and private resources to help families achieve economic independence and self-sufficiency through a three-pronged approach: 1) fund case managers to recruit and engage eligible households; 2) incentivize participants to increase their earned income and achieve self-sufficiency goals through escrow opportunities; and 3) compel grantees to engage their community to leverage both public and private resources that will assist participants in achieving self-sufficiency.

Partnership with County agencies and the community are integral in connecting residents to services. For example, the Northern Virginia Workforce Investment Board, and its non-profit employment training and job placement services arm, the Virginia Career Works Inc., are important partners. Similarly, the FSS Program collaborates with the Department of Family Services, the Department of Neighborhood and Community Services, the Fairfax-Falls Church Community Services Board to assist residents, as well as various non-profit organizations to coordinate access to services for its participants and families.

State Rental Assistance Program (SRAP)

SRAP is a multi-year contractual agreement between the FCRHA and the Virginia Department of Behavioral Health and Developmental Services (DBHDS) that provides rental assistance to individuals with developmental disabilities. DBHDS will award an additional 20 tenant-based certificates in FY 2024.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$195,473	$116,810	$118,755	$84,208
Operating Expenses	1,775,791	2,518,102	2,624,490	3,308,852
Total Expenditures	**$1,971,264**	**$2,634,912**	**$2,743,245**	**$3,393,060**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for all employees and for performance-based and longevity increases for non-uniformed merit employees in FY 2024, as the grants will absorb the impact within the existing award authorizations.

State Rental Assistance Program (SRAP) **$758,148**

An increase of $758,148, for a total of $3,393,060, is included as funding for SRAP per the multi-year contract with the Virginia Department of Behavioral Health and Developmental Services (DBHDS) due to an additional 20 tenant-based certificates to be awarded in FY 2024.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$108,333**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an increase of $108,333 due to unexpended grant balances that will carryforward into FY 2023.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

HOUSING GRANTS AND PROJECTS – 2 Positions			
Grants Management			
1	Housing Services Specialist III	1	Housing Services Specialist II

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$4,305,501**	**$4,338,195**	**$5,128,422**	**$5,142,500**
Revenue:				
Family Self-Sufficiency (FSS) Grant	$160,622	$0	$108,333	$0
State Rental Assistance Program (SRAP)	2,629,737	2,634,912	2,634,912	3,393,060
Interest[1]	3,826	14,078	14,078	4,456
Total Revenue	**$2,794,185**	**$2,648,990**	**$2,757,323**	**$3,397,516**
Total Available	**$7,099,686**	**$6,987,185**	**$7,885,745**	**$8,540,016**
Expenditures:				
FSS Grant	$160,622	$0	$108,333	$0
SRAP	1,810,642	2,634,912	2,634,912	3,393,060
Total Expenditures	**$1,971,264**	**$2,634,912**	**$2,743,245**	**$3,393,060**
Total Disbursements	**$1,971,264**	**$2,634,912**	**$2,743,245**	**$3,393,060**
Ending Balance[2]	**$5,128,422**	**$4,352,273**	**$5,142,500**	**$5,146,956**

[1] Interest earned in Fund 81500 is solely attributable to SRAP balances.

[2] The ending balance is a result of unspent SRAP funding and is restricted for that program.

Fund 81510: Housing Choice Voucher Program

Mission

To ensure that participants in the Federal Housing Choice Voucher program are provided with decent, safe, and affordable private market housing.

Focus

The Housing Choice Voucher (HCV) program is a Federal Housing Assistance Program for lower income families seeking housing in the private market. In FY 2014, the FCRHA was designated as a Moving to Work (MTW) agency. This designation includes the majority of the HCV program funding. HCV programs excluded from the MTW program are the post-2008 Family Unification Program (FUP), Non-Elderly Disabled (NEDS), Veterans Affairs Supportive Housing (VASH), Rental Assistance Demonstration-Component 1 (RAD1), the Mainstream 5-Year programs, and the Emergency Housing Vouchers Program (EHV).

Utilizing federal flexibilities provided through its MTW authority, the FCRHA seeks to advance the principles of MTW by assisting housholds in increasing their self-sufficiency levels, providing increased housing choices and options for households, and enhancing the use of federal funds. To meet these goals, the FCRHA provides not only affordable homes, but also connects households to services and resources, offered by other County agencies or nonprofit organizations, that help families succeed and become more self-sufficient.

The FCRHA will continue to receive HCV annual funding from the United States Department of Housing and Urban Development (HUD). For the tenant-based HCV portion of the program, HUD provides housing assistance subsidies to pay a portion of the family's rent to a private sector landlord. In most cases, the housing assistance subsidy provided for each tenant is the difference between 35 percent of the eligible family's income and the gross rent (contract rent plus any tenant-paid utilities) charged by an owner for a housing unit. For elderly and disabled families that do not include family members who can work, the family's portion is reduced to 32 percent. The FCRHA establishes payment standards for each bedroom size, defined as the maximum monthly assistance payment for a family assisted in the voucher program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract executed between the owner and the FCRHA. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves disbursing the monthly subsidy payments, verifying that those benefiting from the subsidy are program eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the FCRHA and HUD. The assistance payments received by HCV participants are primarily tenant-based assistance. The law and HUD regulations allow tenants to take advantage of the portability feature of their voucher and use it to receive assistance in any jurisdiction in the United States where there is a Housing Authority that administers the HCV program. The Project-Based Voucher (PBV) program is a component of the HCV program where the assistance is attached to specific units rather than being tenant-based. After residing in a PBV unit for at least one year, the tenant is given priority to receive a tenant-based voucher upon request, as long as funding is available. Private developers, local housing authorities, and state housing finance agencies all participate in different aspects of the HCV program.

The Annual Contribution Contract between the FCRHA and HUD provides HUD-established administrative fees for managing the program. The administrative fee earned is used to cover expenses associated with administering the HCV program and any HUD-approved MTW activity as identified in the agency's annual MTW Plan. Within the Portability Program, one aspect of the HCV program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program revenue to cover the subsidy payment as well as the lesser of 80 percent of the originating Housing Authority's administrative fee or 100 percent of the receiving Housing Authority's administrative fee to cover administrative costs.

During FY 2017 and FY 2018, 1,060 Public Housing units converted to HCV PBV units under the Rental Assistance Demonstration (RAD) program. Under PBV guidelines, the subsidy from the HCV program is associated with the units leased to clients and stays at the property level when units are vacated. One unit as part of Phase I and four units as part of Phase II are not considered rentable units, and while counted in the total converted number of 1,065, there is no voucher attached to these five units. Beginning in FY 2022, all RAD-PBV are now managed by third-party companies; therefore, operating budgets for these units are not included in Fund 81400, FCRHA Asset Management. Payments made from the HCV program for unit subsidy or PBV rental assistance will also shift to third-party management companies and will not be reflected in the revenue budget for Fund 81400.

In FY 2021, 29 Mainstream Vouchers and funding were awarded as authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Additionally, 169 Emergency Housing Vouchers and funding were awarded as authorized by the American Rescue Plan Act (ARPA). In FY 2023, 30 Mainstream 5-Year Vouchers and 41 regular MTW vouchers were awarded effective October 2022.

The FY 2024 funding level of $83,887,861 consists of housing assistance payments of $76,102,109 and administrative expenses of $7,785,752. The FY 2024 request for this program is based on 100 percent utilization of the MTW baseline number of vouchers and 100 percent utilization of Special Purpose Vouchers such as RAD, FUP, VASH, Mainstream 5-Year Vouchers and EHV.

The FY 2024 revenue projection of $84,555,304, an increase of $2,411,326 over the FY 2023 Adopted Budget Plan, is primarily the result of increases of $3.9 million in Annual Contributions from HUD, partially offset by a decrease of $1.5 million in the Portability Program. The FY 2024 request is based on the projected Calendar Year 2022 Housing Assistance Payment Subsidy Eligibility with a 2.736 percent inflation factor and applying a national proration factor of 100.0 percent for Calendar Year 2022. The Administrative Fees earned are based on the MTW agreement and the baseline for MTW, 100 percent of Special Purpose voucher leasing and the HUD published Calendar Year 2022 Administrative Fee rates by the national proration factor of 88 percent.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,677,792	$5,671,489	$5,671,489	$6,141,585
Operating Expenses	68,380,010	76,250,926	79,645,538	77,746,276
Total Expenditures	**$73,057,802**	**$81,922,415**	**$85,317,027**	**$83,887,861**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	53 / 53	53 / 53	53 / 53	53 / 53

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$206,915**
An increase of $206,915 in Personnel Services includes $97,861 for a 2.00 percent market rate adjustment (MRA) for all employees and $100,355 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $8,699 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Housing Assistance Program **$1,479,260**
An increase in the Housing Assistance Program of $1,479,260 comprises an increase of $2,886,411 in Housing Assistance Payments based on 100 percent utilization of available funding, partially offset by a decrease of $1,407,151 in the Portability Program.

Other Operating Adjustments **$295,801**
An increase of $295,801 comprises $279,711 in Personnel Services and $16,090 in Operating Expenses based on anticipated program expenses in FY 2024.

Other Post-Employment Benefits **($16,530)**
A decrease of $16,530 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Changes to [FY 2023 Adopted Budget Plan]

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$1,094,612**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $1,094,612 due to increases of $1,611,302 based on full utilization of Moving to Work (MTW) funding made available at the Department of Housing and Urban Development (HUD)'s increased proration factor of 100.0 percent, $132,940 for Housing Choice Voucher (HCV) Housing Assistance Payments (HAP) funding, $47,463 in Veteran's Administrative Supportive Housing (VASH) HAP funding, $179,843 in Five-Year Mainstream (MS5) HAP funding, and $386,853 in Ongoing Administrative Expenses due to encumbered carryover. These increases are partially offset by decreases of $900,915 in the Portability Program and $362,874 in Emergency Housing Voucher (EHV) HAP funding due to anticipated decreases in leasing.

Out-Of-Cycle Adjustments **$2,300,000**

Funding of $2,300,000 was included in FY 2023 revenues and expenditures to support a new award from HUD for Emergency Housing Vouchers (EHV).

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

HOUSING CHOICE VOUCHER - 53 Positions			
Affordable Housing Rental Subsidies			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst I
4	Housing Services Specialists V	1	Human Services Coordinator II
1	Housing Services Specialist IV	3	Administrative Assistants IV
6	Housing Services Specialists III	3	Administrative Assistants III
29	Housing Services Specialists II	1	Human Services Assistant

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$8,445,540**	**$15,249,794**	**$9,742,364**	**$10,415,358**
Revenue:				
Annual Contributions	$70,853,797	$77,506,003	$82,286,909	$81,379,832
Investment Income	14,058	7,978	7,978	8,104
Portability Program	3,413,568	4,563,488	3,628,625	3,094,165
Miscellaneous Revenue	73,203	66,509	66,509	73,203
Total Revenue	**$74,354,626**	**$82,143,978**	**$85,990,021**	**$84,555,304**
Total Available	**$82,800,166**	**$97,393,772**	**$95,732,385**	**$94,970,662**
Expenditures:				
Housing Assistance Payments	$66,887,303	$74,622,849	$77,630,608	$76,102,109
Ongoing Administrative Expenses	6,170,499	7,299,566	7,686,419	7,785,752
Total Expenditures	**$73,057,802**	**$81,922,415**	**$85,317,027**	**$83,887,861**
Total Disbursements	**$73,057,802**	**$81,922,415**	**$85,317,027**	**$83,887,861**
Ending Balance[1]	**$9,742,364**	**$15,471,357**	**$10,415,358**	**$11,082,801**
HCV Program Reserve[2]	$9,742,364	$15,471,357	$10,415,358	$11,082,801
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The fluctuations in the Ending Balance are primarily a result of projected adjustments in leasing trends and corresponding administrative expenses.

[2] The Housing Choice Voucher (HCV) Program Reserve is restricted for sole use by the HCV Program.

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Park Authority Trust Funds

FY 2024

Advertised Budget Plan

Fairfax County Park Authority Trust Funds

Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 420 parks and 23,636 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- Fund 80000 - Park Revenue and Operating
- Fund 80300 - Park Improvements

Fund 80000: Park Revenue and Operating

Mission

To enrich the quality of life for all members of the community through an enduring park system that provides a healthy environment, preserves natural and cultural heritage, offers inspiring recreational experiences, and promotes healthy lifestyles.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Fairfax County Park Authority primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.*
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsible to their needs, provides exceptional services and equitably represents them.*

Focus

The Fairfax County Park Authority (the Authority), created by legislative action in 1950, serves the most populous jurisdiction in the Virginia and Washington D.C. metropolitan area with over 1 million people. Under the direction of a Board of Supervisors appointed 12-member Park Authority Board, the Authority works collaboratively with constituents, partners, stakeholders, government leaders, and appointees to implement Board policies, champion the preservation and protection of natural and cultural resources and facilitate the development of park and recreation programs and facilities. The Authority oversees the operation and management of a County park system with 23,636 acres, 420 parks, nine Rec Centers, eight golf courses, an ice-skating rink, 228 playgrounds, 665 public garden plots, seven nature centers, three equestrian facilities, 260 Park Authority-owned athletic fields, 136 historic buildings across 38 park sites, two waterparks, a horticultural center, and more than 337 miles of trails.

The Authority is also charged with routine maintenance of 452 Fairfax County Public Schools athletic fields. The Authority has balanced the dual roles of providing recreational, fitness, and wellness opportunities to citizens and serving as stewards and interpreters of Fairfax County's natural and cultural resources.

The Authority, a four-time National Gold Medal Award winner and a nationally accredited agency, is one of the largest, most diverse park systems in the nation. The agency offers leisure and recreational opportunities through an array of programmed and un-programmed resources which enrich the quality of life for all County residents. This enrichment is accomplished through the protection and preservation of open space and natural areas, nature centers, Rec Centers, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, and neighborhood, community, district, and countywide parks, as well as stewardship education, park programs, classes, camps, and tours. Delivering high-quality inclusive park services is an important focus for the Park Authority as demand and usage continue to grow.

Fund 80000, Park Revenue and Operating, is supported by user fees and charges from admissions, pass sales, retail sales, equipment and facility rentals, classes and events generated at the Authority's revenue-supported facilities and is supplemented by donations and grants. Revenue-generating facilities and programs include Rec Centers, golf courses, nature centers, historic sites, and various other major parks. Fees offer a mechanism to support programs and services that the General Fund does not provide. As per the Financial Management Principles, revenue received is applied towards fully recovering the annual operating and maintenance costs of programs and services at these facilities. The Authority also strives to achieve an overall positive net cost recovery in order to contribute to capital renewal, maintenance, and repairs for revenue generating facilities to meet County residents' service expectations.

Some park operations are funded from both the General Fund and the Park Revenue and Operating Fund. For example, the General Fund supports some camps, trips and tours, lakefront park operations, and resource management sites. The General Fund pays for the leadership, policy, and communication activities of the Director's office, the requirements of the office of marketing and communications, and administrative costs for purchasing, accounting, budgeting, payroll, and risk management procedural compliance.

Park Board

The Authority operates under the policy oversight of a Board of Supervisors appointed 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance, and operation of its assets and activities through five funds: Parks General Fund Operating Budget; Fund 80000, Park Revenue and Operating; Fund 30010, County Construction and Contributions; Fund 30400, Park Authority Bond Construction; and Fund 80300, Park Improvements. The Park Authority Board has fiduciary responsibility for the Park Revenue and Operating Fund and the Park Improvements Fund, while the County has fiduciary responsibility for the three other funds. The Authority pursues partnerships and alternate funding sources to sustain the delivery of quality services and facilities.

Current Trends

A comprehensive Parks and Recreation Needs Assessment is conducted every five to ten years to address a growing population and evolving recreation needs of County residents. The most recent Needs Assessment was completed in FY 2016. A valuable aspect of this Needs Assessment process is that the resulting community facility needs form the basis for a ten-year phased Capital Improvement Framework (CIF). The CIF provides the overall long-range framework with recommended allocation of capital resources by facility type to meet the projected citizens' parks and recreation needs. The plan is a guide for decision-makers for use in creating future bond programs and allocating other capital funding sources. Priority criteria were developed and used in scheduling projects within the CIF timeframe and tied directly to the demonstrated citizen needs. The total projected need for the ten-year period was $939,161,000; that amount has been reduced by $94,700,000 due to the approval of the 2016 Park Bond Referendum and by $100,000,000 due to the 2020 Park Bond Referendum. The revised total of $744,461,000 is broken out into three strategic areas of improvement: Critical (repairing the existing parks system), Sustainable (upgrading the existing parks system), and Visionary (new, significant upgrades).

The Needs Assessment is complemented by "Great Parks, Great Communities," a comprehensive long-range park plan adopted in 2011 that examines needs within 14 planning districts. This plan uses data from the Needs Assessment and serves as a decision-making guide for future park land use, service delivery, and resource protection to better address changing needs and growth forecasts. The Great Parks, Great Communities Plan was updated in 2017 to reflect the data, findings, and recommendations of the Needs Assessment completed in FY 2016. The plan, emphasizing six key goals related to stewardship, park maintenance, equitable provision of recreational opportunities, healthy lifestyles, organizational agility, and fiscal sustainability, was approved by the Park Authority Board in December 2017.

All Fairfax County Park Authority parks are open as facilities and amenities continue to remain in compliance with current COVID-19 safety guidance. In addition to challenges presented by the global pandemic, the Park Revenue and Operating Fund is challenged by increased competition in classes, limited participation at Rec Centers, and growth in expenses while resident demand for services continues to grow due to increasing population, changing needs, and diversity of the community. Visiting parks, walking on trails, and park programs, such as the summer concert series, continue to be a popular community recreational outlet. The Park Authority must respond to changing expectations to maintain customer loyalty and stability in the revenue base. Market pressure and the pricing of services limits the ability to generate additional revenue through fee increases. In addition, Fund 80000 experiences many uncontrollable factors that may impact business (weather, local economy, etc.). Recent or near-term initiatives include enabling customer-oriented services, such as online pass sales/renewals, e-mail classes and camp surveys, electronic distribution of camp registration packets, updated concert series web pages that include new search capability for citizens to find programs, and development of an enhanced Parktakes online web portal. On the cost side of the equation, projected program offerings and staff to support them have placed additional cost recovery pressure on the fund. In FY 2024, Fund 80000 will again transfer an $820,000 indirect cost payment to the General Fund. The indirect cost payment is designed to partially offset central support services provided by the County's General Fund.

To address some of these challenges and to provide a bridge in the investments that are anticipated to be required to support equity in the Park Authority system, General Fund support of $500,000 has been included Agency 51, Park Authority. This funding is in addition to baseline funding approved in the FY 2023 Adopted Budget Plan and will thus provide $1.0 million in total in baseline funding support for equity initiatives. The Park Authority utilized a portion of the FY 2023 funding to provide for a consultant to conduct an analysis and develop recommendations to increase access to Park program and service offerings for all residents of Fairfax County. In anticipation of these recommendations, FY 2024 funding will provide an initial investment by maintaining all summer camp program fees at the FY 2023 level. Program fee evaluations indicate increases based on rising operational costs, supplies, and contract rates for vendor-run programs, which would otherwise be passed along to users. The summer camp program is community-focused and provides both enrichment and daycare for school-aged children in the summertime. This funding will be a step towards the goal of a system more readily open to all regardless of family income and would allow the Park Authority additional time to develop a more all-encompassing, equity service delivery model.

To further safeguard and align with County practices, a Park Revenue and Operating Stabilization Reserve and a Capital Sinking Fund were established with certain criteria for use. Annual net revenue is designed to be transferred to these reserves to contribute to ongoing needs; however, there are increasing demands for these funds. This critical funding element of sustainability cannot always be realized through charging of fees. Funding for lifecycle/capital renewal maintenance of the revenue facilities will need to be a collaborative effort to ensure park and recreation services will be available into the future.

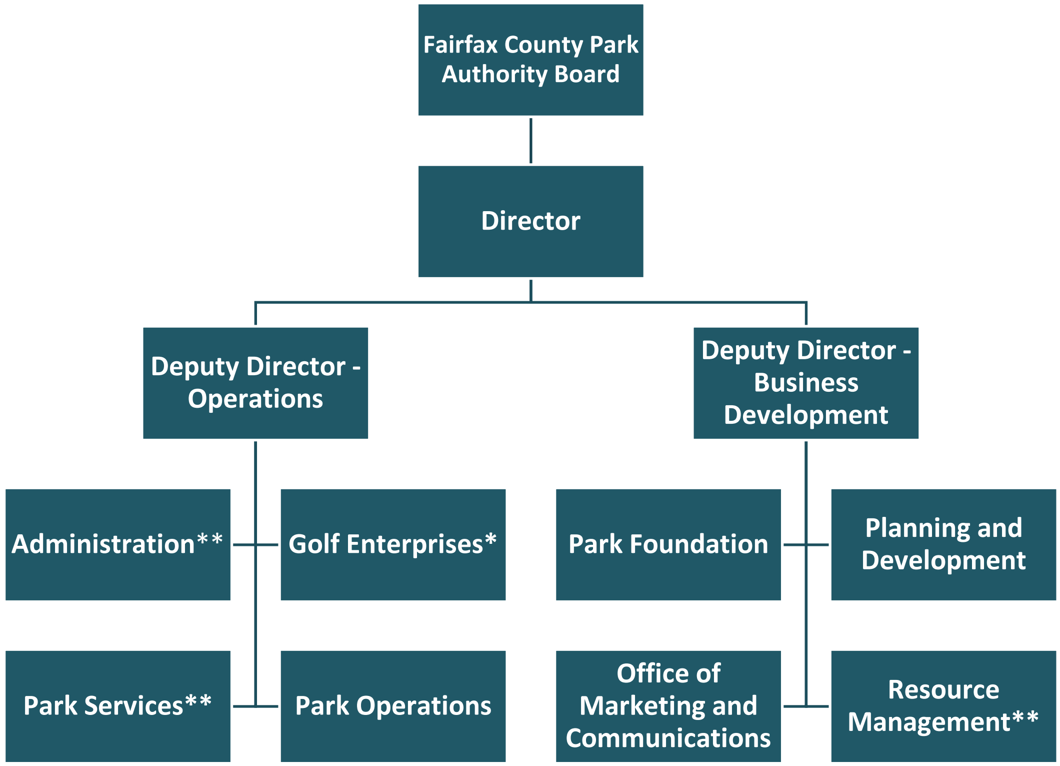
Strategic Plan

The Park Authority is in the process of drafting a Strategic Plan for FY 2024 – FY 2028. In June 2018, the Park Authority Board approved the new FY 2019 - FY 2023 Strategic Plan. The Strategic Plan is a tool that is designed to help the agency focus on the mission critical, most pressing concerns, and opportunities over the next five years. Key focus areas include:

- Inspire a passion for parks
- Promote healthy lifestyles
- Meet changing recreation needs
- Advance Park system excellence
- Strengthen and foster partnerships
- Be great stewards
- Be equitable and inclusive

Incorporating input from park leadership, staff, stakeholders, and the public, the Strategic Plan is structured around four important perspectives: Customer, Financial, Business Process, and Learning and Growth.

Organizational Chart



* Denotes Cost Centers that are only in Fund 80000, Park Revenue and Operating.
**Denotes Cost Centers that are included in both the General Fund and Fund 80000, Park Revenue and Operating.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$28,466,372	$28,037,374	$27,537,374	$31,626,754
Operating Expenses	14,311,482	14,529,773	16,167,691	15,806,823
Capital Equipment	483,025	0	430,074	200,000
Subtotal	**$43,260,879**	**$42,567,147**	**$44,135,139**	**$47,633,577**
Less:				
Recovered Costs	($1,053,316)	($1,303,137)	($1,303,137)	($1,137,952)
Total Expenditures	**$42,207,563**	**$41,264,010**	**$42,832,002**	**$46,495,625**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	245 / 245	245 / 245	245 / 245	245 / 245

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$958,089**

An increase of $958,089 in Personnel Services includes $510,046 for a 2.00 percent market rate adjustment (MRA) for all employees and $315,166 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $132,877 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($45,751)**

A decrease of $45,751 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2024 Advertised Budget Plan.

Operational Requirements **$3,954,092**

An increase of $3,954,092 in operational requirements includes $2,677,042 in Personnel Services and $1,277,050 in Operating Expenses based on programmatic increases and the inflationary effects on goods, services, and delivery/transportation costs.

Capital Equipment **$200,000**

An increase of $200,000 in Capital Equipment includes necessary equipment to support the recent and continued expansion of Golf Enterprises. During the COVID-19 pandemic, Golf Enterprises expanded their operations and has continued to maintain their operations and offerings based on public demand.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$1,567,992**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved an expenditure increase of $1,567,992 due to encumbered carryover of $1,137,918 for Operating Expenses and $430,074 for Capital Equipment. In addition, the Board of Supervisors approved a Transfer Out of $1,235,950 to Fund 80300, Park Improvements, to restore depleted reserves, resulting from the COVID-19 pandemic, and to rebuild the Sinking Fund for maintenance and repairs at revenue generating facilities.

Cost Centers

The five cost centers of Fund 80000, Park Revenue and Operating, are Administration, Golf Enterprises, REC Activities, Rec Centers, and Resource Management. The cost centers work together to fulfill the mission of the Fund and carry out the key initiatives for the fiscal year.

Administration

The Administration Division implements Park Authority Board policies and provides high quality administrative business support to all levels of the Park Authority in order to assist the other Divisions in achieving Park Authority mission related objectives.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$983,092	$479,506	$480,042	$842,654
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	18 / 18	18 / 18	19 / 19	19 / 19

Golf Enterprises

The Golf Enterprises Division operates and maintains eight golf courses in Fairfax County. This division's primary functions and responsibilities include facility operations, maintenance, programming, agency wide support, and customer service.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$11,545,662	$10,927,331	$11,434,229	$12,266,543
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	80 / 80	80 / 80	79 / 79	79 / 79

REC Activities

The REC Activities Division seeks to enrich the community by promoting active, fun, and healthy lifestyles for all.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$3,074,005	$3,251,662	$3,299,463	$3,550,146
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

Rec Centers

The Rec Centers Division operates and manages nine Rec Centers (recreation centers) in Fairfax County that provide a wide variety of recreational, aquatic, and fitness programs and classes to both citizens and visitors.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$24,726,530	$24,771,876	$25,716,941	$27,766,881
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	105 / 105	105 / 105	105 / 105	105 / 105

Resource Management

The Resource Management Division interprets and preserves Fairfax County's natural and cultural resources for the enjoyment, health, and inspiration of current and future generations.

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
EXPENDITURES				
Total Expenditures	$1,878,274	$1,833,635	$1,901,327	$2,069,401
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	16 / 16	16 / 16	16 / 16	16 / 16

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

Administration - 19 Positions			
1	Management Analyst IV	1	Geographic Information Spatial Analyst II
1	Project Coordinator	1	Human Resources Generalist II
1	Engineer IV	1	Communications Specialist II
3	Construction/Maintenance Project Managers II	1	Network/Telecom Analyst I
4	Engineers III	1	Park/Recreation Specialist III
1	Geographic Information Spatial Analyst III	1	Administrative Assistant IV
1	Senior Right-Of-Way Agent	1	Material Management Specialist III
Golf Enterprises - 79 Positions			
1	Park Division Director	12	Park/Recreation Specialists I
1	Park Management Specialist I	1	Maintenance Crew Chief
2	Golf Course Superintendents III	2	Motor Equipment Operators
2	Golf Course Superintendents II	7	Park/Recreation Assistants
4	Park/Recreation Specialists IV	1	Administrative Assistant III
4	Golf Course Superintendents I	2	Facility Attendants II
3	Park/Recreation Specialists III	10	Senior Maintenance Workers
2	Park/Recreation Specialists II	22	Maintenance Workers
3	Vehicle and Equipment Technicians II		
REC Activities - 26 Positions			
1	Business Analyst III	3	Communications Specialists I
2	Park Management Specialists I	1	Administrative Assistant V
1	Statistical and Data Specialist III	2	Park/Recreation Specialists I
1	Park/Recreation Specialist IV	1	Administrative Assistant IV
2	Communications Specialists II	1	Park/Recreation Assistant
3	Management Analysts II	1	Publications Assistant
1	Producer/Director	2	Administrative Assistants III
3	Park/Recreation Specialists III	1	Custodian II

Rec Centers - 105 Positions			
2	Park Management Specialists II	8	Park/Recreation Specialists I
4	Park Management Specialists I	1	Painter II
9	Park/Recreation Specialists IV	23	Park/Recreation Assistants
2	Park/Recreation Specialists III	8	Administrative Assistants III
1	Electronic Equipment Technician II	1	Facility Attendant I
30	Park/Recreation Specialists II	4	Custodians II
7	Preventive Maintenance Specialists	4	Custodians I
1	Administrative Assistant V		
Resource Management - 16 Positions			
1	Park/Recreation Specialist IV	2	Naturalists I
1	Historian II	1	Park/Recreation Specialist I
1	Park/Recreation Specialist II	4	Park/Recreation Assistants
1	Naturalist/Historian Senior Interpreter	1	Administrative Assistant III
2	Historians I	2	Facility Attendants II

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

The Park Authority Administrative workload has continued to increase due to the opening of several new facilities in recent years as well as increased audit requirements. The Administrative Division accomplished 75 percent of its Work Plan objectives in FY 2022 and will strive to achieve an objective target of at least 75 percent in both FY 2023 and FY 2024.

In FY 2022, golf rounds decreased 7.1 percent due to a slight drop following the massive expansion during the COVID-19 pandemic. Rounds remain at a level 40 to 50 percent above pre-COVID operations and are anticipated to stay at approximately this level for both FY 2023 and FY 2024.

The number of visitor contacts represents the number of visitors participating in Resource Management division programs, events, or other services. The figures are dependent on manual counts and on-site staff procedures. The number of contacts for FY 2022 increased significantly over FY 2021 due to the re-opening of facilities after the COVID-19 pandemic and then decreased slightly to more normal levels. Visitation counts for FY 2023 and FY 2024 are projected to increase or remain level over FY 2022.

Effective and Efficient Government

In FY 2022, the cost recovery per round of golf exceeded expectations by attaining a cost recovery of 133 percent compared to the target of 116 percent. Conservative estimates are anticipated to stay at or above the target for FY 2023 and FY 2024.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent of annual work plan objectives achieved	82%	75%	75%	75%	75%	75%
Percent change in rounds played	2.0%	50.6%	(22.4%)	(7.1%)	0.5%	0.0%
Percent change in number of visitor contacts	(41.6%)	(79.4%)	723.1%	(23.5%)	13.3%	0.0%
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Cost recovery percentage	104.44%	143.54%	115.91%	133.05%	115.91%	115.91%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance[1]	**($2,926,590)**	**$1,239,694**	**$4,658,297**	**$4,500,381**
Revenue:				
Park Fees	$47,025,745	$45,210,829	$45,210,829	$51,497,745
Interest	10,095	17,466	17,466	17,466
Sale of Vehicles and Salvage Equipment	70,717	204,771	204,771	179,771
Donations and Miscellaneous Revenue[2]	331,505	305,832	305,832	305,018
Total Revenue	**$47,438,062**	**$45,738,898**	**$45,738,898**	**$52,000,000**
Transfers In:				
General Fund (10001)[3]	$2,283,737	$0	$0	$0
Park Improvements (80300)[4]	1,616,295	0	0	0
Total Transfers In	**$3,900,032**	**$0**	**$0**	**$0**
Total Available	**$48,411,504**	**$46,978,592**	**$50,397,195**	**$56,500,381**
Expenditures:				
Personnel Services[2]	$28,466,372	$28,037,374	$27,537,374	$31,626,754
Operating Expenses[2]	14,311,482	14,529,773	16,167,691	15,806,823
Recovered Costs	(1,053,316)	(1,303,137)	(1,303,137)	(1,137,952)
Capital Equipment	483,025	0	430,074	200,000
Total Expenditures	**$42,207,563**	**$41,264,010**	**$42,832,002**	**$46,495,625**
Transfers Out:				
General Fund (10001)[5]	$820,000	$820,000	$820,000	$820,000
Consolidated County and Schools Debt Service (20000)[6]	725,644	1,008,862	1,008,862	895,547
Park Improvements (80300)[7]	0	0	1,235,950	0
Total Transfers Out	**$1,545,644**	**$1,828,862**	**$3,064,812**	**$1,715,547**
Total Disbursements	**$43,753,207**	**$43,092,872**	**$45,896,814**	**$48,211,172**
Ending Balance[8]	**$4,658,297**	**$3,885,720**	**$4,500,381**	**$8,289,209**
Revenue and Operating Fund Stabilization Reserve[9]	$2,222,347	$3,885,720	$4,500,381	$8,289,209
Set Aside Reserve[10]	2,435,950	0	0	0
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] This fund statement reflects cash basis accounting. This method differs from the Park Authority Annual Comprehensive Financial Report (ACFR) which records revenue for untaken Park classes to be in compliance with Generally Accepted Accounting Principles (GAAP). The difference in the amount of revenue recognized under the cash basis method used for budgeting and not recognized in the Park Authority ACFR is approximately $4.0 million. The FY 2022 negative Beginning Balance reflects the impact of the COVID-19 pandemic on revenues. The negative balance was offset by a transfer from Fund 80300, Park Improvements, and a transfer from Fund 10001, General Fund, based on savings generated in the Park Authority General Fund budget.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $1,632.00 to FY 2022 revenues to record revenue in the appropriate fiscal period and as an increase of $116,038.40 to FY 2022 expenditures to accurately record an expenditure accrual. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[3] Represents transfers from Fund 10001, General Fund, based on savings generated in the Park Authority General Fund budget to help offset revenue shortfalls.

[4] Represents a transfer from Fund 80300, Park Improvements, to help offset revenue shortfalls.

[5] Funding in the amount of $820,000 is transferred to the General Fund to partially offset central services supported by the General Fund which benefit Fund 80000. These indirect costs include support services, such as Human Resources, Purchasing, Budget, and other Administrative services.

[6] Debt service payments which support the development of the Laurel Hill Golf Club are made from Fund 20000, Consolidated County and Schools Debt Service.

[7] Periodically, funding is transferred from Fund 80000 to Fund 80300, Park Improvements, to support unplanned and emergency repairs, the purchase of critical equipment, and planned, long-term, life-cycle maintenance of revenue facilities.

[8] Fund 80000 attempts to maintain fund balances at adequate levels relative to projected operational and maintenance expenses. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[9] The Stabilization Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream.

[10] The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

Fund 80300: Park Improvements

Focus

Fund 80300, Park Improvements, was established under the provisions of the Park Authority Act to provide for improvements to the agency's revenue-generating facilities and parks, as well as to various other park sites. Through a combination of grants, proffers, and donations, this fund provides for specific park improvements. Funding is also derived through lease payments and revenue bonds for golf course development. In addition, transfers from Fund 80000, Park Revenue and Operating, often support improvements to park facilities; however, the amount of funding received from Fund 80000 fluctuates from year to year.

No funding is included for Fund 80300 in FY 2024. Work will continue on existing and previously funded projects.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

Carryover Adjustments **$31,026,070**

As part of the *FY 2022 Carryover Review*, the Board of Supervisors approved funding of $31,026,070 due to the carryover of unexpended project balances in the amount of $23,015,945 and an adjustment of $8,010,125. This adjustment is due to the appropriation of $6,774,175 in interest earnings, easement fees, donations, and Park proffers received in FY 2022 as well as a Transfer In of $1,235,950 from Fund 80000 to restore depleted reserves and rebuild the Sinking Fund to support long-term life-cycle maintenance at revenue generating facilities.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$30,164,313**	**$1,507,926**	**$31,303,001**	**$1,509,558**
Revenue:				
Interest	$25,100	$0	$0	$0
Other Revenue[1]	6,750,707	0	0	0
Total Revenue[2]	**$6,775,807**	**$0**	**$0**	**$0**
Transfers In:				
Park Revenue and Operating (80000)	$0	$0	$1,235,950	$0
Total Transfers In	**$0**	**$0**	**$1,235,950**	**$0**
Total Available	**$36,940,120**	**$1,507,926**	**$32,538,951**	**$1,509,558**
Total Expenditures[2]	**$4,020,824**	**$0**	**$31,029,393**	**$0**
Transfers Out:				
Park Revenue and Operating (80000)	$1,616,295	$0	$0	$0
Total Transfers Out	**$1,616,295**	**$0**	**$0**	**$0**
Total Disbursements	**$5,637,119**	**$0**	**$31,029,393**	**$0**
Ending Balance[3]	**$31,303,001**	**$1,507,926**	**$1,509,558**	**$1,509,558**
Lawrence Trust Reserve[4]	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Unreserved Ending Balance	**$29,795,075**	**$0**	**$1,632**	**$1,632**

[1] Other Revenue reflects easements, donations, monopole revenue, and proffer revenue.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $1,632.00 to FY 2022 revenues and a decrease of $3,323.55 to FY 2022 expenditures to properly record the accruals. This impacts the amount carried forward resulting in an increase of $3,323.55 to the *FY 2023 Revised Budget Plan*. The projects affected by these adjustments are: PR-000052, Sully Plantation; PR-000054, Mason District Park; PR-000057, General Park Improvements; PR-000063, Open Space Preservation; PR-000113, Park Authority Management Plans; and PR-000133, FCPA Donation Account. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2022. Details of the audit adjustments will be included in the FY 2023 Third Quarter Package.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[4] This Reserve separately accounts for maintenance and renovation at the Ellanor C. Lawrence site. In accordance with the Fairfax County Park Authority Board, the principal amount of $1,507,926 received from donations will remain intact, and any interest earned will be used according to the terms of the Trust.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Archaeology Proffers (2G51-022-000)	$204,732	$0.00	$75,521.76	$0
Burke Lake Park Shelter (PR-000116)	182,247	0.00	1,274.54	0
Clemyjontri Park (PR-000064)	52,810	0.00	21,229.92	0
Colvin Run Mill Visitors Center (PR-000102)	140,000	0.00	140,000.00	0
Countywide Trails (PR-000026)	111,662	0.00	19,941.74	0
Dranesville Districtwide (Pimmit) Telecommunications (PR-000029)	383,034	9,625.34	65,676.81	0
Dranesville Districtwide (Riverbend) Telecommunications (PR-000050)	103,987	0.00	4,713.18	0
Dranesville Districtwide-Pimmit Run (PR-000094)	210,900	0.00	86,521.03	0
Dranesville VDOT Row Takings (PR-000142)	191,594	24,644.78	24,604.68	0
E C Lawrence (PR-000112)	360,162	10,925.81	287,866.47	0
FCPA Donation Account (PR-000133)	2,970,793	543,787.91	1,973,148.15	0
Franconia Districtwide (Byron Avenue) Telecommunications (PR-000040)	992,056	19,376.60	123,641.74	0
Franconia Districtwide (Franconia Dist Park) Telecoms (PR-000028)	659,872	0.00	117,746.86	0
General Park Improvements (PR-000057)	19,659,920	113,847.44	2,274,828.65	0
Grants and Contributions (2G51-026-000)	979,279	12,346.01	56,543.66	0
Grants Match (PR-000104)	250,000	0.00	237,500.00	0
Holladay Field-MYS Synthetic Turf Conversion (PR-000137)	650,000	650,000.00	0.00	0
Hooes Road Rectangular Field #3 Lighting (PR-000132)	380,000	90,811.71	0.00	0
Hunter Mill Districtwide (Clark Cross) Telecommunications (PR-000041)	155,510	0.00	580.60	0
Hunter Mill Districtwide (Frying Pan) Telecommunications (PR-000049)	541,497	0.00	35,385.76	0
Hunter Mill Districtwide (Stratton) Telecommunications (PR-000051)	2,801,383	21,086.30	202,711.79	0
Hunter Mill Districtwide (Stuart) Telecommunications (PR-000073)	165,298	0.00	48,221.41	0
Ken Lawrence Park Sign (PR-000126)	52,590	0.00	867.00	0
Mason District Park (PR-000054)	1,151,642	1,325.17	85,557.33	0
Mastenbrook Volunteer Grant Program (PR-000061)	672,461	0.00	82,468.31	0
Merrilee Park (PR-000027)	17,139	0.00	17,139.00	0
Mt. Air Park (PR-000060)	46,701	552.68	0.00	0
Mt. Vernon Districtwide (So Run SV) Telecommunications (PR-000069)	71,170	0.00	13,243.23	0
Mt. Vernon Districtwide Parks (PR-000037)	614,265	5,129.10	52,695.74	0
North Hill Park (PR-000141)	1,500,000	93,679.26	1,376,403.02	0
Oakton Community Park (PR-000038)	100,000	0.00	86,884.40	0
Open Space Preservation (PR-000063)	870,672	0.00	24,166.00	0
Park Authority Management Plans (PR-000113)	880,629	79,433.24	457,923.16	0
Park Easement Administration (2G51-018-000)	5,255,641	241,758.81	537,288.34	0
Park Revenue Proffers (PR-000058)	36,581,059	914,131.73	19,201,841.21	0
ParkNet (PR-000084)	3,327,000	436,700.00	78,326.04	0
Restitution For VDOT Takings (RVT) (PR-000081)	95,171	0.00	6,205.96	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2022 Actual Expenditures	FY 2023 Revised Budget	FY 2024 Advertised Budget Plan
Revenue Facilities Capital Sinking Fund (PR-000101)	5,482,503	23,071.21	1,728,192.44	0
Springfield Districtwide (Confed Fort) Telecommunications (PR-000030)	189,929	2,849.50	14,344.10	0
Springfield Districtwide (Greenbriar) Tel (PR-000124)	4,000	0.00	4,000.00	0
Springfield Districtwide (So Run) Telecommunications (PR-000045)	375,979	0.00	14,281.29	0
Stewardship Exhibits (2G51-024-000)	13,325	425.00	2,422.60	0
Stewardship Publications (2G51-023-000)	78,516	0.00	38,820.33	0
Sully Districtwide (Cub Run SV) Telecommunications (PR-000048)	423,998	1,139.80	12,165.22	0
Sully Districtwide Parks (PR-000044)	160,868	0.00	11,843.28	0
Sully Plantation (PR-000052)	1,114,749	24,609.61	626,233.97	0
Telecommunications-Administration (2G51-016-000)	40,500	0.00	2,500.00	0
Turner Farm Observatory (PR-000031)	88,025	23,204.28	24,572.12	0
Vulcan (PR-000032)	3,678,055	676,362.29	731,350.51	0
Total	**$95,033,323**	**$4,020,823.58**	**$31,029,393.35**	**$0**

Alcohol Safety Action Program

FY 2024

Advertised Budget Plan

Fund 83000: Alcohol Safety Action Program

Mission

To improve driver and resident safety in Fairfax County by reducing the number of crashes caused by driving under the influence of alcohol and other drugs, as well as through other dangerous driving behaviors. Alcohol Safety Action Program (ASAP) accomplishes these objectives through alcohol, drug, aggressive driver, and driver improvement education programs, as well as through case management, public education, and referral to alcohol or drug treatment programs as needed.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community. The Department of Management and Budget continues to integrate the Countywide Strategic Plan into budget documents. For information on how the agency's program performance contributes to these goals, please see the Performance Measurement Results by Community Outcome Area. For more information on the Countywide Strategic Plan, please see www.fairfaxcounty.gov/strategicplan/. The Alcohol Safety Action Program primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Healthy Communities	*All people can attain their highest level of health and well-being.*

Focus

Fund 83000, ASAP, serves a probationary function for the Fairfax County Circuit and General District Courts under the supervision of the ASAP Policy Board and the Commission on Virginia Alcohol Safety Action Program (VASAP). Fairfax ASAP is one of 24 ASAPs in Virginia. Clients are either court ordered, Department of Motor Vehicles (DMV) referred, or enrolled voluntarily. Core programs are state-mandated and include intake, client assessment, rehabilitative alcohol and drug education, referral to treatment service programs, and case management for individuals charged with, or convicted of, driving while intoxicated (DWI). In addition, ASAP provides alcohol/drug education programs for multiple offenders and a drug education program for first-time drug possession offenders. ASAP also participates in outreach activities to educate the community about its mission. Programs are available in both English and Spanish. The agency continues to rely on partnerships with the courts, the Office of the Commonwealth Attorney and treatment providers.

Fairfax County is the fiscal agent for the Fairfax ASAP which is administered through the Juvenile and Domestic Relations District Court. ASAP is expected to be a self-supporting agency, funded primarily through client fees. The State imposes a service fee ceiling of $300 per client as well as a $100 charge per client for the state-mandated core program. However, in spite of efforts to reduce expenditures and maximize fee collection, the actual cost in recent years to operate the ASAP program has exceeded the revenue generated. Client fee revenues have decreased mainly due to lower client referrals and the impact of COVID-19. Additionally, a substantial number of referred clients do not have established residences or addresses, making it challenging to enforce payment through traditional collection methods. As a result, in FY 2024, the County will continue to provide direct support for administrative costs, as well as indirect support through office space and utilities.

The FY 2024 General Fund Transfer increased $72,699 from $891,625 to $964,324 to support employee compensation adjustments.

Budget and Staff Resources

Category	FY 2022 Actual	FY 2023 Adopted	FY 2023 Revised	FY 2024 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,508,784	$1,931,025	$1,931,025	$2,003,724
Operating Expenses	39,806	75,000	75,000	75,000
Total Expenditures	**$1,548,590**	**$2,006,025**	**$2,006,025**	**$2,078,724**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	21 / 21	21 / 21	21 / 21

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2023 Adopted Budget Plan are necessary to support the FY 2024 program:

Employee Compensation **$72,699**

An increase of $72,699 in Personnel Services includes $35,836 for a 2.00 percent market rate adjustment (MRA) for all employees and $28,966 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2023. The remaining increase of $7,897 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Changes to FY 2023 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2023 Revised Budget Plan since passage of the FY 2023 Adopted Budget Plan. Included are all adjustments made as part of the FY 2022 Carryover Review and all other approved changes through December 31, 2022:

There have been no adjustments to this fund since approval of the FY 2023 Adopted Budget Plan.

Position Detail

The FY 2024 Advertised Budget Plan includes the following positions:

ALCOHOL SAFETY ACTION PROGRAM – 21 Positions			
1	Program Manager	1	Administrative Associate
1	Probation Supervisor I	2	Administrative Assistants IV
1	Financial Specialist II	4	Administrative Assistants III
1	Probation Counselor III	1	Administrative Assistant II
9	Probation Counselors II		

Performance Measurement Results by Community Outcome Area

Healthy Communities

For FY 2022, ASAP had 84 percent of clients successfully complete DWI and reckless driving related education programming compared to 88 percent completion in FY 2021 for similar services. The total number of clients referred to the education-based programs in FY 2022 was 2,003 compared to 2,108 in FY 2021. Education programming is only one of several services that ASAP provides Fairfax County residents. The total number of clients referred to ASAP in FY 2022 was 2,458, down 5 percent from 2,579 in FY 2021. These figures have decreased mainly due to the effects of the COVID-19 pandemic, as well as the legalization of marijuana within the Commonwealth of Virginia.

For FY 2023, ASAP anticipates a level of overall referrals similar to FY 2022.

Community Outcome Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Actual	FY 2023 Estimate	FY 2024 Estimate
Healthy Communities						
Promoting Health-Related Behaviors						
Percent of individuals successfully completing the education program	81%	88%	90%	84%	84%	84%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2024-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2022 Actual	FY 2023 Adopted Budget Plan	FY 2023 Revised Budget Plan	FY 2024 Advertised Budget Plan
Beginning Balance	**$106,536**	**$106,536**	**$100,443**	**$100,443**
Revenue:				
Client Fees	$669,442	$1,040,000	$1,040,000	$1,040,000
ASAP Client Transfer In	5,432	12,300	12,300	12,300
ASAP Client Transfer Out	(11,425)	(18,200)	(18,200)	(18,200)
Interest Income	293	2,300	2,300	2,300
Interlock Monitoring Income	70,114	78,000	78,000	78,000
Total Revenue	**$733,856**	**$1,114,400**	**$1,114,400**	**$1,114,400**
Transfers In:				
General Fund (10001)	$808,641	$891,625	$891,625	$964,324
Total Transfers In	**$808,641**	**$891,625**	**$891,625**	**$964,324**
Total Available	**$1,649,033**	**$2,112,561**	**$2,106,468**	**$2,179,167**
Expenditures:				
Personnel Services	$1,508,784	$1,931,025	$1,931,025	$2,003,724
Operating Expenses	39,806	75,000	75,000	75,000
Total Expenditures	**$1,548,590**	**$2,006,025**	**$2,006,025**	**$2,078,724**
Total Disbursements	**$1,548,590**	**$2,006,025**	**$2,006,025**	**$2,078,724**
Ending Balance[1]	**$100,443**	**$106,536**	**$100,443**	**$100,443**

[1] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.